

MBA 1/16/92

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**MINUTES**

**BOARD OF REGENTS' MEETING  
AND  
REGENTS' COMMITTEE MEETINGS**

**February 13-14, 1992**

**Office of the Board of Regents  
220 Morrill Hall**



UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Minutes of the Board of Regents' Meeting  
and Regents' Committee Meetings

February 13-14, 1992

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**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Physical Planning and Operations Committee**

**February 13, 1992**

A meeting of the Physical Planning and Operations Committee of the Board of Regents was held on Thursday, February 13, 1992 at 1:55 p.m. in Room 300, Morrill Hall.

Regents present: Regent Roe, Chair; Regents Anderson, Craig, Kuderer, Neel, and Wynia.

Staff present: Chancellor Ianni; Senior Vice President Erickson; Associate Executive Director Janzen; Associate Vice President Hewitt; and Assistant Vice President Markham.

Student Representatives present: David Dahlgren and Troy Salzer.

Student Representative Dahlgren introduced Troy Salzer, the new student representative representing the Waseca campus.

**SENIOR VICE PRESIDENT'S MONTHLY REPORT**

The committee voted unanimously to recommend approval of the Senior Vice President's Monthly Report for February 1992.

Regent Kuderer noted for the record that there were no Regents' Policy violations contained in this month's report. He commended the administration.

**PURCHASE OF GOODS/SERVICES OVER \$250,000**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate staff to award pending purchases/contracts over \$250,000 as presented in the docket materials.

In response to a question from Student Representative Dahlgren, Assistant Vice President Markham explained the need for outside service contracts. She stated there are three reasons why the University contracts for outside services: 1) University trade workers are not always available; 2) provides for special skills or equipment not available in-house; and 3) quicker response to customer needs. She indicated these contracts are meant to be used as tools for a more cost effective operation.

**PROJECTS PREVIOUSLY SUBMITTED FOR INFORMATION**

The committee voted unanimously to recommend that the appropriate administrative officers are authorized to proceed with the design and construction of the following projects:

- a. Oakland Avenue South Half Roadway and Area Reconstruction,  
Duluth Campus  
Estimated cost of the project: \$375,000  
Funding: UMD Repair and Replacement  
Estimated completion date: August 1992

- b. Resolution re Gibbs Schoolhouse Preservation, as follows:

WHEREAS, the Regents of the University of Minnesota approved on October 11, 1974 a resolution recognizing that a number of the University of Minnesota's buildings are of historical significance, which contributes to and promotes a healthy campus environment;

BE IT RESOLVED, that on behalf of the University of Minnesota, we hereby express our recognition of the historical significance of the Gibbs Schoolhouse in St. Paul, which is the last of the originally constructed single-room schoolhouses on its original site in Ramsey County, and our appreciation of the community's interest in preserving it as a monument; and

BE IT FURTHER RESOLVED, that as part of the University's Gateway Entrance proposal to enhance the St. Paul Campus, we further direct the University to install an entrance sign, a building identification sign at the Gibbs Schoolhouse and to landscape the grounds appropriately. We further direct the University to make the necessary repairs to the exterior and paint the building exterior, and make such repairs to the interior to ensure that the Schoolhouse remains structurally sound, if sufficient financial support is provided by the community; and

BE IT FURTHER RESOLVED, that the Schoolhouse shall, to the extent practicable, be preserved in its present condition, subject to the community support outlined above, as a visible linkage to the past with no occupancy or access to the interior spaces, and pursuant thereto, that it be used for University purposes and no other; and

BE IT FURTHER RESOLVED, that we acknowledge, applaud, and support the community's efforts to raise charitable funds to restore the Schoolhouse and improve the grounds.

#### **PROJECTS PRESENTED FOR INFORMATION**

##### **Memorial Stadium Demolition Twin Cities Campus**

The scope of this project will disconnect and reroute utility services, abate asbestos, salvage stonework from the Memorial Arch, raze the stadium, remove debris, and prepare the area for an interim parking lot. Estimated cost of the project was reported to be \$1.5 million with funding provided from an internal loan from the Utilities budget. It was noted that except for a few recreational classes, all departments that had occupied portions of the stadium's office or classroom space have been relocated, and demolition is tentatively set to begin in April and completed by September.

Associate Vice President Hewitt presented information relating to future plans for the site that was occupied by Memorial Stadium and presented various options for redisplay of the World War I memorial plaque and processional arch.

Regent Craig noted that the memory of the arch is of great importance to the citizens of the state and she would not want to see its location changed. With regard to demolition of the stadium, the selling of bricks as part of a possible alumni project was proposed.

Committee members also discussed the danger to pedestrians crossing University Avenue before and after athletic events and asked Mr. Hewitt to explore ways to alleviate that danger.

**Life Science Building Plaza, Roof Replacement  
Duluth Campus**

The committee reviewed a proposed project to replace the roof on the Life Science Building Plaza at the University of Minnesota, Duluth campus. Estimated cost of the project was reported to be \$169,000 with funding provided from the University of Minnesota, Duluth Plant funds. Estimated completion is July 1992.

**Cina Hall, Roof Replacement  
Duluth Campus**


The committee reviewed a proposed project to replace the roof on Cina Hall at the University of Minnesota, Duluth campus. Estimated cost of the project was reported to be \$108,000 with funding provided from the University of Minnesota, Duluth Plant funds. Estimated completion is July 1992.

**MAC PHAIL CENTER FOR THE ARTS INDEPENDENCE**

The committee reviewed a resolution proposing the transfer of the MacPhail Center for the Arts to independent status. It was reported that as part of the University's academic priorities in 1988, the Board of Regents voted to return MacPhail to independent status by July 1, 1994 through a phased reduction in support. The proposed resolution would authorize the transfer of the MacPhail property to a nonprofit corporation consistent with the terms and conditions specified in the Memorandum of Understanding dated January 8, 1992 and directs staff to prepare the necessary legal documents to effect such transfer for execution by the appropriate University officers.

Peter Mansfield, Director of the MacPhail Center and Mr. William McGrath, Jr., Chair of the Board for MacPhail, were present to respond to questions posed by committee members. Action on the resolution will be requested at the March meeting.

The meeting adjourned at 3:00 p.m.

  
**BARBARA MUESING**  
Executive Director and  
Corporate Secretary

Year 1991-92

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Finance and Legislative Committee**

**February 13, 1992**

A meeting of the Finance and Legislative Committee of the Board of Regents was held on Thursday, February 13, 1992 at 3:35 p.m. in Room 300, Morrill Hall.

Regents present: Regent Anderson, Chair; Regents Kuderer, M. Page, Roshia, Sahlstrom and Wynia.

Staff present: Senior Vice President Erickson; Vice President Perlmutter; Associate Vice President Vikmanis; Associate Executive Director Janzen; and State Relations Director Peterson.

Student Representatives present: Jeffrey Lund and Tim Wolf.

**SENIOR VICE PRESIDENT'S MONTHLY REPORT**

The committee voted unanimously to recommend approval of the Senior Vice President for Finance Monthly Report for February 1992.

**QUARTERLY MANAGEMENT REPORT**

The committee reviewed the quarterly report on the fiscal status of the current funds of the University as of December 31, 1991. Statements included 1) a balance sheet as of December 31, 1991 for all funds, both current and noncurrent; 2) statement of changes in fund balances for the period ending December 31, 1991; and 3) budget status reports as of December 31, 1991 for the collegiate units and summarized to the vice president and coordinate campus levels. The schedules were presented in the new management information system (CUFS) format as reviewed by the Audit Committee in January.

Senior Vice President Erickson briefly reviewed the new format for the committee and responded to questions. It was noted that the report included unaudited balances and activity for all funds current and noncurrent for the first two schedules, and current funds only on the remaining schedules. The intent of administration is to provide comparative prior year totals on all schedules, but due to the limitations of the old general ledger system, this will not be possible until CUFS has been operating for one year.

Regent Kuderer asked if the committee would be receiving profit and loss or cash flow statements. Senior Vice President Erickson responded that the formats would not include cash flow. However, revenue instead of just expenditures will be included, but probably not until after the year beginning July 1, 1992.



## LEGISLATIVE STRATEGY

Donna Peterson, Director of State Relations, presented an update on legislative activities during the past month. She reported that the governor has restored the \$23 million that was vetoed, however, the state is once again facing a major deficit and the University's budget will be reviewed again by the state when the legislature reconvenes on February 18. The new state budget forecast will be released at the end of February with rumors indicating the forecast will not be good. There is no reading at this time from legislators whether additional cuts or increases in taxes will be proposed. That will be the major issue discussed during this session. Another major issue for the session will be whether or not there will be a Capital Request for the University and if so, how large it will be. Ms. Peterson indicated that she has been working with the Alumni Association visiting the alumni chapters and requesting help lobbying during this legislative session.

She reported that some of the other issues being discussed in the Higher Education Committee include: financial aid issues; post secondary option enrollment and how it affects higher education; higher education's training of teachers for K-12 systems; and progress reports from the Higher Education Board and the Blue Ribbon Commission.

In response to a question relating to the current higher education merger bill, Ms. Peterson reported that there have been no discussions to date, but she expects there will be when the session reconvenes.

The meeting adjourned at 4: 15 p.m.

  
**BARBARA MUESING**  
**Executive Director &**  
**Corporate Secretary**

Year 1991-92

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Faculty, Staff and Student Affairs Committee**

**February 13, 1992**

A meeting of the Faculty, Staff and Student Affairs Committee of the Board of Regents was held on Thursday, February 13, 1992, at 1:55 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Sahlstrom, presiding; Regents Keffeler, M. Page, and Rosh.

Staff present: Chancellors Ianni and Johnson; Senior Vice President Infante; Vice Presidents Hughes and Perlmutter; Vice Provost Hopkins; Executive Director Muesing; Associate Vice Presidents Barbatsis and Carrier.

Student Representatives present: Tom Bobendrier and Eric Carter.

**PERSONNEL**

Regent Sahlstrom moved approval of the appointment of Dr. Ettore Infante as Senior Vice President for Academic Affairs and Provost. Regent Keffeler seconded the motion, and spoke in support of the proposed permanent appointment of Dr. Infante to the position.

The committee voted unanimously to recommend approval of the appointment of Dr. Infante, effective February 16, 1992.

**SENIOR VICE PRESIDENT'S MONTHLY REPORT**

Senior Vice President Infante presented the Senior Vice President's Monthly Report, which was included in the docket materials, and contained a status report on administrative searches. He reviewed supplementary docket items recommending the appointment of Mark Rotenberg as General Counsel and Paul Tschida as Assistant Vice President for Campus Health and Safety. Dr. Infante distributed information on the candidate pool for the two positions, and he commented on the process which resulted in each recommendation.

The committee voted unanimously to recommend approval of Mark Rotenberg as General Counsel, effective April 1, 1992.

The committee voted unanimously to recommend approval of Paul Tschida as Assistant Vice President for Campus Health and Safety, effective February 17, 1992.

## **FACULTY/TA/ADMINISTRATOR DEVELOPMENT PROGRAM**

Associate Vice President Carrier presented an overview of various initiatives coordinated by the Office of Academic Affairs that focus on professional development of faculty, administrators, and teaching assistants.

Professor Toni McNaron and Associate Professor Carol Miller, co-coordinators of the Bush Faculty Development Program, reported on the program. Its focus is to enhance effective teaching by the University's junior faculty and to promote diversity within the classroom and community.

Connie Tzenis reported on the Teaching Assistant Development Program. The focus of the program is to prepare teaching assistants to more effectively lead classes, work with individual students, and run labs. She noted that the program includes the TA English Program, which provides special preparation for international teaching assistants.

In response to a concern raised by Regent Sahlstrom, it was noted that the development programs are available to faculty and teaching assistants in the Minnesota Extension Service and Continuing Education and Extension.

Tim Delmont, Coordinator of the Administrative Development Program, highlighted the activities of the program. The program helps prepare and support administrators in their roles as institutional leaders and managers, and it is targeted to faculty with administrative appointments and professional/administrative (P/A) administrators. He discussed the content, demand, and outcomes of the program, and stated that plans for next year include seminars on downsizing and its impact and programming targeted at Deans.

Regent Sahlstrom expressed appreciation to everyone who participated in the presentation, and he urged the administration to provide high school counselors with information about these efforts, which improve the educational climate for students. Regent M. Page noted that she has discussed the positive impact of the TA English Program on non-native speaking teaching assistants with legislators.

## **REPORT ON ENROLLMENT**

Vice President Hughes led the review of the 1991 enrollment update, focusing on the progress the University has made toward the following enrollment goals during the last five years:

- 1) Decrease undergraduate headcounts to meet full year equivalent (FYE) legislative agreements.
- 2) Decrease undergraduate/graduate ratio on the Twin Cities campus.
- 3) Increase numbers and proportions of students of color.
- 4) Strengthen the academic preparation of the student body.
- 5) Increase numbers and proportions of high ability students of all ethnic backgrounds.

David Berg, Director of Management Planning & Information Services, reported on the status of the 1987 agreement between the University and the Legislature, whereby the University would decrease the number of undergraduate, regular session, FYE students from approximately 38,150 to 31,600 by fiscal year 1993 and the

Legislature would attempt to maintain the University's funding base, resulting in more money per student. He noted that although there was a decrease in the appropriation in the current biennium due to fiscal constraints, the University will still have more money per student in the current year because of the decrease in enrollment. He stated that based on current projections, the University is on track to meet its goal of 31,600 by 1993. Mr. Berg stated that the discussions are under way to establish new enrollment targets for the period following expiration of the current agreement.

Mr. Berg reported that the University has reached its goal of decreasing the undergraduate/graduate student ratio on the Twin Cities campus, stating that the ratio has dropped from 3.54 to 1 in 1987 to 2.74 to 1 in 1991.

Regent Rosha asked if there is a corresponding increase in enrollment in the other higher education systems as the University's enrollment has decreased. Mr. Berg stated that it is not obvious that enrollment increases experienced by the other systems are related to the University's decreases, since most of the University's decrease has been in incoming freshmen.

Ron Matross, Head of Data & Reporting Services in Student Support Services, reported on progress toward the University's goal to increase the proportion of students of color to 10 percent. He stated that each campus has made progress and for the system as a whole, the proportion has increased from 6.2 percent in 1987 to 7.9 percent in 1991. Mr. Matross noted that the proportion of students of color is currently 8.9 percent among undergraduates and 11.7 percent among professional school students.

In response to an issue raised by Regent Rosha, Mr. Matross stated that the other systems are also working on improving diversity and have shown some progress. He indicated that the University's recruiting efforts are being targeted at students who will succeed here, and the administration hopes the other systems will target their efforts at those students who will fit within their systems. In further response to Regent Rosha's concerns, Mr. Matross stated that providing access to students of color is the first step and retention is an issue of concern. Vice President Hughes noted that the Undergraduate Initiative Committee is addressing the retention issue.

Mr. Matross stated that the University's new preparation requirements went into effect in Fall 1991. Prior to that time, he indicated that the new preparation standards were widely publicized and the University worked with state high schools to prepare students for entering the University. As a result, he reported that 69 percent of high school students entering the University's Twin Cities, Duluth and Morris campuses in Fall 1991 met all of the requirements.

Mr. Matross reported on the University's efforts to increase the number and proportion of high ability students of all ethnic backgrounds. He reviewed a chart showing the percentage of freshmen in the top 10 percent of their high school class, noting that the percentage for the system increased from 22.4 percent in 1987 to 26.7 percent in 1991.

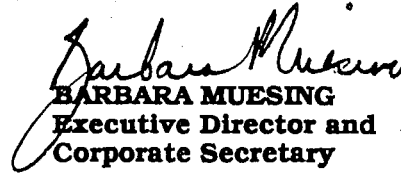
Mr. Matross stated that an issue of concern about the University's enrollment goals has been whether qualified students would be denied access to higher education. He reported that the results of a 1988 study were encouraging, stating that three out of four applicants who were denied admission to the Twin Cities campus for scholastic reasons enrolled elsewhere in Fall 1988.

In summary, Mr. Matross stated that the University has made progress toward the enrollment goals established five years ago without a severe constriction of access. He commented on current efforts to establish new enrollment targets and discussed related issues.

In response to a request by Regent Sahlstrom, Vice President Hughes stated that she will schedule a discussion of recruitment issues at a future committee meeting.

Regent Sahlstrom thanked everyone who participated in the presentation.

The meeting adjourned at 3:20 p.m.

  
**BARBARA MUESING**  
**Executive Director and**  
**Corporate Secretary**

Year 1991-92

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Educational Planning and Policy Committee**

**February 13, 1992**

A meeting of the Educational Planning and Policy Committee of the Board of Regents was held on Thursday, February 13, 1992, at 3:30 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Craig, presiding; Regents Keffeler, Neel, A. Page, and Roe.

Staff present: Chancellor Ianni; Senior Vice President Infante; Vice Provost Hopkins; Executive Director Muesing.

Student Representatives present: Darby Laing and Kristina Peterson.

**SENIOR VICE PRESIDENT'S MONTHLY REPORT**

Senior Vice President Infante presented for the committee's approval the Senior Vice President's Monthly Report, which was included in the docket materials. He noted that the Bachelor of Music degree in Jazz Studies at the Duluth campus, which was recently approved by the committee, was well received by the Higher Education Coordinating Board.

Dr. Infante reported that the City of Minneapolis has been selected by the American Council of Learned Societies as one of the first four sites of its Elementary and Secondary Schools Curriculum Development Project. Through this project, the University will work with the Minneapolis Public Schools on a program designed to improve the teaching of the humanities in high school.

In response to Regent Craig, Dr. Infante stated that the second site visit by representatives of the Midwestern Higher Education Commission has been rescheduled for June.

The committee voted unanimously to recommend approval of the Senior Vice President's Monthly Report.

**FREE-STANDING GRADUATE MINOR IN BUILDING SCIENCE  
AT THE MASTER AND Ph.D. LEVELS**

Senior Vice President Infante presented the program proposal for a free-standing graduate minor in Building Science at the Master and Ph.D. levels for approval. He noted that program proposals for free-standing minors are a strategy to have specific programs from existing departments collaborate in order to maximize the educational impact of the University's resources for the benefit of students.

Regent Keffeler suggested that all costs associated with program proposals be reflected in the materials, and Dr. Infante discussed efforts by his office to determine the cost implications of program proposals before they are presented to the Board.

Following the discussion, the committee voted unanimously to recommend approval of the program proposal.

#### **FREE-STANDING GRADUATE MINOR IN INTERPERSONAL RELATIONSHIPS RESEARCH AT THE Ph.D. LEVEL**

The committee voted unanimously to recommend approval of the program proposal for a free-standing graduate minor in Interpersonal Relationships Research at the Ph.D. level.

#### **AMENDMENT OF THE TWIN CITIES CAMPUS ASSEMBLY CONSTITUTION**

The committee voted unanimously to recommend approval of an amendment of the Twin Cities Campus Assembly Constitution to reflect the establishment of the Council on Liberal Education.

#### **REPORT ON QUALITY IMPROVEMENT INITIATIVE**

Patricia Kovel-Jarboe, Coordinator of the University's Quality Improvement Initiative, led a discussion regarding activities undertaken on the Twin Cities campus since May 1991 as part of this initiative. She stated that Total Quality Management (TQM) is one methodology being used for planning and problem-solving, however, it will not be the only option available.

Dr. Kovel-Jarboe reported on the TQM projects currently underway, including three pilot projects in the areas of student registration, interaction with prospective students, and campus mail services. Approximately ten new projects will begin during winter and spring, and she noted that updates will be included in the Senior Vice President's Monthly Report. President Hasselmo is establishing an Implementation Team, which will develop a vision for the Quality Improvement Initiative and a strategic plan for the first year of the program.

Chancellor Ianni discussed the TQM initiatives undertaken on the University of Minnesota, Duluth (UMD) campus, stating that TQM is exciting because it offers a new problem-solving tool in a university setting. He reported that one result of the initiatives is a unified course schedule across UMD's colleges, which will resolve problems of student access to courses resulting from scheduling conflicts.

Dr. Infante reported he requested that Dr. Kovel-Jarboe work with Professor Mike Bognanno on a TQM approach to the University's grievance process.

In response to Regent Craig's concerns regarding the amount of faculty time devoted to committee and Task Force work, Dr. Ianni and Dr. Kovel-Jarboe discussed the possible impact of TQM on the way people spend their time.

Following the discussion, Regent Craig thanked Dr. Kovel-Jarboe and Dr. Ianni for their report.

## REPORT ON K-12 INITIATIVE

Senior Vice President Infante led the discussion regarding the University's K-12 Initiative. He stated that Vice Provost Hopkins and Robert Bruininks, Dean of the College of Education, are leading the initiative to address the problems facing the state's K-12 system in addition to the usual instruction, scholarship, and research activities of the University.

Vice Provost Hopkins noted that the Restructuring and Reallocation Plan approved in March 1990 included a K-12 Initiative that is primarily outreach activity. One of University's strengths is the availability of a wide range of faculty experts who normally have limited contact with the teachers in the school systems. She reported that a major thrust of the K-12 effort will be to increase the interaction between the University's subject matter specialists with K-12 teachers.

Dr. Bruininks reported that there are approximately 140 University programs in which faculty, staff, and students serve the state's K-12 education system. He stated that goals of the initiative are to strengthen the existing connections between the University and the K-12 system, and increase interdisciplinary associations throughout the University community. In order to advance educational reform in the state, the University's resources will be maximized through external partnerships with education, government, and business organizations.

As an example of an interdisciplinary partnership, Dr. Hopkins reported that faculty in the College of Education, the Institute of Technology, and the College of Biological Sciences are exploring the creation of new master's programs for mathematics and science teachers that will address content and pedagogy needs unique to mathematics and science instruction.

Regent Roe asked how the initiative will improve teaching and address the impact of social and environmental conditions on young people. Through the initiative, Dr. Bruininks stated that the University will focus on collaborative efforts to strengthen the connections between disciplines related to youth development and between schools and families. Reform efforts will also focus on improving the process of teaching and learning in partnership with the schools.

Regent Neel suggested that the development of new programs similar to the 4-H program would help solve some of the issues raised by Regent Roe. Dr. Hopkins stated that the focus of the initiative will take a different approach -- rather than reach out to the students, the program will reach out to the teachers, administrators and school systems. It will focus on strengths of the University's teaching and research functions rather than being the substitute service delivery system for the schools.

Regent Craig asked how this collaborative initiative can be implemented given the decentralized K-12 system in Minnesota. Dr. Bruininks stated that regional units have been organized to unit school districts, and he stated that delivery systems are available to communicate information.

Following the discussion, Regent Craig expressed appreciation to Dr. Hopkins and Dr. Bruininks for their presentation.

The meeting adjourned at 4:40 p.m.

  
**BARBARA MUESING**  
**Executive Director and**  
**Corporate Secretary**



**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Committee of the Whole**

**February 13, 1992**

A meeting of the Committee of the Whole of the Board of Regents was held on Thursday, February 13, 1992, at 10:00 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Kuderer, presiding; Regents Anderson, Craig, Keffeler, Neel, A. Page, M. Page, Roe, Rosha, Sahlstrom, and Wynia.

Staff present: President Hasselmo; Chancellors Ianni, Johnson, and Wilhelmson; Senior Vice Presidents Erickson and Infante; Vice Presidents Allen, Hughes, and Perlmutter; Executive Director Muesing; Associate Executive Director Janzen; Associate Vice Presidents Barbatsis, Hewitt, and LaFontaine; Assistant Vice President Vikmanis.

Student Representative present: Tim Wolf.

**TRANSFER OF WASECA CAMPUS PROPERTY**

President Hasselmo led the discussion regarding the proposed transfer of the Waseca campus property, and presented a recommendation to transfer the Waseca campus facilities to the State of Minnesota after educational activities cease in September 1992. He stated that the purpose of the recommendation is to achieve a smooth transition for the Waseca campus. He thanked the University administrators who have been involved with this issue, and particularly Chancellor Wilhelmson for her fine leadership during this difficult situation.

Vice President Allen, who has overall responsibility for the transition, reviewed the process which led to the administrative recommendation. He noted that University representatives have a solid working relationship with the mayor and city manager of Waseca.

Associate Vice President Hewitt and Chancellor Wilhelmson were the University's representatives on the Waseca Advisory Committee. Mr. Hewitt reported on the membership and activities of the committee, he summarized the findings and recommendations of the committee, and stated that the final report is being prepared. He noted that the report is the result of cooperation and hard work by many people.

Regent Roe raised a concern that the University will not receive money for the property. Senior Vice President Erickson stated since the property was funded by the state for educational purposes, the administration feels that it should be returned to the state for disposition. He indicated if it is determined in the future that the property has dollar value, the issue would be addressed at that time. Mr. Hewitt noted that a recommendation of the Advisory Committee is that if the property is sold after it is transferred, each entity would be reimbursed for any expenses and then the proceeds would be divided.

In response to Regent M. Page, Dr. Allen stated that although he feels there should be a consolidation of the state's agricultural education and the Waseca campus property should continue as a technical agricultural facility, it is unlikely due to the state's current financial situation. In response to Regent Sahlstrom, Dr. Allen and President Hasselmo commented on the availability of other programs in the state and discussions regarding transfer of the Waseca programs to other institutions.

Vice President Allen commented on the work of the Transition Committee, which has finalized some faculty transfers and continues to focus on a number of internal issues, including equipment transfer.

Following the discussion, Regent Kuderer noted that this item will be presented for approval at the March meeting.

### **ANNUAL FINANCIAL REPORT**

Associate Vice President LaFontaine presented the University of Minnesota's Annual Financial Report for 1990-91. Current funds, education and general expenditures, auxiliary enterprises, the University of Minnesota Hospital and Clinic, endowment funds, and plant funds were reviewed.

Mr. LaFontaine reported that in August 1991, Standard & Poor's Ratings Group gave a AA rating on the long-term general obligation refunding bonds and auxiliary revenue bonds, which reflects the financial strength of the University. He noted that the State of Minnesota received the same favorable bond rating.

Mr. LaFontaine used visual aids to review the University's assets, which exceed \$2 billion and include cash and investments, plant and equipment, and receivables; how the University's assets are financed; total fund balances in excess of \$1.7 billion; current fund balance breakdown; current fund revenues in excess of \$1.6 billion; current fund revenues in constant 1991 dollars; current fund expenditures and transfers; and education and general expenditures in constant 1991 dollars.

Several committee members commented on the slide relating to current fund revenues in constant 1991 dollars. Mr. LaFontaine noted that although the tuition cost per student has increased from 1987 to 1991 because of reduced enrollment, the percent of revenue generated by tuition has decreased from 10.3 percent in 1987 to 10.1 percent in 1991. Regent Anderson emphasized that the tuition burden on individual students has increased significantly during that period.

In response to an issue raised by Regent Kuderer, Mr. LaFontaine stated that the central reserve funds are managed as a single entity and there was a balance of approximately \$33 million as of June 30, 1992. Regent Kuderer asked if there is a strategy for increasing that balance. Because of the state's financial situation, Mr. Erickson stated that it will be difficult to increase the balance at this time and he noted that the administration may have to ask for Board authorization to use central reserve funds on a transitional basis.

Following the discussion, Regent Kuderer thanked Mr. Erickson and Mr. LaFontaine for their presentation.

### **UNIVERSITY FINANCIAL MANAGEMENT/RATIO ANALYSIS**

Associate Vice President LaFontaine led a discussion of the financial standing of the University depicted by financial ratios covering the years 1987-1991. The discussion covered ratios regarding financial condition and credit worthiness and ratios

descriptive of financial performance. Graphic representations of the ratios were included in the docket materials.

The ratio of expendable fund balances to total expenditures and mandatory transfers describes the institution's ability to support its current levels of operation from available expendable resources other than operational revenues. Mr. LaFontaine noted the ratio showed the University could operate for about six months without generating revenues. Regent Neel asked if six months is the industry standard, and Senior Vice President Erickson responded that practices vary considerably depending on institutional emphasis and environment.

Regent Keffeler observed that some of the ratios, particularly those regarding debt management, are the result of conscious application of standards, and Mr. Erickson concurred.

Mr. LaFontaine noted the University's ratio of net total revenues to total revenues is below that of other Big Ten institutions. In response to Regent Keffeler, he agreed that this is an area of concern.

Commenting on the review of the ratio of net auxiliary enterprise revenues to total auxiliary enterprise revenues, Mr. Erickson observed that auxiliary enterprises have a dramatic impact on the University. He suggested that the Board may want to review these areas at a future meeting.

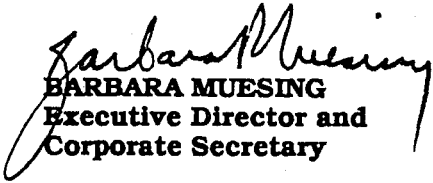
Mr. LaFontaine noted that the ratio of revenue source to total educational and general expenditures and mandatory transfers showed the University of Minnesota with higher percentage revenues from state, federal and private resources and less percentage revenues from tuition and fees than other Big Ten institutions. President Hasselmo indicated that in this ratio and others, the University of Minnesota ratios are affected by a significantly larger amount of research revenue, making comparisons with other institutions subject to further analysis. Regent Neel stated that the ability of the faculty to attract research funds is a great strength of the University. Regent Anderson noted the assistance of Minnesota's congressional delegation provided in this area, and stated the University should be appreciative of that work on behalf of the University. President Hasselmo concurred.

In response to Regent Kuderer, Mr. LaFontaine concluded that the University focuses most of its expenditures on instruction, research and academic support, and less in the areas of public service and student aid than might be desirable.

President Hasselmo stated that the Board raised important questions that can be pursued in greater depth by comparing the University to single institutions and by considering variances in Big Ten institutions.

Regent Kuderer stated that the presentation was useful, and demonstrated that it is not possible to make decisions with respect to the mission and operation of the University without knowing in detail the financial structure of the University.

The meeting adjourned at 11:50 a.m.

  
**BARBARA MUESING**  
Executive Director and  
Corporate Secretary

Year 1991-92

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Committee of the Whole**

**February 14, 1992**

A meeting of the Committee of the Whole of the Board of Regents was held on Friday, February 14, 1992, at 8:30 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Kuderer, presiding; Regents Anderson, Craig, Keffeler, Neel, A. Page, M. Page, Roe, Rosha, Sahlstrom, and Wynia. Regent Reagan participated in the meeting via telephone.

Staff present: President Hasselmo; Chancellors Ianni, Johnson, and Wilhelmson; Senior Vice Presidents Erickson and Infante; Vice Presidents Allen, Hughes, and Perlmutter; Vice Provost Hopkins; Executive Director Muesing; Associate Executive Director Janzen; Associate Vice Presidents Barbatsis, Fischer, Kvavik, and LaFontaine; Assistant Vice President Markham.

Student Representative present: Tim Wolf.

**RECOGNITIONS**

**1992-94 McKnight Land Grant Professors**

Walter Weyhmann, Acting Dean of the Graduate School, commented briefly on the McKnight-Land Grant Professorship Program and introduced the following 1992-94 McKnight-Land Grant Professors:

Joseph Alcherme - Department of Classics  
Patricia Frazier - Department of Psychology  
Lawrence R. Jacobs - Department of Political Science  
Lawrence M. Knopp, Jr. - Department of Geography, UMD  
Jean M. O'Brien - Department of History  
Keshab K. Parhi - Department of Electrical Engineering  
Michael Stokes Paulsen - Law School  
Maria D. Sera - Institute of Child Development  
Thomas W. Shield - Department of Aerospace Engineering  
William Baker Tolman - Department of Chemistry

President Hasselmo congratulated the ten recipients of the McKnight-Land Grant Professorships and stated that he is delighted they are faculty members at the University of Minnesota.

**Vice President Cherie Perlmutter**

On behalf of the Board, Regent Kuderer presented Vice President Cherie Perlmutter with a Certificate of Appreciation for her excellent service as Interim Vice President for Health Sciences.

## **HONORS COMMITTEE REPORT**

The committee voted unanimously to recommend approval of the report of the All-University Honors Committee.

### **SUMMARY OF EXPENDITURES**

The committee voted unanimously to recommend approval of the Summary of Expenditures for the Office of the President, Eastcliff Maintenance, and the Board of Regents' Office for the period July 1, 1991 through December 31, 1991.

### **EASTCLIFF RESOURCE COMMITTEE REORGANIZATION**

The committee voted unanimously to recommend approval of the following resolution:

WHEREAS, the Eastcliff Resource Committee continues to play an important role in the oversight of Eastcliff and the solicitation of resources for special uses at Eastcliff;

WHEREAS, the Eastcliff Resource Committee continues to be an important link between the public and the special role which Eastcliff plays as both the President's home and an important University facility;

WHEREAS, there are some organizational changes in membership structure and terms of appointment that need to be codified;

NOW, THEREFORE BE IT RESOLVED, that the original Regents action appointing the Eastcliff Resource Committee in November 1989, be amended to reflect specified changes in the organization of the committee.

The reorganized committee shall have:

- At least five and no more than ten citizen members
- Two Regents
- Five University Administration (President/President's Spouse, Eastcliff Manager, Senior Vice President for Finance and Operations, Vice President for External Relations, and Assistant Vice President for Support Services)
- Two representatives of the University of Minnesota Foundation including the President and one trustee
- One representative of the Eastcliff Technical Advisory Committee ex-officio member

The committee shall be co-chaired by a Regents and a citizen member.

The committee shall meet semi-annually. The co-chairs may call additional meetings.

### **SUPERCOMPUTER CENTER FUNDING TO FACILITATE EQUIPMENT PURCHASE**

Regent Kuderer led the discussion regarding the proposal to continue funding of the Minnesota Supercomputer Center, Inc. at the current level to facilitate the acquisition of next generation supercomputer equipment.

Stephen Pflaum, Chairman of the Board of Directors of Minnesota Supercomputer Center, Inc., reviewed for the record the general categories of information regarding the Supercomputer Center which are considered to have privileged, confidential, and trade secret status, and the reasons for asserting that status. He noted that the situation is awkward for the University because of the Supercomputer Center's status as a private, for-profit corporation, stating that the Center wants to make public as much information as possible to assist the Board of Regents in making its decision on the proposal.

Regent Kuderer reported that in his meetings with Senior Vice President Infante and Mr. Pflaum, he has indicated that he wants as much information made public as possible under the law.

University Attorney Barbara Shiels stated that in her judgment, the information asserted as confidential by the Supercomputer Center meets the definition of a trade secret under the Minnesota Government Data Practices Act. She indicated that officials of the Center and the University have attempted to release enough information and build sufficient guarantees into the agreement to enable the Board of Regents to make an informed judgment. Ms. Shiels stated that the Center believes that releasing further information would be damaging and since it has legitimately asserted and maintained this as trade secret information. She indicated that the University is obligated to treat the information as non-public.

Senior Vice President Infante introduced Stephen Collins, Senior Analyst/Programmer, Computer and Information Services; Donald Truhlar, Professor and Director, Minnesota Supercomputer Institute; George Wilcox, Professor and Chair, Senate Committee on Computing and Information; L. E. Scriven, Regents' Professor, Department of Chemical Engineering and Materials Science and Fellow, Minnesota Supercomputer Institute; and John Sell, President, Minnesota Supercomputer Center, Inc.

Dr. Infante reviewed the materials associated with the proposal, including the proposed resolution, and noted several changes. He indicated that the agreement provides for improvement in the delivery of services by at least a factor of 2 and a technology upgrade during the first fiscal year. He commented on the status of negotiations for equipment upgrades, noting that the total value of the technology being discussed is in excess of \$60 million. Dr. Infante noted that future payments are subject to the technology upgrade, and the University reserves the right to resell the services.

Dr. Infante addressed a number of issues relating to the proposal, including the financial status of the Supercomputer Center and the value of the Center's activities to the University and the State of Minnesota. He noted that the Center does not receive and is not dependent on any contracts and grants for computing services from the Department of Defense.

Regent Roe raised concerns regarding the public perception about the proposal in light of the University's current financial situation. He asked about the financial status of Cray Computer Company, and Dr. Infante noted that the Minnesota Supercomputer Center has had continuing negotiations with a number of vendors, including Cray Research. Cray Computer Company is a separate company not included in the negotiations. To further respond to Regent Roe, Dr. Infante stated that use of the Center's services is allotted by the Minnesota Supercomputer Institute to faculty and students at no cost.

The following resolution was moved and seconded by Regents Keffeler and Craig, respectively:

WHEREAS, the University of Minnesota (the "University") has been purchasing computing services from Research Equipment, Inc., doing business as the Minnesota Supercomputer Center, Inc. (the "Center"); and

WHEREAS, the Center is planning to upgrade its facilities with the acquisition of more advanced technology for high performance computing; and

WHEREAS, the University desires to continue to have access to these advanced computing facilities for its faculty and student research and educational activities; and

WHEREAS, the University and the Center recognize that a four-year commitment for services is necessary to allow the Center to plan its equipment acquisitions;

NOW, THEREFORE, BE IT RESOLVED, that the University agrees to enter into a Computing Services Agreement between the University and the Center for a term of four (4) years at an annual amount of eight million dollars (\$8,000,000), to begin on July 1, 1992 and continue through June 30, 1996. This payment will be the only committed obligation of the University.

BE IT FURTHER RESOLVED, that the University Administration is authorized to sign the proposed agreement on the condition that the Center's Board of Directors has certified in writing to the University that, consistent with good business practices, there is a sufficient financial commitment from the University and other customers of the Center to authorize the Center to enter into negotiations to acquire the upgraded computing technology.

Regent Kuderer noted that the Board has received a number of letters supporting the proposal, including a letter from Governor Carlson's Senior Adviser conveying the Governor's confidence in the proposed plan.

In response to Regent Roe's concerns regarding the current financial situation, President Hasselmo stated that it is imperative to make prudent financial decisions in the interest of sustaining the education, research and service activities of the University. He spoke in support of the proposal, stating that while it has risks, it is a prudent investment. Although the University faces a difficult legislative session, he noted that the legislative special specifically designated for the Center is supported by the Governor and some legislative leaders.

Dr. Infante addressed concerns raised by Student Representative Wolf and Regent Rosha regarding the Army High Performance Computing Research Center and Department of Defense grants. He reviewed a list of the Center's external customers, stating that the University's demand for supercomputing is not dependent on the Department of Defense and reiterated that there are no contracts between the Minnesota Supercomputer Center and any agency of the Department of Defense.

Regent Keffeler concurred with Regent Roe's concern regarding the need for disclosure of as much information to the public as possible. She spoke in support of the proposal, stating that she believes the Board knows enough about the agreement to feel reassured that it is the proper action.

Regent Anderson stated that America is a leader in international trade in the areas of jet airplanes and supercomputers. He expressed support for the proposal, and he thanked those responsible for making the University a leader in this area. Regent Sahlstrom noted that this country is also a leader in agriculture.

Regent Reagan indicated that he planned to support the proposal, but expressed concern about the University guaranteeing the loan for equipment. Senior Vice President Erickson and Mr. Pflaum reviewed the income stream the Supercomputer Center needed to be able to demonstrate in order to receive the necessary loan to purchase state of the art equipment for which it was negotiating. The University's commitment of \$8 million for each of four years is a part of that income, but it is in the form of a contract for services with specific requirements.

Dr. Infante responded to Regent Wynia's concerns regarding the national status of the Minnesota Supercomputer Center and its eligibility for federal funding. He noted that University researchers who receive funding from the National Science Foundation (NSF) cannot purchase services from the Supercomputer Center because it is not one of four NSF supercomputer centers. However, a portion of the matching funds provided by the University for some NSF grants consists of access to computing and resources of the Minnesota Supercomputer Institute.

In response to concerns raised by Regent Wynia, Mr. Erickson stated that the total University contribution to the Supercomputer Center will be \$8 million per year and no additional funds for operations and maintenance will be provided in the future.

Regents Craig and Neel expressed support for the proposal, and asked that efforts be made to address the concerns that have been raised and to improve communication regarding this project.

Regent M. Page asked if there is potential for self-funding future expansions if the Supercomputer Center is profitable. Mr. Pflaum stated that there is no guarantee that would be possible, since the equipment is very expensive with a short life span.

Dr. Infante and Mr. Pflaum responded to Student Representative Wolf's concerns regarding the need to act on the proposal at this time.

Regent Kuderer summarized the proposal before the Board. Following the discussion, the committee voted unanimously to recommend approval of the proposal to continue funding of the Minnesota Supercomputer Center, Inc. at the current level to facilitate the acquisition of next generation supercomputer equipment.

### **CAPITAL PROJECTS RANK ORDERING**

Senior Vice President Infante led the discussion regarding rank ordering of the University's capital projects. Regents Rosha and Craig moved and seconded the following resolution:

WHEREAS, there may exist the possibility for a bonding bill which would go beyond the scope originally proposed by the Governor's Office and the Department of Finance; and



WHEREAS, the projects on the following proposed list have either been approved by the Board of Regents on November 8, 1991, or have been included in previous capital requests approved by the Regents and submitted to the Legislature, with the exception of Archives Facility Planning and Campus Master Planning:

Health and Safety	\$16,250,000
Basic Science Building	62,700,000
Animal Science Facilities	7,600,000
Recreation Phase 1 C	12,000,000
Mechanical Engineering	16,491,000
Architecture Remodeling	18,293,000
Agricultural Experiment Stations	1,320,000
Archives Facility Planning	No estimate
Campus Master Planning	900,000
<b>TOTAL</b>	<b>\$135,554,000</b>

WHEREAS, the proposed list of projects is the product of extensive analysis and consultation;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents approves the rank ordering of capital projects for use in an appropriate submission if requested by the Legislature and/or the Governor.

The Student Lobby Advisory Committee (SLAC), composed of one student from the Student Association on each campus, distributed a rank ordering of University capital projects which reflects the students' priorities.

In response to concerns of committee members, Dr. Infante stated that he is sympathetic to the students' efforts, but he disagrees with their priorities. He indicated that the Library project on the Duluth campus and the Science IV project on the Morris campus are high priority items, however, at this time the University needs construction funds and not additional planning money. Senior Vice President Erickson urged the Board to approve the rank ordering of capital projects as recommended by the administration, stating that deviation would place the University in jeopardy.

Regents M. Page and Keffeler urged that the University's lobbying effort be coordinated, rather than communicating different messages.

Regent Anderson stated that the information provided by SLAC was helpful and he thanked Lisa Noponen, Legislative Director for the University's Student Senate for her efforts. Regent Kuderer commended Ms. Noponen for her legislative lobbying activities, and he urged her to work with the Office of External Relations.

Ms. Noponen stated that the student lobbying effort will support the administrative request, in addition to the dire needs of each campus that must be addressed.

President Hasselmo stated that the administrative rank ordering includes projects which must be addressed at this time, stating that the priority items raised by SLAC will be included in the University's five-year capital plan. He complimented the students on their efforts, and indicated that student participation in the consultative process will be increased to keep students better informed.

Following the discussion, the committee voted unanimously to recommend approval of the resolution.

## FACILITIES MANAGEMENT UPDATE

Assistant Vice President Markham presented a status report on the continuing restructuring activities in Facilities Management, including integration of the Physical Planning organization.

Ms. Markham discussed the development and implementation of a maintenance management system. The new system will include purchasing, maintenance, stores/spares, and invoice matching modules. She introduced Dave Unger, pipe fitter; Mike Kane, mechanic; and Roger Miller, plumber; who are members of the employee team working on this system.

Mr. Miller reviewed the progress made in implementing the computerized maintenance and operations system, and discussed how the new system will aid employees in their work. He stated that he is excited about the change because the University has needed a new system for a long time.

Ms. Markham reported that the project is on schedule, and it will be implemented in the zones within a month.

In response to an issue raised by Regent Kuderer, Ms. Markham stated that the new cost management system will provide the data base necessary to determine costs for maintenance and operations. As a result of visits from staff members, Ms. Markham stated that legislators, the Governor, and the legislative auditor are aware of the progress being made in Facilities Management.

Regent Kuderer stated that the Board received a letter from Governor Carlson's Senior Adviser, which states that the emergence of a systematic data base for controlling physical plant functions is a serious and productive step in the right direction.

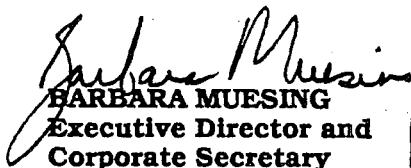
President Hasselmo thanked Mr. Miller and his associates for their important work, stating that they provide the infrastructure on which everything else is built.

Following the discussion, Regent Kuderer thanked Ms. Markham and Mr. Miller for their presentation.

## REPORT ON THE INSTITUTE OF TECHNOLOGY/ BUDGET PLAN IMPLICATIONS

The report on the implications of the Budget Plan on the Institute of Technology was delayed due to time constraints.

The meeting adjourned at 11:30 a.m.

  
**BARBARA MUESING**  
Executive Director and  
Corporate Secretary

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**February 14, 1992**

A meeting of the Board of Regents of the University of Minnesota was held on Friday, February 14, 1992, at 11:35 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Anderson, Craig, Keffeler, Kuderer, Neel, A. Page, M. Page, Roe, Rosha, Sahlstrom, and Wynia. President Hasselmo presided.

Staff present: Chancellors Johnson, and Wilhelmson; Senior Vice Presidents Erickson and Infante; Vice Presidents Allen, Hughes, and Perlmutter; Vice Provost Hopkins; Executive Director Muesing; Associate Executive Director Janzen; Associate Vice Presidents Barbatsis, Fischer, Kvavik, and LaFontaine; and Assistant Vice President Markham.

**APPROVAL OF MINUTES**

The Board of Regents voted unanimously to approve the minutes of the following meetings:

Committee of the Whole - January 9, 1992  
Committee of the Whole - January 10, 1992  
Board of Regents - January 10, 1992

**REPORT OF THE PRESIDENT**

President Hasselmo presented his monthly report which pertained to an article on faculty workloads; the Report of the Commission on Post-Secondary Education; the K-12 Initiative report; the restoration of the State Specials appropriations; a recent meeting at Eastcliff relating to diversity; and personnel matters.

A copy of the President's Report is on file in the Regents' Office.

**REPORT OF THE CHAIR**

Chair Kuderer reported that the Board of Regents will hold its winter retreat on Monday, February 17 at the FMC Building, beginning with a tour of the facilities at 8:30 a.m. Topics for discussion will include the Regents Day with a Dean and Day with a Student and a report from the Regents' Agenda Guidelines Committee chaired by Regent Keffeler.

He reported that a proposal for steam service will be presented at the March 12 Committee of the Whole meeting for information. An Open Forum will be held on March 30, 3:00-6:00 p.m. at the Earle Brown Center, and the proposal will be on the docket for action at the April meetings.

Chair Kuderer thanked Chancellor Ianni and the entire University of Minnesota, Duluth campus for their hospitality during the Open Forum held there on Thursday, January 23. Tapes of the Open Forum are available for review from the Board of Regents' Office.

Lastly, Chair Kuderer appointed a committee to review and recommend changes to the Regents' Policy regarding Student Representatives to the Board of Regents due to the impending closure of the University of Minnesota, Waseca campus. The committee will consist of Regent Mary Page (Chair), Student Representative Tim Wolf and Associate Vice President for Student Affairs Nicholas Barbatsis.

#### **GIFTS**

Associate Vice President Fischer presented the monthly list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation and the Minnesota Medical Foundation as listed in the docket material and on file in the Regents' Office.

The Board of Regents voted unanimously to approve the gifts.

#### **CONTRACTS AND GRANTS/APPLICATIONS AND AWARDS**

Senior Vice President Infante submitted for approval the contracts and grants/applications and awards as presented in the docket material and on file in the Regents' Office. He noted a correction in the report as it appears in the docket materials. The corrected copy is filed supplement to the minutes, No. 22,307.

The Board of Regents voted unanimously to approve the contracts and grants/applications and awards.

#### **REPORT OF THE COMMITTEE OF THE WHOLE**

**February 13, 1992**

Regent Kuderer, Chair of the committee, reported that President Hasselmo led a discussion and presented a recommendation regarding the proposed transfer of the Waseca Campus facilities to the State of Minnesota after educational activities cease in September 1992. He noted that the recommendation will be presented for action at the April 1992 meetings.

Chair Kuderer reported that the committee also received the annual financial report for 1990-91; and engaged in a discussion regarding the 1987-1991 University financial management/ratio analysis.

#### **REPORT OF THE COMMITTEE OF THE WHOLE**

**February 14, 1992**

Chair Kuderer reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the following resolution to fund the Minnesota Supercomputer Center, Inc.:

**WHEREAS**, the University of Minnesota (the "University") has been purchasing computing services from Research Equipment, Inc., doing business as the Minnesota Supercomputer Center, Inc. (the "Center"); and

**WHEREAS**, the Center is planning to upgrade its facilities with the acquisition of more advanced technology for high performance computing; and

**WHEREAS**, the University desires to continue to have access to these advanced computing facilities for its faculty and student research and educational activities; and

**WHEREAS**, the University and the Center recognize that a four-year commitment for services is necessary to allow the Center to plan its equipment acquisitions;

**NOW, THEREFORE, BE IT RESOLVED**, that the University agrees to enter into a Computing Services Agreement between the University and the Center for a term of four (4) years at an annual amount of eight million dollars (\$8,000,000) to begin on July 1, 1992 and continue through June 30, 1996. This payment will be the only committed obligation of the University.

**BE IT FURTHER RESOLVED**, that the University Administration is authorized to sign the proposed agreement on the condition that the Center's Board of Directors has certified in writing to the University that, consistent with good business practices, there is a sufficient financial commitment from the University and other customers of the Center to authorize the Center to enter into negotiations to acquire the upgraded computing technology.

b) Approval of the resolution on the rank ordering of the University's capital projects:

**WHEREAS**, there may exist the possibility for a bonding bill which would go beyond the scope originally proposed by the Governor's Office and the Department of Finance; and

**WHEREAS**, the projects on the following proposed list have either been approved by the Board of Regents on November 8, 1991, or have been included in previous capital requests approved by the Regents and submitted to the Legislature, with the exception of Archives Facility Planning and Campus Master Planning:

Health and Safety	\$16,250,000
Basic Science Building	62,700,000
Animal Science Facilities	7,600,000
Recreation Phase 1 C	2,000,000
Mechanical Engineering	6,491,000
Architecture Remodeling	18,293,000
Agricultural Experiment Stations	1,320,000
Archives Facility Planning	No estimate
Campus Master Planning	900,000
<b>TOTAL</b>	<b>\$135,554,000</b>

**WHEREAS**, the proposed list of projects is the product of extensive analysis and consultation;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Regents approves the rank ordering of capital projects for use in an appropriate submission if requested by the Legislature and/or the Governor.

c) Approval of resolution re Honors Committee Report, as follows:

**RESOLVED**, that the recommendations of the All-University Honors Committee are hereby approved.

Documentation is filed supplement to the minutes, No. 22,308.

d) Approval of resolution re Summary of Expenditures, as follows:

**RESOLVED**, that the Summary of Expenditures for the Office of the President, Eastcliff Maintenance, and the Board of Regents' Office for the period July 1, 1991 through December 31, 1991, are hereby approved.

e) Approval of resolution re Eastcliff Resource Committee Reorganization, as follows:

**WHEREAS**, The Eastcliff Resource Committee continues to play an important role in the oversight of Eastcliff and the solicitation of resources for special uses at Eastcliff;

**WHEREAS**, The Eastcliff Resource Committee continues to be an important link between the public and the special role which Eastcliff plays as both the President's home and an important University facility;

**WHEREAS**, there are some organizational changes in membership structure and terms of appointment that need to be codified;

**NOW, THEREFORE BE IT RESOLVED**, that the original Regents action appointing the Eastcliff Resource Committee in November 1989, be amended to reflect specified changes in the organization of the committee.

The reorganized committee shall have:

- At least five and no more than ten citizen members
- Two Regents
- Five University Administration (President/President's Spouse, Eastcliff Manager, Senior Vice President for Finance and Operations, Vice President for External Relations, and Assistant Vice President for Support Services)
- Two representatives of the University of Minnesota Foundation including the President and one trustee
- One representative of the Eastcliff Technical Advisory Committee ex-officio member

The committee shall be co-chaired by a Regent and a citizen member.

The committee shall meet semi-annually. The co-chairs may call additional meetings.

The Board of Regents voted unanimously to approve the recommendations of the Committee of the Whole.

Chair Kuderer reported that the committee also recognized the 1992-94 McKnight-Land Grant Professors; recognized the service of Cherie Perlmutter as Interim Vice President for Health Sciences; and received a Facilities Management Update. The agenda item pertaining to the Report on the Institute of Technology/Budget Plan Implications was delayed due to time constraints.

#### **REPORT OF THE FACULTY, STAFF & STUDENT AFFAIRS COMMITTEE**

Regent Sahlstrom, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the appointment of Ettore F. Infante as Senior Vice President and Provost of Academic Affairs, effective immediately.
- b) Approval of the appointment of Mark Rotenberg as the General Counsel, effective April 1, 1992.
- c) Approval of the appointment of Paul Tschida as the Assistant Vice President for Campus Health and Safety, effective February 17, 1992.
- d) Approval of the Senior Vice President's Monthly Faculty, Staff and Student Affairs Report as listed in the docket material and on file in the Regents' Office.

The Board of Regents voted unanimously to approve the recommendations of the Faculty, Staff and Student Affairs Committee.

Chair Sahlstrom reported that the committee also engaged in a discussion of the Faculty/TA/Administrator Development Program, and reviewed the 1991 Report on Enrollment.

#### **REPORT OF THE PHYSICAL PLANNING & OPERATIONS COMMITTEE**

Regent Roe, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Senior Vice President's Monthly Physical Planning and Operations Report which included reports pertaining to purchasing, project status, property accounting and miscellaneous items as presented in the docket material and filed in the Regents' Office.
- b) Approval of resolution re Purchase of Goods/Services over \$250,000 as follows:

**RESOLVED**, that on the recommendation of the President and the Senior Vice President for Finance and Operations, the appropriate staff are authorized to award pending purchases/contracts over \$250,000 as presented in the docket materials.

- c) Approval of resolution regarding projects previously submitted for information, as follows:

**RESOLVED**, that on the recommendation of the President and the Senior Vice President for Finance and Operations, the appropriate administrative officers are authorized to proceed with the design and construction of the following projects:

- a. Oakland Avenue South Half Roadway and Area Reconstruction, Duluth Campus  
Total estimated cost of the project: \$375,000  
Funding: UMD Repair and Replacement  
Estimated completion date: August, 1992
- b. Resolution re Gibbs Schoolhouse Preservation, Twin Cities Campus, as follows:

**WHEREAS**, the Regents of the University of Minnesota approved on October 11, 1974 a resolution recognizing that a number of the University of Minnesota's buildings are of historical significance, which contributes to and promotes a healthy campus environment;

**BE IT RESOLVED**, that on behalf of the University of Minnesota, we hereby express our recognition of the historical significance of the Gibbs Schoolhouse in St. Paul, which is the last of the originally constructed single-room schoolhouses on its original site in Ramsey County, and our appreciation of the community's interest in preserving it as a monument; and

**BE IT FURTHER RESOLVED**, that as part of the University's Gateway Entrance proposal to enhance the St. Paul Campus, we further direct the University to install an entrance sign, a building identification sign at the Gibbs Schoolhouse and to landscape the grounds appropriately. We further direct the University to make the necessary repairs to the exterior and paint the building's exterior, and make such repairs to the interior to ensure that the Schoolhouse remains structurally sound, if sufficient financial support is provided by the community; and

**BE IT FURTHER RESOLVED**, that the Schoolhouse shall, to the extent practicable, be preserved in its present condition, subject to the community support outlined above, as a visible linkage to the past with no occupancy or access to the interior spaces, and pursuant thereto, that it be used for University purposes and no other; and

**BE IT FURTHER RESOLVED**, that we acknowledge, applaud, and support the community's efforts to raise charitable funds to restore the Schoolhouse and improve the grounds.

The Board of Regents voted unanimously to approve the recommendations of the Physical Planning & Operations Committee.



Regent Roe reported that the committee reviewed three projects for information: 1) Memorial Stadium Demolition, Twin Cities Campus; 2) Life Science Building Plaza Roof Replacement, Duluth Campus; and 3) Cina Hall Roof Replacement, Duluth Campus.

In addition, the committee reviewed recommendations and a resolution regarding the proposed transfer of the MacPhail Center for the Arts to independent status for information. Action on the resolution will be requested at the March Meeting. Regent Keffeler indicated she would like to see more information in the docket materials addressing the economic value of the facility. Her basic concern relates to why the University would transfer downtown real estate at no cost. Senior Vice President Erickson responded that he would address her concern at the next meeting.

#### **REPORT OF THE FINANCE & LEGISLATIVE COMMITTEE**

Regent Anderson, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following action:

- a) Approval of the Senior Vice President's Monthly Finance and Legislative Report including accounts receivable, central reserves, debt management and miscellaneous items as presented in the docket material and filed in the Regents' Office.

The Board of Regents voted unanimously to approve the recommendation of the Finance & Legislative Committee.

Regent Anderson reported that the committee also reviewed the Quarterly Management Report as of December 31, 1991, and received an update on legislative strategy.

#### **REPORT OF THE EDUCATIONAL PLANNING & POLICY COMMITTEE**

Regent Craig, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Senior Vice President's Monthly Educational Planning and Policy Report as presented to the committee in the docket material.
- b) Approval of a Free-Standing Graduate Minor in Building Science at the Master and Ph.D. Levels.
- c) Approval of a Free-Standing Graduate Minor in Interpersonal Relationships Research at the Ph.D. Level.
- d) Approval of resolution re establishment of the Council on Liberal Education:

**RESOLVED**, that the motion to amend Article III of the Bylaws of the Twin Cities Campus Assembly to add a new Section 2 (and renumber existing Sections), as presented at the Board of Regents' Committee of the Whole meeting on January 9, 1992, is hereby approved.


The Board of Regents voted unanimously to approve the recommendations of the Educational Planning & Policy Committee.

Chair Craig reported that the committee also reviewed reports on the Quality Improvement Initiative and the K-12 Initiative.

**REPORT OF THE AUDIT COMMITTEE**

Regent M. Page, Chair of the committee, reported that the committee did not meet this month.

The meeting adjourned at 11:58 a.m.

  
**BARBARA MUESING**  
**Executive Director &**  
**Corporate Secretary**