

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Friday, June 10, 2011

9:00 - 11:30 a.m.

600 McNamara Alumni Center, Boardroom

Board Members

Clyde Allen, Chair
Linda Cohen, Vice Chair
Richard Beeson
Laura Brod
John Frobenius
Venora Hung
Dean Johnson
David Larson
David McMillan
Maureen Ramirez
Patricia Simmons
Steve Sviggum

AGENDA

ANNUAL MEETING

1. Establishment of Meeting Dates for 2011-12 - Action - C. Allen (pp. 3-4)
2. Nominating Committee Report: Election of Board Officers - Action - J. Frobenius (p. 5)
3. Other Business

MONTHLY MEETING

1. Recognitions (pp. 6-7)
 - A. President's Award for Outstanding Service - R. Bruininks
 - B. President Robert H. Bruininks & Susan Hagstrum - C. Allen
2. Approval of Minutes - Action - C. Allen
3. Report of the President - R. Bruininks
4. Report of the Chair - C. Allen
5. Receive and File Reports (pp. 8-14)
 - A. Quarterly Report of Grant & Contract Activity
6. Consent Report - Review/Action - C. Allen (pp. 15-27)
 - A. Report of the All-University Honors Committee
 - B. Gifts
 - C. Summary of Expenditures
7. Report of the Faculty Consultative Committee - K. VandenBosch (pp. 28-30)
8. Recognition of Faculty Consultative Committee Outgoing Chair - C. Allen/R. Bruininks (p. 31)

9. Annual U of M Alumni Associate Report - R. Bruininks/P. Esten (pp. 32-34)
10. Board of Regents Policy: *Code of Ethics for Members of the Board of Regents* - Annual Review - M. Rotenberg (pp. 35-38)
11. Board of Regents Policy: *Code of Ethics for Members of the Board of Regents* - Review - C. Allen (pp. 39-43)
12. President's Recommended FY2012 Annual Capital Improvement Budget - Action - R. Bruininks/ K. O'Brien/R. Pfutzenreuter (pp. 44-65)
13. Recommendations of Blue Ribbon Committees System-wide - T. Sullivan/R. Jones (pp. 66-69)
14. President's Recommended FY2012 Provisional Annual Operating Budget - Review - R. Bruininks (pp. 70-151)
15. Report of the Audit Committee - L. Cohen
16. Report of the Educational Planning & Policy Committee - P. Simmons
17. Report of the Facilities Committee - V. Hung
18. Report of the Faculty, Staff & Student Affairs Committee - D. Johnson
19. Report of the Finance & Operations Committee - J. Frobenius
20. Report of the Litigation Review Committee - C. Allen
21. Old Business
22. New Business
23. Adjournment



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Establishment of Meeting Dates for 2011-12

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

Background Information:

UNIVERSITY OF MINNESOTA
BOARD OF REGENTS
TENTATIVE 2011-2012 MEETING SCHEDULE

July 6, 2011	One-Day Meeting
July 7-8, 2011	Board of Regents Retreat
August, 2011	No Meeting
September 8-9, 2011	
October 13-14, 2011	
November 10-11, 2011	
December 8-9, 2011	
January, 2012	No Meeting
February 9-10, 2012	
March 8-9, 2012	
April 12-13, 2012	Meeting Tentative
May 10-11, 2012	
June 7-8, 2012	



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Nominating Committee Report: Election of Officers

review review/action action discussion

Presenters: Regent John Frobenius

Purpose:

policy background/context oversight strategic positioning

Regent Frobenius, Chair of the Nominating Committee, recommends on behalf of the committee that the following individuals be placed in nominating for the respective Board officer positions:

Treasurer:	Richard H. Pfutzenreuter
Secretary:	Ann D. Cieslak
Vice Chair:	David M. Larson
Chair:	Linda A. Cohen

Outline of Key Points/Policy Issues:

Background Information:

Officers of the Board of Regents are elected for two-year terms at the Annual Meeting in odd numbered years, consistent with Board of Regents Bylaws.

Nominating Committee members are Regents John Frobenius, Chair; Regent Venora Hung and Regent David McMillan.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: President's Award for Outstanding Service

review review/action action discussion

Presenters: President Robert H. Bruininks

Purpose:

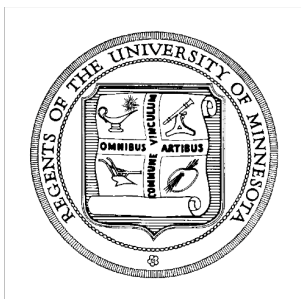
policy background/context oversight strategic positioning

To recognize recipients of the 2011 President's Award for Outstanding Service:

1. J. Brian Atwood, former dean and professor, Humphrey School of Public Affairs
2. Jean Bauer, professor, Department of Family Social Science, College of Education and Human Development
3. Stephen Benson, executive director, Osher Lifelong Learning Institute, College of Continuing Education
4. Victor Bloomfield, professor, Department of Biochemistry, Molecular Biology, and Biophysics, Medical School and the College of Biological Sciences
5. William Durfee, professor and director of design education, Department of Mechanical Engineering, College of Science and Engineering
6. Elizabeth Isensee, undergraduate student services coordinator, International Student and Scholar Services Office
7. Mary Koskan, director, One Stop Student Services, Academic Support Resources
8. Susan Miller, program associate, Department of Legal Writing and Oral Advocacy, Law School
9. Jerry Rude, landscape maintenance supervisor (retired), Facilities Management Department, Crookston
10. Thomas Scott, professor emeritus, Political Science, College of Liberal Arts and director emeritus, Center for Urban and Regional Affairs, System Academic Administration
11. Yared Tadesse, senior building and grounds worker, Facilities Management, East Bank District
12. Martha Thurlow, director, National Center on Educational Outcomes, Institute on Community Integration, College of Education and Human Development

Background Information:

The President's Award for Outstanding Service was established in 1997 to recognize faculty and staff who have provided exceptional service to the University of Minnesota. The award is presented each year in the spring and honors active or retired faculty or staff members who have gone well beyond their regular duties and have demonstrated an extraordinary commitment to the University community.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Recognition of Robert H. Bruininks and Susan A. Hagstrum

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

To recognize the distinguished service of Robert H. Bruininks, 15th president of the University of Minnesota, and Dr. Susan A. Hagstrum.

Outline of Key Points/Policy Issues:

Robert H. Bruininks was appointed the 15th president of the University of Minnesota on November 8, 2002. He has served the University for 40 years, formerly as a professor, dean, and executive vice president and provost.

Susan Hagstrum is the wife of Robert H. Bruininks, the fifteenth president of the University of Minnesota. In her role as his spouse, she enjoys the opportunity to be one of the University's ambassadors and chief volunteers.

President Bruininks will be named *President Emeritus* and presented a certificate and Dr. Hagstrum will receive a certificate of recognition.

Background Information:

The *President Emeritus* title may be awarded at the conclusion of an individual's term as President of the University of Minnesota.

Certificates of Appreciation may be awarded to any person for contributions or services at the collegiate or all-University level.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Receive and File Reports

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

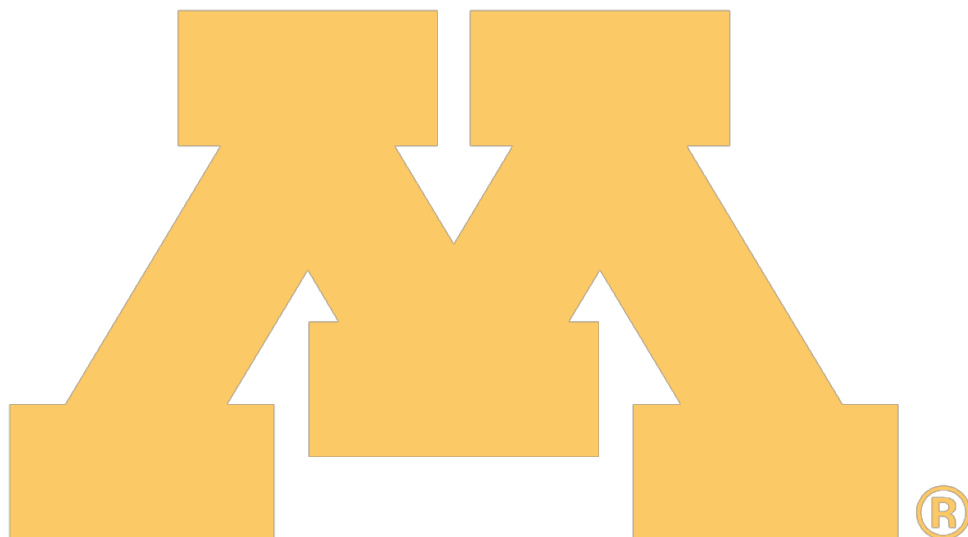
Background Information:

There is one item for receipt and filing:

- A) Quarterly Report of Grant & Contract Activity



Meeting of the Board of Regents



Quarterly Report of Grant/Contract Activity

Fiscal Year 2011

Third Quarter Data: January - March, 2011

University of Minnesota
Quarterly Report of Grant and Contract Activity
Award Summary by Sponsor
Fiscal Year 2011 Third Quarter: January - March, 2011

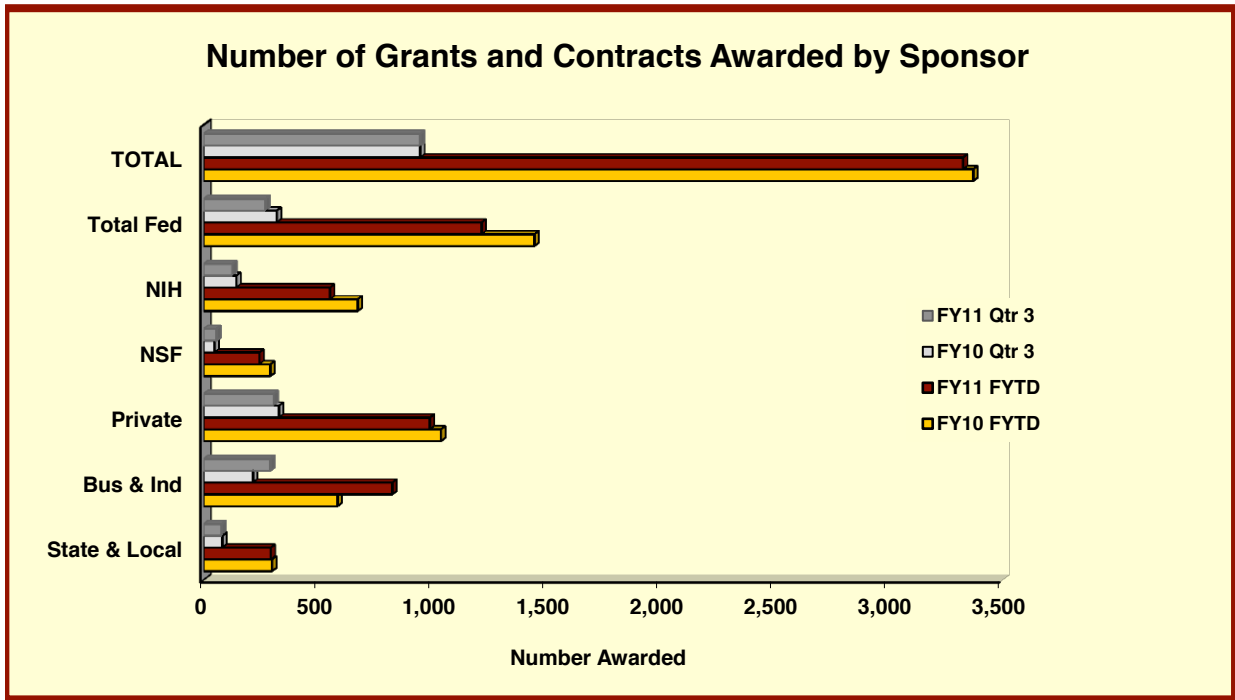


Figure 1: Number of Awards by Sponsor.

Comparison of Fiscal Year 2011 versus Fiscal Year 2010. (For numerical data, see Table 1 below.)

Agency	Quarter 3		YTD	
	FY10	FY11	FY10	FY11
Total Fed	320	271	1,448	1,217
NIH	143	126	674	554
NSF	47	56	292	244
Private	330	307	1,039	991
Bus & Ind	216	292	586	826
State & Local	82	79	299	294
TOTAL	949	949	3,372	3,328

Table 1: Qtr 3 and Fiscal Year comparisons.

University of Minnesota
Quarterly Report of Grant and Contract Activity
Award Summary by Sponsor
Fiscal Year 2011 Third Quarter: January - March, 2011

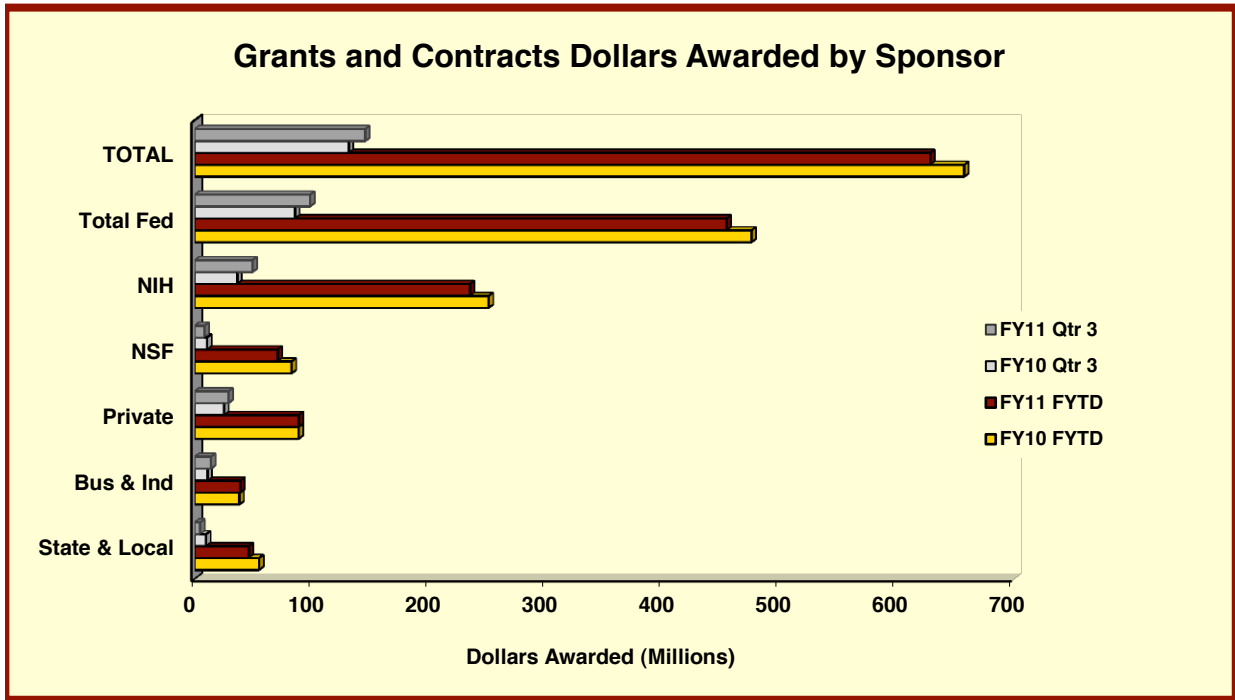


Figure 2: Award Totals by Sponsor.
 Comparison of Fiscal Year 2011 versus Fiscal Year 2010. (For numerical data, see Table 2 below.)

Agency	Quarter 3		YTD	
	FY10	FY11	FY10	FY11
Total Fed	\$86	\$98	\$476	\$455
NIH	\$36	\$49	\$251	\$235
NSF	\$11	\$8	\$83	\$71
Private	\$25	\$29	\$89	\$89
Bus & Ind	\$11	\$14	\$38	\$39
State & Local	\$10	\$5	\$55	\$46
TOTAL	\$132	\$146	\$657	\$628

Table 2: Qtr 3 and Fiscal Year comparisons.

University of Minnesota
Quarterly Report of Grant and Contract Activity
Award Summary by College
Fiscal Year 2011 Third Quarter: January - March, 2011

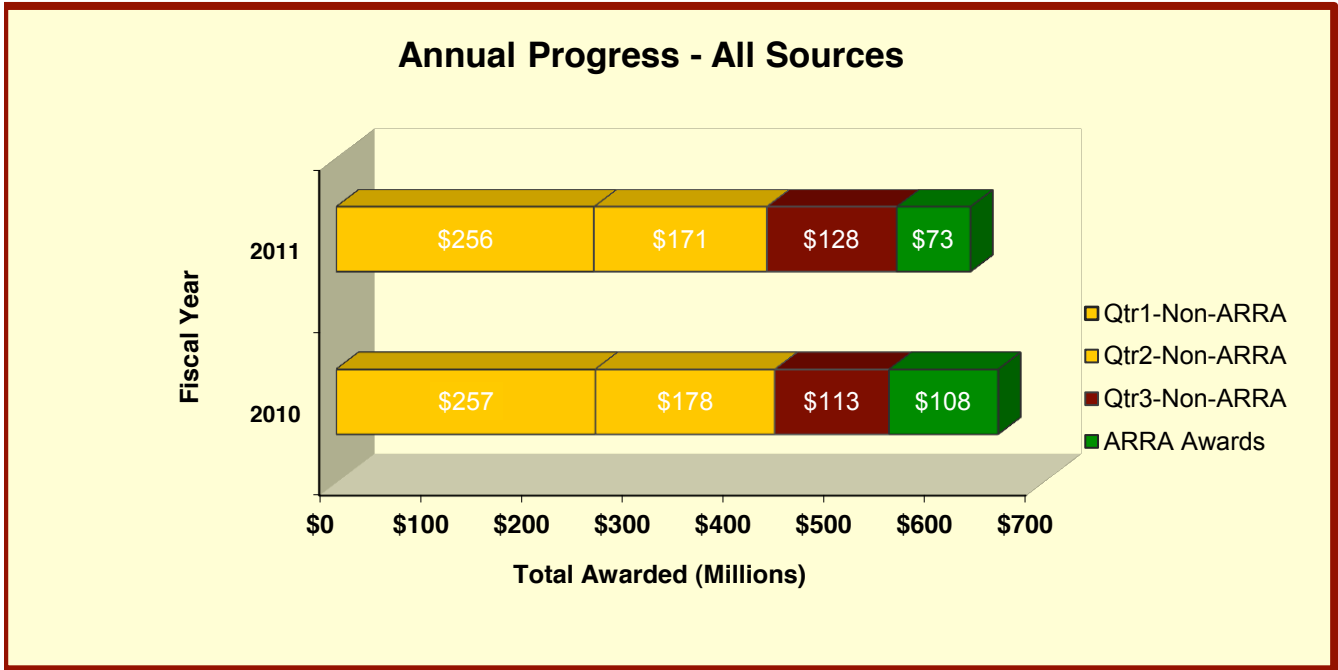


Figure 3: Quarter Comparison – All Sources.

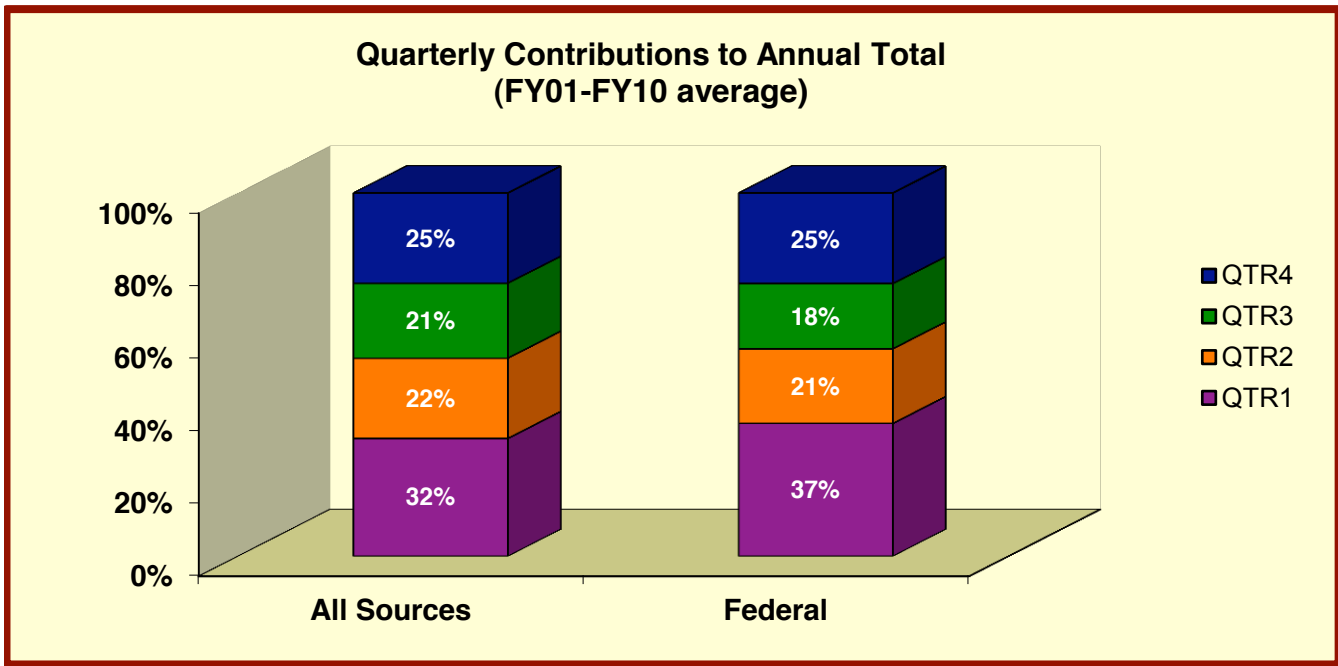


Figure 4: Quarterly Contribution as a percent of year-to-end total (FY01-FY10 average).

**University of Minnesota
 Quarterly Report of Grant and Contract Activity
 Award Summary by College
 Fiscal Year 2011 Third Quarter: January - March, 2011**

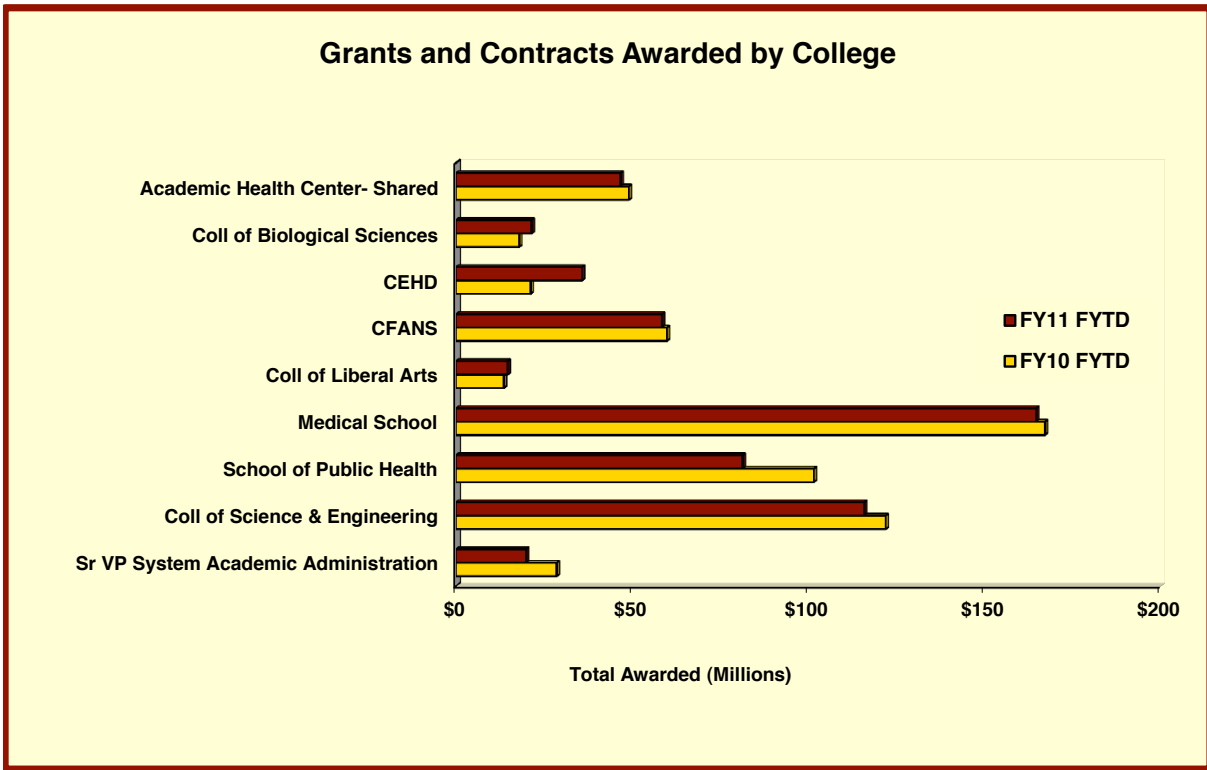


Figure 3: Grants and Contracts Awarded by Colleges: Units with Greater than \$15 Million Awarded Annually.

**University of Minnesota
 Quarterly Report of Grant and Contract Activity
 Award Summary by College
 Fiscal Year 2011 Third Quarter: January - March, 2011**

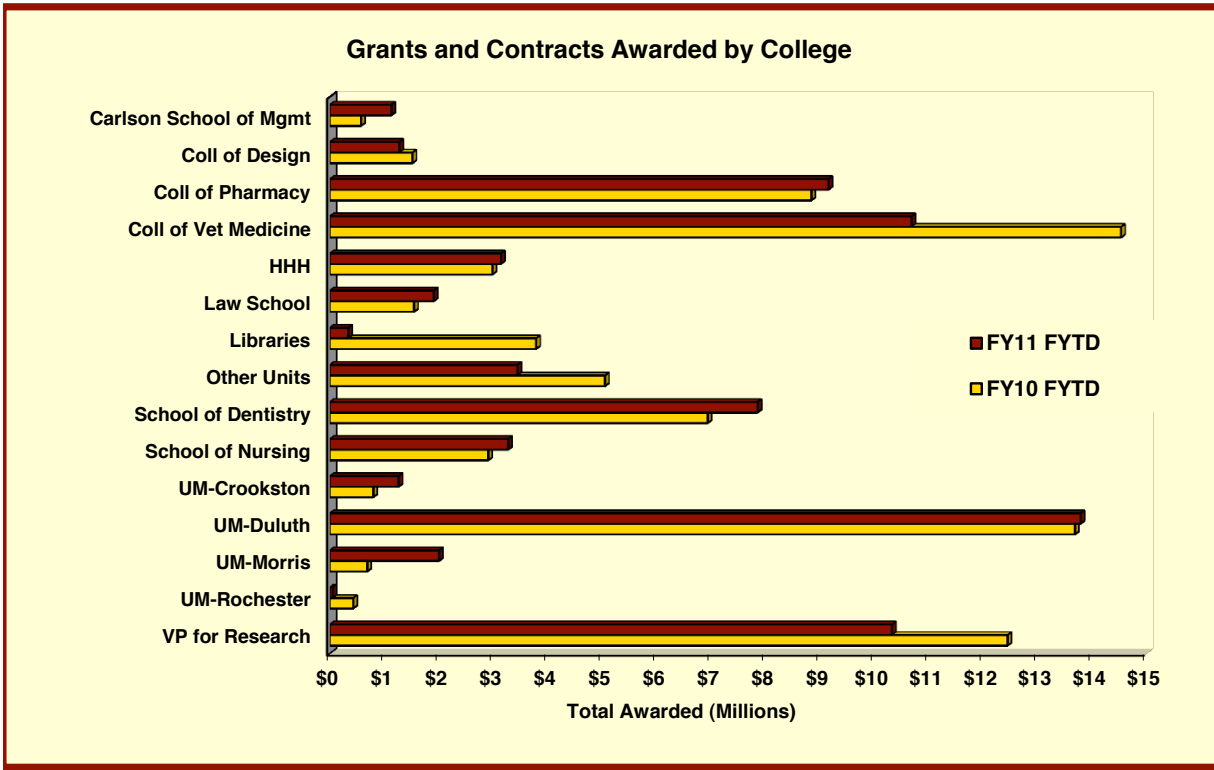


Figure 4: Grants and Contracts Awarded by Colleges: Units with Less than \$15 Million Awarded Annually.

Other units includes Auxiliary Services, Ag Experiment Station, Equity & Diversity, Office of Emergency Response, Student Affairs Adm, University Health & Safety, VP Scholarly & Cultural Affairs.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Consent Report

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

To seek Board of Regents approval of items in the Consent Report, as required in Board of Regents Policy: *Reservation and Delegation of Authority*.

Outline of Key Points/Policy Issues:

Items for consideration:

- I. Report of the All-University Honors Committee
The President recommends approval of the All-University Honors Committee recommendation forwarded to the Board of Regents in a letter dated May 26, 2011.
- II. Gifts
The President recommends approval of the Summary Report of Gifts to the University of Minnesota (attached).
- III. Summary of Expenditures
The President recommends approval of the Quarterly Summary of Expenditures reports (attached)

Background Information:

President's Recommendation for Action:

The President recommends approval of the Consent Report.

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

June 10, 2011 Regents Meeting

	<u>April</u>		<u>Year-to-Date</u>	
	<u>2011</u>	<u>2010</u>	<u>07/01/10 04/30/11</u>	<u>07/01/09 04/30/10</u>
U of M Gift Receiving	\$ 727,145	\$ 218,790	\$ 2,396,628	\$ 3,055,800
4-H Foundation	21,498	67,055	1,154,414	420,567
Arboretum Foundation	250,161	519,450	5,545,125	2,711,457
MN Medical Foundation	2,855,031	2,732,803	62,104,575	39,344,770
Univ of MN Foundation	<u>16,908,510</u>	<u>11,212,283</u>	<u>120,045,040</u>	<u>87,854,667</u>
Total Gift Activity	<u><u>\$ 20,762,345</u></u>	<u><u>\$ 14,750,381</u></u>	<u><u>\$191,245,782</u></u>	<u><u>\$ 133,387,261</u></u>

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

Gifts to benefit the University of Minnesota

Gifts received in April 2011

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<u>\$1 Million and Over</u>			
Robina Foundation	UMF	Pledge	Law School
Myrtle L. Stroud Estate	UMF	Gift	College of Liberal Arts
Carl A. and Janet Kuhrmeyer	UMF	Gift	College of Science and Engineering
<u>\$500,000 - \$1,000,000</u>			
Anonymous	UM	Gift	Libraries
<u>\$250,000 - \$500,000</u>			
Hubbard Broadcasting Incorporated	UMF	Gift/Pledge	Northrop, Department of Intercollegiate Athletics
Hill's Pet Nutrition Incorporated	UMF	Gift	College of Veterinary Medicine
<u>\$100,000 - \$250,000</u>			
Elsie E. Kalionen	MMF	Gift	Neurology, Ophthalmology
Gail A. Bernstein	MMF	Pledge	Academic Health Center
The Karen Wyckoff Rein in Sarcoma Foundation	MMF	Gift	Masonic Cancer Center
Best Buy Children's Foundation	UMF	Gift	College of Education and Human Development
3M Company	UMF	Gift	College of Design, College of Science and Engineering, School of Dentistry
Anonymous	UMF	Gift	Department of Intercollegiate Athletics
St. Jude Medical Foundation	UMF	Gift	Maroon and Gold Impacting the Community (M.A.G.I.C.) Program
3M Foundation Incorporated	UMF/UM	Gift/Pledge	Various Colleges
Elmer C. Paulson	MMF	Gift	Medical School Administration
St. Jude Medical Incorporated	MMF	Gift	Medicine
<u>\$50,000 - \$100,000</u>			
Medica	UMF/MMF	Gift	Center for Spirituality and Healing, Academic Health Center
Thomas F. Madison	UMF	Pledge	College of Science and Engineering
Robertet Flavors Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
LaVerne I. and Marvin L. Colness	UMF	Gift	University of Minnesota, Duluth
General Mills Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Swenson Family Foundation	UMF	Gift	University of Minnesota, Duluth

\$50,000 - \$100,000

Ardis H. Nier Estate	UMF	Gift	College of Science and Engineering
Karen Sternal	UMF	Gift	College of Education and Human Development
Xcel Energy	UMF	Gift	Carlson School of Management, College of Science and Engineering
Malcolm S. McDonald	UMF	Gift	Unrestricted
Schlumberger	UMF	Pledge	College of Science and Engineering
Starke and Virginia Hathaway Trust	UMF	Gift	College of Liberal Arts
Minnesota Corn Growers Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Franz Halberg	MMF	Gift	Laboratory Medicine and Pathology
Harold V. Pedersen	MMF	Gift	Pediatrics
Joseph P. Sullivan	UMF	Pledge	Law School

\$25,000 - \$50,000

Burnham Family Fund-Fidelity Charitable Gift Fund	UMF	Gift	Carlson School of Management
Mills Supply Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Minnesota Turf and Grounds Foundation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Newman M. and Lillian Bortnick	UMF	Gift	Carlson School of Management, College of Continuing Education, College of Science and Engineering
Ames Construction Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Wells Fargo Bank NA	UMF	Gift	Carlson School of Management, University of Minnesota, Duluth
Boehringer Ingelheim Vetmedica Incorporated	UMF	Gift	College of Veterinary Medicine
Sabic Innovative Plastics US LLC	UMF	Gift	College of Science and Engineering
The McKnight Foundation	UMF	Gift	Center for Urban and Regional Affairs
TCF Bank	UMF	Gift	Department of Intercollegiate Athletics
US Bancorp	UMF	Gift	Department of Intercollegiate Athletics
Katherine R. Lillehei Trusts	UMF	Gift	School of Nursing
Best Buy Purchasing LLC	UMF	Gift	Humphrey School of Public Affairs
Center for Computer-Assisted Legal Instruction	UMF	Gift	Law School
Danisco	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Greg Marzolf Jr. Foundation	MMF	Gift	Academic Health Center
Thomas M. Wendel	MMF	Gift	Schulze Diabetes Institute
Macpherson Family Foundation	UMF	Gift	Scholarships
Kathleen C. Ridder	UMF	Gift	Department of Intercollegiate Athletics

\$25,000 - \$50,000

Healthier Minnesota Community Clinic Fund Incorporated	MMF	Gift	Medical School Administration
Virginia Johnston Wimmer Charitable Trust	UMF	Gift	College of Liberal Arts
Elizabeth Thompson	UMF	Gift	Unrestricted
Ajinomoto Heartland LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Donald L. Winkelmann	UMF	Gift	College of Liberal Arts
Anonymous	UMF	Gift	University of Minnesota, Duluth
Sheila F. and David A. Lein	UMF	Pledge	School of Nursing
Anna M. Heilmaier Charitable Foundation	MMF	Gift	Ophthalmology
BASF SE	UMF	Gift	College of Science and Engineering
Drs. Barbara J. and David J. Yarusso	UMF	Pledge	College of Science and Engineering
Gail Buuck	UM	Pledge	Minnesota Landscape Arboretum

\$10,000 - \$25,000

Heart Failure Society of America Incorporated	MMF	Gift	Medicine
John H. Daniels Jr.	UM	Gift	University of Minnesota, Duluth
IntriCon Corporation	UMF	Gift	Carlson School of Management
Cargill Incorporated	UMF/MMF	Gift	College of Science and Engineering, Schulze Diabetes Institute
Boston Scientific Foundation Incorporated	MMF	Gift	Medicine
Marla S. Spivak	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Fredrikson and Byron PA	UMF	Gift	Carlson School of Management
Wells Fargo Investments	UM	Gift	Minnesota Landscape Arboretum
Aveda Corporation	UMF	Gift	College of Science and Engineering
Boston Scientific Corporation	MMF	Gift	Medicine, Pediatrics
Kraus-Anderson Construction Company	MMF	Gift	Pediatrics
Oral and Maxillofacial Surgery Foundation	UMF	Gift	School of Dentistry
Rebecca L. Wacker	UMF	Pledge	Department of Intercollegiate Athletics
Renata R. Winsor	UM	Gift	Minnesota Landscape Arboretum
Total American Services Incorporated	UMF	Gift	College of Science and Engineering
Walter H. Judd Fund-Minneapolis Foundation	UMF	Gift	Unrestricted
David J. Girk	UMF	Gift	Department of Intercollegiate Athletics
Robert C. Klas Sr.	UMF	Gift	Department of Intercollegiate Athletics

\$10,000 - \$25,000

Unitron U S	UMF	Pledge	College of Liberal Arts
ConAgra Foods Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Robert F. Crosby	UMF	Gift	Department of Intercollegiate Athletics
Emerson Process Management	UMF	Gift	Department of Intercollegiate Athletics
MPMG LLC	UMF	Gift	Department of Intercollegiate Athletics
H. B. Fuller Company	UMF	Gift	College of Science and Engineering
Thrivent Financial for Lutherans	UMF	Gift	Carlson School of Management
Benjamin S. Jaffray	UM	Gift	Minnesota Landscape Arboretum
Medtronic Incorporated	UMF/MMF	Gift	Carlson School of Management, Medicine
C. H. Robinson Worldwide Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Gray Plant Mooty Mooty and Bennett PA	UMF	Gift	Carlson School of Management, Department of Intercollegiate Athletics
American Chemical Society	UMF	Gift	College of Science and Engineering
Walter Hokanson Estate	UMF	Gift	University of Minnesota, Morris
Dougherty Financial Group LLC	UMF	Gift	Department of Intercollegiate Athletics
Robert and Polly McCrea Family Fund-Minneapolis Foundation	UM	Gift	Minnesota Landscape Arboretum
Mary Lee Dayton	UMF	Gift	Center for Spirituality and Healing
Thomas J. and Emily J. Arvig	UMF	Gift/Pledge	Scholarships, Department of Intercollegiate Athletics
Thomas P. Magne	MMF	Gift	Schulze Diabetes Institute
Agrotain International LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Alan R. Flory Charitable Fund-American Center for Philanthropy	UMF	Gift	College of Biological Sciences
Alvan L. Schrader	UMF	Gift	Department of Intercollegiate Athletics
American Social Health Association	MMF	Pledge	Family Medicine and Community Health
Augeo Affinity Marketing	UMF	Gift	Carlson School of Management
BioMedix	MMF	Gift	Medicine
Bruce B. Dayton and Ruth A. Stricker	UMF	Gift	Center for Spirituality and Healing
Cambridge Orthodontics, PA	MMF	Gift	Schulze Diabetes Institute
Harvey A. Bartz	MMF	Gift	Masonic Cancer Center
Insignia Systems Incorporated	MMF	Gift	Schulze Diabetes Institute
Marlow Brooks	UMF	Pledge	Center for Spirituality and Healing
Roberta J. Hunt and Timothy M. Heaney Charitable Account	UMF	Gift	Law School
RTP Company	MMF	Gift	Pediatrics
Satya P. Garg	UMF	Pledge	College of Science and Engineering
The Minneapolis Foundation	UMF	Gift	Humphrey School of Public Affairs

\$5,000 - \$10,000

Dr. Jon P. Smith	UMF	Gift	Department of Intercollegiate Athletics
Filtration Engineering Company Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Merrill K. Cragun Jr.	UMF	Gift	Department of Intercollegiate Athletics
RBC Tile and Stone	UMF	Gift	Department of Intercollegiate Athletics
Rels Title	UMF	Gift	Department of Intercollegiate Athletics
James R. Cote	UMF	Gift	Department of Intercollegiate Athletics
Robert A. Walker	UM	Gift	University of Minnesota, Duluth
Curtis A. Sampson	UMF	Gift	Department of Intercollegiate Athletics
Chad D. Gednalske	UMF	Gift	Department of Intercollegiate Athletics
Beam Global Spirits and Wine Incorporated	UMF	Gift	Department of Intercollegiate Athletics
J. J. Taylor Distributing of Minnesota	UMF	Gift	Department of Intercollegiate Athletics
Dan Riley	UMF	Gift	Department of Intercollegiate Athletics
Douglas V. Miller	UMF	Gift	Department of Intercollegiate Athletics
CRP Holdings LLC	UMF	Gift	Department of Intercollegiate Athletics
National MPS Society Incorporated	MMF	Gift	Pediatrics
P. and D. Kahn Philanthropic Fund-Jewish Community Fund	UMF	Gift	College of Science and Engineering
Ralco Nutrition Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Robert and Helen Remick Charitable Foundation Trust	UM	Gift	4H Foundation
Syngenta Crop Protection Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
E. A. Sween Company	UMF	Gift	Department of Intercollegiate Athletics
J. L. Buchanan Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Dale E. Peterson	UMF	Gift	Department of Intercollegiate Athletics
Scott Litman	UMF	Gift	Department of Intercollegiate Athletics
Roger R. Bettin	UMF	Gift	Department of Intercollegiate Athletics
SunOpta Food Group LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
SurModics Incorporated	UMF	Gift	College of Science and Engineering
Press-Sure Printing Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Merchant and Gould PC	UMF	Gift	Department of Intercollegiate Athletics
Wells Fargo Wealth Management	UMF	Gift	Department of Intercollegiate Athletics
Susan B. Havdal Estate	UMF	Gift	University of Minnesota, Duluth
Dale Brakemeier	UM	Gift	Minnesota Landscape Arboretum
Mortenson Construction	UMF	Gift	Department of Intercollegiate Athletics
All Star Financial	UMF	Gift	Department of Intercollegiate Athletics
Lowell F. Schwab	UMF	Gift	Department of Intercollegiate Athletics
Robert S. Berkwitz	UMF	Gift	Department of Intercollegiate Athletics

\$5,000 - \$10,000

Louis V. Nanne	UMF	Gift	Department of Intercollegiate Athletics
Stryker Orthopaedics	MMF	Gift	Orthopaedic Surgery
Hormel Foods Corporation	UMF	Pledge	Various Colleges
Dr. Michael G. McDermott	UMF	Gift	Department of Intercollegiate Athletics
Gus A. Chafoulias	UMF	Gift	Department of Intercollegiate Athletics
Phillips Beverage Company	UMF	Gift	Department of Intercollegiate Athletics
Dr. Charles W. Taylor	UMF	Gift	University of Minnesota, Duluth
Hornig and Associates	UMF	Gift	Department of Intercollegiate Athletics
Doherty Employment Group	UMF	Gift	Department of Intercollegiate Athletics
Steve Gau	UMF	Gift	Department of Intercollegiate Athletics
Wound Ostomy and Continence Nurses Society Foundation	UMF	Gift	School of Nursing
Richard J. Ames	UMF	Gift	Department of Intercollegiate Athletics
Aitkin Iron Works Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Arctic Air Company	UMF	Gift	Department of Intercollegiate Athletics
Bremer Bank	UMF	Gift	Department of Intercollegiate Athletics
Christenson Group	UMF	Gift	Department of Intercollegiate Athletics
Colle and McVoy Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Dr. David H. Olson	UMF	Gift	Department of Intercollegiate Athletics
First Commercial Bank	UMF	Gift	Department of Intercollegiate Athletics
Harris Mechanical	UMF	Gift	Department of Intercollegiate Athletics
M. G. McGrath Incorporated	UMF	Gift	Department of Intercollegiate Athletics
MacQueen Equipment Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Michael K. Grube	UMF	Gift	Department of Intercollegiate Athletics
Pete Rolfzen	UMF	Gift	Department of Intercollegiate Athletics
RBC Wealth Management	UMF	Gift	Department of Intercollegiate Athletics
Richard S. Neville	UMF	Gift	Department of Intercollegiate Athletics
SFM	UMF	Gift	Department of Intercollegiate Athletics
Sterns Vet Outlet	UMF	Gift	Department of Intercollegiate Athletics
Robert J. McNamara	UMF	Gift	Department of Intercollegiate Athletics
William R. Dircks	UMF	Gift	Department of Intercollegiate Athletics
A and R Pistachios of California	UM	Gift	Minnesota Landscape Arboretum
Deloitte Foundation	UMF	Pledge	Carlson School of Management
Dorsey and Whitney LLP	UM	Gift	Minnesota Landscape Arboretum
Drs. Michael and Kate Barany	UMF	Gift	College of Science and Engineering
Land O'Lakes Purina Feed LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Leonard, Street, and Deinard Foundation	MMF	Gift	Pediatrics
Minnesota Vikings	MMF	Gift	Pediatrics
Phase 2 Medical Manufacturing Incorporated	UMF	Gift	College of Science and Engineering
Stephen A. Coman	MMF	Gift	Pediatrics

\$5,000 - \$10,000

Aljon Tool Incorporated	UMF	Gift	Department of Intercollegiate Athletics
D. and R. Star	UMF	Gift	Department of Intercollegiate Athletics
Deborah R. Olson	UMF	Gift	Department of Intercollegiate Athletics
Timothy P. Horan	UMF	Gift	Department of Intercollegiate Athletics
TCF Financial Corporation	UMF	Gift	Department of Intercollegiate Athletics
Patricia A. Lyon	UMF	Gift	Department of Intercollegiate Athletics
Lynn A. Nagorske	UMF	Gift	Department of Intercollegiate Athletics
Lois K. Berens	UMF	Gift	Department of Intercollegiate Athletics
Paul R. Koch	UMF	Gift	Department of Intercollegiate Athletics
Roy R. Ferber	UMF	Gift	Department of Intercollegiate Athletics
Anthony Garofalo Education Fund-St. Paul Foundation	UMF	Gift	Scholarships
Bruce E. and Diane Vandersall	UMF	Gift	Department of Intercollegiate Athletics
Harry C. Walker	UM	Gift	University of Minnesota, Duluth
Robert M. and Kathleen M. Carlson	UMF	Gift	University of Minnesota, Duluth
Clyde D. Nelson	UMF	Gift	Department of Intercollegiate Athletics
Callan's Furniture	UM	Gift	Department of Intercollegiate Athletics
Medtronic Foundation	UMF	Gift	Humphrey School of Public Affairs
Thomas and Colleen Sherman	UMF	Gift	Raptor Center
Michael J. Givens	UMF	Gift	Department of Intercollegiate Athletics
Carl and Eloise Pohlada Family Foundation	UMF	Gift	Humphrey School of Public Affairs
Pamela Krasney	UMF	Gift	Center for Spirituality and Healing
Dr. Robert Mattern	UMF	Gift	College of Science and Engineering
Shell Oil Company Foundation	UMF	Pledge	College of Science and Engineering
Allegro Fund of the St. Paul Foundation	UMF	Gift	Center for Spirituality and Healing
American Medical Systems Incorporated	UMF	Gift	College of Science and Engineering
Anonymous	UMF	Gift	Center for Spirituality and Healing
Anonymous	UMF	Gift	Center for Spirituality and Healing
Anonymous	MMF	Gift	Pediatrics
Black River Asset Management, LLC	MMF	Gift	Schulze Diabetes Institute
Cannon Design	UMF	Gift	College of Design
Carlson-LaVine Incorporated	MMF	Gift	Pediatrics
Chancellor Stephen W. and Cynthia V. Lehmkuhle	UMF	Gift	University of Minnesota, Rochester
Constance Archbald	MMF	Pledge	Family Medicine and Community Health
Cornerstone Parking Group Incorporated	MMF	Gift	Pediatrics
David D. Laxson	MMF	Gift	Medicine
David R. and Shirley A. Hubers	UMF	Gift	Carlson School of Management
Dr. Carlos P. Avery	UMF	Gift	College of Science and Engineering

\$5,000 - \$10,000

Edward H. Kloss Estate	UMF	Gift	College of Science and Engineering
Eide Bailly LLP	UMF	Gift	Carlson School of Management
Factory Motor Parts Company	UMF	Gift	Department of Intercollegiate Athletics
Greystone Foundation	UMF	Gift	Weisman Art Museum
H. Teresa Nelson	UMF	Gift	College of Science and Engineering
Jane S. Miller	UMF	Gift	College of Education and Human Development
Janell M. Pepper	UMF	Gift	College of Liberal Arts
John E. Geisler	MMF	Gift	Schulze Diabetes Institute
Laura J. Gurak	MMF	Pledge	Family Medicine and Community Health
Lillehei Family Charitable Foundation	MMF	Gift	Medicine
Marc R. Pritzker	MMF	Gift	Medicine
Michael Reece	MMF	Pledge	Family Medicine and Community Health
Richard J. Bjorklund	UMF	Gift	Department of Intercollegiate Athletics
Sally Turrittin	MMF	Gift	Integrative Biology and Physiology
Schall Family Fund-Minneapolis Foundation	UMF	Gift	Scholarships
Sheet Metal Connectors Incorporated	MMF	Gift	Schulze Diabetes Institute
University of Minnesota Physicians	MMF	Gift	Pediatrics
William G. Lindsay	MMF	Gift	Medicine
William H. Kelty	UMF	Gift	College of Liberal Arts

UNIVERSITY OF MINNESOTA
 BOARD OF REGENTS
 SUMMARY OF EXPENDITURES
 GENERAL OPERATIONS AND MAINTENANCE FUND
 NINE MONTHS ENDING MARCH 31, 2011

	THIRD QUARTER CURRENT YEAR		THIRD QUARTER PRIOR YEAR	
	CURRENT BUDGET 2010/11	REVENUES/ EXPENDITURES YTD 2010/11	CURRENT BUDGET 2009/10	REVENUES/ EXPENDITURES YTD 2009/10
		PERCENT EXPENDED		PERCENT EXPENDED
Beginning Balance (Prior Year Carryforward)				
Revenues				
Total Current Year Allocation	\$130,000	\$163,799	\$13,000	\$95,400
Net Transfers *	\$848,464	\$848,464	\$840,060	\$840,060
	\$149,563	\$154,063	\$61,000	\$61,000
Total Resources	<u>\$1,128,027</u>	<u>\$1,166,326</u>	<u>\$853,060</u>	<u>\$996,460</u>
Expenditures				
Salaries	\$603,777	\$411,875	\$474,721	\$365,079
Fringe Benefits	\$212,277	\$141,709	\$150,227	\$116,091
Supplies, Expenses, Equipment	\$220,882	\$129,854	\$215,112	\$139,059
Total Expenditures	<u>\$1,036,936</u>	<u>\$683,437</u>	<u>\$840,060</u>	<u>\$620,229</u>
		<u>65.9%</u>		<u>73.8%</u>
Ending Balance	<u>\$91,091</u>	<u>\$482,889</u>	<u>\$13,000</u>	<u>\$376,231</u>

*Funding for approved personnel expenditures.

UNIVERSITY OF MINNESOTA
 PRESIDENT'S OFFICE
 SUMMARY OF EXPENDITURES
 GENERAL OPERATIONS AND MAINTENANCE FUND
 9 MONTHS ENDING MARCH 31ST, 2011 (3RD Quarter)
 (Unaudited)

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2010/11	REVENUES/ EXPENDITURES YTD 2010/11	PERCENT EXPENDED	CURRENT BUDGET 2009/10	REVENUES/ EXPENDITURES YTD 2009/10	PERCENT EXPENDED
Beginning Balance (Prior Year Carry forward)	\$1,529,911	\$1,529,911		\$1,401,168	\$1,401,168	
Revenues						
Total Year Allocation	\$3,395,743	\$3,310,807		\$3,323,320	\$3,273,320	
Total Resources	<u>\$4,925,654</u>	<u>\$4,840,717</u>		<u>\$4,724,488</u>	<u>\$4,674,488</u>	
Expenditures						
President's Office Salaries	\$1,385,723	\$1,023,346	73.8%	\$1,340,869	\$1,045,837	78.0%
President's Office Fringe Benefits	\$779,902	\$348,157	44.6%	\$594,156	\$343,884	57.9%
Supplies, Expense, Equipment Ofc of the President-General Operations	\$200,322	\$119,883	59.8%	\$199,261	\$98,214	49.3%
Eastcliff Management Office Salaries	\$104,710	\$79,230	75.7%	\$100,677	\$73,737	73.2%
Eastcliff Management Office Fringe Benefits	\$41,989	\$25,161	59.9%	\$37,251	\$22,729	61.0%
Supplies, Expense, Equipment Eastcliff Management Ofc-General Operations	\$39,199	\$33,350	85.1%	\$39,223	\$17,047	43.5%
President's Travel&External Relations	\$14,100	\$23,896	169.5%	\$7,116	\$11,112	156.2%
Fund Transfers	\$24,808	\$22,831	92.0%			0.0%
President's Discretionary	\$1,049,680	\$1,197,320	114.1%	\$727,242	\$377,980	52.0%
University Wide Memberships	\$334,212	\$316,870	94.8%	\$334,212	\$310,012	92.8%
Total Expenditures	<u>\$3,974,645</u>	<u>\$3,190,044</u>	80.3%	<u>\$3,380,007</u>	<u>\$2,300,552</u>	68.1%
Ending Balance	<u>\$951,009</u>	<u>\$1,650,673</u>		<u>\$1,344,481</u>	<u>\$2,373,936</u>	

**UNIVERSITY OF MINNESOTA
EASTCLIFF OPERATIONS
SUMMARY OF EXPENDITURES
GENERAL OPERATIONS AND MAINTENANCE FUND
NINE MONTHS ENDING MARCH 31, 2011
(UNAUDITED)**

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2010-11	REVENUES/ EXPENDITURES YTD 2010-11	PERCENT EXPENDED	PRIOR BUDGET 2009-10	REVENUES/ EXPENDITURES YTD 2009-10	PERCENT EXPENDED
Revenues						
Total Current Year Allocation	\$228,962	\$228,962		\$227,319	\$227,319	
Transfer from the General Contingency						
Total Resources	<u>\$228,962</u>	<u>\$228,962</u>		<u>\$227,319</u>	<u>\$227,319</u>	
Expenditures						
Household Maintenance						
Salaries, Fringes	\$20,481	\$16,713	81.6%	\$19,021	\$16,122	84.8%
Supplies, Expense, Equipment	<u>\$208,481</u>	<u>\$164,162</u>	<u>78.7%</u>	<u>\$208,298</u>	<u>\$171,559</u>	<u>82.4%</u>
Household Maintenance Total	\$228,962	\$180,874	79.0%	\$227,319	\$187,681	82.6%
Transfer to/(from) the Project Reserve		\$15,003 *			\$0	
Ending Balance	<u>\$0</u>	<u>\$33,085</u>		<u>\$0</u>	<u>\$39,638</u>	

* \$1,667 per month is transferred to Eastcliff reserve to build up a maintenance reserve. This transfer does not appear on the report for this quarter in the prior year, because 6 month's worth of reserves were recorded in June 2010.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Report of the Faculty Consultative Committee

review review/action action discussion

Presenters: Professor Kathryn VandenBosch

Purpose:

policy background/context oversight strategic positioning

To provide the Board of Regents with an update on the goals and accomplishments of the Faculty Consultative Committee throughout the year.

Outline of Key Points/Policy Issues:

Background Information:

It is customary for the chair of the Faculty Consultative Committee to provide quarterly updates to the Board of Regents.

FACULTY CONSULTATIVE COMMITTEE REPORT TO THE BOARD OF REGENTS

June 10, 2011

Chair Allen, Vice Chair Cohen, Members of the Board, and President Bruininks, thank you for the opportunity to discuss activities of the Faculty Consultative Committee this Spring. Since my last report in December, the Faculty and Senate Consultative committees have been busy, as have the Faculty and University Senates. The Faculty Consultative Committee (FCC) has met seventeen times during this period, while the Senate Consultative Committee has met five times and the Senate has also convened five times. Today I would like to highlight some of our major activities during this period.

One of the major roles of the FCC, together with the other Senate committees and the Senate, is collaboration on updating, review, and approval of policy. In the past six months, we have worked on updating the tenure code, new or updated policies related to undergraduate and graduate education, and approval of a new policy on individual conflict of interest for those involved in clinical care.

The FCC engages in frequent discussions with the President, the Provost and other senior officers. This activity maintains an active discourse between faculty and administration about the issues of the day. We also call on many in the administration for their expertise and background on specific issues of interest to the committee. In addition to President Bruininks and Provost Sullivan, visitors to the committee this semester have included:

- Senior Vice President Robert Jones and Associate VP Meredith McQuaid, for an update on international programs.
- Senior Vice President Robert Jones, for an update on coordinate campuses.
- Vice President for Health Sciences and Dean of the Medical School Aaron Friedman, for an update on AHC issues.
- Vice President Tim Mulcahy and Director of Planning and Analysis Peter Radcliffe, to discuss the economic impact study.
- Director Peter Radcliffe, for an update on metrics.
- Vice President Carol Carrier, to discuss staff recruitment and retention.
- University of Minnesota Foundation President Steven Goldstein, for an update on University development activities.
- Vice Provost for Undergraduate Education Bob McMaster and Vice Provost and Dean of the Graduate School Henning Schroeder to discuss undergraduate and graduate education issues, including enrollment management.
- Vice President Kathleen O'Brien, to discuss principles of space management.
- Associate Vice President Donna Peterson, to discuss legislative relations at the state level.
- UMR Chancellor Stephen Lehmkuhle, for his first visit to FCC and for a briefing on the goals and progress of the new UMR campus.

I would like to thank all of the visitors to the committee for their time, expertise, and their willingness to engage in discussion with the committee.

Two related topics this spring have been the expected changes to University's budget for the next biennium and interactions of the University with the legislature. Both have been recurring threads in our discussions with the President. For example, we have engaged in extensive consultation about changes in benefits to faculty and staff. With respect to interactions with the legislature, I would like to recognize the terrific work done by our faculty legislative liaisons, Professors Caroline Hayes and Elizabeth Boyle. Their job is to

represent faculty viewpoints at the Capitol and to bring topics of interest from the legislature back to the faculty. This year, they have responded to an unusual number of requests for testimony at hearings by identifying faculty members to testify with appropriate expertise and finesse. Professors Hayes and Boyle work hard to enhance mutual understanding by putting in long hours at the Capitol and in conversation with individual legislators and their staffs. I am very grateful for their efforts.

Every year in governance, some topics emerge as dominant themes. This year, one such theme has been academic freedom, due to activities both inside and outside of the University. Some of this discussion was initiated in the FCC, but much of it has played out in the Senate Committee on Academic Freedom and Tenure. The events that have sparked discussion this year have been varied, but the conclusion of these discussions is the same. In academe, controversies can be expected to arise, and sometimes these controversies lead to difficult conversations. We conclude that however difficult the conversations, individuals with critical and controversial viewpoints are protected by our policy on academic freedom. Further, we repeatedly return to a view that wrestling with controversy is the important business of a research university, such as the University of Minnesota, with its cutting edge expertise in many disciplines. The Senate Committee on Academic Freedom and Tenure found that our policy on academic freedom is not universally known and understood, and that there were a number of questions that require greater clarity. The committee, in collaboration with the Provost, is at work on a white paper that will amplify understanding of these points, and will serve as a good reference into the future. The white paper is expected to be completed later this summer.

Looking back to my first report to you last summer, I recall that the FCC was anticipating a year of many changes. Looking ahead to the coming year, change will continue to be a dominant theme, as the University works to maintain and grow its strategic strengths in the context of a challenging financial environment and continues to experience transitions in several key areas. The FCC enjoyed paying tribute to President Bruininks recently, and we now look forward to beginning work with new leadership at the University level, and also in the FCC. I am happy to note that the committee will be in the capable hands of Chris Cramer, Professor of Chemistry, and Walt Jacobs, Chair of African and African-American Studies.

Governance here at the University of Minnesota is healthy, and I believe it has high impact. Keys to this strength are effective relationships with a broad constituency, including those represented by governance, as well as with administrators and Regents. Many past faculty leaders have carefully cultivated these relationships, and I am happy to have contributed to maintaining our effective partnerships. An atmosphere of trust and mutual respect is what enables the Senate and its committees to take up substantive University issues and to deal effectively with controversies when they arise. In conclusion, I would like to extend my thanks to you and to committee members, Senate staff and all the visitors to the committee, who have made this a gratifying, worthwhile experience.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Recognition of Faculty Consultative Committee Outgoing Chair

review review/action action discussion

Presenters: Regent Clyde Allen
President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

To present a Certification of Appreciation to Professor Kate VandenBosch, outgoing chair of the Faculty Consultative Committee.

Outline of Key Points/Policy Issues:

Background Information:

The Certificate of Appreciation may be awarded to any person for contributions or services at the collegiate or all-University level. It is customary for the Board of Regents to award this certificate to outgoing chairs of the Faculty Consultative Committee.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Annual U of M Alumni Association Report

review review/action action discussion

Presenters: President Robert H. Bruininks
Phil Esten, UMAA Chief Executive Officer

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

To provide an annual update to the Board of Regents on the 2010-11 accomplishments of the University of Minnesota Alumni Association.

Background Information:



- Completed a **new five-year strategic plan** - Beyond Traditions: Vision 2016 - more than 4,000 stakeholders were involved in the process of developing a **transformational plan** for alumni relations

COMMUNICATIONS

- Highlighted **teaching, research, discoveries, students, alumni, athletics, campus life, the arts, and history** in *Minnesota* magazine, the Alumni Association's award-winning quarterly publication
- Recognized as a **"Site of Excellence"** web site by the international Web Marketing Association
- For the first time ever, sent **an alumni welcome to 6,727 Spring 2011 graduates**
- Increased **Minnesota magazine** distribution by 400% by offering an electronic version to all alumni
- Started a **staff brain storming project** called 'Thinking Outside of the Geode' to encourage and evaluate new ideas for programs, events and efficiencies

OUTREACH

- Informed and engaged nearly **59,000 members**, including more than 1,500 student members and 16,600 life members
- Visited **38 Minnesota communities** through the Statewide Speakers Tour, highlighting the U of M's impact on the state
- Co-hosted the **University's Legislative Briefing** with nearly **400 alumni and friends** attending which resulted in personalized outreach to all 201 state legislators and the governor.
- Honored **12 recipients of the University's Alumni Service Award** at the Alumni Award Celebration during Homecoming as well as recognized **schools and chapters for exceptional alumni programming**
- Introduced new graduates to the UMAA via more than **13,000 complimentary, one-year memberships**
- Connected nearly **2,000 students with alumni mentors** through The Mentor Connection Program and hosted
 - Etiquette Dinner (400+ attendees)
 - LinkedIn seminar (175 attendees)
 - Mentor Appreciation Dinner featuring Don Shelby (400+ attendees)
- Co-hosted the **Distinguished Teaching Awards honoring 15** of the University's best teaching professors
- Visited with **all individual deans** to determine collegiate alumni needs and identify opportunities
- Honored President Bruininks and Dr. Susan Hagstrum** and celebrated alumni and students at UMAA's Annual Celebration, which had **more than 500 attendees**
- Worked with alumni chapters around the world who **planned and hosted more than 100 programs and events** including **faculty lectures, game watches, outings back to campus, holiday receptions, tailgates, and events with other Big Ten alumni chapters**
- Welcomed incoming freshman** to the University of Minnesota community at **Rouser Rallies** in Madison, Milwaukee, Stillwater and North Texas
- Started **new chapters** in Austin and Houston, TX; Atlanta, GA and Duluth, MN

FINANCIAL VIABILITY

- Balanced the budget** for the second consecutive year
- Reduced net cost of Annual Celebration by 61% from previous year**
- Increased travel program **revenue by 38%**
- Co-founded D1 Partners** - a Big Ten joint advertising initiative

PARTNERSHIPS

- Partnered with Athletics to promote the **New Alumni Season Ticket program (200 tickets sold)** for football and toured with new coach, **Jerry Kill**, across the state
- Collaborated with **19 campus partners** to offer valuable benefits and programming for alumni of all ages
- Facilitated ongoing collegiate **alumni relations programming** through monthly "best practices" meetings with alumni relations staff from all colleges
- Partnered with CCE to **provide free, career development programming** via the "Release Your Inner Awesome" events
- Collaborated with **major Universities across the country** to **provide career job fairs** in Washington, DC and Chicago



VISION

To engage the University of Minnesota’s global community to support and advance the University’s excellence.



MISSION

The University of Minnesota Alumni Association fosters a lifelong spirit of belonging and pride by connecting alumni, students, and friends to the University of Minnesota and each other. The Alumni Association advocates for the University and its alumni with a credible, independent, and collaborative voice.

ALUMNI-CENTRIC OUTCOMES

- Increasing alumni loyalty and perceived value of the relationship with the Association and the University
- Providing relevant and unique programs and services for alumni
- Increasing the number of students and young alumni engaged in meaningful Association activities
- Increasing the number of alumni participating and volunteering throughout their lives in Association programs
- Influencing mass and leader opinion and behavior, including public policy and legislation

CORE VALUES

The U of M Alumni Association is committed to excellence in all its activities and is dedicated to the following core values:

- **Loyalty** - Pride in and commitment to the future that we are creating together as a University and an alumni community, while honoring our history, traditions and achievements.
- **Integrity** - Transparency and ethical behavior in all of our interactions.
- **Diversity** - Recognizing and valuing differences and seeking alternative perspectives and inclusiveness in all that we do.
- **Innovation** - Striving to be an industry leader in alumni relations through a creative and transformational business model.
- **Continuous Improvement** - Pursuit of excellence through agility and responsiveness to stakeholders and the environment.

UNIVERSITY-CENTRIC OUTCOMES

- Engaging alumni with the University in more meaningful and mutually beneficial ways
- Achieving legislative and policy results that positively impact and/or further University and alumni interests
- Encourage alumni to serve as ambassadors for the University by helping to recruit and attract great students
- Influencing and promoting, where possible, a high quality overall student experience
- Increasing private financial support

BEYOND TRADITIONS VISION 2016

I. ENGAGE Establish a market-driven approach to support alumni and constituent relationships throughout their lives, with emphasis on early lifecycle engagement

II. PARTNER Drive University and community partnerships through an integrated approach to building and strengthening alumni relationships with the University and each other

III. ADVOCATE Develop and promote the “next generation” of advocacy, which is aligned and integrated with the University’s goals for local, state, and federal legislative and policy outcomes

IV. INNOVATE Build a unique, industry best-practice innovation team that positions the Alumni Association at the forefront of technology and alumni programming

V. COMMUNICATE Become the communications portal between alumni and the University to deliver high-impact strategic communications, news and information, and easy access for lifelong alumni connectivity

VI. MANAGE Develop and manage a business and financial model that sets the standard for “Alumni Associations 2.0”

VII. GREAT PLACE TO WORK Develop a performance culture that attracts and retains the best talent and makes the University of Minnesota Alumni Association a “best place” to work



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Board of Regents Policy: Code of Ethics - Annual Review

review review/action action discussion

Presenters: General Counsel Mark Rotenberg

Purpose:

policy background/context oversight strategic positioning

This presentation fulfills the requirement contained in the Board of Regents Policy: *Code of Ethics*, which calls for the Board of Regents, with the assistance of the general counsel, to publicly review at the beginning of each fiscal year the requirements and procedures provided in this policy.

Outline of Key Points/Policy Issues:

The general counsel will review the principal elements of the policy, focusing on the definition of a conflict of interest.

Background Information:



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 1 of 4

Board Operations
CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS
Adopted: February 9, 1996
Amended: May 12, 2006
Supersedes: (see end of policy)

CODE OF ETHICS
FOR MEMBERS OF THE BOARD OF REGENTS

This policy governs the activities of members of the Board of Regents (Board) of the University of Minnesota (University) regarding financial disclosure, gifts, expense reimbursement, and conflicts of interest.

SECTION I. GUIDING PRINCIPLES.

The following principles shall guide the accountability of Regents:

Subd. 1. Public Trust. The Board is responsible for the governance of the University. In carrying out this constitutionally conferred public trust, Regents must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest, and shall not use the authority, title, or prestige of their office to solicit or otherwise obtain private financial, social, or political benefit that in any manner is inconsistent with the public interest. In serving the people of Minnesota, Regents shall adhere to the highest ethical standards.

Subd. 2. Paramount Interest. Regents bring to their task varied backgrounds and expertise, but they are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount.

Subd. 3. Time Commitment. In undertaking the duties of the office, Regents shall make the necessary commitment of time and diligence to fulfill their public governance responsibilities.

SECTION II. FINANCIAL DISCLOSURE REQUIREMENTS.

Upon election to office and annually on September 30 thereafter, Regents shall file a financial disclosure statement with the executive director/secretary of the Board in a form consistent with the financial disclosure required for senior University officials. The general counsel shall review the disclosure forms for compliance with this policy.

SECTION III. GIFTS.

No Regent shall accept any gift or accommodation, except as permitted by Board policy. This prohibition does not apply to complimentary tickets to University events furnished in accordance with guidelines on file in the Board Office.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 2 of 4

Board Operations
CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

SECTION IV. EXPENSES.

Regents serve without compensation, but they are entitled to reimbursement for expenses incurred while representing the University in an official capacity in accordance with guidelines on file in the Board Office.

SECTION V. DEFINITIONS.

Subd. 1. Recusal. Recusal shall mean noninvolvement of a Regent in any discussion of, and decision regarding, the relevant matter to ensure that the Regent's independence of judgment is not compromised, that the public's confidence in the integrity of the Board is preserved, and that the University's public mission is protected.

Subd. 2. Financial Conflict of Interest. A *financial conflict of interest* exists whenever a Regent, a Regent's family member, and/or a business associated with a Regent or a Regent's family member has an actual or potential financial interest or any other interest in a matter pending before the Board that may impair independence of judgment or objectivity in the discharge of the Regent's public governance responsibilities.

Subd. 3. Family Member. *Family member* shall mean a spouse, parent, sibling, child, domestic partner, or any person residing in the Regent's household.

Subd. 4. Business Associated with a Regent. *Business associated with a Regent* shall mean an organization, corporation, partnership, proprietorship, or other entity if either the Regent or a member of the Regent's family:

- (a) receives compensation in excess of \$500 in any month or has any contractual right to future income in excess of \$6,000 per year;
- (b) serves as an officer, director, partner, or employee; or
- (c) holds a financial interest valued in excess of \$10,000.

For purposes of this policy, compensation shall not include compensation from the University, any governmental source, investment or savings income, retirement or insurance benefits, or alimony.

Subd. 5. Financial Interest. *Financial interest* shall mean a foreseeable, nontrivial financial effect that may result from Board action.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 3 of 4

Board Operations

CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

Subd. 6. Employment-Related Conflict of Interest. An *employment-related conflict of interest* exists whenever a Regent's employment relationships may impair independence of judgment.

SECTION VI. FINANCIAL AND EMPLOYMENT-RELATED CONFLICT OF INTEREST PROCEDURES.

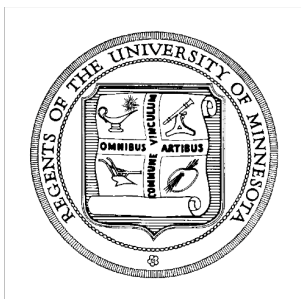
Subd. 1. Interpretation and Application. The conflict of interest provisions of this policy shall be interpreted and applied to best serve the interests of the University. In some cases, full disclosure and consideration of the particular facts may indicate that a potential conflict of interest is insubstantial so that the University's interests are best served by the Regent's participation. If doubt remains regarding the need for recusal, the Regent involved must elect recusal. Recusal on a particular matter because of a conflict does not reflect adversely on the Regent involved; rather, it simply recognizes that in a complex and interconnected society conflicts cannot be entirely avoided and will occur.

Subd. 2. Disclosure or Acknowledgment of Actual or Potential Conflicts. Actual or potential conflicts of interest shall be brought to the attention of the chair of the Board at the earliest opportunity. Such actual or potential conflicts may be reported by an individual Regent or by any other person. Disclosure or acknowledgment of such a conflict of interest and recusal shall be noted appropriately in Board minutes.

Subd. 3. Consultation with General Counsel. A Regent with a conflict of interest question is encouraged to consult with the general counsel who, if requested, shall provide a written opinion on whether a conflict of interest exists under this policy. A copy of any such opinion shall be provided to the chair. The chair also may request an opinion from the general counsel on any conflict of interest question.

Subd. 4. Disputed Conflicts of Interest. Any disputed issues relating to the existence of a conflict of interest requiring recusal shall be decided by the chair, who may choose to refer the question to an ad hoc group of Regents consisting of the chair, the vice chair, and one other Regent appointed by the chair. If the chair or vice chair is the subject of the conflict of interest dispute, another Regent shall be appointed by the ranking Regent. The chair (or the ad hoc group if appointed) shall determine whether there is a conflict of interest and report the decision to the Board; however, in all cases the Board is the final authority on conflict questions.

Subd. 5. Deliberations and Voting. Regents who declare or have been found to have an actual or potential financial or employment-related conflict of interest shall



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: Board of Regents Policy: Code of Ethics for Members of the Board of Regents

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

To present changes to Board of Regents Policy: *Code of Ethics for Members of the Board of Regents*.

Outline of Key Points/Policy Issues:

The following changes are proposed:

- 1) Change the date when annual financial disclosure statements must be filed from September 30th to March 31st. The proposed date more closely aligns with internal reporting requirements as well as the Regent election cycle. It is also close to federal and state tax filing deadlines, which allows Regents to utilize those records to fill out disclosure forms;
- 2) Clarify compensation exclusions in Section V of the policy; and
- 3) Add a new Section VIII to address University employment by members of the Board of Regents, as recommended by the Ad Hoc Group in its report dated March 31, 2011.

Background Information:

Board of Regents Policy: *Code of Ethics for Members of the Board of Regents* was last amended in May, 2006.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 1 of 4

Board Operations

CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

DRAFT for review June 10, 2011

CODE OF ETHICS
FOR MEMBERS OF THE BOARD OF REGENTS

This policy governs the activities of members of the Board of Regents (Board) of the University of Minnesota (University) regarding financial disclosure, gifts, expense reimbursement, and conflicts of interest.

SECTION I. GUIDING PRINCIPLES.

The following principles shall guide the accountability of Regents:

Subd. 1. Public Trust. The Board is responsible for the governance of the University. In carrying out this constitutionally conferred public trust, Regents must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest, and shall not use the authority, title, or prestige of their office to solicit or otherwise obtain private financial, social, or political benefit that in any manner is inconsistent with the public interest. In serving the people of Minnesota, Regents shall adhere to the highest ethical standards.

Subd. 2. Paramount Interest. Regents bring to their task varied backgrounds and expertise, but they are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount.

Subd. 3. Time Commitment. In undertaking the duties of the office, Regents shall make the necessary commitment of time and diligence to fulfill their public governance responsibilities.

SECTION II. FINANCIAL DISCLOSURE REQUIREMENTS.

Upon election to office and annually on ~~September 30~~ March 31 thereafter, Regents shall file a financial disclosure statement with the executive director/secretary of the Board in a form consistent with the financial disclosure required for senior University officials. The general counsel shall review the disclosure forms for compliance with this policy.

SECTION III. GIFTS.

No Regent shall accept any gift or accommodation, except as permitted by Board policy. This prohibition does not apply to complimentary tickets to University events furnished in accordance with guidelines on file in the Board Office.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 2 of 4

Board Operations
CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

DRAFT for review June 10, 2011

SECTION IV. EXPENSES.

Regents serve without compensation, but they are entitled to reimbursement for expenses incurred while representing the University in an official capacity in accordance with guidelines on file in the Board Office.

SECTION V. DEFINITIONS.

Subd. 1. Recusal. Recusal shall mean noninvolvement of a Regent in any discussion of, and decision regarding, the relevant matter to ensure that the Regent's independence of judgment is not compromised, that the public's confidence in the integrity of the Board is preserved, and that the University's public mission is protected.

Subd. 2. Financial Conflict of Interest. A *financial conflict of interest* exists whenever a Regent, a Regent's family member, and/or a business associated with a Regent or a Regent's family member has an actual or potential financial interest or any other interest in a matter pending before the Board that may impair independence of judgment or objectivity in the discharge of the Regent's public governance responsibilities.

Subd. 3. Family Member. *Family member* shall mean a spouse, parent, sibling, child, domestic partner, or any person residing in the Regent's household.

Subd. 4. Business Associated with a Regent. *Business associated with a Regent* shall mean an organization, corporation, partnership, proprietorship, or other entity if either the Regent or a member of the Regent's family:

- (a) receives compensation in excess of \$500 in any month or has any contractual right to future income in excess of \$6,000 per year;
- (b) serves as an officer, director, partner, or employee; or
- (c) holds a financial interest valued in excess of \$10,000.

For purposes of this policy, compensation shall not include compensation reimbursement for business expenses from the University; any non-employment related funds from governmental sources; investment or savings income; retirement or insurance benefits; or alimony.

Subd. 5. Financial Interest. *Financial interest* shall mean a foreseeable, nontrivial financial effect that may result from Board action.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 3 of 4

Board Operations

CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

DRAFT for review June 10, 2011

Subd. 6. Employment-Related Conflict of Interest. An *employment-related conflict of interest* exists whenever a Regent's employment relationships may impair independence of judgment.

SECTION VI. FINANCIAL AND EMPLOYMENT-RELATED CONFLICT OF INTEREST PROCEDURES.

Subd. 1. Interpretation and Application. The conflict of interest provisions of this policy shall be interpreted and applied to best serve the interests of the University. In some cases, full disclosure and consideration of the particular facts may indicate that a potential conflict of interest is insubstantial so that the University's interests are best served by the Regent's participation. If doubt remains regarding the need for recusal, the Regent involved must elect recusal. Recusal on a particular matter because of a conflict does not reflect adversely on the Regent involved; rather, it simply recognizes that in a complex and interconnected society conflicts cannot be entirely avoided and will occur.

Subd. 2. Disclosure or Acknowledgment of Actual or Potential Conflicts. Actual or potential conflicts of interest shall be brought to the attention of the chair of the Board at the earliest opportunity. Such actual or potential conflicts may be reported by an individual Regent or by any other person. Disclosure or acknowledgment of such a conflict of interest and recusal shall be noted appropriately in Board minutes.

Subd. 3. Consultation with General Counsel. A Regent with a conflict of interest question is encouraged to consult with the general counsel who, if requested, shall provide a written opinion on whether a conflict of interest exists under this policy. A copy of any such opinion shall be provided to the chair. The chair also may request an opinion from the general counsel on any conflict of interest question.

Subd. 4. Disputed Conflicts of Interest. Any disputed issues relating to the existence of a conflict of interest requiring recusal shall be decided by the chair, who may choose to refer the question to an ad hoc group of Regents consisting of the chair, the vice chair, and one other Regent appointed by the chair. If the chair or vice chair is the subject of the conflict of interest dispute, another Regent shall be appointed by the ranking Regent. The chair (or the ad hoc group if appointed) shall determine whether there is a conflict of interest and report the decision to the Board; however, in all cases the Board is the final authority on conflict questions.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY**

Page 4 of 4

Board Operations

**CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS**

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

DRAFT *for review* June 10, 2011

Subd. 5. Deliberations and Voting. Regents who declare or have been found to have an actual or potential financial or employment-related conflict of interest shall recuse themselves regarding the matter determined to be a conflict and shall not take any action to influence the outcome of the matter.

SECTION VII. CANDIDACY FOR PUBLIC OFFICE.

A Regent shall resign from the Board upon officially announcing candidacy for any partisan elective public office.

SECTION. VIII. UNIVERSITY EMPLOYMENT.

A Regent shall not serve as a compensated University employee, except that the Regent elected to hold the seat designated for a student may engage in student employment at the University while enrolled full-time as a University student.

SECTION VIII IX. ANNUAL REVIEW OF POLICY.

At the beginning of each fiscal year, the Board, with the assistance of the general counsel, shall publicly review the requirements and procedures of this policy.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 10, 2011

Agenda Item: President's Recommended FY2012 Annual Capital Improvement Budget

review review/action action discussion

Presenters: President Robert H. Bruininks
Vice President Kathleen O'Brien
Vice President/CFO Richard Pfutzenreuter

Purpose:

policy background/context oversight strategic positioning

The University adopts an annual capital improvement budget which authorizes projects to begin design and construction during the upcoming fiscal year.

Outline of Key Points/Policy Issues:

The 2012 Annual Capital Improvement Budget authorizes projects totaling \$70,905,000 to begin design or construction during the next fiscal year.

The Annual Capital Budget is reflective of the planning priorities established by the Six-Year Capital Improvement Plan approved by the Board of Regents annually.

The University requires that all capital projects spending more than \$500,000 on either design or construction be included in the Annual Capital Improvements Budget. In order to be included in the annual capital budget, the project must be approved by the respective Vice President or Chancellor, have completed an appropriate level of planning (typically a pre-design), have all the required funding identified, and be ready to proceed if approved by the Board of Regents. These requirements lead to better projects, but also exclude from the capital budget some important projects still in development. As these projects meet the Board's criteria, they will be presented as Capital Budget Amendments.

President's Recommendation for Action:

The President recommends approval of the 2012 University Capital Improvement Budget and reaffirmation of its prior year capital expenditure authorization.



REGENTS OF THE UNIVERSITY OF MINNESOTA
RESOLUTION RELATED TO
PRESIDENT'S RECOMMENDED
FY2012 CAPITAL IMPROVEMENT BUDGET

WHEREAS, the Board of Regents directed the administration to annually submit a capital improvement budget and a 6-year capital improvement plan; and

WHEREAS, the Board has adopted principles to guide the formulation of the capital improvement budget and 6-year capital improvement plan; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents approves the FY 2012 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.

Project Funding Report

UNIVERSITY OF MINNESOTA

Funding Report

Academic Affairs

File	Facility	Project Title	Total	University						Comments	
				Local Funds	Grants / Gifts	Funds	Self Support	State Debt	Univ. Debt		
<i>Biological Sciences</i>											
3042	Lawrence Laboratory	Renovation	\$575	\$575	\$0	\$0	\$0	\$0	\$0	\$0	\$224K HEAPR previously approved
<i>College of Science & Engineering</i>											
3030	Lind Hall	First Floor Renovation	\$6,200	\$2,800	\$3,400	\$0	\$0	\$0	\$0	\$0	
3031	St. Anthony Falls Lab	Renovation	\$7,100	\$0	\$7,100	\$0	\$0	\$0	\$0	\$0	\$8.7M HEAPR previously approved
<i>Recreational Sports</i>											
3040	ATC Campus	Sports Field & Bubble	\$7,300	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300	
				\$21,175	\$3,375	\$10,500	\$0	\$0	\$0	\$7,300	

UNIVERSITY OF MINNESOTA

Funding Report

Health Sciences

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
3027	CUHC Clinic	Clinic Renovation	\$980	\$140	\$840	\$0	\$0	\$0	\$0	\$140K R & R previously approved
<i>School of Nursing</i>										
3021	Weaver- Densford	Simulation Laboratory	\$3,000	\$2,500	\$500	\$0	\$0	\$0	\$0	
			\$3,980	\$2,640	\$1,340	\$0	\$0	\$0	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Crookston Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
3043	New Facility	Housing (Design only)	\$750	\$0	\$0	\$0	\$0	\$0	\$750	
<i>Facilities Management</i>										
2607	UMC Campus	R & R - UMC Campus	\$141	\$0	\$0	\$141	\$0	\$0	\$0	
			\$891	\$0	\$0	\$141	\$0	\$0	\$750	

UNIVERSITY OF MINNESOTA

Funding Report

Duluth Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University			Univ. Debt	Comments
						Funds	Self Support	State Debt		
<i>Auxiliary Services</i>										
2944	UMD Campus	R & R - Auxiliary Services	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	
3028	UMD Campus	Parking Lot B Reconstruction	\$600	\$0	\$0	\$0	\$600	\$0	\$0	
3029	Kirby Student Center	Bookstore Improvements	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	
<i>Facilities Management</i>										
2857	UMD Campus	R & R - UMD Campus	\$3,000	\$1,885	\$0	\$1,115	\$0	\$0	\$0	
3038	Montague Hall	Renovation	\$2,500	\$2,500	\$0	\$0	\$0	\$0	\$0	\$3.9M HEAPR previously approved
3039	Marshall Performing Arts	Renovation	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0	
			\$9,100	\$5,385	\$0	\$1,115	\$2,600	\$0	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Morris Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Facilities Management</i>										
2606	UMM Campus	R & R - UMM Campus	\$303	\$0	\$0	\$303	\$0	\$0	\$0	
			\$303	\$0	\$0	\$303	\$0	\$0	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

<i>University Services</i>		University								
File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Auxiliary Services</i>										
3032	TC Campus	R & R - Dining Services	\$775	\$0	\$0	\$0	\$775	\$0	\$0	
<i>Facilities Management</i>										
2616	TC Campus	R & R - Utility Infrastructure	\$6,278	\$0	\$0	\$0	\$6,278	\$0	\$0	
2832	TC Campus	R & R - Twin Cities Campus	\$6,577	\$0	\$0	\$6,577	\$0	\$0	\$0	
2894	TC Campus	R & R - Energy Recommissioning	\$2,000	\$0	\$0	\$0	\$2,000	\$0	\$0	
3044	Norris Gymnasium & Field	Infra. Relocation & Demolition	\$590	\$0	\$0	\$590	\$0	\$0	\$0	\$1M R & R previously approved
<i>Housing & Residential Life</i>										
2888	TC Campus	R & R - Housing & Residential Life	\$11,771	\$0	\$0	\$0	\$11,771	\$0	\$0	
3026	New Facility	Fourth Street Housing (Design)	\$3,100	\$0	\$0	\$0	\$0	\$0	\$3,100	
<i>Parking & Transportation Services</i>										
2770	TC Campus	R & R - Parking & Transportation	\$883	\$0	\$0	\$0	\$883	\$0	\$0	
3034	TC Campus	Gateway Parking Lot	\$650	\$0	\$0	\$0	\$650	\$0	\$0	
3035	TC Campus	C73 Parking Lot	\$807	\$0	\$0	\$0	\$807	\$0	\$0	
3036	TC Campus	Victory Lot	\$1,025	\$0	\$0	\$0	\$1,025	\$0	\$0	
3037	TC Campus	Parking Improvements	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	
			\$35,456	\$0	\$0	\$7,167	\$25,189	\$0	\$3,100	

UNIVERSITY OF MINNESOTA

Funding Report

Report Summary

Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt
\$70,905	\$11,400	\$11,840	\$8,726	\$27,789	\$0	\$11,150

Project Description Report

The following project information sheets, ordered by file number, provide brief descriptions of each project.

Information sheets for Repair and Replacement (RR) projects are not included because each budget line item for these categories represent multiple projects.

UNIVERSITY OF MINNESOTA

Project Description Report

3021 Simulation Laboratory

Vice President: Health Sciences
Campus: Twin Cities
Facility: Weaver- Densford
Total Cost: \$3,000

RRC: School of Nursing
RRC Contact: Delaney, C.
Project Manager: Nickel, P.

Description: This project will develop a multi-faceted nursing simulation center to serve the educational needs of both graduate and under graduate nursing students. The center will simulate inpatient care, a clinic setting, an emergency room, intensive care, and home care. In addition to the simulated settings, areas for debriefing and instruction will be included.

3026 Fourth Street Housing (Design)

Vice President: University Services
Campus: Twin Cities
Facility: New Facility
Total Cost: \$3,100

RRC: Auxiliary Services
RRC Contact: Scheich, L.
Project Manager: Ross, K.

Description: This project will fund design, pre-construction and demolition for the new 600-bed housing facility to be located between University Ave and Fourth Street SE on the site of the former Newman Center. The project is funded by student housing charges.

3027 Clinic Renovation

Vice President: Health Sciences
Campus: Off-Campus
Facility: CUHC Clinic
Total Cost: \$980

RRC: AHC Shared Units
RRC Contact: Freidman, A.
Project Manager: Johnson, D.

Description: This project will include the addition of sinks and drains to 11 existing exam rooms, a set of new public men's & women's restrooms, reconfiguration of the existing patient intake area and the replacement of the roof insulation and membrane. The project will also construct a new parking lot and storm water management system on the existing gravel lot.

UNIVERSITY OF MINNESOTA

Project Description Report

3028 Parking Lot B Reconstruction

Vice President: Duluth Campus
Campus: Duluth
Facility: UMD Campus
Total Cost: \$600

RRC: Duluth Campus
RRC Contact: Black, L.
Project Manager: Rashid, J.

Description: This project will completely remove and reconstruct Parking Lot B on the UMD campus. Parking Lot B is a major lot adjacent to University Drive and College Avenue.

3029 Bookstore Improvements

Vice President: Duluth Campus
Campus: Duluth
Facility: Kirby Student Center
Total Cost: \$1,000

RRC: Duluth Campus
RRC Contact: Black, L.
Project Manager: Rashid, J.

56 *Description:* This project will make interior upgrades to the UMD Campus Bookstore space on the main floor of the Kirby Student Union.

3030 First Floor Renovation

Vice President: Academic Affairs
Campus: Twin Cities
Facility: Lind Hall
Total Cost: \$6,200

RRC: College of Science & Engineering
RRC Contact: Crouch, S.
Project Manager: Oelze, P.

Description: This project will renovate and modernize the entire first floor of Lind Hall as a new central location for a Student Services and Welcome Center for the College of Science and Engineering. The renovation of the first floor of Lind Hall will provide a one-stop-shop space where students can access multiple services including orientation, academic advising, tutoring, study abroad programs, diversity programs, and career planning. The space will provide a central location for workshops and trainings.

UNIVERSITY OF MINNESOTA

Project Description Report

3031 Renovation

Vice President: Academic Affairs
Campus: Twin Cities
Facility: St. Anthony Falls Lab
Total Cost: \$7,100

RRC: College of Science & Engineering
RRC Contact: Crouch, S.
Project Manager: Koncker, C.

Description: This project will complete renovation of the St. Anthony Falls Laboratory's building infrastructure (including a new elevator, fire protection / fire alarm, electrical system, data systems, HVAC systems, and building code compliance) as well as research renovations to allow the facility to meet changing research needs for the 21st century. The University received a \$7.1M grant from the NSF and augmented the budget with a HEAPR allocation of \$8.7M for a total project cost of \$15.8M. The \$8.7M was included in the 2011 annual capital budget authorization.

3034 Gateway Parking Lot

Vice President: University Services
Campus: Twin Cities
Facility: TC Campus
Total Cost: \$650

RRC: Auxiliary Services
RRC Contact: Scheich, L.
Project Manager: na

Description: This project will construct a new parking lot at the corner of University Avenue and 23rd Avenue SE.

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3035 C73 Parking Lot

Vice President: University Services
Campus: Twin Cities
Facility: TC Campus
Total Cost: \$807

RRC: Auxiliary Services
RRC Contact: Scheich, L.
Project Manager: na

Description: This project will construct a new parking lot on Block 11 bordered by Oak Street, Fulton Street, Ontario Street and Essex Street.

UNIVERSITY OF MINNESOTA

Project Description Report

3036 Victory Lot

Vice President: University Services
Campus: Twin Cities
Facility: TC Campus
Total Cost: \$1,025

RRC: Auxiliary Services
RRC Contact: Scheich, L.
Project Manager: na

Description: This project will construct a new permanent parking lot on the temporary gravel parking lot located adjacent to the Thompson Environmental Center between 23rd Ave SE and 25th Ave SE.

3037 Parking Improvements

Vice President: University Services
Campus: Twin Cities
Facility: TC Campus
Total Cost: \$1,000

RRC: Auxiliary Services
RRC Contact: O'Brien, K.
Project Manager: na

Description: This project will fund the development of new parking lots on the Twin Cities campus in conjunction with other capital project including an expansion of C87 on the site of the Klaeber Court building and replacement parking in the Knoll.

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3038 Renovation

Vice President: Duluth Campus
Campus: Duluth
Facility: Montague Hall
Total Cost: \$2,500

RRC: Duluth Campus
RRC Contact: Black, L.
Project Manager: Rashid, J.

Description: This project will make required building improvements including HVAC upgrades, and building code upgrades as well as fire alarm and sprinklers improvements. This project is funded by 2010 HEAPR appropriation of \$3.858M and \$2.5M of campus funds for a total project cost of \$6.35M. The HEAPR funds were approved in the 2011 annual capital budget.

UNIVERSITY OF MINNESOTA

Project Description Report

3039 Renovation

Vice President: Duluth Campus
Campus: Duluth
Facility: Marshall Performing Arts Ctr.
Total Cost: \$1,000
Description: This project will replace outdated lighting, stage rigging and an asbestos fire curtain.

RRC: Duluth Campus
RRC Contact: Black, L.
Project Manager: Rashid, J.

3040 Sports Field & Bubble

Vice President: Academic Affairs
Campus: Twin Cities
Facility: TC Campus
Total Cost: \$7,300
Description: This project will construct new multi-purpose recreational sports fields. The project will include soil corrections on the site of the structure, a new inflatable structure, footings, field turf, support building, relocation of existing water lines, exterior lighting, two new softball fields and a jogging track. The project is funded by the student capital enhancement fee.

RRC: Student Affairs
RRC Contact: Rinehart, G.
Project Manager: Wegner, R.

3042 Renovation

Vice President: Academic Affairs
Campus: Cedar Creek Natural History Area
Facility: Lawrence Laboratory
Total Cost: \$575
Description: This project will upgrade and renovate the 6,000-gsf 1957 Lawrence Laboratory. The scope of work includes HVAC replacement, code compliance, energy efficiency improvements and research capacity upgrades. The project is funded with \$575k of College funds and \$224K of HEAPR approved in the 2011 capital budget for a total project cost of \$799k.

RRC: College of Biological Sciences
RRC Contact: Elde, R.
Project Manager: Oelze, P.

UNIVERSITY OF MINNESOTA

Project Description Report

3043 Housing (Design only)

Vice President: Crookston Campus

Campus: Crookston

Facility: New Facility

Total Cost: \$750

RRC: Crookston Campus

RRC Contact: Casey, C.

Project Manager: na

Description: This project will fund the design of a new apartment style housing project on the UMC campus similar to the recently completed Evergreen Hall. The project anticipates up to 145 new beds and the campus's first classroom with a capacity of over 100. The project would address rising student demand for on-campus housing, projected enrollment growth, and eliminate overflow housing at an off-campus hotel.

3044 Infra. Relocation & Demolition

Vice President: University Services

Campus: Twin Cities

Facility: Norris Gymnasium & Field House

Total Cost: \$590

RRC: University Services

RRC Contact: O'Brien, K.

Project Manager: Oelze, P.

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Description: This project will fund the demolition of the Norris Gymnasium and Field House. The project will require relocation of steam and electric utility infrastructure. This project is funded with \$590k of University Funds and \$1M of R & R funds previously approved in the 2011 capital budget for a total project cost of \$1.59M.

Operating Cost Report

UNIVERSITY OF MINNESOTA

Operating Cost Report

File	Facility	Project Title	Net Annual Operating Cost	Net Square Footage	Annual Debt Service	Annual Debt Service
<i>Academic Affairs</i>						
3030	Lind Hall	First Floor Renovation	\$0	0	\$0	Renovation of existing space
3031	St. Anthony Falls Lab	Renovation	\$0	0	\$0	Renovation of existing space
3040	TC Campus	Sports Field & Bubble	\$200,000	2,050	\$490,000	
3042	Lawrence Laboratory	Renovation	\$0	0	\$0	Renovation of existing space
<i>Health Sciences</i>						
3021	Weaver- Densford	Simulation Laboratory	\$0	0	\$0	Renovation of existing space
3027	CUHC Clinic	Clinic Renovation	\$0	0	\$0	Renovation of existing space
<i>Crookston Campus</i>						
3043	New Facility	Housing (Design only)	\$0	0	\$0	Design Only
<i>Duluth Campus</i>						
3028	UMD Campus	Parking Lot B Reconstruction	\$0	0	\$0	Exterior Improvements
3029	Kirby Student Center	Bookstore Improvements	\$0	0	\$0	Renovation of existing space
3038	Montague Hall	Renovation	\$0	0	\$0	Renovation of existing space
3039	Marshall Performing Arts	Renovation	\$0	0	\$0	Renovation of existing space
<i>University Services</i>						
3026	New Facility	Fourth Street Housing (Design)	\$0	0	\$210,000	Design Only
3034	TC Campus	Gateway Parking Lot	\$0	0	\$0	Exterior Improvements
3035	TC Campus	C73 Parking Lot	\$0	0	\$0	Exterior Improvements
3036	TC Campus	Victory Lot	\$0	0	\$0	Exterior Improvements
3037	TC Campus	Parking Improvements	\$0	0	\$0	Exterior Improvements
3044	Norris Gymnasium & Field	Infra. Relocation & Demolition	(\$187,000)	-64,500	\$0	Demolition

UNIVERSITY OF MINNESOTA

Operating Cost Report

File	Facility	Project Title	Net Annual Operating Cost	Net Square Footage	Annual Debt Service
Total:			\$13,000	-62,450	\$700,000

Changes Since May

**University of Minnesota
Changes Since May
Annual Capital Budget**

File No.	Campus	Facility	Project Title	Change
2834	UMD	New Facility	American Indian Learning Ctr.	Removed from Capital Budget
2885	System	Multiple	Higher Education Asset Preservation	Removed from Capital Budget
2995	UMTC	New Facility	Physics and Nanotechnology	Removed from Capital Budget
3017	UMTC	Multiple	LRT: Laboratory Mitigations	Removed from Capital Budget
3041	Itasca	New Facility	Itasca Facility Improvements	Removed from Capital Budget
3029	UMD	Kirby Student Center	Bookstore Improvements	Budget Increased
3035	UMTC	TC Campus	Parking Lot C-73	Error Corrected
3027	UMTC	CUHC Clinic	Renovation & Parking	Parking Lot added to scope
3042	Cedar Creek	Lawrence Laboratory	Renovation	Added to capital budget
3043	UMC	New Facility	Housing (Design only)	Added to capital budget
3044	UMTC	Norris Gymnasium & Field House	Infra. Relocation & Demolition	Added to capital budget

May		
Capital Budget Total:	\$	221,528
Capital Budget Changes:	\$	(10,465) American Indian Learning Ctr.
	\$	(35,000) Higher Education Asset Preservation
	\$	(77,000) Physics and Nanotechnology
	\$	(25,000) LRT: Laboratory Mitigations
	\$	(5,785) Itasca Facility Improvements
	\$	250 Bookstore Improvements
	\$	182 Parking Lot C-73
	\$	280 Renovation & Parking
	\$	575 Renovation
	\$	750 Housing (Design only)
	\$	590 Infra. Relocation & Demolition
Capital Budget Total:	\$	70,905
		dollars in thousands



UNIVERSITY OF MINNESOTA BOARD OF REGENTS

Board of Regents

June 10, 2011

Agenda Item: Recommendations of Blue Ribbon Committees System-Wide

review review/action action discussion

Presenters: Senior Vice President/Provost Thomas Sullivan
Senior Vice President/System Academic Administration Robert Jones

Purpose:

policy background/context oversight strategic positioning

This presentation is a continuation of the May, 2011 presentation, including highlights of the Blue Ribbon Committee Reports, a critical part of Phase III of the University of Minnesota's strategic positioning process.

This phase reexamines the initial strategic positioning recommendations and implementation in the context of current financial challenges and declining resources. In September 2009, the three senior vice presidents asked the deans and chancellors to launch a Blue Ribbon Committee or equivalent to analyze and recommend priorities for continued and new investments, as well as cost saving strategies. The resulting collegiate and campus Blue Ribbon Committee Reports will be summarized, as these recommendations focus particular attention on sustaining the momentum created by the strategic positioning effort.

Outline of Key Points/Policy Issues:

The presentation will include:

1. A brief history of the strategic positioning process.
2. Description of the Blue Ribbon Committee effort.
3. Summary of ideas generated by the collegiate and campus Blue Ribbon Committee Reports, and trends across colleges and campuses.

Background Information:

On March 11, 2005, the Board of Regents endorsed the University's strategic goal to become one of the top three public research universities in the world. On June 10, 2005, the Board endorsed the President's plan for working toward that goal. Since then, the Board has received a wide range of reports pertinent to the University's ongoing strategic positioning effort and progress. Information from this presentation was shared with the Educational Planning and Policy Committee at their March 2011 meeting.

BOARD OF REGENTS
June 10, 2011

Recommendations of Blue Ribbon Committees System-Wide

Background

In September 2009, Senior Vice President for Academic Affairs and Provost E. Thomas Sullivan, Senior Vice President for Health Sciences Frank Cerra, and Senior Vice President for System Academic Administration Robert Jones charged each dean of the Twin Cities campus colleges and the chancellors of the coordinate campuses to launch a “Blue Ribbon Committee.” The launch of this effort was commensurate with the start of Phase III of the University of Minnesota’s strategic positioning process.

Phase I of strategic positioning began in 2004, and established the concepts, vision, and strategic direction for the University of Minnesota. The stated goal, unanimously endorsed by the Board of Regents in March 2005, is to become one of the top three public research universities in the world. Over 500 University faculty, staff, students, alumni, and other stakeholders engaged in a deliberative, thoughtful process initiated by a series of town hall meetings and followed by task forces organized around colleges or themes.

Phase II of strategic positioning was defined by the implementation of the recommendations provided by the 35 strategic positioning task force reports. This phase lasted from 2005 through 2009.

Phase III of strategic positioning reexamines the initial strategic positioning recommendations and implementation in the context of current financial challenges and declining resources. Examples of Phase III work include the effort on enrollment management (update presented to the Board of Regents Educational Planning and Policy Committee in December 2010), the President’s “Advancing Excellence Steering Committee,” and the Blue Ribbon Committee initiative in each college and campus. This presentation is focused on the Blue Ribbon effort.

While many aspects of strategic positioning focus on metrics and opportunities to improve the University in a quantitative manner, it is important to recall that strategic positioning, at its core, has been a values-driven process. At its heart, strategic positioning raised expectations and aspirations of the University’s excellence.

The on-going strategic positioning process reflects that achieving excellence is a continuous, multi-phase, long-term effort. Minnesota’s economy and quality of life are linked directly to the quality of the state’s only research university. This research includes the entire suite of intellectual and creative activities promoting and preserving discovery, learning, and innovation.

To accomplish the goal of becoming one of the top three public research universities in the world, the University of Minnesota must aim high and act with strategic resolve, setting new expectations for students, faculty, and staff. The University

must make wise, but sometimes difficult, choices in the face of declining state funding support. Finally, the University must be a talent magnet, attracting new students and faculty from across the country and around the world, to develop the next generation of leaders for the state, nation, and beyond.

The financial circumstances in 2011 are different than when strategic positioning began in 2004. It is imperative, however, that the University of Minnesota continues the momentum achieved during Phases I and II of strategic positioning, and sustain the momentum for the full ten years and beyond.

Process

Each dean and chancellor was instructed in September 2009 to establish a collegiate or campus “Blue Ribbon Committee,” composed of faculty, staff, students, and outside stakeholders, to analyze and recommend priorities for continued and new investment, as well as cost saving strategies. Deans and chancellors were permitted to utilize an existing collegiate or campus committee that could serve the same purpose.

In order to continue the momentum started in 2004 in the context of current financial challenges, these guiding questions are framing Phase III of strategic positioning and the Blue Ribbon process. In September 2009, the colleges and campuses were asked to focus on these questions:

- What programs and areas must be strengthened or expanded?
- What programs should be maintained at current levels of support or reduced levels of support?
- What programs and areas should continue, but be substantially reduced or consolidated?
- What programs should be discontinued or eliminated?
- How can academic programs and areas better leverage existing human capital resources, including: rationalizing teaching loads; sharing new, more energetic curriculum; consolidation; better use of classrooms and laboratories; and the development of new academic programs?

The goal was for each committee to prioritize current collegiate or campus strengths and weaknesses, and then make recommendations to the dean as to where continued and new investments should be made. In addition, committees were asked to identify areas of new revenue generation, opportunities to leverage multiple sources of revenue, and areas of cost reduction. These specific guidelines were provided to the deans and chancellors in the charge letter from the senior vice presidents:

- Do the decisions that you make promote quality and excellence of your academic program?
- Do the decisions advance academic synergies among teaching, learning, and scholarship?
- Do the decisions provide the leveraging of resources from numerous sources such as central administration, alumni, donors, foundations, and other philanthropic contributors?

- Do the decisions advance the collegiate unit's or campus' comparative advantage and academic reputation? Will the decisions differentiate the school to create a uniqueness that will permit the collegiate unit to academically stand out?
- Does each college's and campus' identified priorities promote their academic strengths and reputation? Has there been a full discussion of appropriate "tradeoffs"? (As we know, 'reputation' is directly linked to quality and status of the institution, and, in turn, is related to the recruitment of outstanding faculty and students.)

Deans and chancellors shared the Blue Ribbon instructions with the committees as part of this transparent and comprehensive process. As a result, collegiate or campus communities understand the importance of continually evaluating academic and strategic directions in the context of the University's mission and scope.

The Blue Ribbon Committee Reports have been part of compact discussions this year, which aligns broad University goals with the directions, investments, and actions of the college or campus. Specifically, the compact instructions this year asked colleges and campuses to:

- Comment on the status of their Blue Ribbon Committee or equivalent effort.
- Identify recommendations and actions being taken as a result of the Blue Ribbon effort.
- Discuss how the Blue Ribbon recommendations inform a three-year strategic and budget plan.

Ideas Generated by the Blue Ribbon Committee Reports

Recommendations from the Blue Ribbon Reports can be organized into these four categories: (1) size and scope, (2) revenue generation, (3) cost containment, and (4) investments. The presentation will summarize recommendations in each of these broad categories.



UNIVERSITY OF MINNESOTA BOARD OF REGENTS

Board of Regents

June 10, 2011

Agenda Item: President's Recommended FY2012 Provisional Annual Operating Budget

review review/action action discussion

Presenters: President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

This agenda item represents a presentation of the President's Recommended FY12 Provisional Annual Operating Budget Plan (see Board of Regents docket). An overview of a variety of specific financial issues will be provided, including information on recurring and nonrecurring investments, unit level reductions and resource adjustments, compensation plans, tuition rates, and related fees.

Outline of Key Points/Policy Issues:

The Board of Regents will be provided detail regarding the operating budget plans for the upcoming fiscal year in order to ensure that the Board of Regents has a broad understanding of the financial and operating recommendations of the President.

The 2011 Legislative Session ended without a resolution to the state budget, so the University of Minnesota does not know the level of state appropriations it will receive for the upcoming biennium. The University's fiscal year 2012 begins on July 1, 2011 and academic and support units are required to prepare an operating budget plan in the enterprise financial system prior to the start of the new fiscal year.

Because of the current financial uncertainty, the President is recommending to the Board of Regents the adoption of a provisional FY12 operating budget plan. A key component of the President's Recommended FY12 Provisional Operating Budget Plan is the assumption that the final outcome to the level of state general fund appropriations to the University of Minnesota for the 2011-2013 biennium will not worsen beyond the level contained in the House/Senate Conference Committee Report (H.F. 1101) and that there is a reasonable expectation for an improvement in the level of state appropriation once an overall state budget plan is agreed to between the Governor and the Minnesota Legislature. Based upon this key assumption, the President is recommending the following three part framework to maintain the University's academic mission and to ensure a balanced budget for FY12:

1. Adoption of a provisional FY12 operating budget based upon the funding level contained in H.F. 1101 as adopted by the House/Senate Conference Committee.

2. Identification of financial framework to be implemented in the event that the University's funding level improves relative to the amounts authorized by H.F. 1101.
3. Preparation of contingent financial plans to address the possibility of a short term state government shutdown in order to mitigate its impact on University operations.

For the third year in a row, the University of Minnesota faces a significant budget challenge due to another anticipated reduction in state funds explained above. This large state reduction in FY12 coupled with additional critical investment needs and cost increases has resulted in significant financial challenges for the University in both FY12 and FY13. In keeping with recent practice, the University will need to address the budget challenge through a combination of unit budget reductions and resource adjustments and new tuition revenue.

As the table below shows, the University will primarily address the challenge through unit reductions and resource adjustments.

Dollars in Millions – expressed as incremental change compared to FY11:

Budget Challenge

Reduction in Appropriation from FY11	\$70.8
Nonrecurring Financial Obligations	<u>\$58.9</u>
Total Challenge	\$129.7

Recommended Solution

New Tuition Revenue	\$44.6	34%
Unit Reductions/Resource Adjustments	<u>\$85.1</u>	66%
Total Solution	\$129.7	

The financial plan outlined above along with the corresponding resource changes related to tuition and state funds are included in the all-funds budget for fiscal year 2011-12 for Board of Regents approval. The all-current funds non-sponsored budget plan for fiscal year 2011-12, which includes state appropriations, tuition and all other sources (such as gifts, indirect cost recovery, sales and fees, and so forth) proposes total net resources of \$3,728,044,280 and expenditures of \$3,053,846,215. The sponsored funds budget plan for FY12 (for externally funded research grants and contracts) is an additional \$600,000,000.

Important budget planning and implementation will again be carried out in departments, centers, colleges and campuses.

Background Information:

The Board of Regents has received a variety of budget updates from the President during the course of the past 12 months.

President's Recommendation for Action:

The President recommends approval of the FY2012 Annual Operating Budget.

University of Minnesota

President's Recommended
FY12 Provisional Operating Budget Plan

Submitted for Review to the Board of Regents
June 9 and 10, 2011

President’s Recommended FY12 Provisional Operating Budget Plan

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I. Budget Context

FY12 and FY13 Financial Planning Framework

The 2011 Legislative Session ended without a resolution to the state budget, so the University of Minnesota does not know the level of state appropriations it will receive for the upcoming biennium. The University's fiscal year 2012 begins on July 1, 2011 and academic and support units are required to prepare an operating budget plan in the enterprise financial system prior to the start of the new fiscal year.

Because of the current financial uncertainty, the President is recommending to the Board of Regents the adoption of a provisional FY12 operating budget plan. A key component of the President's Recommended FY12 Provisional Operating Budget Plan is the assumption that the final outcome to the level of state general fund appropriations to the University of Minnesota for the 2011-2013 biennium will not worsen beyond the level contained in the House/Senate Conference Committee Report (H.F. 1101) and that there is a reasonable expectation for an improvement in the level of state appropriation once an overall state budget plan is agreed to between the Governor and the Minnesota Legislature. Based upon this key assumption, the President is recommending the following three part framework to maintain the University's academic mission and to ensure a balanced budget for FY12:

1. Adoption of a provisional FY12 operating budget based upon the funding level contained in H.F. 1101 as adopted by the House/Senate Conference Committee.
2. Identification of financial framework to be implemented in the event that the University's funding level improves relative to the amounts authorized by H.F. 1101.
3. Preparation of contingent financial plans to address the possibility of a short term state government shutdown in order to mitigate its impact on University operations.

A. FY12 and FY13 State Appropriation Assumptions

Table 1 below outlines the President's recommended contingent financial planning parameters related to state general fund appropriations to the University of Minnesota for the 2012 -2013 biennial budget. Appropriations from the Health Care Access fund, \$2.2 million per year, and the \$22.2 million annual appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 were not reduced and have been excluded from the table.

Table 1
University of Minnesota
2012 – 2013 Biennial Appropriations (\$ in Thousands)

	<u>FY2012</u>	<u>FY2013</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$642.2	\$642.2	\$1,284.4
Actual FY11 State Appropriation	<u>\$591.1</u>	<u>\$591.1</u>	<u>\$1,182.2</u>
H.F. 1011 State Funding Level	<u>\$520.3</u>	<u>\$520.3</u>	<u>\$1,040.6</u>
Change from Beginning Biennial Base Level	(\$121.9)	(\$121.9)	(\$243.8)
Change from Actual FY11 Appropriation	(\$ 70.8)	(\$ 70.8)	(\$141.6)

Table 1 outlines a reduction of \$70.8 million for FY12 or approximately 12% when compared to the level of state appropriations provided to the University of Minnesota for FY11. This figure reflects the state budget adjustment that would need to be implemented for FY12 under this provisional operating budget plan. The University's operations and maintenance and state special appropriations will be set at \$520.3 million for each of the next two years under H.F. 1011.

As indicated above, the University's beginning biennial base level appropriation would be reduced by \$243.8 million or approximately 19.0% by the end of the second year, FY13. The beginning base level appropriation is higher than the FY11 actual state appropriation due to an increase for the projected FY12 and FY13 budget that was approved in law during the 2010 legislative session. Although the increase in funding is unlikely to be realized by the University, the \$243.8 million reduction off that higher base reflects the total contribution to the State of from H.F. 1101 toward solving the state's nearly \$5.0 billion state budget shortfall. The reduction of roughly 19% comes on the heels of state appropriation reductions in the current biennium that total nearly 14% or approximately \$191 million.

B. FY12 and FY13 Budget Framework – Incremental Changes

For the third year in a row, the University of Minnesota faces a significant budget challenge due to another anticipated reduction in state funds explained above. This large state reduction in FY12 coupled with additional critical investment needs and cost increases has resulted in significant financial challenges for the University in both FY12 and FY13. In keeping with recent practice, the University will need to address the budget challenge through a combination of unit budget reductions and resource adjustments and new tuition revenue. As Table 2 shows, the University will primarily address the challenge through unit reductions and resource adjustments.

The figures shown are *incremental* changes in revenue and expenditures compared to the prior fiscal year.

Table 2
 University of Minnesota
FY12 and FY13 Budget Framework
 (\$ in millions – incremental change from prior year*)

<u>Budget Challenge</u>	Recommended FY12	Estimated FY13	FY2012 – 13 Biennium
Contingent Reduction in Appropriations	\$70.8	\$ 0.0	\$70.8
Projected Financial Obligations	<u>\$58.9</u>	<u>\$84.0</u>	<u>\$142.9</u>
Total Challenge	\$129.7	\$84.0	\$213.7
<u>Recommended Solution</u>			
New Tuition Revenue	\$44.6 - 34%*	\$40.0 - 48%	\$84.6 - 40%
Unit Reductions/Resource Adjustments	\$85.1 - 66%	\$44.0 - 52%	129.1 - 60%
Total Solution	\$129.7	\$84.0	\$213.7

(* Table 1 amounts are totals for each year, rather than only incremental changes from prior year as shown in Table 2. New Tuition Revenue in Table 2 includes some projected growth in fee revenue for FY12 only.)

C. FY12 Budget Challenges and Recommended Solutions

As Table 2 above indicates, the budget challenge for FY12 is approximately \$129.7 million. The single largest adjustment reflects the provisional assumption of a \$70.8 million reduction in the University appropriation for FY12 compared to the level provided in FY11.

The University also faces additional cost increases and financial pressures in FY12 totaling roughly \$58.9 million. The single largest cost challenge amounts to \$37.9 million for compensation, prior to a decision on a wage freeze, followed by funds recommended for new academic opportunities, costs and investments (\$11.0 million), other indirect costs (\$6.0 million) and facilities, debt and leases totaling \$4.0 million.

In keeping with past practice, the University proposes to resolve its budget challenge in FY12 roughly 1/3rd from tuition rate increases and 2/3rd from internal budget reductions and other University revenue sources. The President's recommended solution to the \$129.7 million FY12 operating budget challenge includes the following components:

1. Tuition revenue changes totaling \$44.6 million or roughly 34% of the solution
2. Internal University responsibility of \$85.1 million or roughly 66% of the solution

One key variable relating to the tuition revenue increase identified above is the President's recommendation to limit Minnesota resident undergraduate tuition rate increases to 5.0% for FY12.

In addressing the \$85.1 million of internal University responsibility, the President is recommending the following actions to bring the budget into balance:

1. A wage freeze for FY12, subject to collective bargaining, that will reduce the operating budget challenge by approximately \$21.4 million,
2. Adjustments, modifications and changes in academic unit budgets totaling roughly \$23.2 million largely resulting from current year budget/revenue productivity gains and other income projected for FY12, and
3. Academic and support unit budget reductions and internal reallocations totaling approximately \$40.5 million.

D. FY13 Estimated Budget Challenge and Preliminary Solution

The President typically provides a projected budget challenge for the second year of the biennium at the same time as the recommended operating budget for the upcoming fiscal year is detailed. This year the development of the framework is fraught with increased uncertainty due to the unknown level of state appropriations and the transition to a new President. Despite these uncertainties, the President has outlined a preliminary budget challenge and resource projections for FY13.

The University could face an additional financial challenge in FY13 of approximately \$84.0 million. Unlike the budget challenge outlined for FY12, which contained a significant reduction in the University's state general fund appropriation, the budget challenge for FY13 is driven solely by a set of projections regarding University cost increases. The largest cost component contained in the preliminary FY13 budget challenge relates to an assumption regarding the level of compensation. The University has foregone compensation increases in FY10, reduced compensation in FY11, and currently plans a wage freeze and benefit changes for FY12 (subject to collective bargaining). Significant concern and evidence exists that the University's compensation competitiveness is eroding. As such, the estimated budget challenge for FY13 includes \$40.0 million in new funds to address compensation needs including the related costs of fringe benefits directly associated with a very modest increase in salaries.

Additional financial needs are projected for critical academic opportunities (\$20.0 million), other indirect costs (\$12.0 million) and facilities, debt and leases (\$12.0 million).

In addressing the projected \$84.0 million estimated budget challenge, the preliminary budget solution again is framed in the context of a shared responsibility between tuition and University internal budget adjustments. The FY13 estimated budget challenge includes this operating principle as a beginning planning framework and is subject to considerable variation as the financial circumstances change. For example, the 5% tuition rate change on all tuition rates would yield roughly \$40.0 million in FY13. A change in the tuition assumption would either increase or decrease the level of required internal budget adjustments.

Based upon the above assumptions, the remaining challenge of approximately \$44 million would again need to be solved through internal budget reductions and reallocations.

E. Financial Framework in the Event of an Improved Outlook for State Appropriations

As noted above, the President's Recommended FY12 Provisional Operating Budget Plan is based upon the level of funding provided by H.F. 1101. It is important to note that H.F. 1101's funding level is significantly below current funding levels and dramatically lower than the level recommended by the Governor.

Table 3 compares the level of funding contained in the forecast base, the Governor's recommendation and the amount contained in H.F. 1101. The Governor's recommendation would have provided significantly greater financial resources compared to in H.F. 1101.

Table 3
Changes from Current Year Funding Level

	<u>Biennial \$</u>	<u>Change from FY11</u>
• Actual FY11 Doubled:	\$1,182.3	
• Governor's Budget Recommendation:	\$1,207.2	+\$ 24.9 million
• H.F. 1101 Appropriation	\$1,040.7	-\$141.6 million

As Table 3 notes, the Governor's budget recommendation and the provisions of H.F. 1101 are roughly \$166.5 million apart. Given current financial constraints surrounding state finances, it is safe to assume that funding levels will not be at current levels. However, the President, University leaders and University supporters continue to make a strong case that the funding cuts contained in H.F. 1101 are too deep, particularly in the context of a \$191 million reduction in the past two years. There may be a potential for improvement in the funding level assumed in preparation of the provisional FY12 budget.

In the event that the final agreement contains additional resources above the level contained in the President's Recommended Provisional FY12 Operating Budget Plan, the President recommends that these resources be deployed to meet the following priorities:

- 1/3rd of any additional resources to reduce the financial burden of tuition and fee rate increases particularly on Minnesota resident undergraduate students,

- 1/3rd of any additional resources to reduce the impact of the \$70.8 million of state appropriation reductions required of academic units in FY12, and
- 1/3rd of any additional resources to address the roughly \$84.0 million budget challenge currently estimated for FY13 – the second year of the biennium.

Implementation of the plan outlined above and the related deployment of the additional resources would be subject to the overall dollar amount of improvement in state appropriations and the fiscal year in which those dollars were actually appropriated.

F. Potential State Government Shutdown: Impact on the University of Minnesota

The loss of state support, either temporary or permanently, will be a significant challenge for the University of Minnesota as it will be for other entities in the state. The University operates on a year round basis, has contractual obligations to numerous external funders (NIH, NSF, Business and Industry, clinical patient care, animal care, summer programs, and ongoing events) and cannot interrupt those activities with an immediate and total shutdown. Furthermore, any disruption puts other funding at risk (faculty research proposals, long-term partnerships, etc.). The U of M is well managed and like any major business in Minnesota, the University has always been cognizant of the need for plans to protect itself from unforeseen risks, from natural disasters to temporary disruptions in revenue streams.

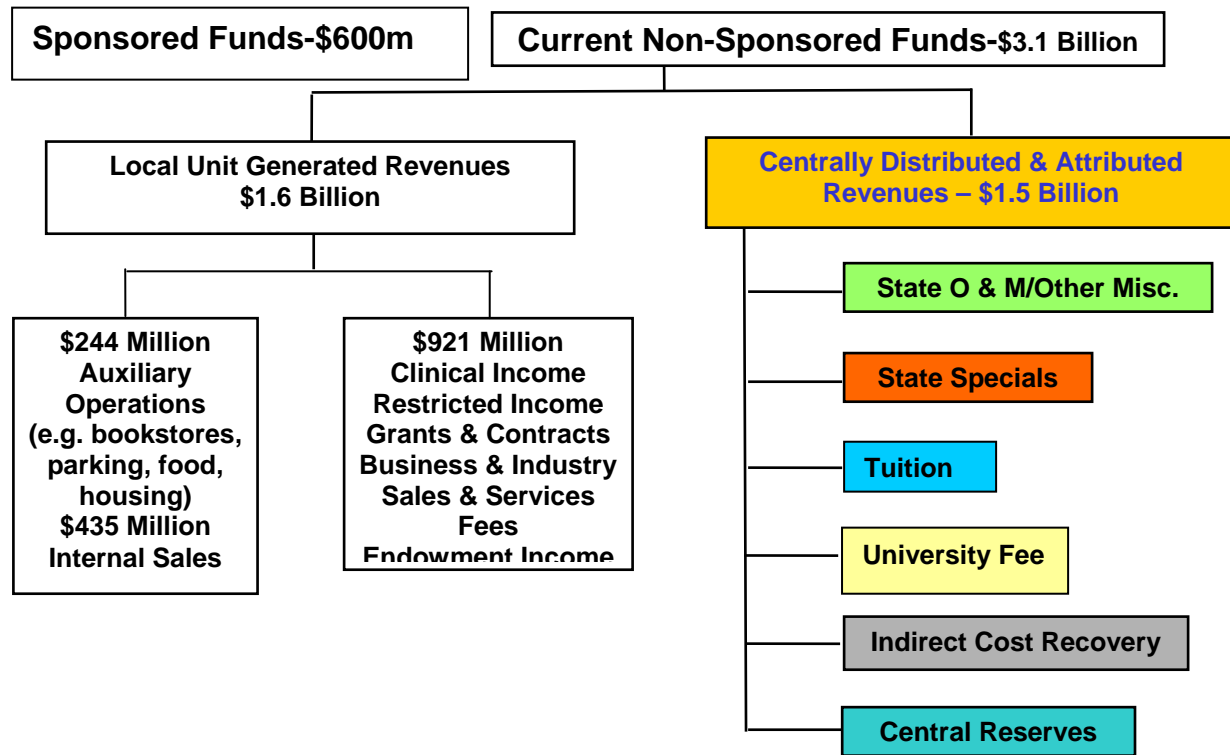
In order to protect the University from unexpected or unforeseen consequences of a state government shut down, the University has developed an action plan that responds at the appropriate level and at the appropriate interval in relation to the duration of a state government shut down. The University's plans will be guided by the following principles:

- 1) **Students**. Avoid disruption to student education, services, financial aid, employment and activities
- 2) **Research**. Avoid disruption to existing University research commitments to outside agencies including NIH, NSF and others
- 3) **Patient Care and Clinical Programs**. Assure availability of health care professionals and continuity of service for patients.
- 4) **Fiscal Integrity**. Take necessary actions to safeguard the fiscal integrity of the University, including actions to protect bond ratings.
- 5) **Faculty and Staff**. Protect faculty and staff from unnecessary financial burden.
- 6) **Property, Plant and Equipment**. Take appropriate actions to safeguard University property, plant and equipment, including critical maintenance and upkeep.

As mentioned above, the development of the University's action plan relating to a potential state government shut down will be structured in a manner that will provide the University the ability to phase in a series of steps designed to manage the University through a short term delay in the receipt of state appropriations. In the current fiscal year, to support its cash flow requirements, the State of Minnesota withheld approximately \$89.0 million of state appropriations beginning in the fall of 2010 and will return those funds to the University by June 30, 2011. The University would normally expect to receive roughly \$50 million in operating appropriations per month from the State of Minnesota. A very critical assumption in our planning is that when a FY12 appropriation level is subsequently enacted, the University would be provided withheld funding retroactive to July 1.

II. All-Funds Budget – Summary – Current Law Appropriation

The FY12 operating budget presented here for approval is an “all-funds” budget. Attachment 1, “Resource and Expenditure Budget Plan – University Fiscal Page”, provides the detailed budget plan for FY12 in an all-funds context. The chart below displays the fund structure included in this budget.



Sponsored funds are those provided to the University by a grant or a contract under Board policy. They are restricted funds budgeted on a multi-year, project by project basis. For FY12, the total projected sponsored funds budget is \$600,000,000. It is included here for the purposes of identifying the University’s total annual operating budget, but it does not require Board approval for particular projects.

Those funds in the Local Unit Generated category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires decision making processes at the local unit level, but not by central administration. The primary focus of the discussion and information in this document centers on the category of funds commonly referred to as “centrally distributed and attributed” – funds requiring a decision process or formal approval by central administration and the Board of Regents on the exact amount to estimate and budget in each academic and support unit. These are the funds that support nearly the entire maintenance and operations of the University’s core mission.

A. University of Minnesota Financial Statement Forecast

Also presented in the President's Recommended Provisional FY12 Operating Budget Plan is the portrayal of the operating budget in the framework of the annual financial statement. Attachment 1 contains the more traditional budgetary view of the annual operating budget plan while Attachments 2 and 3 translate that information into two key financial statement presentation views.

The financial statements represent management's forecast of the University's Consolidated Statement of Net Assets and Statement of Revenues, Expenses, and Changes in Net Assets estimated for June 30, 2011, and projected for June 30, 2012 based on the University's budgeted revenues and expenditures, and management assumptions related to investments, debt, and capital assets. The forecast statements for June 30, 2011 and June 30, 2012 also take into consideration actual amounts through December 31, 2010. The figures contained in Attachments 2 and 3 are unaudited. The University typically publishes audited financial statements by November following the official close of the fiscal year on June 30.

B. Detailed FY12 Operating Budget Overview

This recommended operating budget plan for FY12 has been developed in adherence with the budget principles and strategies used to guide University budgetary framework and decisions over the last several years. The goal of budget planning is to advance the excellence, quality, productivity, and impact of the University of Minnesota while ensuring the University's long-term financial vitality and integrity. The following associated principles were communicated with last year's budget at the beginning of the biennium and remain true and relevant as we move into FY12:

- Advance the University's quality and competitiveness through targeted and timely investment in mission-critical academic and capital priorities
- Compensate, support and retain talented faculty and staff
- Continue to improve financial access and affordability for students
- Continue to solve the majority of the University's budget challenges and needs through cost reductions, productivity enhancements, reduced investment and reinvestment of existing resources
- Take additional strategic actions to grow and stabilize revenues including state, sponsored, and private support, as well as revenue generated through educational programs
- Substantially reduce current and projected cost increases

This year's budget planning has involved some difficult choices to address the financial challenges while adhering to these important budget principles. (See Section III B below on Investment Plans and Strategies to Balance the Budget beginning on page 12. for details.) Decisions had to be made in the context of significant fiscal challenges faced by the state of Minnesota, and a resulting reduction in the University's recurring appropriation of another \$70.8 million from the current FY11 level, and critical cost increase to cover fringe benefits, facility operations and program needs, even in the context of budget challenges.

The University of Minnesota is essential to Minnesota in terms of human capital, innovation, economic growth and quality of life. Support for the University of Minnesota remains strong and a strong state partnership and strong public support remain essential to maintaining the University's quality and ability to deliver on its public mission.

We have been national leaders in financial support for students, so while tuition rates have climbed at the University and elsewhere, our actual cost has remained affordable, especially for Minnesota students with

financial need. We have increased tuition, our most stable and predictable source of revenue—but not nearly as much as we have grown student financial aid at the University. The Promise of Tomorrow Scholarship Drive has raised more than \$340 million for scholarship endowments since its launch in 2003. Today the University provides undergraduates with \$78 million a year in scholarships and grants—more than the amount provided by the state of Minnesota and the federal government combined. The University of Minnesota Promise scholarship, for example, provides substantial need-based support to Minnesota undergraduates on all five campuses—approximately 13,000 students from families earning up to \$100,000 per year. As a result of this innovative program and other aid programs, the average net price that Minnesota undergraduates pay to attend the Twin Cities campus has increased less than 3.5 percent per year over the past 10 years.

Careful planning during the last three years has enabled the University to take advantage of natural opportunities to reduce the size of our workforce and moderate future workforce reductions. We have reduced costs, deferred investments, cut administrative overhead, implemented energy savings programs, strengthened important academic initiatives and taken strong steps to ensure a continuation of strong financial aid programs despite these difficult budgetary situations.

Important budget planning and implementation will again be carried out across the University: in departments and centers and colleges and campuses. All efforts undertaken to implement this recommended operating budget plan for FY12 will support the University's long-term goals of excellence. In summary, the budget for total current nonsponsored funds is proposed as follows:

Current Nonsponsored Funds- Fiscal Year 2011-12 Operating Budget

Beginning Balance	\$684,406,045
Revenue & Net Transfers	<u>\$3,043,638,235</u>
Total Net Resources	\$3,728,044,280
Expenditures	<u>\$3,053,846,215</u>
Ending Balance	\$674,198,065

Sponsored Funds – Fiscal Year 2011-12 Budget

Projected Revenues	\$600,000,000
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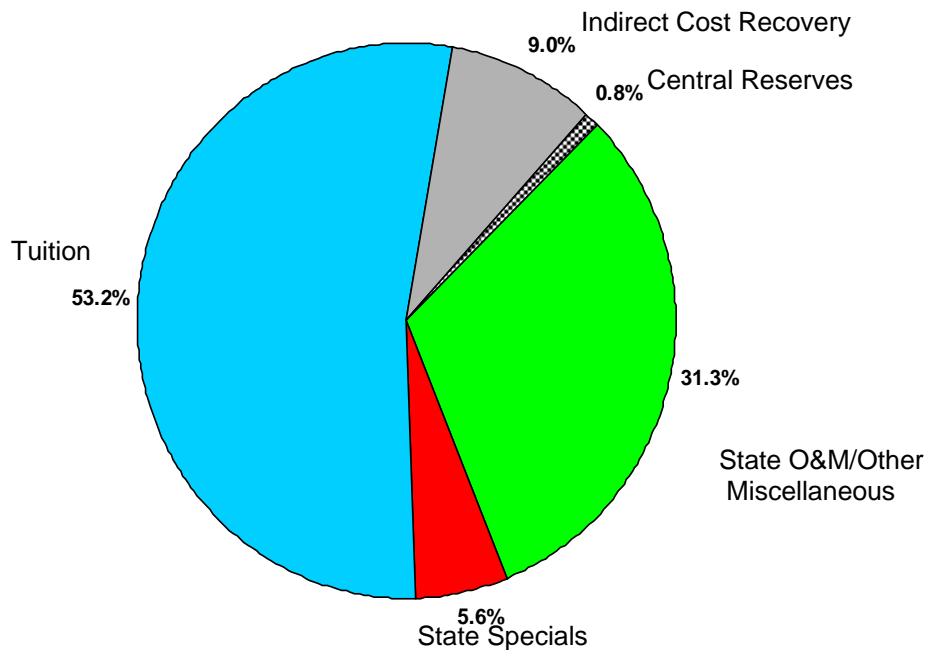
Within the framework of the FY12 Operating Budget Plan, the primary funds supporting teaching, research and outreach are Operations and Maintenance, (O&M), Tuition, State Specials, Indirect Cost Recovery (ICR) and Central Reserves – those described above as centrally distributed and attributed. These five funds total approximately 46% of the projected \$3.3 billion in externally generated revenues of the University (excluding internal sales) and represent the major focus of budget development and planning in support of the University's core infrastructure and academic mission. The remaining 54% of the University's budget is derived from more restricted funds including sponsored grants and contracts (18%), and fees, auxiliary enterprises, philanthropic support, education sales and services, etc. (36% combined). The revenue and expenditure plans relative to the five centrally distributed and attributed funds are summarized below:

**President's FY12 Recommended Operating Budget
(O&M, Tuition, State Specials, ICR, Central Reserves)**

		<u>Percent</u>
<i>Beginning Balance</i>	<i>\$11,739,512</i>	
<i>Annual Revenues</i>		
Operations & Maintenance-State	458,881,000	30.2%
Operations & Maintenance-Other	17,264,520	1.1%
Tuition	808,309,676	53.2%
State Specials	85,870,000	5.7%
Indirect Cost Recovery	136,971,511	9.0%
Central Reserves	<u>12,651,500</u>	.8%
<i>Total Annual Revenues</i>	<i>\$1,519,948,207</i>	<i>100%</i>
<i>Total Net Resources</i>	<i>\$1,531,687,719</i>	
<i>Allocations to Units</i>	<i>\$1,518,287,764</i>	
<i>Ending Balance</i>	<i>\$13,399,955</i>	

In graphic form, the chart below displays the estimated relative share that each of these five six revenue sources represents of the estimated centrally distributed and attributed revenues for the fiscal year ending June 30, 2012.

University of Minnesota
Centrally Distributed & Attributed Revenues
Fiscal Year 2011-12 Proposed Budget
\$1,519,948,207



III. Budget Development FY12

A. Summary

The framework for the FY12 budget challenge and the recommended solution to that challenge is as follows:

	FY12 <u>(change from FY11)</u> <i>\$ in Thousands</i>
<u>Budget Challenge</u>	
Contingent Reduction in Appropriations	\$70,800
Projected Financial Obligations	
O&M/State Special Compensation	\$38,000
Facility Operations	4,000
Critical Needs & Opportunities	<u>16,900</u>
Subtotal Financial Obligations	\$58,900
Total Budget Challenge	\$129,700
<u>Recommended Solution</u>	
Tuition and Fee Revenues	\$44,600
Unit Reductions/Resource Adjustments	
University Productivity Enhancements	23,200
Unit Reductions	40,500
Wage Freeze	<u>21,400</u>
Subtotal Unit Reductions/Resource Adj.	
Total Solution	\$129,700

Please note that details contained in this document for FY12 should be understood and considered as planning information – subject to modification should circumstances and operating assumptions change.

B. FY12 Investment Plans

Compensation – as mentioned previously in this document, the President’s Recommended FY12 Provisional Budget Plan includes a wage freeze for FY12. Therefore, the remaining compensation costs within this budget are for the costs of fringe benefits. There are no increases in the benefit programs provided to employees for FY12. Instead, this remaining cost of approximately \$16.6 million represents the actual incurred expense increases for the University’s benefit programs between FY09 and FY10. Due to federal regulations on the amount of benefit charges applied to federal grants, and the requirement that benefits must be funded using the same methodology regardless of fund source, the University must cover fringe benefit costs in one year based on the actual costs of the most recent audited fiscal year end. In this case, the costs for FY12 represent the real expenditures for FY10. Increased costs are not a result of changes to the benefit programs themselves, but are due to the actual costs of services provided.

Facilities – the increased facility costs included within this budget are for debt service (\$4.2 million), new building operations for facilities opening in FY12 (\$.2 million) and leases (\$.4 million). These increases are offset by a projected reduction in utility costs on the Twin Cities campus of approximately \$800,000.

Critical Needs & Opportunities - Due to the continued reduction in state appropriation, opportunities to advance a broad range of major University initiatives have been seriously curtailed. Instead, decisions have been made to strategically fund a select number of focused, critical needs and opportunities. These

items are in addition to the required spending increases for compensation and facilities operations described above. Examples included within the \$16.9 million identified above include:

- \$900,000 to support general graduate student programming and operations in the colleges and campuses
- \$600,000 for competitive graduate student support in the College of Liberal Arts
- \$600,000 to support Biomedical Health Informatics
- \$775,000 for key faculty hires in the College of Biological Sciences and the College of Science and Engineering
- \$276,000 in recognition of increased obligation for the required American Indian Tuition Waiver program at Morris
- \$380,000 to support the costs of implementing an enterprise-wide ticketing operation
- \$2,125,000 for standard increases in software licensing and maintenance agreements for the institution
- \$1,166,000 for scholarship and fellowship support for students
- \$240,000 for continued advisors in the Center for Academic Planning & Exploration (CAPE). CAPE advisors, providing individualized advising and career exploration assistance, were previously supported with one-time funds on a pilot basis.
- \$150,000 to increase mental health services for students

C. Strategies to Balance the Budget for FY12

State Appropriation

The change in the state appropriation is addressed in some detail on pages 4-7 of this document and, as explained earlier, there is no increase in appropriation available to cover the costs and investments identified above. Instead, the loss of appropriation represents a \$70.8 million annual challenge in balancing the budget and a significant reason behind the levels of University budget reductions, internal reallocation and tuition rate increases included within this recommended budget.

Unit Reductions and Productivity Gains

Unit Reductions: Over the last several biennia, the University has routinely included planned long-term reductions and resource adjustments within its proposed annual budget and biennial budget framework. Whether to address a reduction in state appropriation or to increase investments in units or programs at the core of the University's mission and priorities, the annual budgets have included reductions to or elimination of the O&M allocations supporting activities further from those mission critical functions. For the last two years, there were reductions or resource adjustments implemented totaling almost \$151 million: \$92 million in FY10 and an additional \$59 million in FY11. Either when accomplished within a unit across program priorities or between different organizational units, such reductions or eliminations of state appropriations may, in some cases, lead to the elimination, downsizing or consolidation of activities or units. The reductions of the last two year have resulted in the following:

- Elimination of faculty, staff and student positions through "un-funding" of open positions, through the Retirement Incentives option and through lay-offs. This occurred in almost every unit within the University and was the factor behind over 90% of the implemented reductions
- Reductions in general expenses including printing, travel, supplies and professional development
- Reductions in reserves held on an annual basis for tuition fluctuations, program start-ups, discretionary spending and seed funding

- Restructuring of operations, including: instructional delivery in colleges (changes in teaching loads, numbers of sections, sizes of sections, etc.); service points in the libraries; preventive maintenance tasks within Facilities Management; reorganization and improved productivity in custodial services; classroom technical services and upgrades, and many others.
- Selective reductions or elimination of program funds

As mentioned previously, units have been asked to reduce their operating budgets or internally reallocate funds a total of \$40.5 million. From the plans submitted during the budget development discussions, it is apparent that the impact will again be in the form of reduced or eliminated positions, some currently open awaiting a new hire, and some currently filled. Other examples of expense reductions proposed by units represent a deeper and further cut-back in general operations including: reductions in recurring project funding; changes in operations to further reduce expenditures for printing, travel, food, etc.; reductions to pools of discretionary funds; reductions in contract employees or consultants, etc.. Most importantly, students are again protected in this budget; there will be no reductions in student aid programs as a result of these adjustments. In preparation for the June Board of Regents Meeting for review of this provisional budget plan, statements of impact will be collected from the units so as to better inform the discussion.

The assignment of specific adjustment targets for FY12 was accomplished through budget development discussions with each unit. The assignments were differential and not across-the-board. The average budget reduction assigned to Twin Cities non-collegiate support units for FY12 is 5% of the adjusted FY11 recurring O&M base. Individually, the unit level reductions for these support units ranged from 2% to 55% (Graduate School non-student support budget due to restructuring). For academic units, the unit level reductions ranged from 0% to 6%.

Productivity Gains:

During the budget development process, units were asked to submit plans for actions they would take to address up to a 5% budget reallocation. The responses included not only actions that would reduce expenditures, but also opportunities to utilize available new resources, outside of the planned tuition and fee rate increases for FY12. In total \$23.2 million of recurring resources generated through productivity gains were identified and are included within this overall budget plan. The largest productivity gain is from current year (FY11) uncommitted tuition revenue above budget. Either because growth in student credit hours taught exceeded expectations, or because units were conservative when budgeting FY11 revenue estimates and therefore reduced spending plans more than necessary, \$14.5 million of current year tuition revenue is available to cover recurring expenditures/appropriation reductions in FY12. The second largest source of new revenue to be applied to FY12 costs/appropriation reductions is increased indirect cost recovery funds from the increasing sponsored grant activity (\$4.7 million). And finally, units identified \$4 million of miscellaneous revenue increases for FY12: from gifts, clinical income, external sales and so forth. The availability of such resources is a very favorable outcome and a positive result of units' improved financial management and planning. Without this continued increase in resources, the reductions in personnel and programs for FY12 would have been significantly higher.

Tuition and Fees

The President's Recommended Operating Budget Plan 2011-2012 increases tuition to the institution by an estimated \$42.2 million. For FY12 the University administration is *recommending an overall increase in tuition of 5 percent for most resident students*. The actual increase in tuition rates varies in order to produce this result. Beginning in FY12, the President is recommending that the University Fee be rolled into tuition. In the past, the University Fee was assessed separate from tuition on a per credit basis, however, for budget planning and reporting, the overall increase in tuition was always expressed as the combined increase in the tuition rate and the University Fee. Therefore, the 5% increase recommended

for tuition alone in FY12 does represent a 5% increase from what used to be the total of tuition and the University Fee.

For FY11, the University fee was \$65 per credit up through 10 credits and \$650 per term for 10 credits or more for all students at all students levels on each campus. In calculating the rate increases for FY12, the University fee was rolled into the FY11 tuition rates, and then the tuition increase was applied (e.g., a 5 percent increase for resident undergraduate students). For programs using a straight per credit rate, the University fee of \$65 was simply added to the FY11 tuition rate. For programs with a term rate, \$650 was added to the term rate and then the per credit rates were calculated.

The increase for nonresident undergraduate students is 8.2 percent, which brings the difference between the resident and nonresident students on the Twin Cities campus to exactly \$5,000. This is still the very lowest among peer campuses to encourage a long-term increase in nonresident, non-reciprocity enrollment as college-age student numbers in reciprocity states decline. Also in FY12, all nonresident students will pay the lower nonresident rate, since this is the fourth and final year of the phase-in period—and also the fourth year of the change in the Wisconsin reciprocity agreement, which has all Wisconsin reciprocity students enrolled since fall 2008 assessed the Minnesota resident rate.

See Attachment 4 (University of Minnesota 2011-12 Tuition Plan: Tuition Rates) for specific details regarding graduate and professional student tuition increases associated with the President's Recommended FY12 Provisional Operating Budget Plan. The annual dollar and percentage tuition increases for various students are shown in the table below.

University of Minnesota 2011-12 Tuition Plan (with U Fee rolled in)							
				\$ Inc	\$ Inc	% Inc	% Inc
	Resident	Nonresident		Resident	Nonresident	Resident	Nonresident
Twin Cities Undergraduate	\$11,650	\$16,650		\$556	\$1,256	5.0%	8.2%
Duluth Undergraduate	\$11,322	\$13,322		\$540	\$540	5.0%	4.2%
Morris Undergraduate	\$11,322	\$11,322		\$540	\$540	5.0%	5.0%
Crookston Undergraduate	\$9,694	\$9,694		\$462	\$462	5.0%	5.0%
Rochester Undergraduate	\$11,322	\$11,322		\$540	\$540	5.0%	5.0%
Graduate General Programs	\$14,012	\$21,466		\$668	\$1,024	5.0%	5.0%
M.B.A. Day Program	\$31,706	\$44,568		\$1,510	\$2,124	5.0%	5.0%
Law School	\$32,928	\$41,496		\$2,804	\$2,866	9.3%	7.4%
Dentistry *	\$37,535	\$67,637		\$2,575	\$5,515	7.4%	8.9%
Medicine (TC & UMD) *	\$35,700	\$46,467		\$1,701	\$3,198	5.0%	7.4%
Pharmacy (TC & UMD)	\$22,208	\$33,594		\$1,060	\$1,058	5.0%	3.3%
Veterinary Medicine	\$26,600	\$49,440		\$1,492	\$2,786	5.9%	6.0%
* Includes mandatory summer term.							

Access and Affordability: In setting tuition rates, the University always balances the need for new revenue with the importance of maintaining access and affordability for students.

For FY12, the University's Promise Scholarship Program for Minnesota resident students will help to ensure that the University remains affordable for Minnesota students from low and middle-income families. The number of students who are eligible for the program is projected to be more than 13,000, who will be supported with \$30 million in Promise scholarship support.

The new U Promise program represents a significant change to the Founders Free Tuition/Middle Income/U Promise programs of the last five years. There are five significant changes.

1. All Promise students will receive a University Promise scholarship. This is currently not the case. The “free tuition” guarantee may be met with just federal and state grants—although this would be unlikely in the future.
2. The lowest income students will get the largest Promise scholarships. This is currently not the case. Because the “free tuition program” has been for all Pell-eligible students, students with a higher Expected Family Contribution (EFC) have received larger University scholarships and smaller federal and state grants than students with the lowest EFC who get smaller University scholarships or no scholarship at all and larger federal and state grants.
3. The Promise scholarship will be guaranteed in the same amount for four years for students who matriculate as freshmen. This is currently not the case. The scholarship amount can vary significantly from year to year. A student might receive \$5,000 one year and \$500 the next or even nothing because of changes in a student’s EFC and Pell-eligibility. More than 40 percent of students who have been eligible for the free tuition program as freshmen have not been eligible for all four years. If a student’s financial situation (e.g., EFC) does change from year to year, federal and state grant award amounts will still change accordingly, either increasing or decreasing.
4. The cohort of Promise scholarship recipients will be well-defined, since all eligible students will receive a scholarship. This is currently not the case. In the past students might receive a University scholarship one year but not the next, so the cohort of students was constantly changing. Having a well-defined cohort will make it possible for the University to do a much better job of tracking the progress of Promise students and providing special support services, as appropriate.
5. The Promise Program will be decoupled from the federal Pell grant program and will no longer include a “free tuition” guarantee for students who are Pell-eligible. However, the lowest income students will still receive an award (Pell grant, Minnesota state grant, Promise scholarship) that covers tuition and fees.

Promise students also will receive more than \$15 million in other University scholarship support.

University Support for Graduate and First Professional Students:

In 2011-12 the University will provide more than \$300 million in support for graduate and first professional students in the form of scholarships, fellowships, and University employment. This is far more than the University will provide to undergraduate students.

In FY12 all of the University’s students will receive more than \$550 million in financial support from grants, scholarships, and student employment.

Change in Tuition, Fees and Room & Board: FY12 vs. FY11

In addition to base tuition, students pursuing a University education incur additional fees and expenses required to attend classes on a full-time basis. The proposed rates for undergraduate tuition for the 2011-12 academic year range from \$9,694 to \$11,650, depending on the campus the student attends. Required fees and room & board costs represent an additional expense, and when combined with the base tuition, comprise the total cost. For 2011-12 the total cost for these items for resident undergraduates ranges from \$17,880 to \$20,630 depending on the campus the student attends. The increases in tuition/fees/room & board from FY11 to FY12 by campus are: Crookston, 3.9%; Duluth, 4.7%; Morris, 3.4%; and Twin Cities, 4.3%.

Varying by campus, costs for each of the non-tuition categories fall within a given range as a percent of the total: Room & board, based on anticipated rates for on-campus dormitories, ranges from \$6,614 to \$7,728 and represents 34.8% - 37.8% of the total cost; various required fees assessed to students range from \$769 to \$1,402, and represent between 4.0% - 7.9% of the total cost. The cost of textbooks, supplies and personal expenses (typically included in the official calculation of full cost of attendance) were not included in the estimated total cost here in order to confine the estimate to costs that are within the approval responsibilities of the Board of Regents.

The tables below present estimated total cost for an undergraduate resident student living in a dorm room for the 2011-12 academic year at each of the four University of Minnesota campuses.

Twin Cities Campus, Undergraduate, Resident – Dorm Room					
	FY11 Academic Year	FY12 Academic Year	\$ Increase	% Increase	FY12 % of Total
Tuition (13-credit band)	\$11,094	\$11,650	\$556	5.0	56.5
Student services fee	698	732	34	4.9	3.5
Collegiate fee*	343	450	107	31.2	2.2
Transportation fee	36	38	2	2.8	0.2
Stadium fee	25	25	0	0	0.1
Other required fees**	7	7	0	0	--
Subtotal tuition and required fees	12,203	12,902	699	5.7	62.5
Room & Board (double room, 14 meal plan)	7,576	7,728	152	2.0	37.5
Total Cost– Twin Cities	\$19,779	\$20,630	\$851	4.3%	100.0%

*Average of all undergraduate programs, 6+ credits

***Council of College Boards, MN Student Association.

University of Minnesota - Crookston, Resident – Dorm Room					
	FY11 Academic Year	FY12 Academic Year	\$ Increase	% Increase	FY12 % of Total
Tuition (13-credit band)	\$9,232	\$9,694	\$462	4.6	54.3
Student services fee	391	402	11	2.8	2.3
Campus fee	1,000	1,000	0	0.0	5.6
Subtotal tuition and required fees	10,623	11,096	473	4.5	62.2
Room & Board (double room, 19 meal plan)	6,568	6,764	196	3.0	37.8
Total Cost – Crookston	\$17,191	\$17,860	\$669	3.9%	100.0%

University of Minnesota - Duluth, Resident Undergraduate– Dorm Room					
	FY11 Academic Year	FY12 Academic Year	\$ Increase	% Increase	FY12 % of Total
Tuition (13-credit band)	\$10,782	\$11,322	\$540	5.0	59.6
Student services fee	558	588	30	5.4	3.1
Collegiate fee	267	470	203	76.0	2.5
Computer network access fee	149	0	-149	-100.0	
Subtotal tuition and required fees	11,756	12,380	624	5.3	65.2
Room & Board (double room, 19 meal plan)	6,392	6,614	222	3.5	34.8
Total Cost – Duluth	\$18,148	\$18,994	\$846	4.7%	100.0%

University of Minnesota - Morris, Resident – Dorm Room					
	FY11 Academic Year	FY12 Academic Year	\$ Increase	% Increase	FY12 % of Total
Tuition (13-credit band)	\$10,782	\$11,322	\$540	5.0	58.9
Student services fee*	625	629	4	0.6	3.3
Campus fee	125	140	15	12.0	0.7
Subtotal tuition and required fees	11,532	12,091	559	4.8	62.9
Room & Board (double room, 19 meal plan)	7,049	7,120	71	1.0	37.1
Total Cost – Morris	\$18,581	\$19,211	\$630	3.4%	100.0%

*Activities fee, Health Services fee, Student Center fee, Athletics fee, Regional Fitness Center fee

D. Special Budget Issues

Compensation

It is important to note that information in this document regarding compensation matters has been prepared for budgeting purposes and should not be interpreted as an attempt by the University to disregard good faith bargaining with affected employee groups or to ignore all other mandates of PELRA.

Salary Increases:

This budget includes an assumption of no salary increases for FY12.

Fringe Benefit Rates:

The fringe benefit rates for civil service employees, academic employees and graduate assistants for FY12 are shown below:

	<u>Actual 2010-11</u>	<u>Proposed 2011-12</u>
Civil Service (and undergraduate students)	40.1%	41.3%
Academic	33.3%	36.0%
Graduate Assistants		
Tuition	\$15.40/hr	\$16.17/hr
Health Insurance	16.86%	18.49%
Social Security/Medicare	7.34%	7.61%

The breakdown of the fringe benefit rates by component is included in this document as Attachments 5 and 6.

Although they do not impact FY12 budget development due to a lag in fringe cost savings and when those savings can impact unit budgets through the fringe benefit rates, the University is also considering changes to fringe benefits to control future cost increases. Changes are being discussed related to UPlan and the Academic Retirement Program for new employees.

- Fringe benefits are a key component of offering competitive compensation for our faculty and staff, but reform is necessary because healthcare costs are outpacing all others: over the last 5 years, the national trend has been 7.7%, while the UPlan trend has been 7.2%. Beating national trend by .5%, with a population that is both older than average, and among the highest utilizers (only health care workers exceed higher education), is a significant accomplishment, but even so, these costs must be reined in. To that end, plans are to reduce the University's cost for health benefits by 5%, shifting approximately \$11 million per year to employees through increases in both premiums and copays (subject to collective bargaining). Additional savings will be realized by moving to one administrator -- MEDICA -- which is expected to save more than \$14 million over six years.
- The Faculty Retirement Program has been an important factor in the University's competitiveness from a total compensation perspective. A proposal to scale back the University's contribution to the Faculty Retirement Plan (FRP) for new employees from 13% to 10% is under consideration. The overall FRP program will remain at 15.5% for new employees, but the contribution by the University would be reduced by 3%, and the new employee's contribution would be increased by 3%. The projected savings increase over time: \$3 million+ in the first year, approaching \$10 million in the fourth year.

Rates and Fees

Internal Sales and Auxiliaries

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 7 for the definition of all sponsored and nonsponsored funds). The proposed rates and fees for each year and a review of the processes used to arrive at them are built into the annual budget development process. The all-funds budget in this document, as displayed on Attachment 1, includes the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY12.

The University provides housing, dining and parking services for the convenience of its students, faculty and staff. Though the specific rates and charges for these services vary broadly, Table 4 below reflects the average anticipated increases by each service area by campus. These rates have been developed and approved after the appropriate reviews and consultation process of each campus. In addition, the room and board rates are reflected in the “change in tuition, fees and room & board” information displayed earlier beginning on page 17.

Table 4
Auxiliary Rate Increases
Average Fee Increase for FY12

<u>Campus</u>	<u>Room & Board</u>	<u>Parking</u>
Crookston	2.98%	0.0%
Duluth	3.0%	3.0%
Morris	1.0%	0.0%
Twin Cities	2.0%	
Contract Garages		0.0%
Contract Ramps		0.0%
Contract Lots		0.0%
Hourly		0.0%

Course and Administrative/Misc. Term Fees

Each request for a new course or administrative fee or any increase in an existing fee has been reviewed through the budget process. Attachments 8 and 9 contain the lists of all such proposed fees that are recommended for approval at this time. Each of these changes meet the parameters established in Regents policy. In general, the course fees are designed to recover specific costs and are assessed for the purposes of 1) paying for transportation related expenses associated with field trips, 2) paying for consumable materials utilized in instruction, or 3) charges relating to cost demand for services such as music lessons or access to very specialized equipment. Administrative/Misc. Term fees vary in their purpose and structure, but generally either address a benefit that is common to all students on the campus (capital enhancement fee, stadium fee) or is very unique to the circumstances of the individual (testing fees, locker rentals, late payment fees, study abroad fees, etc.).

The all-funds budget recommended in this document, as displayed on Attachment 1 includes the fee increases as part of the projected revenues for FY12.

Campus/Collegiate Fees

Before the Education Planning & Policy Committee of the Board, at the May 2011 meeting, the Budget Office proposed a change in the policy definition of “Academic Fees”, better known as collegiate or technology fees. The policy language had defined the purpose of these fees as to support “special equipment, supplies and services”. The proposed change in policy definition refines the purpose of these fees into two, more specific types:

- The first is for general Academic Fees (known as campus or collegiate fees), proposed to be for “goods and services that directly benefit students but that are not part of actual classroom instruction”. Allowable goods and services include advising, career services, computer labs, special equipment, orientation activities and other goods or activities intended to enhance the student experience outside of actual classroom instruction.

- The second recommended type is for Durable Goods Fees, proposed to be for educational materials and equipment that will be owned by, potentially owned by, or assigned to a specific student for their use during the entire term. Durable goods fees may not be charged for services, or for use of equipment owned and retained by the University, with the exception of computer or other specialized equipment assigned for a full term to a specific student.

The intent of these proposed changes is to clarify the allowable uses of academic fees so that colleges, campuses, students and families better understand their purpose.

Attachment 10 contains the list of all proposed academic fee rates recommended for approval at this time. These fees, including their purpose and specific levels, have been reviewed through the budget process. Each of these fees meets the proposed definition for Regents Policy.

The all-funds budget recommended in this document, as displayed on the Attachment 1 includes the fee revenue as part of the projected revenues for FY12.

Student Services Fee Summary

Attachment 11 outlines the recommendations to the Board regarding student service fees at all campuses for FY12. These fees have also been incorporated into the cost of attendance information displayed above.

IV. Operating Budget – Revenue Summary

A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) Plant Funds – The majority of non-current expenditures are contained within the plant funds. These funds are to account for property, plant and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget presented to the Board of Regents for review in May and approval in June 2011.
- 2) Endowment and Similar Funds – The resources included in endowment and similar funds are a combination of gifts made to the University that contain certain stipulations as to preservation of principal, and additions to existing endowments in the form of investment income and market value fluctuations. Projections of total change in endowment and similar funds are difficult because these funds are subject to market risks as well as fluctuations in contributions.
- 3) Loan Funds – These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans and new contributions.

Noncurrent funds generally do not support the daily operations of the University and therefore are not detailed further within this document.

B. Current Funds

Current funds support the day-to-day activities of the University and can be explained in two categories:

- 1) Nonsponsored Funds
 - Centrally Distributed and Attributed – Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate or administrative office.
 - Self-Sustaining – Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, or by gifts from external donors.
- 2) Sponsored Funds (sponsored research) – Funds provided by a grant or contract that are administered by Sponsored Projects Administration within the Office of the Vice President for Research.

For FY10, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$3.8 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. Table 5 below outlines the major funding sources supporting FY10 expenditures, updated estimate of these sources for FY11 and the proposed budget for FY12.

**Table 5
Current Fund Revenues
Sponsored and Nonsponsored**

<u>Funding Source</u>	<u>FY2009-10 Actual Revenues</u>	<u>FY2010-11 Estimated</u>	<u>FY2011-12 Proposed Budget</u>	<u>FY12% of Total</u>
Operations & Maintenance Approp	\$550,356,674	\$527,410,000	\$458,881,000	12.3%
Tuition & University Fee	737,144,574	766,085,282	808,309,676	21.7%
State Specials	100,115,159	89,493,000	85,870,000	2.3%
Indirect Cost Recovery	127,197,609	136,903,816	136,971,511	3.7%
Student Fees	117,841,783	121,377,036	125,018,347	3.4%
Federal Appropriations	63,394,033	42,535,916	43,811,993	1.2%
Grants & Contracts	250,133,771	252,635,109	260,214,162	7.0%
Investment Income	(865,492)	12,778,312	12,651,500	.3%
Internal Sales	420,434,266	421,867,905	434,523,942	11.6%
Gifts & Endowment Income	160,320,535	140,601,044	144,819,075	3.9%
Auxiliary Enterprises	291,855,475	294,774,030	303,617,251	8.1%
Other Unrestricted Accounts	234,113,988	236,455,128	243,548,782	6.5%
Private Practice	<u>63,126,639</u>	<u>68,350,481</u>	<u>70,400,995</u>	<u>1.9%</u>
Subtotal Current Nonsponsored	\$3,115,169,014	\$3,111,267,059	\$3,128,638,234	83.9%
Sponsored Research	<u>\$526,419,000</u>	<u>\$575,000,000</u>	<u>\$600,000,000</u>	<u>16.1%</u>
Total Revenue	\$3,641,588,014	\$3,686,267,059	\$3,728,638,234	100%

Revenue Summary by Fund Group

The President’s operating budget plan is composed of current, nonsponsored funds that represent approximately 84% of all current fund resources. The budget plan also includes estimated resources for current, sponsored funds, which comprise the remaining 16% of annual current fund resources. What follows is a brief overview of the FY12 revenue summary for each of the current fund categories.

Centrally Distributed and Attributed Funds

Operations and Maintenance Fund

The financial plan for the Operations and Maintenance fund is based upon resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves.

Resources available for FY12 are projected to be \$485,887,900. This represents a decrease in resources of \$68,590,946 compared to FY11.

- Legislative appropriations will decrease \$68,529,000 (\$70,847,000 total reduction less the amount reduced from state specials of \$2,318,000 – see below)
- Application/Bursar fees are estimated to remain stable
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) will remain stable
- The transfer-in from Central Reserves to support the O&M operating budget will decrease by \$61,996 on a one-time basis
- The balance available from the previous year is estimated to be \$50 more than that available in FY11

Tuition

As mentioned previously, FY12 represents the first year that the University Fee will be eliminated as a stand-alone fee and will be incorporated into the tuition rates.

The FY12 tuition rate schedule for all campuses can be found in Attachment 4.

Estimated tuition revenue is increasing \$42,224,394 between FY11 and FY12 (FY12 tuition compared to FY11 tuition plus the University Fee). A large part of this growth is a result of the rate increases proposed to meet the budget challenge for the year. There are some areas expecting slight increases in enrollment as well.

The FY11 tuition and University fee revenue estimates (combined) and FY12 tuition revenue estimates by unit are as follows:

	<u>FY2010-11</u>	<u>FY2011-12</u>
<u>Crookston</u>	\$13,250,177	\$14,154,936
<u>Duluth</u>	108,952,273	113,076,951
<u>Morris</u>	15,764,272	16,552,486
<u>Rochester</u>	2,539,249	3,650,588
<u>Twin Cities – Colleges</u>		
Dentistry	16,844,000	17,839,000
Medical School	39,699,971	42,063,972
Nursing	9,189,473	9,487,046
Pharmacy	18,961,193	20,165,253
Public Health	16,401,359	18,548,437
Veterinary Medicine	14,652,370	16,010,000
Food, Ag. & Natural Resource Sciences	21,815,348	23,192,978
Design	16,320,015	17,044,390
Biological Sciences	19,470,480	20,704,004
Carlson School of Management	63,987,393	64,457,995
Continuing Education	12,873,032	12,974,810
Education & Human Development	61,374,623	65,444,190
Humphrey Institute	8,058,835	8,461,777

	<u>FY2010-11</u>	<u>FY2011-12</u>
Science & Engineering	104,412,361	109,632,978
Law School	25,583,996	27,627,271
Liberal Arts	<u>169,669,436</u>	<u>180,626,944</u>
Total Provost Colleges	619,313,885	654,281,045
<u>Senior Vice President Units</u>		
Academic Health Center Shared	4,854,398	5,112,092
Graduate School	535,522	562,298
Sr. VP System Academic Admin.	76,839	80,681
Undergraduate Education	<u>798,667</u>	<u>838,599</u>
Total Vice President Units	6,265,426	6,593,670
Grand Total	\$766,085,282	\$808,309,676

State Specials

The provisional plan for state specials is based upon resources derived from restricted state appropriations. Revenues from the state specials available for FY12 total \$85,870,000. This represents a decrease of \$3,623,000 from FY11. The decrease specifically relates to:

- a decrease of \$2,318,000 from the actions of the conference committee during the 2011 session
- a planned and phased reduction of \$1,000,000 in the year three amount for the mesothelioma study transfer – FY11 was the last year of funding for this study
- a decrease in the special project appropriations from the Heritage Fund of \$305,000

The state specials by appropriation for FY11 and FY12:

	<u>FY11</u>	<u>Change</u>	<u>FY12</u>
Agricultural Special	\$45,610,000	(\$2,688,000)	\$42,922,000
Health Sciences Special	4,605,000	249,000	4,854,000
Technology Special	1,211,000	(71,000)	1,140,000
System Special	5,373,000	(317,000)	5,056,000
Mayo/University Partnership	6,982,000	509,000	7,491,000
Cigarette Tax	22,250,000	0	22,250,000
MN Care	2,157,000	0	2,157,000
Heritage Fund (projects)	305,000	(305,000)	0
Mesothelioma Study Transfer	<u>1,000,000</u>	<u>(1,000,000)</u>	<u>0</u>
Totals	\$89,493,000	(\$3,623,000)	\$85,870,000

The allocation of these appropriations by unit is included on Attachment 12: Fund Forecast Centrally Distributed and Attributed Funds.

Indirect Cost Recovery

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover “overhead” costs associated with sponsored research. For FY12, available indirect cost recovery resources are estimated to be \$136,971,511. This represents an increase in resources available for distribution of \$67,695 compared to the estimate for the previous year – all from an increase in generated revenues based on projected grant activity.

In October 2007, the University signed a new Facilities and Administrative (F&A) rate agreement with the Federal Department of Health and Human Services (DHHS). Effective FY08, the F&A rate charged to new federal grants increased to 51% from 49.5%. This new rate only applies to new grants. Any grant that was previously awarded at the old 49.5% rate will continue to use the 49.5% rate through the end of the grant.

Table 6 below presents a summary of the change in recurring indirect cost revenue allocations from FY11 to FY12 by resource responsibility center. Under the institutional budget model, 100% of the ICR revenue is attributed to the academic units that generate it.

**Table 6
Distribution of Recurring ICR Revenue for Fiscal Years 2010-11 and 2011-12**

	<u>FY2011</u>	<u>FY2012</u>
Crookston	\$79,339	\$79,906
Duluth	2,862,885	2,600,000
Morris	195,725	199,640
Rochester	20,639	21,052
Twin Cities-Academic Health Center		
Academic Health Center Shared	12,500,000	10,102,103
Dentistry	1,500,000	1,600,000
Medical School	41,387,804	44,492,732
Nursing	899,108	917,090
Pharmacy	3,120,312	3,182,718
Public Health	15,880,487	14,643,930
Veterinary Medicine	<u>3,253,700</u>	<u>3,262,112</u>
Total Academic Health Center	78,541,411	78,200,685
Twin Cities-Sr. VP Academic Affairs		
Food, Ag & Natural Resource Sciences	6,174,848	6,307,271
Design	87,135	101,337
Biological Sciences	5,850,000	6,000,000
Carlson School of Management	240,496	245,306
Education & Human Development	4,586,927	4,724,535
Humphrey Institute	502,000	556,188
Science & Engineering	27,000,000	27,540,000
Law School	320,000	220,000
Liberal Arts	3,548,229	3,624,797
Sr. VP Academic Affairs & Provost	224,132	47,588
Student Affairs	19,000	15,000
University Libraries	<u>8,029</u>	<u>50,000</u>
Total Sr. VP Academic Affairs	48,560,796	49,432,022
Twin Cities – Sr. VP System Academic Admin.		
MN Extension Service	1,877,342	1,914,889
Ag Experiment Station	15,878	31,758
Equity & Diversity	2,331	0
International Programs	81,500	81,500
System Admin. – Academic Units	396,395	336,530
System Admin. Sr. VP	<u>229,726</u>	<u>235,871</u>
Total Other Units	2,603,172	2,600,548
Other		
VP for Research	4,008,633	3,800,000
VP Scholarly & Cultural Affairs	19,394	25,600
Human Resources	11,822	12,058
 Grand Total	 \$136,903,816	 \$136,971,511

Central Reserves

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

The financial plan for FY12 central reserves is based on estimated resources derived from investment earnings. Resources available for the year are projected to be \$14,648,632 which is an increase of \$2,070,393 from FY11.

- Gross investment income is estimated to increase \$725,500 over FY11
- The balance available from the previous year is estimated at \$2,135,209 more than that available in FY11
- The estimate of capital gains/losses is \$400,000 less than in FY11, which has a negative impact on the balance (estimated gain of \$1,000,000 rather than \$1,400,000)
- The fees and operating costs deducted from earnings is \$97,688 less than in FY11
- Other income into the fund is estimated to decrease \$550,000 compared to FY11
- The transfer to O&M is decreasing by \$61,996 compared to FY11

The financial plan for FY12 central reserves includes allocations of \$1,355,000.

After allocations, the central reserves balance is projected to be \$13,293,632 at the end of FY12. Based on FY12 state appropriations, Board of Regents policy would set the required balance at \$21,790,040. Budget plans for the next few years will include efforts to increase the reserve back to Board policy level.

Self-Sustaining Funds

Auxiliary Enterprises

The University operates a number of self-sustaining operations called auxiliary enterprises. These are activities that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Resident halls, food service, student unions, bookstores, parking and transit, health services and intercollegiate athletics are primary examples of auxiliary enterprises.

Overall, the FY12 budget plan for auxiliary enterprises is based upon estimated resources of approximately \$300,000,000.

Internal Service Activities

The University conducts internal service activities for the purpose of convenience, cost or control. These activities provide goods and services predominantly to University departments and incidentally to the general public. Fleet services, University Stores and the Physics Shop are primary examples of internal service activities.

Overall, the FY12 budget plan for internal service organizations is built based upon estimated resources of \$435,000,000.

Other Unrestricted and Other Restricted Nonsponsored Activity

FY12 budget plans for other unrestricted and restricted nonsponsored funds are based upon estimated resources of approximately \$890,000,000.

The other unrestricted fund category includes resources derived from miscellaneous activity such as sales of education goods and services, clinical income, and course and campus/collegiate fees.

The other restricted fund category includes numerous restricted accounts, the funds of which may only be used in accordance with the purposes established by the source. Examples of funds included in this category are grants and contracts with business and industry, University of Minnesota Foundation, and restricted government funds.

Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research projects. Estimated expenditures for a given year will vary according to the University's ability to obtain research grants as well as the timing of expenditures related to current or pending research projects. Estimated expenditures for FY12 equal \$600,000,000.

V. Operating Budget – Expenditure/Resource Allocation Summary

For FY10, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$3.5 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. Table 7 below outlines (according to function) the current fund expenditures for FY10, updated estimates of these sources for FY11, and the proposed budget for FY12.

**Table 7
Current Fund Expenditures
Sponsored and Nonsponsored**

<u>Funding Source</u>	<u>FY2009-10 Actual Expenditures</u>	<u>FY2010-11 Estimated</u>	<u>FY2011-12 Proposed Budget</u>	<u>FY12 % of Total</u>
Current Nonsponsored Funds:				
Instruction	\$694,061,617	\$704,891,580	\$742,325,844	20.3%
Research	228,332,983	214,159,511	244,210,990	6.7%
Public Service	141,946,492	142,001,224	151,817,284	4.21
Academic Support	512,855,366	532,656,176	548,518,724	15.0%
Student Services	111,491,038	119,537,243	119,243,993	3.3%
Institutional Support	362,811,455	394,496,032	388,040,936	10.6%
Plant/Ops & Maintenance	358,086,280	413,212,273	382,987,178	10.5%
Scholarships/Fellowships	215,097,371	222,654,832	230,054,988	6.3%
Auxiliary Enterprises	230,609,935	239,783,643	246,646,278	<u>6.8%</u>
	\$2,855,292,537	\$2,983,392,514	\$3,053,846,215	83.6%
Subtotal Sponsored	\$526,419,000	\$575,000,000	\$600,000,000	16.4%
Total Expenditures	\$3,381,711,537	\$3,558,392,514	\$3,653,846,215	100%

The President's operating budget plan is composed of current, nonsponsored funds that represent approximately 84% of all current fund expenditures. The budget plan also includes estimated expenditures for current, sponsored funds, which comprise the remaining 16% of annual current fund expenditures.

Centrally Distributed and Attributed – Proposed Distributions

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

**Fiscal Year 2011-12 Proposed Distributions
Centrally Distributed and Attributed Funds**

	<u>O&M</u>	<u>Tuition</u>	<u>State Specials</u>	<u>ICR</u>	<u>Central Reserves</u>
Balance Forward	\$506,273	\$0	\$0	\$0	\$11,233,239
Annual Revenue/ Net Transfers	<u>\$485,381,627</u>	<u>\$808,309,676</u>	<u>\$85,870,000</u>	<u>\$136,971,511</u>	<u>\$12,651,500</u>
Total Net Resources	\$485,887,900	\$808,309,676	\$85,870,000	\$136,971,511	\$23,884,739
Planned Distributions	<u>\$485,781,577</u>	<u>\$808,309,676</u>	<u>\$85,870,000</u>	<u>\$136,971,511</u>	<u>\$10,591,107</u>
Ending Balance	\$106,323	\$0	\$0	\$0	\$13,293,632

Details on specific distributions by campus, college and support unit can be found on Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds.

VI. All Current Funds Operating Budget – Resolution

Attachment 13 contains the budget resolution for approval by the Board of Regents.

Resource and Expenditure Budget Plan

University Fiscal Page

Current Non Sponsored Funds

Excluding Multi Year accounts	Actual 2008-2009	Actual 2009-2010	Estimated 2010-2011	Budget Plan 2011-2012
RESOURCES				
a Carry Forward	607,737,464	542,679,234	661,531,501	684,406,045
Revenues by Revenue Class				
O&M Appropriations	613,457,397	550,356,674	527,410,000	458,881,000
State Specials	68,682,044	100,115,159	89,493,000	85,870,000
Tuition and University Fee	677,127,337	737,144,574	766,085,282	808,309,676
ICR	115,350,876	127,197,609	136,903,816	136,971,511
Internal Sales	384,522,634	420,434,266	421,867,905	434,523,942
Student Fees	108,555,334	117,841,783	121,377,036	125,018,347
Federal Appropriations	21,930,094	63,394,033	42,535,916	43,811,993
Gifts & Endowment Income	160,472,153	160,320,535	140,601,044	144,819,075
Grants and Contracts	206,640,947	250,133,771	252,635,109	260,214,162
Investment Income	17,464,216	(865,492)	12,778,312	12,651,500
Auxiliary Enterprises	278,743,793	291,855,475	294,774,030	303,617,251
Other Unrestricted	220,726,551	234,113,988	236,455,128	243,548,782
Private Practice	56,317,706	63,126,639	68,350,481	70,400,995
b Total Revenues	2,929,991,084	3,115,169,013	3,111,267,058	3,128,638,235
c Net Transfers	(204,521,572)	(141,024,209)	(105,000,000)	(85,000,000)
d TOTAL NET RESOURCES (a+b+c)	3,333,206,976	3,516,824,038	3,667,798,559	3,728,044,280
EXPENDITURES				
Expenditures by Function Type				
Instruction	699,274,911	694,061,617	704,891,580	742,325,844
Research	231,972,377	228,332,983	214,159,511	244,210,990
Public Service	140,723,812	141,946,492	142,001,224	151,817,284
Academic Support	519,095,307	512,855,366	532,656,176	548,518,724
Student Services	109,029,221	111,491,038	119,537,243	119,243,993
Institutional Support	333,079,840	362,811,455	394,496,032	388,040,936
Operation & Maint. of Plant	359,678,467	358,086,280	413,212,273	382,987,178
Scholarships & Fellowships	172,223,826	215,097,371	222,654,832	230,054,988
Auxiliary Enterprises	225,449,980	230,609,935	239,783,643	246,646,278
TOTAL EXPENDITURES	2,790,527,742	2,855,292,537	2,983,392,514	3,053,846,215
Expenditures by Object Class				
Salaries	1,258,331,280	1,219,758,656	1,362,304,378	1,375,927,422
Fringe Benefits	428,505,522	449,298,306	488,177,896	522,350,349
Student Aid	176,633,285	222,066,831	230,127,684	234,730,238
Supplies, Serv. & Misc. Exp.	365,690,810	401,838,822	337,238,856	343,983,634
Utilities	194,064,460	194,800,002	237,279,129	242,024,712
Consultant/Purchased Person.	126,998,492	114,585,439	105,362,363	107,469,610
Depreciation	38,402,755	37,319,988	2,193,650	2,237,523
Materials for Resale	94,100,841	99,330,281	101,245,332	103,270,239
Equipment	28,026,683	26,724,625	23,368,942	23,836,321
Rents, & Leases	26,211,025	24,285,044	25,173,283	25,676,749
Repairs, Maintenance & Supplies	47,164,040	63,765,792	70,019,062	71,419,443
ICR/Subcontracts/Participants	1,233,148	1,326,014	1,146,860	1,169,797
Other Expenses	5,165,401	192,738	(244,922)	(249,820)
e TOTAL EXPENDITURES	2,790,527,742	2,855,292,537	2,983,392,514	3,053,846,215
ENDING BALANCE (d-e)	542,679,234	661,531,501	684,406,045	674,198,065

Attachment 2
UNIVERSITY OF MINNESOTA
ANNUAL FORECAST
CONSOLIDATED STATEMENT OF NET ASSETS
2011-2012
(in thousands)

	June 30 2011	June 30 2012
Assets		
Current assets		
Cash and cash equivalents	259,677	259,677
Short-term investments	30,000	30,000
Receivables, net	292,661	288,338
Inventories, net	23,798	24,392
Current portion of student loan receivables, net	11,054	11,423
Current portion of prepaid exp & deferred chgs	10,583	10,583
Other assets	1,051	1,051
Total current assets	628,823	625,464
Noncurrent assets		
Restricted cash and cash equivalents	30,903	30,903
Investments	1,579,323	1,782,384
Receivables, net	418	367
Student loan receivables, net	61,182	60,729
Prepaid expenses and deferred charges	3,214	3,032
Other assets	21	19
Capital assets, net	2,700,064	2,727,065
Total noncurrent assets	4,375,126	4,604,499
Total Assets	5,003,949	5,229,963
Liabilities		
Current liabilities		
Accounts Payable	127,080	128,246
Accrued liabilities and other	302,857	323,631
Unearned Income	59,785	59,201
Long-term debt - current portion	303,241	297,651
Total current liabilities	792,963	808,730
Noncurrent liabilities		
Accrued liabilities and other	135,097	139,398
Unearned income	465	320
Long-term debt	841,981	958,230
Total noncurrent liabilities	977,543	1,097,948
Total liabilities	1,770,506	1,906,678
Net Assets	3,233,443	3,323,285
Net Assets		
Unrestricted	642,840	660,702
Restricted		
Expendable	496,286	510,075
Nonexpendable	277,014	284,710
Invested in capital assets, net of related debt	1,817,303	1,867,797
Total net assets	3,233,443	3,323,285

Attachment 3
UNIVERSITY OF MINNESOTA
ANNUAL FORECAST
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
2011-2012
(in thousands)

	<u>June 30 2011</u>	<u>June 30 2012</u>
Revenues		
Operating Revenues		
Student Tuition & Fees, net	624,060	656,437
Federal Appropriations	16,500	16,583
Federal Grants & Contracts	475,206	494,215
State & Other Gov't Grants	61,733	61,733
Nongovernmental Grants & Contracts	243,934	251,252
Student Loan Interest Income	2,059	2,129
Sales & Services of Educational Activities	198,761	198,761
Auxiliary Enterprises, net of Scholarship Allowances	327,309	333,855
Other	2,304	2,304
Total Operating Revenues	1,951,866	2,017,269
Expenses		
Education & General	2,540,389	2,563,705
Scholarships & Fellowships	50,962	51,127
Depreciation	178,840	184,206
Auxiliary Enterprises	219,597	223,440
Other Operating Expenses	469	(26,717)
Total Operating Expenses	2,990,257	2,995,760
Operating Income / (Loss)	(1,038,392)	(978,491)
Nonoperating Revenues (Expenses)		
State Appropriations	674,166	562,826
Grants	205,294	229,754
Gifts	132,127	138,543
Investment Income / (Loss)	54,356	56,904
Net inc / (dec) in the FMV of Investments	180,780	49,178
Interest on Capital Asset-Related Debt	(35,927)	(54,411)
Other Nonoperating Expenses, net	2,460	2,460
Net Nonoperating Revenues	1,213,256	985,254
Income Before Other Revenues	174,864	6,763
Capital Appropriations	37,000	61,000
Capital Grants & Gifts	13,230	16,465
Additions to Permanent Endowments	5,000	5,614
Total Other Revenues	55,230	83,079
Increase / (Decrease in Net Assets)	230,094	89,842
Net Assets at end of year	3,233,443	3,323,285

University of Minnesota 2011-12 Tuition Plan: Tuition Rates

2011-12 Tuition Schedule (with U Fee rolled)

	A		B	C	D		E	F	G
	2010-11 Semester Rates Resident Current	2010-11 Semester Rates Nonresident Current	2010-11 Semester Rates U Fee	2010-11 Semester Rates U Fee	2011-12 Semester Rates Resident w U Fee	2011-12 Semester Rates Nonresident w U Fee	2011-12 Semester Rates Resident w U Fee	2011-12 Semester Rates % Increase	2011-12 Semester Rates Nonresident w U Fee % Increase
Twin Cities									
Undergraduate									
Per Credit	\$376.70	\$542.08	\$65.00		\$448.08	\$640.38		5.0%	8.2%
13-Credit Band	\$4,897.00	\$7,047.00	\$650.00		\$5,825.00	\$8,325.00		5.0%	8.2%
Graduate School General Programs									
Part-time rates									
per credit	\$1,003.67	\$1,595.17	\$65.00		\$1,167.67	\$1,788.83		5.0%	5.0%
Full-time rates									
6-14 Credits	\$6,022.00	\$9,571.00	\$650.00		\$7,006.00	\$10,733.00		5.0%	5.0%
Each Credit over 14	\$1,003.67	\$1,595.17	\$65.00		\$1,167.67	\$1,788.83		5.0%	5.0%
Architecture & Landscape Arch Professional Programs Only									
Per Credit	\$814.59	\$814.59	\$65.00		\$912.25	\$912.25		5.0%	5.0%
12-17 Credits	\$9,775.00	\$9,775.00	\$650.00		\$10,947.00	\$10,947.00		5.0%	5.0%
Each Credit over 17	\$814.59	\$814.59	\$65.00		\$912.25	\$912.25		5.0%	5.0%
College of Continuing Education									
Housing Studies Certificate (per cr)	\$674.60	\$674.60	\$65.00		\$777.00	\$777.00		5.1%	5.1%
Master of Biological Sciences (per cr)	\$1,412.00	\$1,412.00	\$65.00		\$1,477.00	\$1,477.00		0.0%	0.0%
CLA – Master of Geographical Information System									
Part-time rates									
Per credit	\$1,049.50	\$1,668.00	\$65.00		\$1,215.83	\$1,865.17		5.0%	5.0%
Full-time rates									
6-14 Credits	\$6,297.00	\$10,008.00	\$650.00		\$7,295.00	\$11,191.00		5.0%	5.0%
Each Credit over 14	\$1,049.50	\$1,668.00	\$65.00		\$1,215.83	\$1,865.17		5.0%	5.0%
Humphrey Institutes Masters									
Master of Public Policy (MPP)									
Master of Urban and Regional Planning (MURP)									
Master of Science in Science, Technology and Environmental Policy (MS-STEP)									
Per Credit	\$1,157.84	\$1,748.00	\$65.00		\$1,329.50	\$1,919.67		5.0%	3.4%
6-15 Credits	\$6,947.00	\$10,488.00	\$650.00		\$7,977.00	\$11,518.00		5.0%	3.4%
Each Credit over 15	\$1,157.84	\$1,748.00	\$65.00		\$1,329.50	\$1,919.67		5.0%	3.4%
Master of Development Practice									
Per Credit	\$1,157.84	\$1,748.00	\$65.00		\$1,329.50	\$1,919.67		5.0%	3.4%
6-16 Credits	\$6,947.00	\$10,488.00	\$650.00		\$7,977.00	\$11,518.00		5.0%	3.4%
Each Credit over 16	\$1,157.84	\$1,748.00	\$65.00		\$1,329.50	\$1,919.67		5.0%	3.4%
Master of Public Affairs Per Credit	\$1,003.58	\$1,595.08	\$65.00		\$1,123.00	\$1,744.00		5.1%	5.1%
Certificate Programs									
Public Affairs Leadership (per cr)			\$65.00		\$1,123.00	\$1,744.00		na	na
Policy Issues on Work and Pay (per cr)			\$65.00		\$1,123.00	\$1,744.00		na	na
Nonprofit Management									
Per Credit			\$650.00		\$715.00	\$1,065.00		na	na
10-15 credits			\$650.00		\$7,150.00	\$10,650.00		na	na
Management of Technology Masters									
First Year	\$15,487.50	\$15,487.50	\$650.00		\$16,525.00	\$16,525.00		2.4%	2.4%
Second Year	\$15,175.00	\$15,175.00	\$650.00		\$16,137.50	\$16,137.50		2.0%	2.0%
Per Credit (special circumstances)/9	\$1,675.00	\$1,675.00	\$65.00		\$1,715.00	\$1,715.00		-1.4%	-1.4%
Software Engineering Masters									
First Year	\$7,200.00	\$7,200.00	\$650.00		\$8,075.00	\$8,075.00		2.9%	2.9%
Second Year (continuing)	\$6,750.00	\$6,750.00	\$650.00		\$7,725.00	\$7,725.00		4.4%	4.4%

University of Minnesota 2011-12 Tuition Plan: Tuition Rates

2011-12 Tuition Schedule (with U Fee rolled)

	A	B	C	D	E	F	G
	2010-11	2010-11		2011-12	2011-12	2011-12	2011-12
	Semester Rates		2010-11	Semester Rates		Semester Rates	
	Resident Current	Nonresident Current	U Fee	Resident w U Fee	Nonresident w U Fee	Resident w U Fee	Nonresident w U Fee
Infrastructure Systems Eng Masters							
First Year	\$6,700.00	\$6,700.00	\$650.00	\$7,397.50	\$7,397.50	2.9%	2.9%
Second Year	\$6,475.00	\$6,475.00	\$650.00	\$7,187.50	\$7,187.50	3.2%	3.2%
Third Year	\$6,225.00	\$6,225.00	\$650.00	\$6,962.50	\$6,962.50	3.7%	3.7%
Per Credit (special circumstances)	\$895.00	\$895.00	\$65.00	\$920.00	\$920.00	-4.2%	-4.2%
Master of Financial Mathematics (per cr)	\$750.00	\$750.00	\$65.00	\$865.00	\$865.00	6.1%	6.1%
Master of Security Technology (per cr)	\$1,000.00	\$1,000.00	\$65.00	\$1,060.00	\$1,060.00	-0.5%	-0.5%
Professional Schools							
Carlson School of Management							
Industrial Relations Masters Day Program							
Per Credit	\$761.00	\$1,388.25	\$65.00	\$840.70	\$1,477.40	1.8%	1.7%
10-15 Credits	\$7,610.00	\$13,882.50	\$650.00	\$8,407.00	\$14,774.00	1.8%	1.7%
Industrial Relations Masters Evening Program							
Per Credit	\$781.00	\$1,137.10	\$65.00	\$861.00	\$1,223.00	1.8%	1.7%
M.B.A. Day Program ***							
Entering Students (guaranteed two-year rates)							
Per Credit	\$1,204.00	\$1,714.34	\$65.00	\$1,321.08	\$1,857.00	5.0%	5.0%
12-19 Credits	\$14,448.00	\$20,572.00	\$650.00	\$15,853.00	\$22,284.00	5.0%	5.0%
Continuing Students							
Per Credit	\$1,146.66	\$1,632.66	\$65.00	\$1,260.92	\$1,771.25	5.0%	5.0%
12-14 Credits	\$13,760.00	\$19,592.00	\$650.00	\$15,131.00	\$21,255.00	5.0%	5.0%
M.B.A. Evening Program							
Per Credit (1-11)	\$1,090.00	\$1,090.00	\$65.00	\$1,176.00	\$1,176.00	1.8%	1.8%
12 or more Per Credit	\$1,090.00	\$1,579.00	\$65.00	\$1,176.00	\$1,673.00	1.8%	1.8%
M.B.T. Program							
Per Credit (1-11)	\$1,090.00	\$1,090.00	\$65.00	\$1,176.00	\$1,176.00	1.8%	1.8%
12 or more Per Credit	\$1,090.00	\$1,579.00	\$65.00	\$1,176.00	\$1,673.00	1.8%	1.8%
Master of Accounting							
Per Credit (1-9)	\$761.00	\$1,388.25	\$65.00	\$840.70	\$1,477.40	1.8%	1.7%
10-18 Credits	\$7,610.00	\$13,882.50	\$650.00	\$8,407.00	\$14,774.00	1.8%	1.7%
Executive MBA							
Entering Students (guaranteed 2 yr rates)	\$23,750.00	\$23,750.00	\$650.00	\$23,750.00	\$23,750.00	0.0%	0.0%
Continuing Students	\$23,160.00	\$23,160.00	\$650.00	\$23,750.00	\$23,750.00	2.5%	2.5%
Dentistry, School of (students entering 2011-12)							
Resident and Nonresident							
Semester	\$13,023.00	\$23,739.00	\$650.00	\$14,683.00	\$26,559.00	7.4%	8.9%
Summer Term	\$6,964.00	\$12,694.00	\$650.00	\$8,169.00	\$14,519.00	7.3%	8.8%
Program Completion (per credit)/25	\$521.00	\$950.40	\$65.00	\$587.32	\$1,062.36	7.4%	8.9%
Dentistry, School of (students entering prior to 2011-12)							
Resident and Nonresident							
Semester			\$650.00	\$14,357.00	\$26,203.00	5.0%	7.4%
Summer Term			\$650.00	\$7,995.00	\$14,329.00	5.0%	7.4%
Program Completion (per credit)/25			\$65.00	\$574.28	\$1,048.12	5.0%	7.4%
North Dakota Reciprocity (75% NR rate)							
Semester	\$17,804.00		\$650.00		\$19,378.00		5.0%
Summer Term	\$9,520.00		\$650.00		\$10,680.00		5.0%
Program Completion (per credit)/25	\$712.80		\$65.00		\$775.12		5.0%

Note: 75% ND Reciprocity only applies to students entering in 2009-10 or before.

Those students receive the discount for all their years.

ND students entering in 2010-11 pay full non-resident tuition.

University of Minnesota 2011-12 Tuition Plan: Tuition Rates

2011-12 Tuition Schedule (with U Fee rolled)

	A		B	C	D		E	F	G
	2010-11		2010-11	2010-11	2011-12		2011-12	2011-12	2011-12
	Semester Rates		Nonresident Current		Semester Rates		Resident w U Fee	Nonresident w U Fee	Resident w U Fee
	Resident Current	Nonresident Current		U Fee	Resident w U Fee	Nonresident w U Fee			
PASS									
Semester - Year 1	\$29,385.00			\$650.00	\$31,538.00			5.0%	
Summer Term - Year 1	\$18,765.00			\$650.00	\$20,387.00			5.0%	
Semester - Year 2	\$27,856.00			\$650.00	\$29,932.00			5.0%	
Summer Term - Year 2	\$14,761.00			\$650.00	\$16,182.00			5.0%	
Program Completion (per credit)/30	\$916.69			\$65.00	\$997.73			5.0%	
Dental Therapist Graduate Program									
Semester	\$5,615.00	\$9,430.00		\$650.00	\$6,719.00			7.2%	
Summer Term	\$5,615.00	\$9,430.00		\$650.00	\$6,719.00			7.2%	
Program Completion (per credit)/25	\$224.68	\$377.33		\$65.00	\$268.76			7.2%	
Master of Dental Hygiene (same as Graduate School)									
Certificate Programs (students entering 2011-12)									
Oral Maxillofacial Surgery	\$945.00	\$945.00		\$650.00	\$1,699.00	\$1,699.00		6.5%	6.5%
Orthodontics	\$1,892.00	\$1,892.00		\$650.00	\$3,905.00	\$3,905.00		53.6%	53.6%
Pediatrics	\$1,892.00	\$1,892.00		\$650.00	\$3,905.00	\$3,905.00		53.6%	53.6%
Periodontology	\$1,892.00	\$1,892.00		\$650.00	\$3,905.00	\$3,905.00		53.6%	53.6%
Prosthodontics	\$1,892.00	\$1,892.00		\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
TMD and Orofacial	\$1,892.00	\$1,892.00		\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Oral Health Services for Older Adults	\$1,892.00	\$1,892.00		\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Endodontics	\$1,892.00	\$1,892.00		\$650.00	\$3,905.00	\$3,905.00		53.6%	53.6%
GPR	\$1,892.00	\$1,892.00		\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Certificate Programs (students entering prior to 2011-12)									
Oral Maxillofacial Surgery				\$650.00	\$1,699.00	\$1,699.00		6.5%	6.5%
Orthodontics				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Pediatrics				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Periodontology				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Prosthodontics				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
TMD and Orofacial				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Oral Health Services for Older Adults				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Endodontics				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
GPR				\$650.00	\$2,717.00	\$2,717.00		6.9%	6.9%
Departmental Masters and Post-baccalaureate Certificates									
Per Credit	\$479.92	\$761.92		\$65.00	\$572.17	\$868.33		5.0%	5.0%
12 - 18 Credit plateau	\$5,759.00	\$9,143.00		\$650.00	\$6,866.00	\$10,420.00		5.0%	5.0%
Law School									
1 L									
Per Credit	\$1,201.00	\$1,555.42		\$65.00	\$1,372.00	\$1,729.00		9.3%	7.4%
Term (12 or more Credits)	\$14,412.00	\$18,665.00		\$650.00	\$16,464.00	\$20,748.00		9.3%	7.4%
2 L									
Per Credit	\$1,134.34	\$1,555.42		\$65.00	\$1,348.00	\$1,729.00		13.4%	7.4%
Term (12 or more Credits)	\$13,612.00	\$18,665.00		\$650.00	\$16,176.00	\$20,748.00		13.4%	7.4%
3 L									
Per Credit	\$1,054.59	\$1,555.42		\$65.00	\$1,276.00	\$1,729.00		15.1%	7.4%
Term (12 or more Credits)	\$12,655.00	\$18,665.00		\$650.00	\$15,312.00	\$20,748.00		15.1%	7.4%
LLM / per Credit	\$1,605.25	\$1,605.25		\$65.00		\$1,783.00			7.4%
LLM / term (12 or more Credits)	\$19,263.00	\$19,263.00		\$650.00		\$21,396.00			7.4%

University of Minnesota 2011-12 Tuition Plan: Tuition Rates

2011-12 Tuition Schedule (with U Fee rolled)

	A		B	C	D	E	F	G
	2010-11		2010-11	2010-11	2011-12		2011-12	2011-12
	Semester Rates		Semester Rates		Semester Rates		Semester Rates	Semester Rates
	Resident Current	Nonresident Current	U Fee	Resident w U Fee	Nonresident w U Fee	Resident w U Fee	Nonresident w U Fee	
Medical School (TC & UMD)								
1st year students								
Per term including summer	\$10,683.00	\$13,773.00	\$650.00	\$11,900.00	\$15,489.00	5.0%	7.4%	
2nd year students								
Per term including summer	\$10,176.00	\$12,812.00	\$650.00	\$11,366.00	\$14,456.00	5.0%	7.4%	
3rd year students								
Per term including summer	\$9,691.00	\$12,202.00	\$650.00	\$10,859.00	\$13,495.00	5.0%	5.0%	
4th year students								
Per term including summer	\$9,409.00	\$11,847.00	\$650.00	\$10,374.00	\$12,885.00	3.1%	3.1%	
5th year students								
Per term including summer	\$9,135.00	\$11,502.00	\$650.00	\$10,092.00	\$12,530.00	3.1%	3.1%	
6th year students								
Per term including summer	\$8,869.00	\$11,167.00	\$650.00	\$9,818.00	\$12,185.00	3.1%	3.1%	
Completion								
Per term including summer			\$65.00					
Medical fellow specialists residency program								
Per term including summer			\$65.00					
Psychology fellow specialists								
Per term including summer			\$65.00					
Physical Therapy (DPT)								
	\$7,104.00	\$11,824.00	\$650.00	\$8,142.00	\$13,098.00	5.0%	5.0%	
Physical Therapy (DPT) Transitional Program								
Part-time rates								
per credit	\$1,003.50	\$1,595.00	\$65.00	\$1,122.00	\$1,743.00	5.0%	5.0%	
Full-time rates								
6-14 Credits	\$6,021.00	\$9,570.00	\$650.00	\$7,005.00	\$10,731.00	5.0%	5.0%	
Each Credit over 14	\$1,003.50	\$1,595.00	\$65.00	\$1,167.50	\$1,788.50	16.3%	12.1%	
Nursing								
Post Bac								
Doctor of Nursing Practice (DNP)								
Per Semester (9crs or more)	\$6,710.00	\$6,710.00	\$650.00	\$7,901.00	\$7,901.00	7.4%	7.4%	
Per credit	\$745.56	\$745.56	\$65.00	\$877.89	\$877.89	7.4%	7.4%	
Post Masters								
Doctor of Nursing Practice (DNP)								
Per credit	\$745.56	\$745.56	\$65.00	\$871.00	\$871.00	7.5%	7.5%	
Master of Nursing (MN)								
Per credit	\$518.73	\$518.73	\$65.00	\$614.00	\$614.00	5.2%	5.2%	
Occupational Therapy								
Per Semester	\$8,891.00	\$13,773.00	\$650.00	\$10,019.00	\$14,456.00	5.0%	0.2%	
Per credit/12				\$834.92	\$1,204.67	5.0%	0.2%	
College of Pharmacy (TC & UMD)								
Years 1-3								
Per Credit: Years 1-3	\$827.00	\$1,301.50	\$65.00	\$925.33	\$1,399.75	5.0%	3.3%	
Term (12 or more Credits): Years 1-3	\$9,924.00	\$15,618.00	\$650.00	\$11,104.00	\$16,797.00	5.0%	3.3%	
Year 4: Term Rates Only for Summer, Fall and Spring regardless of Credit Load	\$9,924.00	\$15,618.00	\$650.00	\$11,104.00	\$16,797.00	5.0%	3.3%	
Public Health, School of								
Per Credit (semester)	\$665.00	\$883.00	\$65.00	\$797.00	\$1,036.00	9.2%	9.3%	
Per Credit (summer)	\$665.00	\$665.00	\$65.00	\$797.00	\$797.00	9.2%	9.2%	
Executive MHA								
Cohort 1 (Started January, 2010)	\$1,010.00	\$1,010.00	\$65.00	\$1,079.00	\$1,079.00	0.4%	0.4%	
Cohort 2 (Started January, 2011)	\$1,238.00	\$1,238.00	\$65.00	\$1,307.00	\$1,307.00	0.3%	0.3%	
Cohort 3 (started January 2012)			\$65.00	\$1,367.00	\$1,367.00	na	na	

University of Minnesota 2011-12 Tuition Plan: Tuition Rates

2011-12 Tuition Schedule (with U Fee rolled)	A		B	C	D		E	F	G
	2010-11		2010-11	2010-11	2011-12		2011-12	2011-12	2011-12
	Semester Rates		Nonresident	U Fee	Semester Rates		Nonresident	Resident	Nonresident
	Resident	Nonresident		Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Current	Current		w U Fee	w U Fee	w U Fee	w U Fee	w U Fee	w U Fee	
Healthcare Administration Masters									
Per Credit	\$1,084.00	\$1,084.00	\$65.00	\$1,256.00	\$1,256.00		9.3%	9.3%	
Per Credit (day and 99PRD)	\$665.00	\$883.00	\$65.00	\$797.00	\$1,036.00		9.2%	9.3%	
Veterinary Medicine, College of (Spring and Summer)									
Per Credit	\$1,322.67	\$2,519.67	\$65.00						
Term (9 or more Credits)	\$11,904.00	\$22,677.00	\$650.00	\$13,300.00	\$24,720.00		5.9%	6.0%	
North Dakota Rcpty (75% non-resident rate)									
Per Credit	\$1,889.75		\$65.00		\$2,079.00				6.0%
Term (9 or more Credits)	\$17,007.75		\$650.00		\$18,711.00				6.0%
Duluth									
Undergraduate									
Per Credit	\$364.70	\$441.62	\$65.00	\$435.46	\$532.00		5.0%	8.2%	
13-Credit Band	\$4,741.00	\$5,741.00	\$650.00	\$5,661.00	\$6,916.00		5.0%	8.2%	
Graduate School General Programs: Same as Twin Cities									
Medical School: Same as Twin Cities									
School of Pharmacy: Same as Twin Cities									
Departmental Masters and Post-baccalaureate Certificates									
Per Credit	\$477.00	\$810.00	\$65.00	\$569.00	\$893.00		5.0%	2.1%	
MBA									
(degree and non-degree seeking students)									
Per Credit	\$960.00	\$960.00	\$65.00	\$1,077.00	\$1,077.00		5.1%	5.1%	
Rochester MBA	\$1,110.00	\$1,110.00	\$65.00	\$1,224.00	\$1,224.00		4.2%	4.2%	
Morris									
Undergraduate									
Per Credit	\$364.70	\$364.70	\$65.00	\$435.46	\$435.46		5.0%	5.0%	
13-Credit Band	\$4,741.00	\$4,741.00	\$650.00	\$5,661.00	\$5,661.00		5.0%	5.0%	
Crookston									
Undergraduate									
Per Credit	\$305.08	\$305.08	\$65.00	\$372.85	\$372.85		5.0%	5.0%	
13-Credit Band	\$3,966.00	\$3,966.00	\$650.00	\$4,847.00	\$4,847.00				
Rochester									
Undergraduate									
Per Credit	\$364.70	\$364.70	\$65.00	\$435.46	\$435.46		5.0%	5.0%	
13-Credit Band	\$4,741.00	\$4,741.00	\$650.00	\$5,661.00	\$5,661.00		5.0%	5.0%	

Attachment 6

Graduate and Professional Student Fringe Table
Tuition Fringe as Dollar per Hour Charge

Fiscal Year 2011-12

	Tuition	Health	Social Security Medicare	Total % Fringe
Summer Only				
9571 Summer Quarter TA	\$0.00	18.49%	7.61%	26.10%
9572 Summer Quarter RA	\$0.00	18.49%	7.61%	26.10%
9573 Summer Quarter AF	\$0.00	18.49%	7.61%	26.10%
9574 Summer Quarter TA w/ T. Ben	\$38.21	18.49%	7.61%	26.10%
9575 Summer Session TA w/o T. Ben	\$0.00	18.49%	7.61%	26.10%
Academic Year and Summer Quarter				
9511 Teaching Assistant (TA)	\$16.17	18.49%	7.61%	26.10%
9515 Graduate Instructor	\$16.17	18.49%	7.61%	26.10%
9517 Ph.D. Cand. Graduate Instructor	\$2.57	18.49%	7.61%	26.10%
9518 Advanced Masters TA	\$2.57	18.49%	7.61%	26.10%
9519 Ph.D. Cand. w/24 thesis cred. TA	\$2.57	18.49%	7.61%	26.10%
9521 Research Assistant (RA)	\$16.17	18.49%	7.61%	26.10%
9526 Graduate Research Project Asst.	\$16.17	18.49%	7.61%	26.10%
9527 Ph.D. Cand. Grad Research Asst.	\$2.57	18.49%	7.61%	26.10%
9528 Advanced Masters RA	\$2.57	18.49%	7.61%	26.10%
9529 Ph.D. Cand. w/24 thesis cred. RA	\$2.57	18.49%	7.61%	26.10%
9531 Administrative Fellow (AF)	\$16.17	18.49%	7.61%	26.10%
9532 Advanced Masters AF	\$2.57	18.49%	7.61%	26.10%
9533 Ph.D. Cand. w/24 thesis cred. AF	\$2.57	18.49%	7.61%	26.10%
9535 Professional Program Asst.	\$0.00	18.49%	7.61%	26.10%
9538 Legal Project Assistant w/T. Ben	\$36.50	0.00%	7.61%	7.61%
9539 Legal Project Asst. w/o T. Ben	\$0.00	0.00%	7.61%	7.61%
9553 Dental Fellow	\$16.17	0.00%	7.61%	7.61%
9554 Med Fellow, Graduate Program	\$8.09	0.00%	7.61%	7.61%
9559 Med Resident, Grad Program	\$8.09	0.00%	7.61%	7.61%
9549 Vet Resident, Grad Program	\$10.77	0.00%	7.61%	7.61%

FICA assessed only if student fails test for exclusion. Graduate students employed at the University will be exempt from FICA withholding on their University wages, and therefore, their salaries will not be assessed for the employer's share of FICA, if they meet the following test:

- Enrolled for at least 3 credits per term if a graduate student (one credit for Ph.D. candidates working on a dissertation)

Social Security and Medicare components are 5.99% for FICA and 1.62% for Medicare (7.61% total)

Attachment 5
2011-12
Fringe Benefit Rates by Component

2009-10 Actual	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
Retirement	13.30	4.97	--
Group Life & Disability	.47	--	--
Workers Compensation	.10	.96	--
Unemployment	.07	.39	--
Social Security	5.31	6.07	6.46
Medicare	1.53	1.63	1.70
Tuition	.50	1.51	**
Health Insurance	10.62	20.61	16.84
Vacation	.40	.86	--
	32.30	37.00	25.00

2010-11 Actual	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
Retirement	13.31	5.07	---
Group Life & Disability	.50	---	---
Workers Compensation	.10	1.01	---
Unemployment	.10	.85	---
Social Security	5.19	5.95	5.92
Medicare	1.42	1.42	1.42
Tuition	.45	1.94	**
Health Insurance	11.88	22.98	16.86
Vacation	.35	.88	---
	33.30	40.10	24.20

2011-12	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
Retirement	13.28	5.07	---
Group Life & Disability	.53	---	---
Workers Compensation	.18	1.34	---
Unemployment	.22	.88	---
Social Security	5.18	5.86	5.99
Medicare	1.42	1.42	1.62
Tuition	.35	.95	**
Health Insurance	14.25	24.71	18.49
Vacation	.59	1.07	---
	36.00	41.30	26.10

** Graduate Student tuition remission is a flat charge per hour that a student works.

Attachment 7

DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials and Other Restricted funds. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

CURRENT NONSPONSORED FUNDS

CENTRALLY DISTRIBUTED AND ATTRIBUTED

Operations and Maintenance: Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition and University fee revenues. Other sources contributing to the fund include Enterprise Assessment fees and a transfer of funds from the central reserves fund

State Specials: State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in six categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) Tobacco, 5) MN Care, and 6) System Specials and miscellaneous, including support for Student Loan Matching Program, Industrial Relations Education, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit

Indirect Cost Recoveries: Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

Central Reserves: Central Reserve funds consist of non-dedicated investment earnings and unrestricted proceeds from University property and settlements. This fund is a true central reserve fund and operates as a contingency funding source, i.e., no recurring funding activity occurs in this fund.

SELF-SUSTAINING

Auxiliary Enterprises: The University operates a number of self-sustaining operations called auxiliary enterprises. Their primary mission is to provide goods and/or services to individuals within the University including students, faculty, and staff. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

Internal Service Activities: Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Their primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include Networking and Telecommunications Services, University Stores, and Printing and Graphic Arts.

Other Unrestricted Accounts including Central Pools: The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

Other Restricted Accounts: Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and Minnesota Medical Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals and others.

CURRENT SPONSORED FUNDS

Federal Research: These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

Other Sponsored Research: Other sponsored research funds include grants, appropriations, and contracts from non-federal sources including state and local government and private sources.

University of Minnesota 2011 - 2012 Tuition Plan: Course Fees - Per Semester

Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Crookston						
Crookston	Various courses - On-Line Course Fee	Demand for service	Per Credit	\$30.00	\$45.00	0.50%
Crookston	Various courses - Tutoring/Testing Fee	Demand for service	Flat	\$168.00	\$168.00	0.00%
Crookston	ANSC 1004 Intro to Animal Sci	Transportation/field trip	Flat	\$15.00	\$15.00	0.00%
Crookston	ANSC 3203 Animal Anat/Physiol, ANSC 3304 Reprod/Al/Lactation	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Crookston	ART 1352 Art Design & Tech	Consumable materials	Flat	\$65.00	\$65.00	0.00%
Crookston	ART 2000 Elementary Art	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Crookston	ASM 1034 Facility Maintenance/Safety	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Crookston	ASM 2043 Welding/Manufacturing Proc	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Crookston	BIOL 1009, 1009H General Biology	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Crookston	BIOL 2012 General Zoology, BIOL 2022 General Botany, BIOL 2032 General Microbiology, BIOL 2103/2104 Human Anatomy & Physiology I/II	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Crookston	BIOL 3022 Principles of Genetics, BIOL 3027 Cell Biology, BIOL 3131 Plant Physiology, BIOL 3140 Histology, BIOL 3720 Plant Form and Function, BIOL 3722 Limnology, BIOL 3822 Techniques in Molecular Biol	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Crookston	BIOL 3464 Mammalogy	Consumable materials	Flat	\$78.00	\$78.00	0.00%
Crookston	BIOL 3466 Ornithology	Consumable materials	Flat	\$43.00	\$43.00	0.00%
Crookston	CA 2190 Topics in Computer Applicatns	Consumable materials	Per Credit	\$75.00	\$75.00	0.00%
Crookston	CHEM 1001 Intro Chemistry, CHEM 1021 Chemical Principles I, CHEM 1022 Chemical Principles II, CHEM 1401 Elem BioChem	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Crookston	CHEM 2310/2311 Elem Organic Chem Lab I/II	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Crookston	CHEM 3022 Analytical Chem/Spectroscopy	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 3410 Lrning Envrn Infants/Toddler	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 4700/4702 Dev Approp Preprimary Educ I/II	Consumable materials	Flat	\$17.50	\$17.50	0.00%
Crookston	ED 3000 Practicum: Cultural Immersion	Transportation/field trip	Flat	\$75.00	\$75.00	0.00%
Crookston	EQSC 3403 Equine Exercise Physiology	Transportation/field trip	Flat	\$40.00	\$40.00	0.00%
Crookston	GBUS 3190 Topics in Business	Transportation/field trip	Flat	\$4,700.00	\$4,700.00	0.00%
Crookston	GEOL 1001 Introductory Geology	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Crookston	GNAG 3203 Ag Products and Processing, GNAG 3204 Interntrl Ag Prod, Proc & Mktg	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Crookston	GNED 3000 Global Seminar	Transportation/field trip	Flat	\$4,300.00	\$5,286.00	22.93%
Crookston	HLTH 1062 First Aid/CPR	Demand for service	Flat	\$6.00	\$6.00	0.00%
Crookston	HORT 1021 Woody Plant Matrls	Transportation/field trip	Flat	\$30.00	\$30.00	0.00%
Crookston	HORT 1092 Floral Design	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Crookston	HORT 1093 Adv Floral Dsgn/Floral Oper	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Crookston	HORT 3036 Plant Propagation	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Crookston	HRI 1111 Intro to Foods	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Crookston	MUS 1041/3041 Priv Music Instr	Demand for service	Flat	\$25.00	\$25.00	0.00%
Crookston	NATR 1244 Elements of Forestry	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Crookston	NATR 1663 Principles of Fisheries Mgmt, NATR 2573 Entomology	Consumable materials	Flat	\$32.00	\$32.00	0.00%
Crookston	NATR 3203 Park/Rec Mgmt	Transportation/field trip	Flat	\$18.00	\$18.00	0.00%
Crookston	NATR 3296 Special Topics in Wildlife Mgt	Consumable materials	Per Credit	New Fee	\$21.00	New Fee
Crookston	NATR 3296 Special Topics in Wildlife Mgt	Consumable materials	Per Credit	New Fee	\$50.00	New Fee
Crookston	NATR 3364 Plant Taxonomy	Consumable materials	Per Credit	New Fee	\$20.00	New Fee
Crookston	NATR 3374 Ecology	Consumable materials	Flat	\$12.00	\$12.00	0.00%
Crookston	NATR 3464 Mammalogy	Consumable materials	Flat	\$78.00	\$78.00	0.00%
Crookston	NATR 3466 Ornithology	Consumable materials	Flat	\$43.00	\$43.00	0.00%
Crookston	NATR 3654 Wildlife Ecol/Mgmt	Consumable materials	Flat	\$24.00	\$24.00	0.00%
Crookston	PHYS 1101/1102 Intro College Physics I/II, PHYS 1012 Introductory Physics	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Crookston	PIM 2573 Entomology	Consumable materials	Flat	\$32.00	\$32.00	0.00%
Duluth						
Duluth	MED 6566 Cardiovasc Syst, MED 6728 Respir Syst	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Duluth	MED 6788 Skin/Musculoskeletal Systems	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Duluth	Various courses - Music Recital Course Fee for Undergraduate Music Majors	Demand for service	Flat	\$150.00	\$150.00	0.00%
Duluth	Various courses - Music Half Recital Course Fee for Undergraduate Music Majors	Demand for service	Flat	\$75.00	\$75.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Course Fees - Per Semester

Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Duluth	Various courses - Music Graduate Recital Course Fee for Music Majors	Demand for service	Flat	\$200.00	\$200.00	0.00%
Duluth	Various courses - Music Education Background Check Fee	Demand for service	Flat	New Fee	\$43.75	New Fee
Duluth	Various courses - Applied Music Lesson fee-non-music majors	Demand for service	Flat	\$306.00	\$315.00	2.94%
Duluth	Various courses - Applied Music-flat fee for music majors- Part 1 of 2 fee	Demand for service	Flat	\$193.00	\$199.00	3.11%
Duluth	Various courses - Applied Music Lesson fee- music majors- Part 2 of 2 fee additional per credit	Demand for service	Per Credit	\$56.00	\$57.00	1.79%
Duluth	Various courses - Alpine Skiing Course Fee	Demand for service	Flat	\$103.00	\$106.00	2.91%
Duluth	Various courses - Canoe Course Fee	Demand for service	Flat	\$26.00	\$26.75	2.88%
Duluth	Various courses - Cross Country Skiing Course Fee	Demand for service	Flat	\$41.50	\$42.75	3.01%
Duluth	Various courses - PE Rock Climbing Course Fee	Demand for service	Flat	\$61.00	\$63.00	3.28%
Duluth	Various courses - PE Kayaking Course Fee	Demand for service	Flat	\$71.50	\$73.50	2.80%
Duluth	Various courses - Recreation Course Fee	Transportation/field trip	Flat	\$40.00	\$41.25	3.13%
Duluth	Various courses - Use of locker room/towel fee	Demand for service	Flat	\$8.25	\$8.50	3.03%
Duluth	Various courses - Geological Sciences Course Fee- Transportation/field Trip	Transportation/field trip	Flat	\$40.00	\$41.25	3.13%
Duluth	Various courses - Civil Engineering Lab Fee	Consumable materials	Flat	\$60.00	\$62.00	3.33%
Duluth	Various courses - Chemical Engineering Lab Fee	Consumable materials	Flat	\$60.00	\$62.00	3.33%
Duluth	Various courses - Mechanical & Industrial Engineering Lab Fee	Consumable materials	Flat	\$40.00	\$41.25	3.13%
Duluth	Various courses - Electrical & Computer Engineering Lab Fee	Consumable materials	Flat	\$45.00	\$46.50	3.33%
Duluth	Various courses - CEHSP Background Check Course Fee	Demand for service	Flat	\$33.00	\$35.00	6.06%
Duluth	Various courses - Chemistry/Biochemistry Lab Fee	Consumable materials	Flat	\$56.00	\$59.00	5.36%
Duluth	Various courses - Biology lab fee	Consumable materials	Flat	\$84.00	\$86.50	2.98%
Duluth	Various courses - IEO Application Fee	Demand for service	Flat	\$50.00	\$50.00	0.00%
Duluth	Various courses - Computer Full Lab Access Fee	Demand for service	Flat	\$71.75	\$71.75	0.00%
Duluth	Various courses - CITS Email Access Fee	Demand for service	Flat	\$6.00	\$6.00	0.00%
Duluth	BIOL 3760 Marine Biology	Transportation/field trip	Flat	\$275.00	\$283.25	3.00%
Duluth	BIOL 4764 Mammalogy	Transportation/field trip	Flat	\$25.00	\$25.75	3.00%
Duluth	CC 3117 Functional Anatomy, Sport Inj	Consumable materials	Flat	\$16.25	\$16.75	3.08%
Duluth	COMM 2929 Intercultural Comm	Transportation/field trip	Flat	\$80.00	\$80.00	0.00%
Duluth	CSD 5091 Independent Study	Transportation/field trip	Flat	\$300.00	\$420.00	40.00%
Duluth	CSD 5230 Adv Appl in Comm Modalities	Transportation/field trip	Flat	New Fee	\$420.00	New Fee
Duluth	EDUC 4300 American Education System	Transportation/field trip	Flat	\$300.00	\$325.00	8.33%
Duluth	ENED 3310 Outdoor Leadership Field Exper	Demand for service	Flat	\$278.00	\$286.00	2.88%
Duluth	ENED 3331 Org Environment Educ Centers	Demand for service	Flat	\$27.00	\$28.00	3.70%
Duluth	ENED 4163 Outdoor Education Methods	Demand for service	Flat	\$79.00	\$81.00	2.53%
Duluth	ENED 4410 Ropes Course Management	Demand for service	Flat	\$182.00	\$187.00	2.75%
Duluth	ENED 4601 Wilderness Philosophy	Transportation/field trip	Flat	\$16.75	\$17.00	1.49%
Duluth	ENED 5343 Adv Field Interpretive Tech	Transportation/field trip	Flat	\$345.00	\$355.25	2.97%
Duluth	FST 1120 Foreign Study Experience (Health Ins)	Demand for service	Flat	\$30.00	\$30.00	0.00%
Duluth	FST 1120 Foreign Study Experience (PAAC-Placement, Advising, Admin Costs)	Demand for service	Flat	\$275.00	\$400.00	45.45%
Duluth	GEOG 4451 Geography of Soils	Transportation/field trip	Flat	\$89.50	\$92.00	2.79%
Duluth	GEOG 5612 Field Techniques	Transportation/field trip	Flat	\$180.00	\$185.00	2.78%
Duluth	LIM 5004 Field Limnology	Transportation/field trip	Flat	\$56.00	\$57.75	3.13%
Duluth	PE 1414 Bowling	Demand for service	Flat	\$56.75	\$58.00	2.20%
Duluth	REC 2300 Rec Prog	Consumable materials	Flat	\$16.75	\$17.25	2.99%
Duluth	SOC 3841 Urban Justice Tour	Transportation/field trip	Flat	\$408.00	\$420.00	2.94%
Duluth	SPED 4204/5204 Assessment in the Classroom	Demand for service	Flat	\$29.50	\$30.00	1.69%
Morris						
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Per Credit	\$25.00	\$25.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$55.00	\$55.00	0.00%
Morris	Various courses - Private Music Lesson Fee	Demand for service	Flat	\$350.00	\$350.00	0.00%
Morris	ARTS 3014 Media Studies: Fabric as Form	Consumable materials	Flat	\$55.00	\$55.00	0.00%
Morris	ELED 4112 Prac IV: Cross-Cultural Exp	Transportation/field trip	Flat	\$350.00	\$350.00	0.00%
Morris	MUS 1300 UMM Symphonic Winds	Transportation/field trip	Flat	\$75.00	\$75.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Course Fees - Per Semester

Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Morris	MUS 1320 Concert Choir	Transportation/field trip	Flat	\$60.00	\$75.00	25.00%
Rochester						
Rochester	Various courses - BSHP Echocardiography Course Fee	Consumable materials	Flat	New Fee	\$40.00	New Fee
Rochester	Various courses - Biochemistry course fee	Consumable materials	Flat	\$55.00	\$55.00	0.00%
Rochester	Various courses - BSHS Anatomy & Physiology Course Fee	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Rochester	Various courses - BSHS Chemistry Course Fee	Consumable materials	Flat	\$80.00	\$80.00	0.00%
Rochester	Various courses - BSHS Biology Course Fee	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Rochester	BIOL 2311 Integrative Biology	Demand for service	Flat	\$37.50	\$37.50	0.00%
Rochester	BIOL 2332 Anatomy and Physiology II	Demand for service	Flat	\$150.00	\$150.00	0.00%
Rochester	BIOL 3345 Microbiology Lab	Consumable materials	Flat	New Fee	\$50.00	New Fee
Rochester	CLI 1712 University Experience II	Consumable materials	Flat	New Fee	\$12.50	New Fee
Rochester	CLI 3711 Leadership I	Demand for service	Flat	New Fee	\$35.00	New Fee
Rochester	CLI 3711 Leadership I	Demand for service	Flat	New Fee	\$60.00	New Fee
Rochester	ECHO 3301 Clinical Practicum I	Transportation/field trip	Flat	New Fee	\$225.00	New Fee
Rochester	RESP 3302 Clinical Practicum II	Demand for service	Flat	New Fee	\$40.00	New Fee
Twin Cities						
Academic Health Center	CSPH 3201 Mindfulness/Stress Reduction	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Academic Health Center	CSPH 5000 Explore Comp Ther/Heal Prac	Transportation/field trip	Flat	\$1,000.00	\$1,000.00	0.00%
Academic Health Center	CSPH 5331 Shamanism & Shamanic Healing	Consumable materials	Flat	\$300.00	\$300.00	0.00%
Academic Health Center	CSPH 5405 Plants in Human Affairs	Transportation/field trip	Flat	\$2,500.00	\$2,500.00	0.00%
Academic Health Center	CSPH 5503 Aromatherapy Fundamentals	Transportation/field trip	Flat	New Fee	\$1,000.00	New Fee
Academic Health Center	CSPH 5522 Therapeutic Horticulture	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Academic Health Center	CSPH 5523 Appl Therapeutic Horticulture	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Academic Health Center	CSPH 5535 Reiki Healing, CSPH 5536 Advanced Reiki Healing	Transportation/field trip	Flat	\$1,000.00	\$1,000.00	0.00%
Academic Health Center	CSPH 5701/5702 Health Coaching I/II, CSPH 5703 Adv Health Coaching Practicum, CSPH 5705 Health Coaching Internship	Consumable materials	Flat	\$300.00	\$300.00	0.00%
Col of Design	Various courses - Blanket fee for ADES Studio Classes	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Design	ADES 1221 Apparel Assembly	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Design	ADES 2213 Textile Analysis	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Design	ADES 2214 Softlines Analysis	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	ADES 4215 Product Development	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Design	ARCH 1281/2281 Design Fundamentals I/II, ARCH 3250 Design Workshop	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	ARCH 2301 Intro Arch Drawing	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Design	ARCH 3711V/3711W H: Env Design Soc-Citrl Cntxt	Demand for service	Flat	New Fee	\$80.00	New Fee
Col of Design	ARCH 4321 Arch in Watercolor	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Design	ARCH 4561 Arch and Ecology	Transportation/field trip	Flat	\$30.00	\$30.00	0.00%
Col of Design	ARCH 4671/5671 Hist Prsvts, ARCH 4672/5672 Hist Bldg Consvrtn, ARCH 5515 Tech One: Matrils. & Constr., ARCH 5516 Tech Two: Lumin Therm Des, ARCH 5517 Tech Three: Strct Sys,	Transportation/field trip	Flat	\$25.00	\$25.00	0.00%
Col of Design	ARCH 5101 Architectural Design Studies	Transportation/field trip	Flat	\$150.00	\$200.00	33.33%
Col of Design	ARCH 5321 Arch in Watercolor	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Design	DES 1111/111H Creative Problem Solving	Demand for service	Flat	New Fee	\$25.00	New Fee
Col of Design	GDES 1311 Fnd I: Dwg & Dsgn, GDES 2311 Draw & Illust, GDES 2345 Type 1, GDES 4345 Adv Type	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	GDES 2351 Graphic Design I	Consumable materials	Flat	\$70.00	\$70.00	0.00%
Col of Design	GDES 2385W Design Factors	Demand for service	Flat	New Fee	\$3.00	New Fee
Col of Design	GDES 3312 Color and Form, GDES 4330 Surface Fabric	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Col of Design	GDES 4351 Photography	Consumable materials	Flat	\$45.00	\$45.00	0.00%
Col of Design	GDES 4352 Bookmaking	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Design	HSG 4467W/5467 Hsg & Social Env	Transportation/field trip	Flat	\$8.00	\$10.00	25.00%
Col of Design	LA 2301 Advanced Representation, LA 3413 Intro LA History, LA 3501 Env Des: Biol/Phys Context, LA 5204 Metropolitan Landscape Ecology, LA 5413 Intro LA History	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	LA 3002 Informants of Creating Space	Transportation/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Design	LA 3004 Regional Land Planning	Transportation/field trip	Flat	\$10.00	\$10.00	0.00%

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Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Col of Design	LA 5202 Landscape Analysis Workshop	Transportation/field trip	Flat	\$575.00	\$575.00	0.00%
Col of Design	LA 5203 Ecological Design	Transportation/field trip	Flat	\$130.00	\$130.00	0.00%
Col of Design	LA 8201 Land & Dwelling	Transportation/field trip	Flat	\$320.00	\$320.00	0.00%
Col of Design	LA 8203 Make Regl Lands Space	Transportation/field trip	Flat	\$300.00	\$300.00	0.00%
Col of Design	LA 8205 Urban Form Options, LA 8206 Urban Options Studio	Transportation/field trip	Flat	\$320.00	\$320.00	0.00%
Col of Design	LA 8574 Storm Water Mngmt	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Design	PDES 3711/5711 Toy Product Design	Consumable materials	Flat	New Fee	\$210.00	New Fee
Col of Bio Sci	Various courses - CBS Lab Consumables Fee	Consumable materials	Flat	\$87.25	\$87.25	0.00%
Col of Bio Sci	Various courses - CBS Recreation Fee	Demand for service	Flat	\$8.25	\$8.25	0.00%
Col of Bio Sci	BIOL 1020 Biology Colloquium	Transportation/field trip	Flat	\$5.00	\$5.00	0.00%
Col of Bio Sci	BIOL 1805 Nature of Life	Transportation/field trip	Flat	\$250.00	\$250.00	0.00%
Col of Bio Sci	BIOL 2002/2002H/2003 Foundations of Biology I/II	Demand for service	Flat	\$25.00	\$25.00	0.00%
Col of Bio Sci	BIOL 3700 Undergraduate Seminar	Consumable materials	Flat	\$87.25	\$87.25	0.00%
Col of Bio Sci	GCD 6103 Human Histology	Demand for service	Flat	\$50.00	\$50.00	0.00%
Col of Bio Sci	PBIO 4321 Minnesota Flora	Transportation/field trip	Flat	\$15.50	\$15.50	0.00%
Col of Bio Sci	PBIO 4511 Flowering Plant Diversity	Transportation/field trip	Flat	\$23.50	\$23.50	0.00%
Col of Ed/Human Dev	Various courses - CEHD EDRC Service Fee	Demand for service	Flat	\$40.00	\$40.00	0.00%
Col of Ed/Human Dev	Various courses - CEHD EDRC Service Fee	Demand for service	Flat	\$30.00	\$30.00	0.00%
Col of Ed/Human Dev	Various courses - EDRC Technology Fee	Demand for service	Flat	\$65.00	\$65.00	0.00%
Col of Ed/Human Dev	EPSY 5614 Fndns-SpEd II	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Ed/Human Dev	EPSY 5849 Preschl Obs&Assess	Consumable materials	Flat	New Fee	\$10.00	New Fee
Col of Ed/Human Dev	EPSY 8403 Soc/CultCont:CounSk	Demand for service	Flat	\$47.00	\$49.00	4.26%
Col of Ed/Human Dev	EPSY 8405 CareerDev:Thry,Skills,Cnseing	Demand for service	Flat	\$48.00	\$48.00	0.00%
Col of Ed/Human Dev	EPSY 8413 Personality Assess	Demand for service	Flat	\$125.00	\$125.00	0.00%
Col of Ed/Human Dev	EPSY 8413 Personality Assess	Demand for service	Flat	\$143.00	\$69.00	-51.75%
Col of Ed/Human Dev	EPSY 8503/8504 Couns Prac I/II	Consumable materials	Flat	\$3.00	\$3.00	0.00%
Col of Ed/Human Dev	KIN 3027 Human Anatomy for Kin Students	Demand for service	Flat	\$30.00	\$30.00	0.00%
Col of Ed/Human Dev	KIN 3112 Introduction to Biomechanics	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	KIN 3114 Prev/Care: Athletic Injuries	Consumable materials	Flat	\$7.00	\$7.00	0.00%
Col of Ed/Human Dev	KIN 3178 Tennis Coaching Theory and Dev	Consumable materials	Flat	\$8.00	\$8.00	0.00%
Col of Ed/Human Dev	KIN 3327 Tchng PE Elem Sch	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Ed/Human Dev	KIN 3385 Human Physiology	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Ed/Human Dev	KIN 4385 Exercise Physiology	Demand for service	Flat	\$110.00	\$110.00	0.00%
Col of Ed/Human Dev	KIN 4981 Understanding Kin Research	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	KIN 5485 Advanced Exercise Testing	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Col of Ed/Human Dev	KIN 6596/6597/6598 Clinical Exp I/II/III: Phys Ed	Consumable materials	Flat	\$8.00	\$8.00	0.00%
Col of Ed/Human Dev	PE 1004 Diving	Demand for service	Flat	\$18.00	\$18.00	0.00%
Col of Ed/Human Dev	PE 1007 Beg. Swimming	Demand for service	Flat	\$25.00	\$25.00	0.00%
Col of Ed/Human Dev	PE 1012 Beginning Running	Demand for service	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	PE 1014 Cond., PE 1031 Sabre Fencing, PE 1033 Foil Fencing, PE 1133 Intermediate Foil Fencing, PE 1059 Track and Field, PE 1067 Basketball, PE 1071 Beginning Cricket, PE 1072 Soccer, PE 1074 Beg. Volleyball, PE 1174 Intermediate Volleyball	Consumable materials	Flat	\$2.00	\$2.00	0.00%
Col of Ed/Human Dev	PE 1014 Cond.	Demand for service	Flat	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	PE 1022 Whitewater Kayaking	Transportation/field trip	Flat	\$100.00	\$100.00	0.00%
Col of Ed/Human Dev	PE 1029 Handball, PE 1129 Intermediate Handball,	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	PE 1032 Badminton, PE 1036 RacB, PE 1037 Sq Rac, PE 1038 Beg Tn, PE 1042 Orienteering, PE 1076 Flag Football, PE 1078 Ultimate Disc, PE 1079 Rugby, PE 1082 Broomball, PE 1137 Intermediate Squash	Demand for service	Flat	\$5.00	\$5.00	0.00%
Col of Ed/Human Dev	PE 1034 Judo, PE 1035 Karate, PE 1046 Tae Kwon Do, PE 1135 Intermediate Karate, PE 1146 Intermediate Tae Kwan Do	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	PE 1036 RacB, PE 1136 Int. Racquetball, PE 1037 Sq Rac, PE 1137 Intermediate Squash, PE 1077 Lacrosse	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Ed/Human Dev	PE 1043 Begin Horse Riding	Consumable materials	Flat	\$125.00	\$125.00	0.00%
Col of Ed/Human Dev	PE 1045 Rock Climbing	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Ed/Human Dev	PE 1047 Backpacking	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	PE 1047 Backpacking	Transportation/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Ed/Human Dev	PE 1048 Bowling	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	PE 1055 Golf	Demand for service	Flat	\$8.00	\$8.00	0.00%

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Col of Ed/Human Dev	PE 1057 Beginning Skiing, PE 1058 Snowboarding, PE 1157 Intermediate Skiing	Demand for service	Flat	\$110.00	\$110.00	0.00%
Col of Ed/Human Dev	PE 1073 Softball	Consumable materials	Flat	\$4.00	\$4.00	0.00%
Col of Ed/Human Dev	PE 1107 Int. Swimming	Demand for service	Flat	\$20.00	\$20.00	0.00%
Col of Ed/Human Dev	PE 1138 Intermediate Tennis	Demand for service	Flat	\$4.00	\$4.00	0.00%
Col of Ed/Human Dev	PE 1154 Figure Skating	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	PE 1205 Scuba	Demand for service	Flat	\$108.00	\$108.00	0.00%
Col of Ed/Human Dev	PE 1262 Marathon Training	Demand for service	Flat	\$40.00	\$40.00	0.00%
Col of Ed/Human Dev	PE 1305 Scuba Stress Rescue & Acc Mgmt	Demand for service	Flat	\$108.00	\$108.00	0.00%
Col of Ed/Human Dev	PE 1306 Lifeguard Training	Demand for service	Flat	\$20.00	\$20.00	0.00%
Col of Ed/Human Dev	PSTL 722 Introductory Algebra (Cmptr.), PSTL 732 Intermediate Algebra (Cmptr.)	Consumable materials	Flat	\$80.00	\$84.00	5.00%
Col of Ed/Human Dev	PSTL 1112 Nature in the City, PSTL 1133 Nature Study	Transportation/field trip	Flat	\$40.00	\$50.00	25.00%
Col of Ed/Human Dev	PSTL 1135 Human Anatomy and Physiology	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Ed/Human Dev	PSTL 1312 Creating Identity: Art	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Ed/Human Dev	PSTL 1485 Photography	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	REC 1501 Orient/Leis. & Rec.	Demand for service	Flat	\$16.00	\$16.00	0.00%
Col of Ed/Human Dev	REC 5301 Wilderness and Adventure Educ	Transportation/field trip	Flat	\$35.00	\$35.00	0.00%
Col of Ed/Human Dev	REC 5311 Prog Outdr Env Ed	Transportation/field trip	Flat	\$15.00	\$15.00	0.00%
Col of Ed/Human Dev	SW 4501 SrSemSocJustice	Transportation/field trip	Flat	\$5.00	\$5.00	0.00%
Col of Ed/Human Dev	SW 8010/8020 Field Practicum I/II, SW 8030 Adv Stand Practicum, SW 8041 Specialized Field Placement	Demand for service	Per Credit	\$15.00	\$15.00	0.00%
Col of Ed/Human Dev	YOST 2241 Experiential Lrng	Demand for service	Flat	\$20.00	\$20.00	0.00%
Col of Ed/Human Dev	YOST 4196 Youthwork Internship	Transportation/field trip	Flat	\$25.00	\$10.00	-60.00%
Col of Ed/Human Dev	YOST 4314 Theatre Activities	Consumable materials	Flat	\$25.00	\$20.00	-20.00%
Col of Ed/Human Dev	YOST 4316/5316 Media & Youth	Transportation/field trip	Flat	New Fee	\$10.00	New Fee
Col of Ed/Human Dev	YOST 5314 Theatre Activities	Demand for service	Flat	\$25.00	\$20.00	-20.00%
Col of Liberal Arts	Various courses - Dept of Art course fee - Ceramics	Consumable materials	Flat	\$160.00	\$150.00	-6.25%
Col of Liberal Arts	Various courses - Department of Art Ceramics Materials fee	Consumable materials	Flat	\$140.00	\$146.00	4.29%
Col of Liberal Arts	Various courses - Department of Art Sculpture 3444/5444/5990/8990 fee	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Sculpture Spatial Problems fee	Consumable materials	Flat	\$25.00	\$26.00	4.00%
Col of Liberal Arts	Various courses - Department of Art Sculpture Materials Fee	Consumable materials	Flat	\$85.00	\$85.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Electronic Media 5990/8990 Fee	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Electronic Media Materials Fee	Consumable materials	Flat	\$25.00	\$26.00	4.00%
Col of Liberal Arts	Various courses - Department of Art Draw & Paint	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Drawing/Painting	Consumable materials	Flat	\$35.00	\$37.00	5.71%
Col of Liberal Arts	Various courses - Department of Art Life Drawing Fee	Consumable materials	Flat	\$95.00	\$99.00	4.21%
Col of Liberal Arts	Various courses - Department of Art Foundry materials fee	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Various courses - Dept of Art Foundry Invoice	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Foundry Materials Fee	Consumable materials	Flat	\$200.00	\$150.00	-25.00%
Col of Liberal Arts	Various courses - Department of Art Printmaking 3444/5444/5990/8990 fee	Consumable materials	Per Credit	\$75.00	\$75.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Printmaking materials fee	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Electronic Media materials fee	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Sound Art Materials fee	Consumable materials	Flat	\$75.00	\$78.00	4.00%
Col of Liberal Arts	Various courses - Department of Art Body Electric & New Media materials fee	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Various courses - Department of Art Photography materials fee	Consumable materials	Flat	\$40.00	\$42.00	5.00%

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Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Col of Liberal Arts	Various courses - Department of Art Photography Materials fee	Consumable materials	Flat	\$80.00	\$84.00	5.00%
Col of Liberal Arts	Various courses - Applied Music Fee-Majors	Demand for service	Per Credit	\$55.00	\$55.00	0.00%
Col of Liberal Arts	Various courses - Applied Music Fee-Secondary	Demand for service	Per Credit	\$75.00	\$79.00	5.33%
Col of Liberal Arts	Various courses - Applied Music Fee-Electives	Demand for service	Per Credit	\$160.00	\$167.00	4.38%
Col of Liberal Arts	Various courses - Music Course Fee-Piano	Demand for service	Flat	\$45.00	\$47.00	4.44%
Col of Liberal Arts	Various courses - Ensemble Fee	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Various courses - Music Course Fee-MUED	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Various courses - Contemporary Indian Dance	Demand for service	Flat	New Fee	\$40.00	New Fee
Col of Liberal Arts	Various courses - Dance Accompanist Fee-Ballet, Arabic, Flamenco	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - Dance Accompanist Fee-African Based Movement	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - African Diasporic Fee	Demand for service	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	Various courses - Modern Dance Fee	Demand for service	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	Various courses - Ballet Fee	Demand for service	Flat	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Various courses - Dance 3500 Topics	Demand for service	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	Various courses - Dance Accompanist Fee-Tap Courses	Demand for service	Flat	\$35.00	\$37.00	5.71%
Col of Liberal Arts	Various courses - Dance Accompanist Fee-Jazz Courses	Demand for service	Flat	\$35.00	\$37.00	5.71%
Col of Liberal Arts	Various courses - Dance Accompanist Fee - Topics in Dance	Demand for service	Flat	\$35.00	\$37.00	5.71%
Col of Liberal Arts	Various courses - Dance Accompanist Fee-Topics in Dance	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - Dance Accompanist-Dnce Modern Dance	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - BFA Theatre Arts Accompanist Blank Fee	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - Theatre Arts Accompanist for Musical Theatre	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Various courses - Theatre Arts Course Fee- Stage Materials	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	Various courses - GEOG 1973/3973 Copyright Fee	Consumable materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Various courses - SLHS-Audiology Course Fee	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	Various courses - SLHS Clinical Ed Course Fee	Consumable materials	Per Credit	\$15.00	\$15.00	0.00%
Col of Liberal Arts	Various courses - Journalism/Mass Comm-Basic Lab Fee	Consumable materials	Flat	\$9.00	\$9.00	0.00%
Col of Liberal Arts	Various courses - Journalism/Mass Comm-Printing Lab Fee	Consumable materials	Flat	\$22.00	\$22.00	0.00%
Col of Liberal Arts	Various courses - Journalism/Mass Comm-Digital Lab Fee	Consumable materials	Flat	\$28.00	\$28.00	0.00%
Col of Liberal Arts	Various courses - Anthropology	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Various courses - Anthropology - Archeology	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS 1001 Concepts in Visual Art	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	ARTS 1301 Sculpture	Consumable materials	Flat	\$90.00	\$94.00	4.44%
Col of Liberal Arts	ARTS 1501 Printmaking: Intaglio, Lithogr (inks, acids, plates)	Consumable materials	Flat	\$75.00	\$78.00	4.00%
Col of Liberal Arts	ARTS 1502 Print: Relief, Screen, Digital	Consumable materials	Flat	New Fee	\$90.00	New Fee
Col of Liberal Arts	ARTS 1702 Digital Photography Materials	Consumable materials	Flat	\$60.00	\$63.00	5.00%
Col of Liberal Arts	ARTS 1801 Ceramics	Consumable materials	Flat	\$110.00	\$110.00	0.00%
Col of Liberal Arts	ARTS 1905 Freshman Seminar, Sec: 002	Transportation/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS 1905 Freshman Seminar, Sec: 001	Transportation/field trip	Flat	New Fee	\$100.00	New Fee
Col of Liberal Arts	ARTS 3444 Major Project (photography)	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS 3444 Major Project (ceramics)	Consumable materials	Per Credit	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS 3444 Major Project (studio arts)	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS 3609 Art for People/Art on Wheels	Consumable materials	Flat	New Fee	\$100.00	New Fee
Col of Liberal Arts	ARTS 5400 Concepts & Practice	Consumable materials	Flat	\$10.00	\$11.00	10.00%
Col of Liberal Arts	ARTS 5444 B.F.A. Exhibition	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS 5490 Workshop in Art (NYC Deposit)	Transportation/field trip	Flat	\$300.00	\$300.00	0.00%
Col of Liberal Arts	ARTS 5490 Workshop in Art	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	ARTS 5821 Ceramic Materials Analysis	Consumable materials	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	ARTS 5990 Independent Study (photography)	Consumable materials	Flat	\$80.00	\$80.00	0.00%
Col of Liberal Arts	ARTS 5990 Independent Study (ceramics)	Consumable materials	Flat	\$160.00	\$160.00	0.00%
Col of Liberal Arts	ARTS 5990 Independent Study (metal-casting)	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	ARTS 8500 Printmaking	Consumable materials	Flat	\$125.00	\$125.00	0.00%
Col of Liberal Arts	ARTS 8700 Photography	Consumable materials	Flat	\$100.00	\$100.00	0.00%

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Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Col of Liberal Arts	ARTS 8800 Ceramics	Consumable materials	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	ARTS 8990 MFA Creative Thesis (photography)	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	ARTS 8990 MFA Creative Thesis (ceramic)	Consumable materials	Per Credit	\$80.00	\$80.00	0.00%
Col of Liberal Arts	COMM 3201 Electronic Med Prod	Consumable materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	COMM 3204 Adv Electronic Media Prod	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	CSCL 5411 Avant-Garde Cinema	Demand for service	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	DNCE 3701 Summer Dance Intensive	Demand for service	Flat	\$70.00	\$73.00	4.29%
Col of Liberal Arts	ID 1201 Major & Career Exploration	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Liberal Arts	ID 3201 Career Plan	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ID 3205 Law School Exploration	Consumable materials	Flat	New Fee	\$10.00	New Fee
Col of Liberal Arts	ID 3208 Internship Reflection	Consumable materials	Flat	New Fee	\$10.00	New Fee
Col of Liberal Arts	ID 3960 Interdepartmental Study Topics (Global Leadership Deposit)	Transportation/field trip	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	ID 3960 Interdepartmental Study Topics (Global Leadership May Housing...)	Transportation/field trip	Flat	\$97.30	\$97.30	0.00%
Col of Liberal Arts	LING 1905 Freshman Seminar	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	MUED 5011 Music in Elem Class	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	SPAN 3401 Latino Immigration/Comm Servc	Demand for service	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	TH 1101W Intro to Theatre	Transportation/field trip	Flat	\$10.00	\$20.00	100.00%
Col of Liberal Arts	TH 1905 Freshman Seminar, Section: 001	Consumable materials	Flat	New Fee	\$25.00	New Fee
Col of Liberal Arts	TH 1905 Freshman Seminar, Section: 002. 003	Transportation/field trip	Flat	New Fee	\$100.00	New Fee
Col of Liberal Arts	TH 4322 Acting for Camera	Consumable materials	Flat	\$20.00	\$21.00	5.00%
Col of Liberal Arts	TH 4380 Creative Collaboration	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	TH 4532 Makeup for Actor	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	TH 5355 Puppetry in Theatre	Consumable materials	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	URBS 3751 Urban Environment	Transportation/field trip	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	WRIT 4501 Usability Testing	Demand for service	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Transportation / Lab fee	Transportation/field trip	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - FR 3471 / 5471 Forest Plng and Mgmt	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Plant Pathology Course Fee	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Wetland Soils	Transportation/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Blanket Fee for BBE 4403 / BBE 5403	Consumable materials	Flat	\$20.00	\$21.00	5.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - FR Ecology of Managed Systems	Transportation/field trip	Flat	\$45.00	\$45.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 -- Europe (Austria & Denmark)	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 --- Thailand	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 --- Costa Rica	Transportation/field trip	Flat	\$3,000.00	\$3,000.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 --- Jamaica / Water Quality	Transportation/field trip	Flat	\$3,100.00	\$3,100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 --- Jamaica / Tourism	Transportation/field trip	Flat	\$3,400.00	\$3,400.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 --- South Africa - Food Problems	Transportation/field trip	Flat	\$3,400.00	\$3,400.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 -- Nepal	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - HORT 4461 / APEC 4461	Transportation/field trip	Flat	New Fee	\$20.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	AGRO 1101 Bio of Plant System	Consumable materials	Flat	\$46.50	\$46.50	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 1103 Crops, Environment & Society	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 1660 First-Year Colloquium	Transportation/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 3131 Organic Farm, Plan, Grow, Mrkt, AGRO 4401 Plant Genetics & Breeding, AGRO 5131 Organic Farm Plan, Grow, Mrkt	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 3660 Plant Genetic Resources	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 4005 App Crop Phys & Dev	Consumable materials	Flat	\$45.00	\$45.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 4603 Field Crop Scout & Prob Diag	Transportation/field trip	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 5999 Special Topics in Agronomy	Transportation/field trip	Flat	\$50.00	\$150.00	200.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 1001 Orientation to Animal Science	Transportation/field trip	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 2012 Livestock & Carcass Evaluation	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 2055 Horse Health Management, ANSC 3302 Human & Animal Physiology Lab	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 3052 Equine Anatomy & Exercise Phys	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 4404 Applied Dairy Nutrition	Demand for service	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 4602 Sheep Production Systems Mgmt	Transportation/field trip	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 4603 Beef Production Systems Mgmt, ANSC 4613 Adv Beef Prod Systems Mgmt	Transportation/field trip	Flat	\$100.00	\$100.00	0.00%

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Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Col of Food/Ag/Nat Rsrc Sci	ANSC 8131 Mol Biol Tech	Consumable materials	Flat	\$250.00	\$250.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	APEC 4461 Horticultural Marketing	Transportation/field trip	Flat	New Fee	\$20.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	BBE 1001 Bioprds & Biosys Eng Orient	Transportation/field trip	Flat	\$60.00	\$60.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 3001 Mechanics & Structl Design, BBE 3101 Statics/Structrs for ConstMgmt	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 3013 Engr Prin Cell Proc	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 3023 Ecological Eng Principles	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4407/4412W Bio-based Prod Mfg & Apps I/II	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4533 Agr Waste Mgmt Engr	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4744 Engr Prin for Biol Scientists	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFAN 3480 Topics in CFANS (Field Ornithology)	Transportation/field trip	Flat	New Fee	\$550.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	CFAN 3500 Int'l Field Studies Seminar (Mexico-Climate Conference)	Transportation/field trip	Flat	\$2,800.00	\$2,800.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFAN 3500 Int'l Field Studies Seminar (Bahamas)	Transportation/field trip	Flat	\$3,000.00	\$3,000.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFAN 3500 Int'l Field Studies Seminar (Switzerland)	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFAN 3500 Int'l Field Studies Seminar (France)	Transportation/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 3005 Insect Biology	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 3281 Veterinary Entomology	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 4251 Forest/Shade Tree Entomology	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 5361 Aquatic Insects	Consumable materials	Flat	\$30.00	\$32.00	6.67%
Col of Food/Ag/Nat Rsrc Sci	ESPM 1001 Freshmen Orientation to ESPM	Transportation/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 1011 Issues in the Environment	Transportation/field trip	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 3111 Hydro & Water Qual Fld Mthds, ESPM 5111 Hydro & Water Qual Fld Mthds	Transportation/field trip	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 3221 Soil Conserv. & Land-Use Mngmt, ESPM 5703 Agroforestry in Watershed Mgmt	Transportation/field trip	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 4041W Prob Solvng for Environ Change	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 1001 Orientation/Information System	Transportation/field trip	Flat	\$65.00	\$65.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2101 Identifying Forest Plants	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecology	Demand for service	Flat	\$739.98	\$739.98	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecology	Transportation/field trip	Flat	\$125.00	\$125.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2104 Measuring Forest Resources	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3104/5104 Forest Ecology	Transportation/field trip	Flat	\$70.00	\$70.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3203/5203 Forest Fire & Disturbance Ecol	Transportation/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3431/5431 Timber Harvesting & Road Plng	Transportation/field trip	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 4511/5611 Field Silviculture, FR 4521/5621 Fld Timber Harvstg & Road Plng	Consumable materials	Flat	\$65.00	\$65.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 4511/5611 Field Silviculture, FR 4521/5621 Fld Timber Harvstg & Road Plng	Transportation/field trip	Flat	\$60.00	\$60.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 4515/5615 Fld Remote Sensing/Res Survey	Consumable materials	Flat	\$70.00	\$70.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Demand for service	Flat	\$699.48	\$699.48	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Transportation/field trip	Flat	\$135.00	\$125.00	-7.41%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Consumable materials	Flat	\$20.00	\$21.00	5.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5413 Mng For Ecosys:Silviculture Lab	Transportation/field trip	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 2021 Introductory Microbiology	Consumable materials	Flat	\$45.00	\$47.00	4.44%
Col of Food/Ag/Nat Rsrc Sci	FSCN 3102 Introduction to Food Science	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 3731 Food Service Oper Mgmt Lab, FSCN 4312W Food Analysis, FSCN 4122 Food Fermentations & Biotech	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4121 Food Microbiology	Consumable materials	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4311 Chem Reactions in Food Systems, FSCN 4349 Food Science Capstone, FSCN 4613 Experimental Nutrition	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4332 Food Processing Operations, FSCN 5481 Sensory Eval of Food Quality	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4343 Processing of Dairy Products, FSCN 4345 Flavor Technology	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 1001 Orient in Fshrs,Wldf,ConsBio	Transportation/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 3565 FW Ecology/Mgmt: Field Trip	Transportation/field trip	Flat	\$300.00	\$300.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4106 Imprnt Plants in FW Habitats	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Demand for service	Flat	\$709.98	\$550.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Transportation/field trip	Flat	\$150.00	\$175.00	16.67%
Col of Food/Ag/Nat Rsrc Sci	HORT 1001 Plant Propagation	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1013 Floral Design	Consumable materials	Flat	\$200.00	\$200.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1014 The Edible Landscape	Consumable materials	Flat	New Fee	\$5.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	HORT 1015 Woody & Herb Plts	Transportation/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1031 Vines and Wines Intro	Consumable materials	Flat	\$75.00	\$78.00	4.00%

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Col of Food/Ag/Nat Rsrc Sci	HORT 2031 Organic Food: Grow, Buy, Feed	Transportation/field trip	Flat	\$20.00	\$10.00	-50.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 3005W Environmental Physiology	Consumable materials	Flat	\$30.00	\$20.00	-33.33%
Col of Food/Ag/Nat Rsrc Sci	HORT 3131 Organic Farm Plan, Grow, Mkt	Consumable materials	Flat	\$20.00	\$21.00	5.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 4015 Adv Woody & Herb Plt Topics, HORT 4141W Nur Mgmt, HORT 5071 Restoration & Reclam Ecology	Transportation/field trip	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 4071W App of Plant Biotech to Pl Imp	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 4401 Plant Genetics & Breeding, HORT 5131 Organic Farm Plan, Grow ,Mkt	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 5007 Advanced Plant Propagation	Consumable materials	Flat	New Fee	\$30.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	HORT 5011 Chin Plts: Class, I.D. App	Consumable materials	Flat	New Fee	\$50.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	HORT 5031 Org Viticulture & Fruit Prod	Transportation/field trip	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 5051 Plant Prod II	Transportation/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	RRM 1001 Orient. & Information Systems	Transportation/field trip	Flat	\$65.00	\$65.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	RRM 4232W/5232 Managing Recreational Lands	Consumable materials	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	SOIL 4511 Field Study of Soils	Transportation/field trip	Flat	\$40.00	\$51.00	27.50%
Col of Food/Ag/Nat Rsrc Sci	SOIL 5515 Soil Genesis & Landscape	Transportation/field trip	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	SUST 4004 Sustainable Communities	Transportation/field trip	Flat	\$60.00	\$60.00	0.00%
Carlson School of Mgmt	BA 4501 Carlson Funds Enterprise:Grwth, BA 4502 Carlson Funds Entrprs:Fixed, BA 4503 Carlson Ventures Entrprs, BA 4504 Carlson Consult Entrprs	Demand for service	Per Credit	\$150.00	\$150.00	0.00%
Carlson School of Mgmt	BA 4505 Brand Enterprise	Demand for service	Flat	\$150.00	\$150.00	0.00%
Carlson School of Mgmt	IBUS 3002 Acct 3001: International	Transportation/field trip	Flat	\$3,600.00	\$4,500.00	25.00%
Carlson School of Mgmt	IBUS 3003 IDSC 3001: International	Transportation/field trip	Flat	\$4,800.00	\$4,900.00	2.08%
Carlson School of Mgmt	IBUS 3010 International Business Topics	Transportation/field trip	Flat	\$4,600.00	\$4,800.00	4.35%
Carlson School of Mgmt	IBUS 3021 Human Resource Management	Transportation/field trip	Flat	\$4,900.00	\$4,900.00	0.00%
Carlson School of Mgmt	IBUS 3200 Freshman Semester in Spain	Transportation/field trip	Flat	New Fee	\$8,954.00	New Fee
Carlson School of Mgmt	IBUS 3300 Freshman Semester in China	Transportation/field trip	Flat	New Fee	\$9,554.00	New Fee
Carlson School of Mgmt	IBUS 4050 Mgmt of Innovation & Change	Transportation/field trip	Flat	\$4,400.00	\$4,900.00	11.36%
Carlson School of Mgmt	IBUS 4080 Corporate Strategy	Transportation/field trip	Flat	New Fee	\$5,100.00	New Fee
Carlson School of Mgmt	IBUS 4082W Brand Management	Transportation/field trip	Flat	\$4,700.00	\$4,800.00	2.13%
Carlson School of Mgmt	IBUS 4090 Corp Strat in Emerging Europe	Transportation/field trip	Flat	\$4,000.00	\$4,600.00	15.00%
Carlson School of Mgmt	IBUS 5090 Study Abroad Independent Study	Transportation/field trip	Flat	\$4,600.00	\$4,800.00	4.35%
Carlson School of Mgmt	IBUS 5100 Undergraduate Semester - CIMBA	Transportation/field trip	Flat	\$10,148.00	\$1,000.00	-90.15%
Carlson School of Mgmt	IBUS 5101 International Business Summer	Transportation/field trip	Flat	\$1,000.00	\$1,500.00	50.00%
Carlson School of Mgmt	IBUS 5102 Vienna Summer Program	Transportation/field trip	Flat	\$1,000.00	\$1,800.00	80.00%
Carlson School of Mgmt	IBUS 5103 Norway Summer Program	Transportation/field trip	Flat	\$1,000.00	\$1,500.00	50.00%
Carlson School of Mgmt	IBUS 5110 Costa Rica Seminar	Transportation/field trip	Flat	\$1,200.00	\$1,600.00	33.33%
Carlson School of Mgmt	IBUS 5120 Vienna Seminar	Transportation/field trip	Flat	\$1,500.00	\$2,000.00	33.33%
Carlson School of Mgmt	IBUS 5130 France Seminar (Graduate)	Transportation/field trip	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson School of Mgmt	IBUS 5140 Vienna Summer Program	Transportation/field trip	Flat	\$1,000.00	\$1,800.00	80.00%
Carlson School of Mgmt	IBUS 5150 India Seminar	Transportation/field trip	Flat	\$1,800.00	\$2,000.00	11.11%
Carlson School of Mgmt	IBUS 5170 China Seminar (Graduate-1), IBUS 5171 China Seminar:Leveraging China	Transportation/field trip	Flat	\$1,500.00	\$1,800.00	20.00%
Carlson School of Mgmt	IBUS 5175 Doing Business in India	Transportation/field trip	Flat	\$1,800.00	\$1,900.00	5.56%
Carlson School of Mgmt	IBUS 5190 Brazil Seminar	Transportation/field trip	Flat	\$1,800.00	\$2,000.00	11.11%
Carlson School of Mgmt	IBUS 5200 Undergraduate Exchange	Transportation/field trip	Flat	\$2,500.00	\$2,500.00	0.00%
Carlson School of Mgmt	IBUS 5301 International Business Summer	Transportation/field trip	Flat	\$1,000.00	\$1,500.00	50.00%
Carlson School of Mgmt	IBUS 6315 Ethics Seminar (Graduate)	Transportation/field trip	Flat	\$1,500.00	\$2,250.00	50.00%
Carlson School of Mgmt	IBUS 6400 Carlson MBA Global Discovery, Chile, China, Turkey, US	Transportation/field trip	Flat	\$2,575.00	\$5,150.00	100.00%
School of Dentistry	DDS 6431 Oral Anat I	Consumable matls	Flat	\$17.25	\$18.00	4.35%
School of Dentistry	DDS 6432 Oral Anat Lab I	Consumable matls	Flat	\$24.00	\$25.00	4.17%
School of Dentistry	DDS 6435 Oper Dent I Lab	Consumable matls	Flat	\$209.00	\$217.00	3.83%
School of Dentistry	DDS 6437 Oper Dent II Lab	Consumable matls	Flat	\$266.00	\$277.00	4.14%
School of Dentistry	DDS 6472 PC Pros Lab II (articulators)	Consumable matls	Flat	\$925.00	\$962.00	4.00%
School of Dentistry	DDS 6472 PC Pros Lab II (crown block)	Consumable matls	Flat	New Fee	\$82.00	New Fee
School of Dentistry	DDS 6476 Pros Tech Lab IV (materials & lab srvc)	Consumable matls	Flat	\$450.00	\$468.00	4.00%
School of Dentistry	DDS 6476 Pros Tech Lab IV (dent partial framewrk)	Consumable matls	Flat	\$139.00	\$145.00	4.32%
School of Dentistry	DDS 6478 PC Pros Tech Lab V	Consumable matls	Flat	\$100.00	\$104.00	4.00%
School of Dentistry	DDS 6492 PC Pros Tech Lab VI	Consumable matls	Flat	\$606.00	\$630.00	3.96%
School of Dentistry	DT 3430/5430 Oral Anat	Consumable matls	Flat	\$17.00	\$18.00	5.88%
School of Dentistry	DT 3431/5431 Oral Anat Lab	Consumable matls	Flat	\$24.00	\$25.00	4.17%
School of Dentistry	DT 3433/5433 Oper Dent I Lab	Consumable matls	Flat	\$209.00	\$217.00	3.83%

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Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
School of Dentistry	DT 3434 Operative Dent II Lec & Lab, 5434 Oper Dent II and III	Consumable matls	Flat	\$266.00	\$277.00	4.14%
Health Sciences	CLSP 4103 Diagnostic Microbiology Lab, Sec: 001, 002; CLSP 4201 Hematology I, Sec: 002, 004; CLSP 4301 Urinalysis, Sec: 002, 004	Demand for service	Flat	\$15.00	\$15.00	0.00%
Health Sciences	CLSP 4103 Diagnostic Microbiol Lab, Sec: 001, 002	Consumable materials	Flat	\$137.00	\$143.00	4.38%
Health Sciences	CLSP 4201 Hematology 1, Sec 002, 004	Consumable materials	Flat	\$58.00	\$61.00	5.17%
Health Sciences	CLSP 4202 Hematology II, Sec: 002, 004	Demand for service	Flat	\$30.00	\$30.00	0.00%
Health Sciences	CLSP 4202 Hematology II, Sec: 002, 004	Consumable materials	Flat	\$11.00	\$11.00	0.00%
Health Sciences	CLSP 4301 Urinalysis, Sec 002, 004	Consumable materials	Flat	\$41.00	\$43.00	4.88%
Health Sciences	CLSP 4302 Clinical Chemistry I, Sec: 002, 004	Consumable materials	Flat	\$53.00	\$56.00	5.66%
Health Sciences	CLSP 4305 Clinical Chemistry II: Lab, Sec: 001, 002	Consumable materials	Flat	\$110.00	\$115.00	4.55%
Health Sciences	CLSP 4402 Molecular Diagnostics, Sec: 002, 004	Consumable materials	Flat	\$81.00	\$85.00	4.94%
Health Sciences	CLSP 4502 Transfusion Med Lab, Sec: 001, 002	Consumable materials	Flat	\$74.00	\$77.00	4.05%
Health Sciences	OT 6100 Pub and Prof Engagement I, Sec: 001, 002	Consumable materials	Flat	\$43.00	\$37.00	-13.95%
Health Sciences	OT 6101 Foundations of Occupation, Sec: 001, 002	Consumable materials	Flat	\$55.00	\$58.00	5.45%
Health Sciences	OT 6102 Professional Identity, Sec: 001, 002	Consumable materials	Flat	\$55.00	\$58.00	5.45%
Health Sciences	OT 6103 OT Process for Society, Sec: 001, 002	Consumable materials	Flat	New Fee	\$20.00	New Fee
Health Sciences	OT 6111 Occupations as Therapy, Sec: 001, 002	Consumable materials	Flat	\$75.00	\$78.00	4.00%
Health Sciences	OT 6201 Functional Anat/Kinesiology, Sec: 001, 002	Consumable materials	Flat	\$17.00	\$17.00	0.00%
Health Sciences	OT 6202 OTPI: Compensation, Sec: 001, 002	Consumable materials	Flat	\$57.00	\$57.00	0.00%
Health Sciences	OT 6203 OT Process for Family, Sec: 001, 002	Consumable materials	Flat	New Fee	\$21.00	New Fee
Health Sciences	OT 6402 OTPI Neurorehab Approach Sec: 001, 002	Consumable materials	Flat	\$103.00	\$38.00	-63.11%
Health Sciences	OT 6412 OTPI: Orthotics & Prosthet, Sec: 001, 002	Consumable materials	Flat	\$115.00	\$95.00	-17.39%
Health Sciences	OT 6422 OTP: Group Context, Sec: 001, 002	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Health Sciences	OT 7596 OT Level II Fieldwork I, Sec: 001, 002	Consumable materials	Flat	New Fee	\$47.00	New Fee
Science & Engineering	Various courses - UNITE Special Fee - Sections 881, 883, 885	Demand for service	Per Credit	\$100.00	\$100.00	0.00%
Science & Engineering	AEM 4331 Aerospace Vehicle Design	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Science & Engineering	AEM 4391 Independent Design Project	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Science & Engineering	BMEN 2501 Cell and Molecular Biology	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Science & Engineering	BMEN 3001 Biomechanics	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Science & Engineering	BMEN 3101 Biomedical Transport Processes	Consumable materials	Flat	\$30.00	\$15.00	-50.00%
Science & Engineering	BMEN 3201 Bioelec./Bioinstr., BMEN 3301 Biomaterials, BMEN 3401 Systems Analysis	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Science & Engineering	BMEN 4002W BME Engineering Design II	Consumable materials	Flat	\$100.00	\$100.00	0.00%
Science & Engineering	CE 3402W CivE Matls, CE 4401 Steel Concrete Dsgn	Consumable materials	Flat	\$62.00	\$62.00	0.00%
Science & Engineering	CE 4301 Soil Mechanics II	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Science & Engineering	CE 4311 Rock Mechanics	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Science & Engineering	CE 5542 Experimental Meth Env Eng	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Science & Engineering	CHEM 1017 INTRO CHEM: LAB, CHEM 1021/1021H/1022/1022H Chem Prin I/II	Consumable materials	Flat	\$57.00	\$57.00	0.00%
Science & Engineering	CHEM 2111 Intro Anal Chem Lab, CHEM 4511W Adv Phys Chem Lab	Consumable materials	Flat	\$59.00	\$59.00	0.00%
Science & Engineering	CHEM 2121 Process Anal Chem, CHEM 4111W Modn Instr Me of Chem Anal Lab	Consumable materials	Flat	\$63.00	\$63.00	0.00%
Science & Engineering	CHEM 2311 Organic Lab	Consumable materials	Flat	\$85.00	\$85.00	0.00%
Science & Engineering	CHEM 2312H Hon Organic Lab	Consumable materials	Flat	\$117.00	\$117.00	0.00%
Science & Engineering	CHEM 4223W Polymer Lab	Consumable materials	Flat	\$88.00	\$88.00	0.00%
Science & Engineering	CHEM 4311W Adv Org Chem Lab	Consumable materials	Flat	\$112.00	\$112.00	0.00%
Science & Engineering	CHEM 4711W Adv Inorg Chem Lab	Consumable materials	Flat	\$95.00	\$95.00	0.00%
Science & Engineering	CHEM 8153 Signal-noise	Consumable materials	Flat	\$66.00	\$66.00	0.00%
Science & Engineering	CHEN 3401W Junior Chem Eng Lab	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Science & Engineering	CHEN 4223W Polymer Lab	Consumable materials	Flat	\$88.00	\$88.00	0.00%
Science & Engineering	CHEN 4401W Senior Chem Eng Lab	Consumable materials	Flat	\$110.00	\$110.00	0.00%
Science & Engineering	CHEN 4702 Rheology, CHEN 8102 Polymer Rheology	Demand for service	Flat	\$22.00	\$22.00	0.00%
Science & Engineering	CSE 1101 Envir Issues Solns	Demand for service	Flat	\$53.00	\$53.00	0.00%
Science & Engineering	EE 2002 Cir & Elec Lab, EE 3006 Fund EE Lab	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Science & Engineering	EE 2301 Intro Digital Des	Consumable materials	Flat	\$39.00	\$40.00	2.56%
Science & Engineering	EE 2361 Intro Microcontrollers	Consumable materials	Flat	\$55.00	\$55.00	0.00%
Science & Engineering	GEO 1006 Oceanography	Transportation/field trip	Flat	\$10.00	\$10.00	0.00%
Science & Engineering	GEO 1901 Freshman Seminar: Evt, GEO 4703 Glacial Geology	Transportation/field trip	Flat	\$36.00	\$40.00	11.11%
Science & Engineering	GEO 2201 Solid Earth Dynamics, GEO 2302 Petrology	Transportation/field trip	Flat	\$18.00	\$20.00	11.11%

University of Minnesota 2011 - 2012 Tuition Plan: Course Fees - Per Semester

Campus/Col	Class Name	Fee Purpose	Type	2011 Amount	2012 Amount	Percent Change
Science & Engineering	GEO 3911 Intro Field Geology	Transportation/field trip	Flat	\$900.00	\$1,300.00	44.44%
Science & Engineering	GEO 4501 Structural Geology	Transportation/field trip	Flat	\$36.00	\$50.00	38.89%
Science & Engineering	GEO 4702 General Hydrogeology	Transportation/field trip	Flat	\$150.00	\$180.00	20.00%
Science & Engineering	GEO 4911 Adv Field Geology, GEO 4971W/5971 Field Hydrogeology	Transportation/field trip	Flat	\$900.00	\$950.00	5.56%
Science & Engineering	GEO 5353 Electron Microprobe	Consumable materials	Flat	\$60.00	\$60.00	0.00%
Science & Engineering	MATS 2002 Mech. Prop. Lab	Consumable materials	Flat	\$50.00	\$50.00	0.00%
Science & Engineering	MATS 3801 Characterization Lab	Demand for service	Flat	\$100.00	\$104.00	4.00%
Science & Engineering	MATS 3851W Materials Properties Lab, MATS 5517 Electron Microscopy	Demand for service	Flat	\$100.00	\$100.00	0.00%
Science & Engineering	MATS 4221 Mat. Design	Demand for service	Flat	\$90.00	\$90.00	0.00%
Science & Engineering	MATS 4223W Polymer Lab	Consumable materials	Flat	\$88.00	\$88.00	0.00%
Science & Engineering	ME 2011 Intro Eng, ME 3221 D&M I, Eng Matl&Man, ME 4031W Basic Measure Lab, ME 4131W Therm Envir Eng Lab, ME 4231 Mot Cont Lab, ME 4232 Fluid Power Control Lab, ME 4233 Vibration Engineering Lab, ME 4331 Thermal Energy Engr Lab, ME 4431W Energy Con Sys Lab, ME 5133 Aerosol Lab	Consumable materials	Flat	\$40.00	\$40.00	0.00%
Science & Engineering	ME 4054W Design Projects	Consumable materials	Flat	\$66.00	\$66.00	0.00%
Science & Engineering	ME 5090 Adv Engr Prob, ME 5341 Thermal Design	Consumable materials	Flat	\$20.00	\$20.00	0.00%
Law School	LAW 6951 Comparative Business Entities	Demand for service	Flat	\$48.50	\$48.50	0.00%
Medical School	Various courses - LAMP Lab Service fee	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Medical School	Various courses - LAMP Microscope fee	Consumable materials	Flat	\$5.00	\$5.00	0.00%
Medical School	Various courses - MICB Lab Service fee	Consumable materials	Flat	\$87.25	\$88.00	0.86%
Medical School	Various courses - NSC and NSCI Lab Service fee	Consumable materials	Flat	\$87.25	\$88.00	0.86%
Medical School	ANAT 3602 Principles of Human Anat Lab, ANAT 3608H Honors Human Anatomy Lab, ANAT 3612 Principles of Human Anat Lab	Consumable materials	Flat	\$30.00	\$30.00	0.00%
Medical School	ANAT 5525/PHSL 5525 Pelvis & Urinary System	Consumable materials	Flat	\$254.00	\$264.00	3.94%
Medical School	MORT 3151 R A Lab	Consumable materials	Flat	\$25.00	\$25.00	0.00%
Medical School	MORT 3161 Embalming Laboratory	Consumable materials	Flat	\$110.00	\$114.00	3.64%
Medical School	MORT 3171 Human Anatomy Laboratory	Consumable materials	Flat	\$110.00	\$110.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$800.00	\$800.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$200.00	\$200.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$1,000.00	\$1,000.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$1,600.00	\$1,600.00	0.00%
Medical School	PHSL 3051 Human Physiology	Consumable materials	Flat	\$10.00	\$10.00	0.00%
Medical School	PHSL 3063 Principles of Human Physiology, PHSL 3701 Physiology Laboratory	Consumable materials	Flat	\$35.00	\$35.00	0.00%
Medical School	PHSL 5510 Adv Cardiac Physiology	Consumable materials	Flat	\$525.00	\$525.00	0.00%
Medical School	PHSL 5511 Adv Neuromuscular Jx Phsl	Consumable materials	Flat	\$395.00	\$395.00	0.00%
School of Nursing	NURS 5800 Nursing Topics - Peru	Transportation/field trip	Flat	\$1,000.00	\$1,000.00	0.00%
School of Nursing	NURS 5800 Nursing Topics - Honduras	Transportation/field trip	Flat	\$400.00	\$500.00	25.00%
Col of Pharmacy	PHAR 7217 Elective Practice Experience V	Transportation/field trip	Flat	\$2,200.00	\$2,700.00	22.73%
Col of Pharmacy	PHAR 7217 Elective Practice Experience V	Transportation/field trip	Flat	\$2,200.00	\$2,700.00	22.73%
School of Public Health	Various courses - Public Health Institute Fee	Demand for service	Per Credit	\$132.00	\$132.00	0.00%
School of Public Health	PUBH 7250 Focus Group Interviews	Demand for service	Per Credit	\$120.00	\$120.00	0.00%
Col of Continuing Ed	TRIN 3102 Consecutive Interpreting	Demand for service	Flat	\$40.00	\$40.00	0.00%
Col of Veterinary Medicine	CMB 5335 Molecular Biotech Lab Novice	Consumable materials	Flat	\$90.00	\$90.00	0.00%
Col of Veterinary Medicine	CMB 8335 Mol Biol Tech	Consumable materials	Flat	\$250.00	\$250.00	0.00%
Col of Veterinary Medicine	VBS 2032 General Microbiology w/Lab	Consumable materials	Flat	\$90.00	\$90.00	0.00%
Col of Veterinary Medicine	VPM 3700 Equine Reproductive Management	Transportation/field trip	Flat	\$50.00	\$50.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Admin./Misc. Term Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
System-wide					
All campuses	University Fee (per Credit)	0.05 to 9.99	\$65.00	In Tuition	
All campuses	University Fee (Flat Fee)	10 to 999.99	\$650.00	In Tuition	
Crookston					
Crookston	Application Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Crookston	Orientation Fee	6 to 999.99	\$75.00	\$75.00	0.00%
Crookston	Late Registration Fee-First Week	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Late Registration Fee--Second Week	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Late Registration Fee - third week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Crookston	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Crookston	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Crookston	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Crookston	Transcript Request Fee	0 to 999.99	\$5.00	\$12.00	140.00%
Crookston	FedEx Overnight Service Fee-National	0.05 to 999.99	\$25.00	\$25.00	0.00%
Crookston	FedEx Overnight Service Fee-International	0.05 to 999.99	\$30.00	\$30.00	0.00%
Crookston	Technology Access - Late Return	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Technology Access - Daily Rental	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	Technology Fee-Weekly rental rate	0.05 to 999.99	\$31.25	\$31.25	0.00%
Crookston	Computer Insurance Deduction	0.05 to 999.99	\$500.00	\$500.00	0.00%
Crookston	Lost/Damaged Lab Equipment Fee	0.05 to 999.99	\$20.00	\$20.00	0.00%
Crookston	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Crookston	U-Card Replacement	0.05 to 999.99	\$15.00	\$25.00	66.67%
Crookston	Summer Start Program	0.05 to 999.99	\$250.00	\$250.00	0.00%
Crookston	International Student Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Crookston	Global Seminar Fee	0.05 to 999.99	\$4,850.00	\$4,850.00	0.00%
Crookston	Study Abroad Application Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Parking Permit Fee-All lots (all year)	0.05 to 999.99	\$90.00	\$90.00	0.00%
Crookston	Parking Permit - All lots - each semester	0.05 to 999.99	\$60.00	\$60.00	0.00%
Crookston	Parking Permit - Lot E - all year	0.05 to 999.99	\$90.00	\$90.00	0.00%
Crookston	Parking Permit-Reserved Parking	0.05 to 999.99	\$145.00	\$145.00	0.00%
Crookston	Parking Permit-Temp-1 week	0.05 to 999.99	\$5.00	\$5.00	0.00%
Crookston	Parking Permit - Temp - 1 month	0.05 to 999.99	\$15.00	\$15.00	0.00%
Crookston	Parking Permit - All lots-Duplicate	0.05 to 999.99	\$10.00	\$10.00	0.00%
Duluth					
Duluth	Application Fee-Undergraduate	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	MAPL, Med, MEHS Program Application Fee	0.05 to 999.99	\$30.00	\$31.00	3.33%
Duluth	CEHSP Post-baccalaureate Fee	0.05 to 999.99	\$30.00	\$31.00	3.33%
Duluth	Orientation Fee	0 to 999.99	\$40.00	\$80.00	100.00%
Duluth	Late Registration Fee - First 2 Weeks	0 to 999.99	\$50.00	\$50.00	0.00%
Duluth	Late Registration Fee - Third Week or later	0 to 999.99	\$100.00	\$100.00	0.00%
Duluth	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Duluth	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Duluth	Transcript Request Fee	0.05 to 999.99	\$5.00	\$12.00	140.00%
Duluth	Transcript Fee - Rush Order/Natl FedX	0 to 999.99	\$25.00	\$25.00	0.00%
Duluth	Transcript Fee - Rush Order/Intl FedX	0 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Credit-by-Examination Fee	1 to 999.99	\$50.00	\$50.00	0.00%
Duluth	U-Card Replacement	0.05 to 999.99	\$15.00	\$25.00	66.67%
Duluth	Student Teaching Outside the Duluth Area	0.05 to 2.99	\$100.00	\$103.00	3.00%
Duluth	Student Teaching Outside the Duluth Area	3 to 5.99	\$200.00	\$206.00	3.00%
Duluth	Student Teaching Outside the Duluth Area	6 to 11.99	\$300.00	\$309.00	3.00%
Duluth	Student Teaching Outside the Duluth Area	12 to 999.99	\$600.00	\$618.00	3.00%
Duluth	Education Administration Licensure Program-application fee	0.05 to 999.99	\$30.00	\$31.00	3.33%
Duluth	Chemical Dependency Screening Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Morris					
Morris	Application Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Morris	Online Application Fee	0.05 to 999.99	\$25.00	\$25.00	0.00%
Morris	Freshman Confirmation Fee	0 to 999.99	\$150.00	\$150.00	0.00%
Morris	Transfer Confirmation Fee	0.05 to 999.99	\$150.00	\$150.00	0.00%
Morris	Late Registration - 1st Week (Summer)	0.05 to 999.99	\$25.00	\$25.00	0.00%
Morris	Late Registration - 2nd Week or Later (Summer)	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - 1st Week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - 2nd Week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - 3rd Week or later	0.05 to 999.99	\$100.00	\$100.00	0.00%
Morris	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Admin./Misc. Term Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Morris	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Morris	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Morris	Transcript Request Fee	0.05 to 999.99	\$5.00	\$12.00	140.00%
Morris	Transcript Fee - rush national fedex	0.05 to 999.99	\$25.00	\$25.00	0.00%
Morris	Transcript Fee - rush international fedex	0.05 to 999.99	\$30.00	\$30.00	0.00%
Morris	Credit Exam	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	U Card Replacement Fee	0.05 to 999.99	\$15.00	\$25.00	66.67%
Morris	International Student Fee	0.05 to 999.99	New Fee	\$100.00	New Fee
Morris	Storage Container Fee for Students	0.05 to 999.99	New Fee	\$8.00	New Fee
Morris	National Student Exchange Fee	0.05 to 999.99	\$205.00	\$205.00	0.00%
Morris	GLOBAL STU TCHG APPLICATION FEE	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	NonRegional Student Teaching Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	Certification Fee-Fax	0.05 to 999.99	\$10.00	\$10.00	0.00%
Morris	Minnesota Education Job Fair Fee - Preregistration	0.05 to 999.99	\$20.00	\$20.00	0.00%
Morris	Minnesota Education Job Fair Fee-On Site Registration	0.05 to 999.99	\$30.00	\$30.00	0.00%
Morris	ELTAP Application Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	GST/ELTAP 1-Week Program Fee	0.05 to 999.99	\$150.00	\$150.00	0.00%
Morris	GST/ELTAP 2-Week Program Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	GST/ELTAP 3-Week Program Fee	0.05 to 999.99	\$450.00	\$450.00	0.00%
Morris	GST/ELTAP 4-Week Program Fee	0.05 to 999.99	\$600.00	\$600.00	0.00%
Morris	GST/ELTAP 5-Week Program Fee	0.05 to 999.99	\$750.00	\$750.00	0.00%
Morris	GST/ELTAP 6-Week Program Fee	0.05 to 999.99	\$900.00	\$900.00	0.00%
Morris	GST/ELTAP Additional Placement Fee	0.05 to 999.99	\$125.00	\$125.00	0.00%
Morris	Lost Key Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Parking Permit Fee	0.05 to 999.99	\$91.00	\$91.00	0.00%
Rochester					
Rochester	Paper Application Fee	0.05 to 999.99	New Fee	\$35.00	New Fee
Rochester	Electronic Application Fee	0.05 to 999.99	\$35.00	\$30.00	-14.29%
Rochester	Enrollment Deposit Fee	0.05 to 999.99	\$300.00	\$200.00	-33.33%
Rochester	Credit by Examination	0.05 to 999.99	\$50.00	\$50.00	0.00%
Rochester	Ucard Replacement Fee	0.05 to 999.99	New Fee	\$25.00	New Fee
Rochester	Laptop Durable Goods Non-Return Fee (based on actual exp)	0.05 to 999.99	New Fee	Variable	New Fee
Rochester	Lab Supplies Replacement Fee (based on actual expense)	0.05 to 999.99	New Fee	Variable	New Fee
Rochester	Housing Deposit Fee	0.05 to 999.99	New Fee	\$100.00	New Fee
Rochester	Housing Damage Fee (based on actual expense)	0.05 to 999.99	New Fee	Variable	New Fee
Rochester	National Student Exchange Fee	0.05 to 999.99	New Fee	\$185.00	New Fee
Rochester	International Student Fee	0.05 to 999.99	New Fee	\$70.00	New Fee
Rochester	Health Service Fee	0.05 to 5.99	New Fee	\$12.00	New Fee
Twin Cities					
Col of Design	Key Deposit Fee	0.05 to 999.99	\$20.00	\$20.00	0.00%
Col of Design	Locker Rental Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Col of Design	Studio Facility Usage Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Auxiliary Services	Transportation Fee	0.05 to 999.99	\$18.00	\$19.00	5.56%
Auxiliary Services	Ucard - Replacement Card Fee	0.05 to 999.99	New Fee	\$25.00	New Fee
Budget Office	Student Stadium Fee	6 to 999.99	\$12.50	\$12.50	0.00%
Budget Office	Capital Enhancement Fee for Student Life	6 to 999.99	\$40.00	\$60.00	50.00%
Col of Biological Sciences	Special Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Ed/Human Dev	EDPA Administrative Licensure Fee	0.05 to 999.99	\$550.00	\$550.00	0.00%
Col of Ed/Human Dev	Part-time School Counseling Licensure Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Col of Ed/Human Dev	Master of Education and Endorsement Program Application Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
Col of Ed/Human Dev	Initial Licensure-Master of Education Confirmation Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Col of Ed/Human Dev	EDPA Multiple Endorsement Fee	0.05 to 999.99	\$275.00	\$275.00	0.00%
Col of Ed/Human Dev	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art-Majors Studio Deposits	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art-Graduate Studio Deposit	0.05 to 999.99	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Art Locker Fee in Regis Center (Summer)	0.05 to 999.99	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Art Locker Fee in Regis Center (Fall-Spring)	0.05 to 999.99	\$45.00	\$45.00	0.00%
Col of Liberal Arts	Art Locker Fee in Regis Center (Fall-Spring-Summer)	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art Dept Equipment Repair	0.05 to 999.99	\$500.00	\$500.00	0.00%
Col of Liberal Arts	Art Dept Equipment Replacement	0.05 to 999.99	\$3,500.00	\$3,500.00	0.00%
Col of Liberal Arts	Art Dept Late Equipment Fee	0.05 to 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Art - Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Admin./Misc. Term Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Col of Liberal Arts	Marching Band Instrument rental	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Marching Band - Spat camp	0.05 to 999.99	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Marching Band - Uniform Dry Cleaning (max cost/item)	0.05 to 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Music- Locker Room Keycard Replacement	0.05 to 999.99	\$45.00	\$45.00	0.00%
Col of Liberal Arts	Music- Locker Rental Full-Year	0.05 to 999.99	\$95.00	\$95.00	0.00%
Col of Liberal Arts	Music - Locker Rental Single Term	0.05 to 999.99	\$75.00	\$75.00	0.00%
Col of Liberal Arts	Locker rental by Non-Majors (Acad Year)	0.05 to 999.99	\$120.00	\$120.00	0.00%
Col of Liberal Arts	Locker rental by Non-Majors (Single Term)	0.05 to 999.99	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Rental Storage Wedge Large/shared instruments (Sem)	0.05 to 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Rental Storage Wedge Large/shared instruments (Acad Yr)	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Usage Majors/Minors	0.05 to 999.99	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$130.00	\$130.00	0.00%
Col of Liberal Arts	Music-Practice Rooms Hourly Usage Majors/Minors	0.05 to 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Music-Practice Rooms Hourly Usage Non-Majors/Minors	0.05 to 999.99	\$60.00	\$60.00	0.00%
Col of Liberal Arts	Music- B Practice Rooms-Semester Usage Majors/Minors	0.05 to 999.99	\$65.00	\$65.00	0.00%
Col of Liberal Arts	Music- B Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$110.00	\$110.00	0.00%
Col of Liberal Arts	Music- Practice Room-student not enrolled in Music classes	0.05 to 999.99	\$100.00	\$104.00	4.00%
Col of Liberal Arts	Music-Practice Room - lost access card	0.05 to 999.99	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Music - Recital Staffing	0.05 to 999.99	\$60.00	\$60.00	0.00%
Col of Liberal Arts	Supplemental Staffing Cancellation Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Music- Ferguson Hall Lobby rental for Recital Receptions	0.05 to 999.99	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music- Ultan Recital Hall Rental	0.05 to 999.99	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music AV recording editing/Technical Assitance	0.05 to 999.99	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music-Performance Duplication Fee	0.05 to 999.99	\$12.00	\$12.00	0.00%
Col of Liberal Arts	Music- Requested Piano and/or Harpsichord Tunings	0.05 to 999.99	\$125.00	\$125.00	0.00%
Col of Liberal Arts	Music - Instrument Rental Fee	0.05 to 999.99	New Fee	\$35.00	New Fee
Col of Liberal Arts	Music - Late Return of Instrument Fee	0.05 to 999.99	New Fee	\$25.00	New Fee
Col of Liberal Arts	Ensemble lost music fees (rate base on music cost, \$25 - \$200)	0.05 to 999.99	New Fee	Variable	New Fee
Col of Liberal Arts	Choir Dresses	0.05 to 999.99	\$56.00	\$56.00	0.00%
Col of Liberal Arts	CCLC Skills Inventory Testing Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Col of Liberal Arts	CCLC Recommendation Packet Service Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Col of Liberal Arts	CCLC - NSE Orientation/Activity Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	CCLC - NSE Program Fees	0.05 to 999.99	\$225.00	\$225.00	0.00%
Col of Liberal Arts	CCLC-Meet and Eat with Employers workshop fees	0.05 to 999.99	\$20.00	\$15.00	-25.00%
Col of Liberal Arts	CLA Language Ctr-Individual LPE Testing	0.05 to 999.99	\$30.00	\$30.00	0.00%
Col of Liberal Arts	CLA Language Center - LPE Screening Test	0.05 to 999.99	\$20.00	\$20.00	0.00%
Col of Liberal Arts	CLA Equipment Loan Late Fees	0.05 to 999.99	\$25.00	\$25.00	0.00%
Col of Liberal Arts	CLA Special Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Economics Graduate Student Placement Service Fee	0.05 to 999.99	\$1.00	\$1.00	0.00%
Col of Liberal Arts	English-key deposit	0.05 to 999.99	\$40.00	\$40.00	0.00%
Col of Liberal Arts	Psychology - Key Deposit	0.05 to 999.99	New Fee	\$10.00	New Fee
Col of Liberal Arts	Psychology - Lost Key Fee	0.05 to 999.99	New Fee	\$100.00	New Fee
Student Affairs	TC Student Health Benefit Plan	6 to 999.99	\$950.00	\$950.00	0.00%
Student Affairs	TC Summer Health Benefit Plan	6 to 999.99	\$484.00	\$485.00	0.21%
Student Affairs	TC AHC Student Health Benefit Plan	0.05 to 999.99	\$1,284.00	\$1,340.00	4.36%
Student Affairs	TC Summer AHC Student Health Benefit Plan	0.05 to 999.99	\$654.00	\$683.00	4.43%
Student Affairs	TC Long Term Disability Coverage	0.05 to 999.99	\$39.78	\$39.78	0.00%
Student Affairs	TC Dent Res/Fellow Long Term Disability	0.05 to 999.99	New Fee	\$44.50	New Fee
Student Affairs	TC Dent Res/Fellow Health Plan	0.05 to 999.99	New Fee	\$189.00	New Fee
Student Affairs	TC BHS Group Extended Coverage	0.05 to 999.99	\$118.87	\$117.07	-1.51%
Student Affairs	TC GA Health Plan Premium	0.05 to 999.99	\$91.50	\$96.90	5.90%
Student Affairs	TC Student Health Benefit Plan for In't Students	0.05 to 999.99	\$950.00	\$950.00	0.00%
Student Affairs	TC Summer Student Health Benefit for Int'l Students	0.05 to 999.99	\$484.00	\$485.00	0.21%
Student Affairs	UMM Student Health Benefit Plan	0.05 to 999.99	\$907.00	\$930.00	2.54%
Student Affairs	UMM Summer Student Health Benefit Plan	0.05 to 999.99	\$462.00	\$474.00	2.60%
Student Affairs	UMM Student Health Benefit Plan for Int'l Students	0.05 to 999.99	\$930.00	\$930.00	0.00%
Student Affairs	UMM Summer Student Health Benefit Plan for Int'l Students	0.05 to 999.99	\$484.00	\$474.00	-2.07%
Student Affairs	UMC Student Health Benefit Plan	0.05 to 999.99	\$930.00	\$950.00	2.15%
Student Affairs	UMC Summer Student Health Benefit Plan	0.05 to 999.99	\$474.00	\$485.00	2.32%
Student Affairs	UMC Student Health Benefit Plan for Int'l Students	0.05 to 999.99	\$950.00	\$950.00	0.00%
Student Affairs	UMC Summer Student Health Benefit Plan for Int'l Students	0.05 to 999.99	\$484.00	\$485.00	0.21%
Student Affairs	UMD Student Health Benefit Plan	0.05 to 999.99	\$930.00	\$950.00	2.15%
Student Affairs	UMD Summer Student Health Benefit Plan	0.05 to 999.99	\$474.00	\$485.00	2.32%
Student Affairs	UMD Student Health Benefit Plan for Int'l Students	0.05 to 999.99	\$950.00	\$950.00	0.00%
Student Affairs	UMD Summer Student Health Benefit for Int'l Students	0.05 to 999.99	\$484.00	\$485.00	0.21%
Student Affairs	UMD AHC Student Health Benefit Plan	0.05 to 999.99	\$1,284.00	\$1,340.00	4.36%

University of Minnesota 2011 - 2012 Tuition Plan: Admin./Misc. Term Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Student Affairs	UMD Summer AHC Student Health Benefit Plan	0.05 to 999.99	\$654.00	\$683.00	4.43%
Student Affairs	UMD Long Term Disability Coverage	0.05 to 999.99	\$39.78	\$39.78	0.00%
Student Affairs	UMD Group Extended Coverage	0.05 to 999.99	\$98.35	\$96.90	-1.47%
Student Affairs	UMD GA Health Plan Premium	0.05 to 999.99	\$91.50	\$96.90	5.90%
Student Affairs	TC Dental Insurance	0.05 to 999.99	\$169.50	\$169.50	0.00%
Student Affairs	UMD Dental Plan	0.05 to 999.99	\$169.50	\$169.50	0.00%
Student Affairs	UMM Dental Insurance	0.05 to 999.99	\$169.50	\$169.50	0.00%
Student Affairs	UMC Dental Insurance	0.05 to 999.99	\$169.50	\$169.50	0.00%
Col of Food/Ag/Nat Rsrc Sci	Dietetic Internship	0.05 to 999.99	\$3,400.00	\$3,400.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Dietetic Internship (1300 Hrs)	0.05 to 999.99	\$3,400.00	\$8,500.00	150.00%
Carlson School of Mgmt	CSOM Credit Exam fee	0.01 to 999.99	\$50.00	\$50.00	0.00%
Carlson School of Mgmt	CSOM Global Educ Abroad Appl Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Carlson School of Mgmt	FT-MBA Tuition Deposit	0.05 to 999.99	\$500.00	\$500.00	0.00%
Carlson School of Mgmt	PT-MBA Tuition Deposit	0.05 to 999.99	\$200.00	\$200.00	0.00%
Carlson School of Mgmt	PT-MBA Domestic Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
Carlson School of Mgmt	PT-MBA International Application Fee	0.05 to 999.99	\$90.00	\$90.00	0.00%
Carlson School of Mgmt	FT-MBA Domestic Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
Carlson School of Mgmt	FT-MBA International Application Fee	0.05 to 999.99	\$90.00	\$90.00	0.00%
Carlson School of Mgmt	Exec MBA Domestic Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
Carlson School of Mgmt	Exec MBA International Application Fee	0.05 to 999.99	\$90.00	\$90.00	0.00%
Carlson School of Mgmt	Exec MBA Confirmation Fee	0.05 to 999.99	\$750.00	\$750.00	0.00%
Carlson School of Mgmt	CSOM International Program Cancellation Fee	0.05 to 999.99	\$1,500.00	\$5,300.00	253.33%
Carlson School of Mgmt	Lost or Damaged CSOM Clicker Fee	0.05 to 999.99	\$35.00	\$35.00	0.00%
School of Dentistry	DDS Student Application Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
School of Dentistry	Ortho Application Fee(International)	0.05 to 999.99	\$90.00	\$90.00	0.00%
School of Dentistry	Endo Application Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
School of Dentistry	Perio Application Fee(usa)	0.05 to 999.99	\$55.00	\$55.00	0.00%
School of Dentistry	Perio Application Fee (International)	0.05 to 999.99	\$60.00	\$60.00	0.00%
School of Dentistry	Pros Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
School of Dentistry	Dental Hygiene Grad Application Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Dentistry	Ortho Student Application fee(U.S.A)	0.05 to 999.99	\$80.00	\$80.00	0.00%
School of Dentistry	PASS Student Application Fee	0.05 to 999.99	\$100.00	\$130.00	30.00%
School of Dentistry	Transfer Evaluation Fee - DDS	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
School of Dentistry	PASS Student Application Fee	0.05 to 999.99	\$100.00	\$130.00	30.00%
School of Dentistry	PASS 1 Program Deposits	0.05 to 999.99	\$22,492.00	\$23,616.00	5.00%
School of Dentistry	Dental Hygiene Placement Deposits	0.05 to 999.99	\$175.00	\$100.00	-42.86%
School of Dentistry	Dental Overgarment Fee - Oral Surgery	0.05 to 999.99	\$60.25	\$63.00	4.56%
School of Dentistry	Dental Overgarment Fee - Ortho	0.05 to 999.99	\$90.25	\$95.00	5.26%
School of Dentistry	Dent Endo Typodont-PASS DDS3	0.05 to 999.99	\$149.00	\$156.00	4.70%
School of Dentistry	Dent Lab Articulators DDS3-PASS	0.05 to 999.99	\$925.00	\$971.00	4.97%
School of Dentistry	Dent Oper/Pros Typodont-DDS3-PASS	0.05 to 999.99	\$209.00	\$219.00	4.78%
School of Dentistry	Oral Anatomy Teeth - CD (Fall Only)	0.05 to 999.99	\$12.90	\$15.00	16.28%
School of Dentistry	Dentistry - Interactive Audio (Fall Only - DDS1)	0.05 to 999.99	New Fee	\$28.00	New Fee
Sr. VP & Provost	Stop Payment-returned refund checks fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Sr. VP & Provost	Application Fee - Undergrads	0 to 999.99	\$55.00	\$55.00	0.00%
Sr. VP & Provost	Transfer Confirmation Fee	0.05 to 999.99	\$80.00	\$80.00	0.00%
Sr. VP & Provost	Late Payment	0.05 to 999.99	\$30.00	\$30.00	0.00%
Sr. VP & Provost	Installment	0.05 to 999.99	\$35.00	\$35.00	0.00%
Sr. VP & Provost	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Sr. VP & Provost	Late Registration-1st week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Sr. VP & Provost	Late Registration-2nd week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Sr. VP & Provost	Late Registration-3rd week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Sr. VP & Provost	Transcript&other misc-Fed Ex Priority Overnight	0.05 to 999.99	\$15.00	\$15.00	0.00%
Sr. VP & Provost	Transcript&other misc-International Priority	0.05 to 999.99	\$20.00	\$20.00	0.00%
Sr. VP & Provost	Late Registration-1st week Summer	0.05 to 999.99	\$25.00	\$25.00	0.00%
Sr. VP & Provost	Late Registration-2nd week Summer	0.05 to 999.99	\$50.00	\$50.00	0.00%
Sr. VP & Provost	Grad School Orientation Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Sr. VP & Provost	Freshman Confirmation fee/deposit	0.05 to 999.100	\$225.00	\$250.00	11.11%
Sr. VP & Provost	Transcript Request Fee	0.05 to 999.100	\$5.00	\$12.00	140.00%
Graduate School	Application Fee - intern'l applicants	0 to 999.99	\$95.00	\$95.00	0.00%
Graduate School	Application Fee - domestic applicants	0 to 999.99	\$75.00	\$75.00	0.00%
Graduate School	Graduate School Re-Admission/Change of Status	0.05 to 999.99	\$75.00	\$75.00	0.00%
Humphrey Schl of Public Aff	Muskie/Indian Fellow Orientation Fee First Year	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Admin./Misc. Term Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Health Sciences	Application Processing Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Health Sciences	Admission Confirmation Fee	0.05 to 999.99	\$250.00	\$250.00	0.00%
Health Sciences	Entry Fee	0.05 to 999.99	New Fee	\$24.00	New Fee
Science & Engineering	ISE non-refundable deposit	0.05 to 999.99	\$1,300.00	\$1,300.00	0.00%
Science & Engineering	ISE Year 2 Fee	0.05 to 999.99	\$1,175.00	\$687.50	-41.49%
Science & Engineering	ISE Year 1 Fee	0.05 to 999.99	\$1,175.00	\$727.50	-38.09%
Science & Engineering	ISE Year 3 Fee	0.05 to 999.99	\$900.00	\$687.50	-23.61%
Science & Engineering	ISE per credit fee	0.05 to 999.99	\$157.00	\$157.00	0.00%
Science & Engineering	ISE late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Science & Engineering	MOT non-refundable deposit	0.05 to 999.99	\$2,000.00	\$2,000.00	0.00%
Science & Engineering	MOT Year 1 Fee	0.05 to 999.99	\$1,700.00	\$1,100.00	-35.29%
Science & Engineering	MOT Year 2 Fees	0.05 to 999.99	\$1,700.00	\$1,050.00	-38.24%
Science & Engineering	MOT per credit fee	0.05 to 999.99	\$180.00	\$180.00	0.00%
Science & Engineering	MOT late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Science & Engineering	MSST non-refundable deposit	0.05 to 999.99	\$500.00	\$500.00	0.00%
Science & Engineering	Credit Exam Fee - Test out	0.05 to 999.99	\$50.00	\$50.00	0.00%
Science & Engineering	SE Fee Yr 1 and Yr 2	0.05 to 999.99	\$1,550.00	\$1,025.00	-33.87%
Science & Engineering	Background check fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Science & Engineering	Locker Rental - Civil Eng	0.05 to 999.99	\$15.00	\$15.00	0.00%
Science & Engineering	Lab Key, Civil Eng, Shep Lab Deposit	0.05 to 999.99	\$5.00	\$5.00	0.00%
Science & Engineering	Environmental Lab, CEMS Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
Science & Engineering	E&CE, Mech E Key Deposit	0.05 to 999.99	\$15.00	\$15.00	0.00%
Science & Engineering	Grad Student, Desk, CS&E Office Key Deposit	0.05 to 999.99	\$20.00	\$20.00	0.00%
Law School	LLM Application Fee	0.05 to 999.99	\$70.00	\$70.00	0.00%
Law School	Application Fee for Law School Students	0.05 to 999.99	\$75.00	\$75.00	0.00%
Law School	Entering student deposit fee	0.05 to 999.99	\$750.00	\$750.00	0.00%
Law School	Law School Transcript Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Law School	Law School Locker Fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Law School	Beijing China Summer Program	0.05 to 5	\$4,250.00	\$4,250.00	0.00%
Law School	Beijing China Summer Program	6 to 6	\$5,100.00	\$5,100.00	0.00%
Law School	Beijing Summer Housing Fee	0.05 to 999.99	\$1,500.00	\$1,500.00	0.00%
Law School	Humphrey Fellow to LL.M. Fee	0.05 to 999.99	\$4,500.00	\$4,500.00	0.00%
Medical School	Medical Student Application Fee - TC & Duluth	0.05 to 999.99	\$75.00	\$75.00	0.00%
Medical School	Medical Student Acceptance Fee - TC & Duluth	0.05 to 999.99	\$100.00	\$100.00	0.00%
Medical School	Mortuary Science student acceptance fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Nursing	Intent To Enroll - Baccalaureate Nursing Program	0.05 to 999.99	\$500.00	\$500.00	0.00%
School of Nursing	Intent To Enroll - MN, PhD & DNP Programs	0.05 to 999.99	\$500.00	\$500.00	0.00%
School of Nursing	Program Fee - Nurse Anesthesia Program	0.05 to 999.99	\$457.00	\$457.00	0.00%
School of Nursing	Nursing BSN Testing NCLEX-RN and module training	0.05 to 999.99	\$75.00	\$75.00	0.00%
School of Nursing	Nursing MN Testing NCLEX-RN and module training	0.05 to 999.99	\$60.00	\$60.00	0.00%
International Programs	Int'l Stu Administrative Fee	0.05 to 999.99	\$90.00	\$125.00	38.89%
International Programs	International Student Aid Fee	0.05 to 999.99	\$12.00	\$12.00	0.00%
International Programs	Int'l Stu Administrative Fee-summer	0.05 to 999.99	\$45.00	\$55.00	22.22%
International Programs	International Student Aid Fee - summer	0.05 to 999.99	\$6.00	\$6.00	0.00%
Col of Continuing Ed	Online and Distance Learning	2 to 5.99	\$87.00	\$90.00	3.45%
Col of Continuing Ed	Online and Distance Learning	6 to 10.99	\$178.00	\$180.00	1.12%
Col of Continuing Ed	Online and Distance Learning	11 to 999.99	\$261.00	\$270.00	3.45%
Col of Continuing Ed	Testing Fee for English Language Proficiency Testing	0.05 to 999.99	\$30.00	\$30.00	0.00%
Col of Veterinary Medicine	Application Fee - DVM Program	0.05 to 999.99	\$75.00	\$80.00	6.67%
Col of Veterinary Medicine	Intent to Enroll - DVM Program	0.05 to 999.99	\$500.00	\$500.00	0.00%

**University of Minnesota 2011 - 2012 Tuition Plan:
Campus/Collegiate and Durable Goods Fees - Per Semester**

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
<u>Crookston</u>					
Crookston	Technology Access Fee	0.05 to 999.99	\$250.00	\$250.00	0.00%
Crookston	Computer/Notebook Fee	6 to 999.99	\$250.00	\$250.00	0.00%
<u>Duluth</u>					
Duluth	CE Collegiate Fee	1 to 5.99	New Fee	\$62.50	New Fee
Duluth	CE Collegiate Fee	6 to 999.99	\$50.00	\$125.00	150.00%
Duluth	CE Collegiate Summer	1 to 2.99	New Fee	\$31.25	New Fee
Duluth	CE Collegiate Summer	3 to 999.99	\$25.00	\$62.50	150.00%
Duluth	CEHSP Collegiate Fee	1 to 5.99	New Fee	\$102.50	New Fee
Duluth	CEHSP Collegiate Fee	6 to 999.99	\$125.00	\$205.00	64.00%
Duluth	CEHSP Collegiate Summer Fee	1 to 2.99	New Fee	\$51.25	New Fee
Duluth	CEHSP Collegiate Summer Fee	3 to 999.99	\$62.50	\$102.50	64.00%
Duluth	CLA Collegiate Fee	1 to 5.99	New Fee	\$115.00	New Fee
Duluth	CLA Collegiate Fee	6 to 999.99	\$150.00	\$230.00	53.33%
Duluth	CLA Collegiate Summer Fee	1 to 2.99	New Fee	\$57.50	New Fee
Duluth	CLA Collegiate Summer Fee	3 to 999.99	\$75.00	\$115.00	53.33%
Duluth	SCSE Collegiate Fee	1 to 5.99	New Fee	\$115.00	New Fee
Duluth	SCSE Collegiate Fee	6 to 999.99	\$150.00	\$230.00	53.33%
Duluth	SCSE Collegiate Summer Fee	1 to 2.99	New Fee	\$57.50	New Fee
Duluth	SCSE Collegiate Summer Fee	3 to 999.99	\$75.00	\$115.00	53.33%
Duluth	LSBE Collegiate Fee	1 to 5.99	New Fee	\$90.00	New Fee
Duluth	LSBE Collegiate Fee	6 to 999.99	\$100.00	\$180.00	80.00%
Duluth	LSBE Collegiate Summer Fee	1 to 2.99	New Fee	\$45.00	New Fee
Duluth	LSBE Collegiate Summer Fee	3 to 999.99	\$50.00	\$90.00	80.00%
Duluth	SFA Collegiate Fee	1 to 5.99	New Fee	\$165.00	New Fee
Duluth	SFA Collegiate Fee	6 to 999.99	\$250.00	\$330.00	32.00%
Duluth	SFA Collegiate Summer Fee	1 to 2.99	New Fee	\$82.50	New Fee
Duluth	SFA Collegiate Summer Fee	3 to 999.99	\$125.00	\$165.00	32.00%
<u>Morris</u>					
Morris	Morris Campus Fee	0.5 to 5.99	\$0.00	\$35.00	New Fee
Morris	Morris Campus Fee	6 to 999.99	\$62.50	\$70.00	12.00%
Morris	Morris Campus Fee (Summer)	0.05 to 999.99	New Fee	\$35.00	New Fee
<u>Rochester</u>					
Rochester	Rochester Campus Fee	0.05 to 5.99	\$50.00	\$62.50	25.00%
Rochester	Rochester Campus Fee	6 to 999.99	\$100.00	\$125.00	25.00%
Rochester	Laptop programs durable goods fee	0.05 to 5.99	\$100.00	\$100.00	0.00%
Rochester	Laptop programs durable goods fee	6 to 999.99	\$500.00	\$400.00	-20.00%
<u>Twin Cities</u>					
Col of Design	CDes Collegiate Fee UG & Graduate	0.05 to 5.99	\$165.00	\$165.00	0.00%
Col of Design	CDes Collegiate Fee UG & Graduate	6 to 999.99	\$330.00	\$330.00	0.00%
Col of Design	CDes Collegiate Fee Summer	1 to 5	\$77.00	\$82.50	7.14%
Col of Design	CDes Collegiate Fee Summer	6 to 99999	\$154.00	\$165.00	7.14%
Col of Design	Bobbin Case Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Col of Biological Sciences	CBS Collegiate Fee - Summer	3 to 999.99	\$102.00	\$115.00	12.75%
Col of Biological Sciences	CBS Collegiate Fee	3 to 6	\$102.00	\$115.00	12.75%
Col of Biological Sciences	CBS Collegiate Fee	6 to 999.99	\$203.00	\$230.00	13.30%
Col of Ed/Human Dev	EdHD Technology Fee	1 to 5.99	\$65.00	\$80.00	23.08%
Col of Ed/Human Dev	EdHD Technology Fee	6 to 999.99	\$130.00	\$160.00	23.08%
Col of Ed/Human Dev	School Psych - First Year Students (EPSY) Materials Fee	0.05 to 999.99	\$210.00	\$210.00	0.00%

University of Minnesota 2011 - 2012 Tuition Plan: Campus/Collegiate and Durable Goods Fees - Per Semester

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Col of Liberal Arts	CLA Student Services and Technology Fee	0.05 to 5.99	\$57.50	\$72.50	26.09%
Col of Liberal Arts	CLA Student Services and Technology Fee	6 to 999.99	\$115.00	\$145.00	26.09%
Col of Food/Ag/Nat Rsrc Sci	CFANS Collegiate Fee	0.05 to 5.99	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Collegiate Fee	6 to 999.99	\$110.00	\$110.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Collegiate Fee - Summer	0.05 to 2.99	\$27.50	\$27.50	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Collegiate Fee - Summer	3 to 999.99	\$55.00	\$55.00	0.00%
Carlson School of Mgmt	CSOM Collegiate Fee	1 to 8	\$100.00	\$290.00	190.00%
Carlson School of Mgmt	CSOM Collegiate Fee	9 to 999.99	\$495.00	\$580.00	17.17%
Carlson School of Mgmt	CSOM Summer Collegiate Fee	1 to 5	\$50.00	\$145.00	190.00%
Carlson School of Mgmt	CSOM Summer Collegiate Fee	6 to 999.99	\$247.50	\$290.00	17.17%
School of Dentistry	Equipment Fee All DDS, Res, DT, DH	0.05 to 999.99	\$187.00	\$196.00	4.81%
School of Dentistry	Instrument UsagePeds (Grad & Cert)	0.05 to 999.99	\$751.00	\$789.00	5.06%
School of Dentistry	Instrument UsagePerio (Grad & Cert)	0.05 to 999.99	\$556.00	\$584.00	5.04%
School of Dentistry	Instrument UsageProsth (Grad & Cert)	0.05 to 999.99	\$861.00	\$904.00	4.99%
School of Dentistry	Instrument UsageTJM (Grad & Cert)	0.05 to 999.99	\$440.00	\$462.00	5.00%
School of Dentistry	Instrument UsageEndo (Grad & Cert)	0.05 to 999.99	\$786.00	\$1,250.00	59.03%
School of Dentistry	Instrument UsageDental Therapy (Grad)	0.05 to 999.99	\$1,720.00	\$1,806.00	5.00%
School of Dentistry	Instrument UsageDental Ther Sum(Grad)	0.05 to 999.99	\$912.00	\$958.00	5.04%
School of Dentistry	Instrument UsageDH	0.05 to 999.99	\$722.00	\$758.00	4.99%
School of Dentistry	Instrument UsageDH Summer	0.05 to 999.99	\$433.00	\$455.00	5.08%
School of Dentistry	Inst Usage-UG DT(YR1 & 2nd YR) Summer	0.05 to 999.99	\$845.00	\$887.00	4.97%
School of Dentistry	Inst Usage-(DDS1,2,3,4,5,PASS3,4,DTUG YR2&YR3)	0.05 to 999.99	\$1,790.00	\$1,880.00	5.03%
School of Dentistry	Inst Usage-Sum(DDS,2,3,4,5, PASS 3,4)	0.05 to 999.99	\$890.00	\$935.00	5.06%
Humphrey Schl of Public Aff	HHH Technology Fee	0.05 to 5.99	\$125.00	\$125.00	0.00%
Humphrey Schl of Public Aff	HHH Technology Fee	6 to 999.99	\$250.00	\$250.00	0.00%
Humphrey Schl of Public Aff	HHH Technology Fee - Summer	0.05 to 2.99	\$37.50	\$37.50	0.00%
Humphrey Schl of Public Aff	HHH Technology Fee- Summer	3 to 999.99	\$50.00	\$50.00	0.00%
Science and Engineering	CSE Collegiate Fee - Summer	0.05 to 2.99	\$50.00	\$75.00	50.00%
Science and Engineering	CSE Collegiate Fee - Summer	3 to 999.99	\$100.00	\$150.00	50.00%
Science and Engineering	CSE Collegiate Fee	0.05 to 5.99	\$100.00	\$150.00	50.00%
Science and Engineering	CSE Collegiate Fee	6 to 999.99	\$200.00	\$300.00	50.00%
Law School	Technology/Academic Fee	0.05 to 999.99	\$450.00	\$475.00	5.56%
Law School	Law School Tech Fee for Summer School	0.05 to 999.99	\$180.00	\$180.00	0.00%
Law School	Laptop Purchase Charge	0.05 to 999.99	\$625.00	\$625.00	0.00%
Medical School	Med Schl Col/tech fee for Medical Stu	0.05 to 999.99	\$275.00	\$275.00	0.00%
Medical School	Med Schl Collegiate for Allied Health Stu	0.05 to 999.99	\$150.00	\$150.00	0.00%
Medical School	Mort Sci program fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
School of Nursing	Nursing Collegiate Fee - UG & Graduate	0.05 to 999.99	\$139.00	\$139.00	0.00%
School of Nursing	Nursing BSN, DNP & MN Clinical Fee	0.05 to 999.99	\$700.00	\$700.00	0.00%
Col of Pharmacy	Collegiate Fee - TC PharmD	0.05 to 999.99	\$195.00	\$300.00	53.85%
Col of Pharmacy	Collegiate Fee - DL PharmD	0.05 to 999.99	New Fee	\$300.00	New Fee
Col of Pharmacy	Collegiated Fee - TC PharmD - Summer	0.05 to 999.99	\$97.50	\$247.50	153.85%
Col of Pharmacy	Collegiate Fee - DL PharmD - Summer	0.05 to 999.99	New Fee	\$247.50	New Fee
Col of Pharmacy	Collegiate Fee - TC Grad	0.05 to 5.99	New Fee	\$100.00	New Fee
Col of Pharmacy	Collegiate Fee - TC Grad	6 to 999.99	New Fee	\$200.00	New Fee
Col of Pharmacy	Collegiate Fee - DL Grad	0.05 to 5.99	New Fee	\$100.00	New Fee
Col of Pharmacy	Collegiate Fee - DL Grad	6 to 999.99	New Fee	\$200.00	New Fee
Col of Pharmacy	Collegiate Fee - TC Grad - Summer	0.05 to 5.99	New Fee	\$50.00	New Fee

**University of Minnesota 2011 - 2012 Tuition Plan:
Campus/Collegiate and Durable Goods Fees - Per Semester**

Campus/College	Fee Name	Credits	2011 Amount	2012 Amount	Percent Change
Col of Pharmacy	Collegiate Fee - TC Grad - Summer	6 to 999.99	New Fee	\$100.00	New Fee
Col of Pharmacy	Collegiate Fee - DL Grad - Summer	0.05 to 5.99	New Fee	\$50.00	New Fee
Col of Pharmacy	Collegiate Fee - DL Grad - Summer	6 to 999.99	New Fee	\$100.00	New Fee
School of Public Health	Public Health Technology Fee	0.05 to 5.99	\$105.00	\$105.00	0.00%
School of Public Health	Public Health Technology Fee	6 to 999.99	\$140.00	\$140.00	0.00%
School of Public Health	Public Health Technology Fee - Summer	0.05 to 5.99	\$52.50	\$52.50	0.00%
School of Public Health	Public Health Technology Fee - Summer	6 to 999.99	\$70.00	\$70.00	0.00%
Col of Continuing Ed	CCE Collegiate Fee	0.05 to 5.99	\$50.00	\$55.00	10.00%
Col of Continuing Ed	CCE Collegiate Fee	6 to 999.99	\$100.00	\$110.00	10.00%
Col of Continuing Ed	CCE Collegiate Fee - Summer	0 to 5.99	\$25.00	\$27.00	8.00%
Col of Continuing Ed	CCE Collegiate Fee - Summer	6 to 999.99	\$50.00	\$55.00	10.00%
Col of Veterinary Medicine	VETMD - Collegiate Fee	0.05 to 999.99	\$400.00	\$500.00	50.00%

Date: May 24, 2011

To: President Robert H. Bruininks
Vice President Richard Pfutzenreuter

From: Senior Vice President Robert J. Jones

Re: Student Services Fees Recommendations

Attached please find the 2011-2012 Student Services Fees recommendations for the University of Minnesota campuses. Each campus has its own autonomous review and recommendation process that is governed by a student-majority committee appointed by the respective student associations. System Academic Administration and Student Affairs serve as consultants to the campuses regarding the Student Services Fees process. The campus Student Services Fees Committees forward their recommendations to the appropriate chancellor or provost, who reviews and comments upon these recommendations and submits them to my office.

I am forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget, for their review and action.

The recommendations for the mandatory 2011-2012 Student Services Fees for each campus are as follows:

Campus	2010-2011 Semester Fee	2011-2012 Semester Fee	Percentage Increase/Decrease
UMC	\$195.50	\$201.25	2.9%
UMD	\$293.61	\$293.61	0%
UMM	\$312.50	\$314.50	.6%
UMR	\$160.00	\$160.00	0%
UMTC	\$349.04	\$365.90	4.8%

The Student Services Fees recommendations submitted by each campus are attached for your information. Please let me know if you have questions concerning any of these items.

I want to take this opportunity to acknowledge the Fee Committee members on each campus for their dedication in serving on this very important and demanding project. It is a big responsibility that affects nearly all students throughout the University, and we appreciate the commitment of the committee members to setting fair and equitable fees that best serve our student body.

cc: Lincoln Kallsen
Julie Tonneson

Attachment 11 – Student Services Fees

University of Minnesota - Crookston Campus
2011-2012 Student Services Fees Recommendations

Mandatory Student Fees <i>assessed on all students registered for 6 or more credits</i>	FY 2009-10 Approved by Administration			FY 2010-2011 Requested by Organization			FY 2010-11 Recommended by Fees Committee		FY 2010-11 Recommended by Administration		
	Organization Name	Semester Students	Semester Income	Semester Fee	Semester Students	Semester Income	Semester Fee	Semester Income	Semester Fee	Semester Income	Semester Fee
Clubs and Organizations	1,875	\$15,000	8.00	1,925	\$15,400	8.00	\$15,400	8.00	\$15,400	\$8.00	\$8.00
Concerts and Lectures	1,875	\$9,375	5.00	1,925	\$9,625	5.00	\$9,625	5.00	\$9,625	\$5.00	\$5.00
Crookston Student Association (CSA)	1,875	\$11,250	6.00	1,925	\$11,550	6.00	\$11,550	6.00	\$11,550	\$6.00	\$6.00
Student Experience	1,875	\$2,813	1.50	1,925	\$2,888	1.50	\$2,888	1.50	\$2,888	\$1.50	\$1.50
Fitness Center	1,875	\$28,125	15.00	1,925	\$28,875	15.00	\$28,875	15.00	\$28,875	\$15.00	\$15.00
Health Service	1,875	\$56,250	30.00	1,925	\$61,600	32.00	\$61,600	32.00	\$61,600	\$32.00	\$32.00
Intercollegiate Athletics	1,875	\$135,000	72.00	1,925	\$138,600	72.00	\$138,600	72.00	\$138,600	\$72.00	\$72.00
Intramurals	1,875	\$13,125	7.00	1,925	\$13,475	7.00	\$11,550	6.00	\$9,625	\$5.00	\$5.00
NACTA	1,875	\$3,750	2.00	1,925	\$3,850	2.00	\$3,850	2.00	\$3,850	\$2.00	\$2.00
Publications	1,875	\$1,875	1.00	1,925	\$1,925	1.00	\$1,925	1.00	\$1,925	\$1.00	\$1.00
Student Activities (SPACE)	1,875	\$54,375	29.00	1,925	\$55,825	29.00	\$55,825	29.00	\$55,825	\$29.00	\$29.00
Student Center	1,875	\$16,875	9.00	1,925	\$17,325	9.00	\$17,325	9.00	\$17,325	\$9.00	\$9.00
Student Center Equipment Renewal	1,875	\$5,625	3.00	1,925	\$5,775	3.00	\$5,775	3.00	\$5,775	\$3.00	\$3.00
Student Legislative Coalition	1,875	\$2,813	1.50	1,925	\$2,406	1.25	\$2,406	1.25	\$2,406	\$1.25	\$1.25
Study Abroad	1,875	\$4,688	2.50	1,925	\$4,813	2.50	\$4,813	2.50	\$4,813	\$2.50	\$2.50
CSSD	1,875	\$3,750	\$2.00	1,925	\$7,700	4.00	\$7,700	\$4.00	\$7,700	\$4.00	\$4.00
Hockey Club	1,875	\$1,875	\$1.00	1,925	\$15,400	8.00	\$9,625	\$5.00	\$9,625	\$5.00	\$5.00
Recreation Ctr	1,875	\$0	\$0.00	1,925	\$38,500	20.00	\$19,250	\$10.00	\$0	\$0.00	\$0.00
Diversity Progs	1,875	\$0	\$0.00	1,925	\$19,250	10.00	\$9,625	\$5.00	\$0	\$0.00	\$0.00
Total Student Fees		\$366,563	\$195.50		\$454,781	\$ 236.25	\$418,206	\$217.25	\$387,406	\$201.25	\$201.25

Attachment 11 – Student Services Fees

**University of Minnesota - Duluth Campus
Fall-Spring**

STUDENT FEE GROUPS	FY11		FY12 ORGANIZATION REQUESTS		FY12 SSF COMMITTEE RECOMMENDATION		FY12 CHANCELLOR'S RECOMMENDATION	
	APPROVED FEE 18,400 STUDENTS		18,400 STUDENTS		18,500 STUDENTS		18,500 STUDENTS	
	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)
ACCESS FOR ALL	4,000	0.22	7,000	0.38	7,000	0.38	7,000	0.38
ASIAN PACIFIC AMERICAN STUDENT ASSN.	6,000	0.33	6,000	0.33	6,000	0.32	6,000	0.32
BLACK STUDENT ASSOCIATION	6,500	0.35	6,500	0.35	6,500	0.35	6,500	0.35
BULLDOG TAXI	30,000	1.63	30,000	1.63	30,000	1.62	30,000	1.62
CAMPUS CRUSADE FOR CHRIST	New Request	N/A	5,720	0.31	0	0.00	0	0.00
CFACT	New Request	N/A	39,336	2.14	0	0.00	6,000	0.32
HEALTH SERVICES	1,352,250	73.49	1,352,250	73.49	1,324,250	71.58	1,324,250	71.58
HEALTH SERVICES CAPITAL IMP.	60,000	3.26	60,000	3.26	60,000	3.24	60,000	3.24
INTERCOLLEGIATE ATHLETICS	698,000	37.93	878,000	47.72	788,000	42.59	788,000	42.59
INTERNATIONAL CLUB	5,272	0.29	6,000	0.33	6,000	0.32	6,000	0.32
KIRBY PROGRAM BOARD	110,000	5.98	110,000	5.98	110,000	5.95	110,000	5.95
KIRBY STUDENT CENTER	922,207	50.12	997,381	54.21	976,701	52.79	976,701	52.79
KSC CAPITAL IMPROVEMENT	343,000	18.64	393,885	21.41	393,885	21.29	393,885	21.29
KUMD	75,000	4.08	100,000	5.43	100,000	5.41	100,000	5.41
LATINO/CHICANA STUDENT ASSN.	6,000	0.33	6,000	0.33	6,000	0.32	6,000	0.32
MUSIC ORGANIZATIONS	55,000	2.99	55,000	2.99	55,000	2.97	55,000	2.97
MPIRG	22,500	1.22	44,000	2.39	7,975	0.43	22,500	1.22
QUEER and ALLIED STUDENT UNION	4,800	0.26	4,800	0.26	4,800	0.26	4,800	0.26
REC SPORTS/OUTDOOR PRG.	935,737	50.86	1,020,000	55.43	987,870	53.40	987,870	53.40
REC SPTS/OUTDOOR PRG. CAP. IMP.	182,000	9.89	191,100	10.39	191,100	10.33	191,100	10.33
SERVE	1,500	0.08	3,000	0.16	3,000	0.16	3,000	0.16
STATESMAN	40,000	2.17	40,000	2.17	40,000	2.16	40,000	2.16
STUDENT ASSOCIATION	43,000	2.34	51,600	2.80	51,600	2.79	51,600	2.79
SA SLC	9,500	0.52	15,000	0.82	11,200	0.61	12,700	0.69
THEATRE	47,500	2.58	47,500	2.58	47,500	2.57	47,500	2.57
TWEED MUSEUM	15,500	0.84	18,000	0.98	18,000	0.97	18,000	0.97
WOMEN'S RESOURCE ACTION CTR.	4,000	0.22	4,000	0.22	4,000	0.22	4,000	0.22
SUBTOTAL	4,979,266	270.61	5,492,072	298.48	5,236,381	283.05	5,258,406	284.24
Excess Reserve Credit	0	0.00	0	0.00	(82,100)	(4.56)	(104,100)	(5.63)
SUBTOTAL	4,979,266	270.61	5,492,072	298.48	5,154,281	278.49	5,154,306	278.61
Capital Improvement Reserve	423,200	23.00	277,500	15.00	277,500	15.00	277,500	15.00
TOTAL STUDENT FEES	5,402,466	293.61	5,769,572	313.48	5,431,781	293.49	5,431,806	293.61

SUMMER 2012 STUDENT SERVICES FEES RECOMMENDATIONS
University of Minnesota - Duluth Campus (continued)

	SUMMER 2010	SUMMER 2011	SUMMER 2012	
	APPROVED FEE	APPROVED FEE	SSF COMMITTEE RECOMMENDATION	CHANCELLOR'S RECOMMENDATION
KIRBY STUDENT CENTER	33.23	33.58	35.37	35.37
KSC CAPITAL IMPROVEMENT	12.12	12.49	14.27	14.27
KUMD	2.79	2.73	3.62	3.62
HEALTH SERVICES	35.88	36.93	35.97	35.97
HEALTH SERVICES CAPITAL IMP	1.67	1.63	1.62	1.62
REC SPTS/OUTDOOR PRG	32.42	34.07	35.78	35.78
REC SPTS/OUTDOOR PRG CAP IMP	6.77	6.63	6.92	6.92
TOTAL FEE	124.88	128.06	133.55	133.55

Student Service Fee Recommendations
University of Minnesota, Morris
2011-2012 Academic Year

Morris Student Service Fees		
All fees are per student per semester		
	2010-11 Actual	2011-2012 Recommended
Student Activities Fee	\$93.50	\$93.50
Student Center Fee*	\$39.00	\$39.00
*Student Center Fee Includes: Student Center Operation Fee of \$24.00 Student Center Reserve Fee of \$15.00		
Athletic Fee	\$25.00	\$25.00
Regional Fitness Center Fee* * Includes Reserve Fee of \$2.00	\$80.00	\$82.00
Health Service Fee/Health and Wellness Services Fee	\$75.00	\$75.00
Total	\$312.50	\$314.50

Attachment 11 – Student Services Fees

**Student Activity Fee Allocations
University of Minnesota, Morris (continued)
2011-2012**

	2011-2012 ALLOCATION
University Services	
Intramurals and Recreation	\$17,450
Community Engagement	\$6,300
Office of Student Activities (OSA)	\$30,742
World Touch Cultural Heritage Week (WTCHW)	\$16,860
Campus Life Programs	
CAC Concerts Committee	\$22,490
CAC Convocations Committee	\$24,500
CAC Coordinating Board	\$5,864
CAC Films Committee	\$5,123
CAC Homecoming and Traditions (HAT)	\$3,500
CAC Performing Arts Committee (PAC)	\$32,230
University Recognized Organizations	
Asian Student Association (ASA)	\$5,000
Black Student Union (BSU)	\$6,500
Circle of Nations Indian Assoc. (CNIA)	\$16,000
Equality	\$5,280
KUMM	\$11,000
Morris Campus Student Association (MCSA)	\$10,000
Voices Unidas	\$2,400
The University Register (UR)	\$16,504
Women of Color Association (WOCA)	\$1,255
The Counterweight	\$1,955
Independent Student Groups	
Big Friend / Little Friend (BFLF)	\$1,150
Men's Rugby Team	\$10,012
Mock Trial / Pre-Law Society	\$14,000
Peer Health Educators (PHE)	\$1,000
French Club (Entre Nous)	\$4,000
American Chemical Society (ACS)	\$715
Minnesota, public Interest Research Group (MPIRG)	\$6,575
Assistance to Student Groups (ASG)	\$30,000
Total	\$308,405.00

Student Service Fee Recommendations University of Minnesota, Rochester 2011-2012 Academic Year		
(Fee per semester, degree seeking students enrolled in 6 or more credits)	2010-2011 Actual	2011-2012 Recommended
Mental & Physical Wellness	\$45.00	\$45.00
Fitness, Recreation, Sports	\$75.00	\$75.00
Academic Support	\$10.00	\$10.00
Student Activities	\$30.00	\$30.00
Total	\$160.00	\$160.00

Recommendations for 2011-12 Funding

Fees Groups:	2010-11 Final Rec.		2011-12 Stu Fees Requested		2011-12 Stu Fees Initial Rec.		2011-12 Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
African Student Association (ASA)	\$ 13,000	\$ 0.18	\$ 15,000	\$ 0.20	\$ 11,731	\$ 0.16	\$ 12,406	\$ 0.17
All-Campus Elections Commissions	\$ 8,460	\$ 0.12	\$ 12,650	\$ 0.17	\$ 12,650	\$ 0.17	\$ 12,650	\$ 0.17
Al-Madinah Cultural Center	\$ 41,500	\$ 0.57	\$ 69,000	\$ 0.92	\$ 52,200	\$ 0.70	\$ 55,980	\$ 0.75
American Indian Cultural Center (AISCC)	\$ 20,000	\$ 0.27	\$ 30,000	\$ 0.40	\$ 29,150	\$ 0.39	\$ 29,250	\$ 0.39
American Institute of Architecture Students	\$ -	\$ -	\$ 6,000	\$ 0.08	\$ -	\$ -	\$ -	\$ -
American society of Civil Engineers	\$ -	\$ -	\$ 10,000	\$ 0.13	\$ 7,700	\$ 0.10	\$ 7,700	\$ 0.10
Amnesty International	\$ 3,900	\$ 0.05	\$ 3,700	\$ 0.05	\$ 3,400	\$ 0.05	\$ 3,400	\$ 0.05
Asian American Student Union	\$ 65,000	\$ 0.84	\$ 85,000	\$ 1.14	\$ 78,020	\$ 1.05	\$ 78,020	\$ 1.05
Aurora Center	\$ -	\$ -	\$ 238,266	\$ 3.20	\$ 238,266	\$ 3.20	\$ 238,266	\$ 3.20
The Ayn Rand Study Group	\$ -	\$ -	\$ 89,905	\$ 1.21	\$ 81,885	\$ 1.10	\$ 81,885	\$ 1.10
Biology Without Borders	\$ 4,000	\$ 0.05	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Black Graduate & Professional Student Assoc.	\$ 6,800	\$ 0.09	\$ 8,661	\$ 0.12	\$ 8,661	\$ 0.12	\$ 8,661	\$ 0.12
Black Motivated Women	\$ 6,455	\$ 0.09	\$ 11,178	\$ 0.15	\$ 8,978	\$ 0.12	\$ 8,678	\$ 0.12
Black Student Union	\$ 60,000	\$ 0.82	\$ 65,000	\$ 0.83	\$ -	\$ -	\$ 54,992	\$ 0.70
Boynnton Health Service	\$ 8,087,421	\$ 118.13	\$ 8,284,508	\$ 118.02	\$ 8,284,508	\$ 118.02	\$ 8,284,508	\$ 118.02
Boynnton Health Service - Gopher Chauffer	\$ 50,374	\$ 0.74	\$ 58,825	\$ 0.84	\$ 58,825	\$ 0.84	\$ 58,825	\$ 0.84
Campus Atheists, Skeptics and Humanists (CASH)	\$ 6,500	\$ 0.09	\$ 8,000	\$ 0.11	\$ 1,706	\$ 0.02	\$ 8,000	\$ 0.11
Campus Crusade for Christ (CRU)	\$ 11,000	\$ 0.15	\$ 20,501	\$ 0.28	\$ 20,501	\$ 0.28	\$ 20,501	\$ 0.28
Campus People Watchers*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Colleges Against Cancer	\$ 12,495	\$ 0.17	\$ 14,291	\$ 0.19	\$ 14,291	\$ 0.19	\$ 14,291	\$ 0.19
Collegians for a Constructive Commonwealth Terrace Cooperative	\$ 100,000	\$ 1.37	\$ 288,200	\$ 3.79	\$ 282,450	\$ 3.71	\$ 282,450	\$ 3.71
Cooperative	\$ -	\$ -	\$ 35,400	\$ 0.48	\$ -	\$ -	\$ -	\$ -
Community Child Care Center	\$ 75,000	\$ 0.97	\$ 80,000	\$ 1.02	\$ 80,000	\$ 1.02	\$ 80,000	\$ 1.02
Como Early Learning Center	\$ 70,000	\$ 0.90	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95
Compassionate Action for Animals	\$ -	\$ -	\$ 20,000	\$ 0.27	\$ -	\$ -	\$ -	\$ -
Disabled Student Cultural Center	\$ 13,650	\$ 0.18	\$ 22,000	\$ 0.29	\$ 21,900	\$ 0.29	\$ 21,900	\$ 0.29
Emergency Medicine Interest Group	\$ -	\$ -	\$ 25,360	\$ 0.34	\$ 15,916	\$ 0.21	\$ 15,916	\$ 0.21
Engineers Without Borders	\$ 13,400	\$ 0.18	\$ 15,090	\$ 0.20	\$ 12,390	\$ 0.16	\$ 15,090	\$ 0.20
EPIC	\$ -	\$ -	\$ 10,000	\$ 0.13	\$ -	\$ -	\$ -	\$ -
Ethiopian Student Association	\$ 3,300	\$ 0.05	\$ 7,000	\$ 0.09	\$ 3,450	\$ 0.04	\$ 3,450	\$ 0.04
GO FIRST	\$ -	\$ -	\$ 85,955	\$ 1.16	\$ 81,515	\$ 1.10	\$ 81,515	\$ 1.10
Habitat for Humanity	\$ 4,000	\$ 0.05	\$ 8,000	\$ 0.11	\$ 8,000	\$ 0.11	\$ 8,000	\$ 0.11
Hillel: the Jewish Student Center	\$ 28,125	\$ 0.39	\$ 28,017	\$ 0.38	\$ 28,017	\$ 0.38	\$ 28,017	\$ 0.38
Hmong Minnesota Student Association (HMSA)	\$ 10,000	\$ 0.13	\$ 16,000	\$ 0.22	\$ 13,840	\$ 0.19	\$ 13,840	\$ 0.19
Impact Movement	\$ 3,600	\$ 0.05	\$ 6,000	\$ 0.08	\$ 5,250	\$ 0.07	\$ 5,250	\$ 0.07
Innovative Engineers	\$ -	\$ -	\$ 5,000	\$ 0.07	\$ 5,000	\$ 0.07	\$ 5,000	\$ 0.07
IPID	\$ -	\$ -	\$ 70,000	\$ 0.94	\$ -	\$ -	\$ -	\$ -
Kappa Psi, Pharmaceutical Fraternity	\$ -	\$ -	\$ 4,000	\$ 0.05	\$ -	\$ -	\$ -	\$ -
La Raza Student Cultural Center	\$ 38,500	\$ 0.51	\$ 45,000	\$ 0.59	\$ 44,820	\$ 0.59	\$ 44,820	\$ 0.59
Learning Abroad Center	\$ 114,882	\$ 1.49	\$ 114,882	\$ 1.45	\$ 114,882	\$ 1.45	\$ 114,882	\$ 1.45
Lutheran Student Movement	\$ 5,500	\$ 0.08	\$ 16,500	\$ 0.22	\$ 10,972	\$ 0.15	\$ 10,972	\$ 0.15
Mindfulness for Students	\$ 6,600	\$ 0.09	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Attachment 11 – Student Services Fees

Fees Groups:	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
MN Daily	\$ 505,000	\$ 6.71	\$ 550,000	\$ 7.19	\$ 505,000	\$ 6.58	\$ 505,000	\$ 6.58
MN International Student Association	\$ 33,500	\$ 0.46	\$ 80,765	\$ 1.08	\$ 77,358	\$ 1.04	\$ 78,358	\$ 1.05
MN Public Interest Research Group (MPIRG)	\$ 98,300	\$ 1.31	\$ 110,398	\$ 1.40	\$ 109,948	\$ 1.40	\$ 109,448	\$ 1.39
National Society of Black Engineers	\$ 5,350	\$ 0.07	\$ 13,000	\$ 0.17	\$ 7,450	\$ 0.10	\$ 7,450	\$ 0.10
Persian Student Organization	\$ -	\$ -	\$ 35,430	\$ 0.48	\$ -	\$ -	\$ -	\$ -
Pre-Med AMSA	\$ -	\$ -	\$ 25,000	\$ 0.34	\$ 12,400	\$ 0.17	\$ 12,400	\$ 0.17
Queer Student Cultural Center	\$ 43,000	\$ 0.58	\$ 50,000	\$ 0.67	\$ -	\$ -	\$ 18,031	\$ 0.24
Radio K-Operating	\$ 223,847	\$ 2.90	\$ 228,323	\$ 2.89	\$ 228,323	\$ 2.89	\$ 228,323	\$ 2.89
Recreational Sports - Operational Fund	\$ 2,340,856	\$ 30.30	\$ 2,710,856	\$ 34.59	\$ 2,590,856	\$ 32.98	\$ 2,590,856	\$ 32.98
Recreational Sports-Facility Support Fee	\$ 2,303,409	\$ 29.79	\$ 2,478,409	\$ 31.50	\$ 2,478,409	\$ 31.50	\$ 2,478,409	\$ 31.50
Recreational Sports-Advancement Program	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ 1.61	\$ 120,000	\$ 1.61
St. Pauls Outreach	\$ -	\$ -	\$ 82,949	\$ 1.12	\$ 78,725	\$ 1.06	\$ 78,725	\$ 1.06
Solar Vehicle Project	\$ -	\$ -	\$ 9,325	\$ 0.13	\$ 9,325	\$ 0.13	\$ 7,725	\$ 0.10
Somali Student Association	\$ -	\$ -	\$ 23,000	\$ 0.31	\$ 20,000	\$ 0.27	\$ 23,000	\$ 0.31
SPBOC	\$ -	\$ -	\$ 18,000	\$ 0.24	\$ -	\$ -	\$ -	\$ -
Student Conflict Resolution Center	\$ 245,000	\$ 3.17	\$ 258,515	\$ 3.28	\$ 258,515	\$ 3.28	\$ 258,515	\$ 3.28
Students for a Conservative Voice	\$ 49,300	\$ 0.67	\$ 149,500	\$ 1.98	\$ 147,900	\$ 1.96	\$ 147,900	\$ 1.96
Student Fee Administration	\$ 93,538	\$ 1.21	\$ 93,538	\$ 1.18	\$ 93,538	\$ 1.18	\$ 93,538	\$ 1.18
Students for Human Life	\$ 32,450	\$ 0.43	\$ 34,487	\$ 0.45	\$ 34,487	\$ 0.45	\$ 34,487	\$ 0.45
Student National Medical Association	\$ 7,500	\$ 0.10	\$ 14,770	\$ 0.19	\$ 10,420	\$ 0.13	\$ 10,420	\$ 0.13
Student Service Fees Event Grant	\$ 75,000	\$ 0.97	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95	\$ 75,000	\$ 0.95
Student Unions & Activities - Operating	\$ 5,322,388	\$ 68.87	\$ 5,376,855	\$ 68.08	\$ 5,376,855	\$ 68.08	\$ 5,376,855	\$ 68.08
Student Unions & Activities - Bond Repayment	\$ 3,716,516	\$ 48.04	\$ 3,716,516	\$ 47.03	\$ 3,716,516	\$ 47.03	\$ 3,716,516	\$ 47.03
Student Unions & Activities - Capital, Depr, Maint.	\$ 724,207	\$ 9.36	\$ 724,207	\$ 9.16	\$ 724,207	\$ 9.16	\$ 724,207	\$ 9.16
Student Veterans Association	\$ 20,000	\$ 0.27	\$ 20,000	\$ 0.27	\$ 18,331	\$ 0.25	\$ 18,331	\$ 0.25
TAPPI	\$ -	\$ -	\$ 250	\$ 0.00	\$ -	\$ -	\$ -	\$ -
University Student Legal Service	\$ 1,076,000	\$ 13.91	\$ 1,076,000	\$ 13.62	\$ 1,076,000	\$ 13.62	\$ 1,076,000	\$ 13.62
University YMCA	\$ 31,000	\$ 0.43	\$ 40,000	\$ 0.54	\$ 34,125	\$ 0.46	\$ 34,125	\$ 0.46
Voices Merging	\$ 22,000	\$ 0.30	\$ 45,000	\$ 0.61	\$ 20,000	\$ 0.27	\$ 26,751	\$ 0.36
The Wake Student Magazine	\$ -	\$ -	\$ 65,000	\$ 0.87	\$ 55,000	\$ 0.74	\$ 55,000	\$ 0.74
Women's Student Activist Collective	\$ 27,200	\$ 0.37	\$ 30,000	\$ 0.40	\$ 24,644	\$ 0.33	\$ 29,522	\$ 0.39
Yu-Gi-Oh Club	\$ -	\$ -	\$ 3,500	\$ 0.05	\$ -	\$ -	\$ -	\$ -
Total Student Fees	\$ 25,878,823	\$ 349.04	\$ 28,146,483	\$ 371.64	\$ 27,619,206	\$ 364.59	\$ 27,719,007	\$ 365.90

Special Assessment Groups:	2010-11 Final Rec.		2011-12 Stu Fees Requested		2011-12 Stu Fees Initial Rec.		2011-12 Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Council of College Boards	\$ 65,500	\$ 1.24	\$ 75,430	\$ 1.40	\$ 65,204	\$ 1.21	\$ 65,204	\$ 1.21
Graduate & Professional Student Assembly	\$ 188,000	\$ 5.70	\$ 373,000	\$ 11.60	\$ 373,000	\$ 11.60	\$ 369,450	\$ 11.49
MN Student Association	\$ 124,800	\$ 2.37	\$ 140,565	\$ 2.61	\$ 79,165	\$ 1.47	\$ 130,165	\$ 2.42
Summer Cultural Programs	\$ 56,000	\$ 9.08	\$ 75,000	\$ 11.72	\$ 56,000	\$ 8.75	\$ 56,000	\$ 8.75
Total Special Assessments	\$ 434,300	\$ 18.40	\$ -	\$ 27.33	\$ 573,369	\$ 23.03	\$ 620,819	\$ 23.87

*Refuseable/refundable funding mechanism - those groups no longer in this category for FY10.

Total for All Groups	\$ 26,313,123	\$ 367.44	\$ 28,146,483	\$ 398.97	\$ 28,192,574	\$ 387.63	\$ 28,339,826	\$ 389.76
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*Campus People Watchers requested \$1 trillion. For the purpose of these calculations, we did not include in the requested column.

Twin Cities - Recommendations for 2011-12 Funding (continued)

Footnotes:

1. The following Administrative units had budgets approved for FY12 per the new two year process for Administrative Fee Units:

	Final Recommendation
Learning Abroad Center	\$ 114,882
Radio K Operating	\$ 228,323
Student Conflict Resolution Center	\$258,515
Summer Cultural Program	\$ 0

2. The following Administrative units had budgets approved for FY13 per the two year process for Administrative Fee Units:

	Requested	Initial Recommendation	Final Recommendation
Aurora Center	\$ 243,031	\$ 243,031	\$ 243,031
Boynton Health Service	\$ 8,450,776	\$ 8,450,776	\$ 8,450,776
Boynton - Gopher Chauffer	\$ 60,002	\$ 60,002	\$ 60,002
Recreational Sports - Operational Fee	\$ 3,239,937	\$ 3,236,937	\$ 3,236,937
Recreational Sports - Facility Support Fee	\$ 2,653,409	\$ 2,653,409	\$ 2,653,409
Recreational Sports- Advancement Program	\$ 172,400	\$ 122,400	\$ 122,400
Student Unions and Activities - Operation Request	\$ 5,467,735	\$ 5,467,735	\$ 5,467,735
Student Unions and Activities - Bond Repayment Req	\$ 3,716,516	\$ 3,716,516	\$ 3,716,516
Student Unions and Activities- Capital, Depr, Maint	\$ 724,207	\$ 724,207	\$ 724,207
University Student Legal Services	\$ 1,076,000	\$ 1,076,000	\$ 1,076,000

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
U of M SUMMARY										
Resources										
Balance Forward - Systemwide	506,223	(1,605,046)	0	0	9,098,030	0	38,323,000	46,322,207	0	46,322,207
Annual Revenue:										
State Legislative Appropriations	527,410,000	0	89,493,000	0	0	0	0	616,903,000	0	616,903,000
Tuition and Fees	3,600,000	692,183,727	0	0	0	75,506,601	0	771,290,328	0	771,290,328
Indirect Cost Recovery	0	0	0	136,903,816	0	0	0	136,903,816	0	136,903,816
Investment Income (net)	0	0	0	0	12,128,312	0	0	12,128,312	0	12,128,312
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other	0	0	0	0	650,000	0	0	650,000	492,860,095	493,510,095
Subtotal - Annual Revenue	543,010,000	692,183,727	89,493,000	136,903,816	12,778,312	75,506,601	0	1,549,875,456	492,860,095	2,042,735,551
Net Interfund Transfers	10,962,623	0	0	0	(9,298,103)	0	0	1,664,520	0	1,664,520
Total Resources Available	554,478,846	690,578,681	89,493,000	136,903,816	12,578,239	75,506,601	38,323,000	1,597,862,183	492,860,095	2,090,722,278
Allocations										
Board of Regents	0	0	0	0	45,000	0	0	45,000	848,464	893,464
President's Office	399,919	0	0	0	50,000	0	0	449,919	4,374,806	4,824,725
Athletics	7,778,861	0	0	0	0	0	0	7,778,861	0	7,778,861
University Relations	0	0	0	0	0	0	0	0	8,106,561	8,106,561
General Counsel	0	0	0	0	0	0	0	0	4,339,959	4,339,959
Audits	0	0	0	0	0	0	0	0	2,091,556	2,091,556
Chief Financial Officer	0	0	0	0	0	0	0	0	21,081,542	21,081,542
University Services	240,113	0	0	0	0	0	0	240,113	170,541,575	170,781,688
Debt Service	6,167,434	0	0	0	0	0	0	6,167,434	31,618,397	37,785,831
Senior VP/Acadmic Affairs	242,376,602	454,941,975	27,074,704	48,560,796	0	49,957,733	0	822,911,810	123,230,569	946,142,379
Senior VP/System Academic Adm	19,326,333	70,128	20,153,600	2,603,172	0	6,711	0	42,159,944	84,063,491	126,223,435
Senior VP Health Sciences	171,712,433	112,619,799	30,972,513	78,541,411	0	7,982,965	0	401,829,121	11,484,968	413,314,089
Human Resources	0	0	0	11,822	0	0	0	11,822	10,360,167	10,371,989
Scholarly & Cultural Affairs	4,185,031	0	0	19,394	0	0	0	4,204,425	589,297	4,793,722
Research	9,819,453	0	737,971	4,008,633	0	0	0	14,566,057	16,005,743	30,571,800
Duluth	36,971,053	95,740,953	2,572,469	2,862,885	250,000	13,211,320	0	151,608,680	0	151,608,680
Morris	19,547,833	13,610,505	244,743	195,725	0	2,153,767	0	35,752,573	0	35,752,573
Crookston	10,419,127	11,325,665	0	79,339	0	1,924,512	0	23,748,643	0	23,748,643
Rochester	7,369,051	2,269,656	450,000	20,639	0	269,593	0	10,378,939	0	10,378,939
Contingencies and Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations	17,659,330	0	7,287,000	0	0	0	38,323,000	63,269,330	4,123,000	67,392,330
Subtotal - Allocations	553,972,573	690,578,681	89,493,000	136,903,816	1,345,000	75,506,601	38,323,000	1,586,122,671	492,860,095	2,078,982,766
Total Allocations	553,972,573	690,578,681	89,493,000	136,903,816	1,345,000	75,506,601	38,323,000	1,586,122,671	492,860,095	2,078,982,766
Change in allocations/Transfers										
Ending Balance	506,273	0	0	0	11,233,239	0	0	11,739,512	0	11,739,512
Required Reserve					24,676,120					

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
ANNUAL RESOURCES										
State Legislative Appropriations										
General Appropriation	527,410,000	0	0	0	0	0	0	527,410,000	0	527,410,000
MinnesotaCare	0	0	2,157,000	0	0	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	8,287,000	0	0	0	0	8,287,000	0	8,287,000
Agriculture Special	0	0	45,610,000	0	0	0	0	45,610,000	0	45,610,000
Health Sciences Special	0	0	4,605,000	0	0	0	0	4,605,000	0	4,605,000
Technology Special	0	0	1,211,000	0	0	0	0	1,211,000	0	1,211,000
System Special	0	0	5,373,000	0	0	0	0	5,373,000	0	5,373,000
Subtotal - State Appropriations	527,410,000	0	89,493,000	0	0	0	0	616,903,000	0	616,903,000
Tuition and U Fee										
Tuition/U Fee - Twin Cities	0	567,631,902	0	0	0	57,947,409	0	625,579,311	0	625,579,311
Tuition/U Fee - Duluth	0	95,740,953	0	0	0	13,211,320	0	108,952,273	0	108,952,273
Tuition/U Fee - Morris	0	13,610,505	0	0	0	2,153,767	0	15,764,272	0	15,764,272
Tuition/U Fee - Rochester	0	2,269,656	0	0	0	269,593	0	2,539,249	0	2,539,249
Tuition/U Fee - Crookston	0	11,325,665	0	0	0	1,924,512	0	13,250,177	0	13,250,177
Subtotal - Tuition/U Fee	0	690,578,681	0	0	0	75,506,601	0	766,085,282	0	766,085,282
Tuition Adjustment	0	1,605,046	0	0	0	0	0	1,605,046	0	1,605,046
Application/Bursar Fees	3,600,000	0	0	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	1,605,046	0	0	0	0	0	5,205,046	0	5,205,046
Indirect Cost Recovery										
	0	0	0	136,903,816	0	0	0	136,903,816	0	136,903,816
Investment Income (net)										
Gross Investment Income	0	0	0	0	13,200,000	0	0	13,200,000	0	13,200,000
Capital Gains/Loss	0	0	0	0	1,400,000	0	0	1,400,000	0	1,400,000
Fees & Operating Deduction	0	0	0	0	(1,771,688)	0	0	(1,771,688)	0	(1,771,688)
Inv. Income - To Participants	0	0	0	0	(700,000)	0	0	(700,000)	0	(700,000)
Subtotal - Investment Income (net)	0	0	0	0	12,128,312	0	0	12,128,312	0	12,128,312
Other										
Internal Cost Pool Receipts	0	0	0	0	0	0	0	0	492,860,095	492,860,095
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other Income	0	0	0	0	650,000	0	0	650,000	0	650,000
Subtotal - Other	12,000,000	0	0	0	650,000	0	0	12,650,000	492,860,095	505,510,095
Annual Revenue	543,010,000	692,183,727	89,493,000	136,903,816	12,778,312	75,506,601	0	1,549,875,456	492,860,095	2,042,735,551
Net Interfund Transfers										
From Cen Res for Financial Aid	1,600,000	0	0	0	(1,600,000)	0	0	0	0	0
Into O&M from Aid Surplus	1,664,520	0	0	0	0	0	0	1,664,520	0	1,664,520
Into O&M from ICR	0	0	0	0	0	0	0	0	0	0
Into O&M from Central Reserves	6,973,103	0	0	0	(6,973,103)	0	0	0	0	0
Into O&M from Inv. Earnings	725,000	0	0	0	(725,000)	0	0	0	0	0
Subtotal - Net Transfers	10,962,623	0	0	0	(9,298,103)	0	0	1,664,520	0	1,664,520

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
ALLOCATIONS										
Board of Regents	0	0	0	0	45,000	0	0	45,000	848,464	893,464
President's Office	399,919	0	0	0	50,000	0	0	449,919	4,374,806	4,824,725
General Counsel	0	0	0	0	0	0	0	0	4,339,959	4,339,959
Audits	0	0	0	0	0	0	0	0	2,091,556	2,091,556
Chief Financial Officer										
Budget and Finance	0	0	0	0	0	0	0	0	10,780,002	10,780,002
Controller	0	0	0	0	0	0	0	0	10,301,540	10,301,540
Total - Chief Financial Officer	0	0	0	0	0	0	0	0	21,081,542	21,081,542
University Services										
University Services - VP	0	0	0	0	0	0	0	0	5,974,764	5,974,764
Facilities Management	0	0	0	0	0	0	0	0	147,675,204	147,675,204
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	0	1,550,120	1,550,120
University Health & Safety	0	0	0	0	0	0	0	0	4,991,245	4,991,245
Public Safety	0	0	0	0	0	0	0	0	9,806,918	9,806,918
Auxiliary Services	240,113	0	0	0	0	0	0	240,113	543,324	783,437
Total - University Services	240,113	0	0	0	0	0	0	240,113	170,541,575	170,781,688
Debt Service	6,167,434	0	0	0	0	0	0	6,167,434	31,618,397	37,785,831
Human Resources	0	0	0	11,822	0	0	0	11,822	10,360,167	10,371,989
University Relations	0	0	0	0	0	0	0	0	8,106,561	8,106,561
Scholarly & Cultural Affairs	4,185,031	0	0	19,394	0	0	0	4,204,425	589,297	4,793,722
Sr. VP System Administration										
Sr. VP Sys Academic Adm	183,026	70,128	0	229,726	0	6,711	0	489,591	7,459,981	7,949,572
Sr. VP Sys Academic Adm-Units.	2,955,962	0	788,773	396,395	0	0	0	4,141,130	0	4,141,130
Equity & Diversity	1,625,500	0	0	2,331	0	0	0	1,627,831	10,240,265	11,868,096
International Programs	0	0	0	81,500	0	0	0	81,500	4,401,145	4,482,645
Information Tech	0	0	0	0	0	0	0	0	61,962,100	61,962,100
Ag Experiment Station	3,808,089	0	3,496,248	15,878	0	0	0	7,320,215	0	7,320,215
MN Extension Service	10,753,756	0	15,868,579	1,877,342	0	0	0	28,499,677	0	28,499,677
Total - Sr. Vice President	19,326,333	70,128	20,153,600	2,603,172	0	6,711	0	42,159,944	84,063,491	126,223,435
Athletics	7,778,861	0	0	0	0	0	0	7,778,861	0	7,778,861
Research	9,819,453	0	737,971	4,008,633	0	0	0	14,566,057	16,005,743	30,571,800
Sr. VP Academic Affairs										
Sr. Vice President / Provost	8,100,694	0	0	224,132	0	0	0	8,324,826	5,490,566	13,815,392
Undergraduate Education	2,468,124	701,317	0	0	0	97,350	0	3,266,791	60,436,504	63,703,295
Graduate School	0	495,875	0	0	0	39,647	0	535,522	16,774,901	17,310,423
Student Affairs	2,688,873	0	0	19,000	0	0	0	2,707,873	3,858,101	6,565,974
University Libraries	0	0	0	8,029	0	0	0	8,029	36,670,497	36,678,526
Total - Sr. Vice President	13,257,691	1,197,192	0	251,161	0	136,997	0	14,843,041	123,230,569	138,073,610

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
Provost										
Education & Human Dev.	20,696,306	55,099,753	871,626	4,586,927	0	6,274,870	0	87,529,482	0	87,529,482
Carlson School of Management	6,122,439	59,376,439	785,375	240,496	0	4,610,954	0	71,135,703	0	71,135,703
Humphrey Inst. of Public Affairs	4,847,179	7,428,835	96,422	502,000	0	630,000	0	13,504,436	0	13,504,436
Law School	5,515,364	24,539,882	0	320,000	0	1,044,114	0	31,419,360	0	31,419,360
Design	8,302,555	14,688,126	301,832	87,135	0	1,631,889	0	25,011,537	0	25,011,537
Food., Ag., Nat. Res. Sciences	34,368,664	19,496,102	23,426,115	6,174,848	0	2,319,246	0	85,784,975	0	85,784,975
Continuing Education	11,382,303	11,440,522	0	0	0	1,432,510	0	24,255,335	0	24,255,335
Biological Sciences	22,355,253	17,275,000	382,334	5,850,000	0	2,195,480	0	48,058,067	0	48,058,067
Liberal Arts	52,284,428	150,693,297	0	3,548,229	0	18,976,139	0	225,502,093	0	225,502,093
Science & Engineering	63,244,420	93,706,827	1,211,000	27,000,000	0	10,705,534	0	195,867,781	0	195,867,781
Total - Provost	229,118,911	453,744,783	27,074,704	48,309,635	0	49,820,736	0	808,068,769	0	808,068,769
Academic Health Center										
Dentistry	13,011,632	16,000,000	144,000	1,500,000	0	844,000	0	31,499,632	0	31,499,632
Senior VP-Hlth Sciences	0	0	0	0	0	0	0	0	11,484,968	11,484,968
Academic Hlth Center - Shared	48,816,499	4,437,388	5,987,988	12,500,000	0	417,010	0	72,158,885	0	72,158,885
Medical School	70,387,584	36,923,206	18,259,831	41,387,804	0	2,776,765	0	169,735,190	0	169,735,190
Nursing	6,054,770	8,333,473	444,000	899,108	0	886,000	0	16,587,351	0	16,587,351
Pharmacy	6,105,619	17,751,777	1,444,000	3,120,312	0	1,209,416	0	29,631,124	0	29,631,124
Public Health	10,057,853	15,191,955	1,325,211	15,880,487	0	1,209,404	0	43,664,910	0	43,664,910
Veterinary Medicine	17,278,476	13,982,000	3,367,483	3,253,700	0	670,370	0	38,552,029	0	38,552,029
Total - Academic Health Center	171,712,433	112,619,799	30,972,513	78,541,411	0	7,982,965	0	401,829,121	11,484,968	413,314,089
Duluth	36,971,053	95,740,953	2,572,469	2,862,885	250,000	13,211,320	0	151,608,680	0	151,608,680
Morris	19,547,833	13,610,505	244,743	195,725	0	2,153,767	0	35,752,573	0	35,752,573
Crookston	10,419,127	11,325,665	0	79,339	0	1,924,512	0	23,748,643	0	23,748,643
Rochester	7,369,051	2,269,656	450,000	20,639	0	269,593	0	10,378,939	0	10,378,939
Contingencies and Reserves										
General Contingency	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations (TINA)										
Reserve - Initiatives	1,777,079	0	0	0	0	0	0	1,777,079	0	1,777,079
Reserve - Support Initiatives	0	0	0	0	0	0	0	0	0	0
08-09 Biennial Initiatives	1,211,855	0	0	0	0	0	0	1,211,855	0	1,211,855
Graduate Assistant Support	2,400,000	0	0	0	0	0	0	2,400,000	0	2,400,000
Enterprise Project	9,282,818	0	0	0	0	0	0	9,282,818	0	9,282,818
Extension Severance	60,000	0	0	0	0	0	0	60,000	0	60,000
Promise Scholarship	0	0	0	0	0	0	0	0	3,280,000	3,280,000
Interdisciplinary Pool	0	0	0	0	0	0	0	0	843,000	843,000
06-07 Biennial Initiatives	50,000	0	0	0	0	0	0	50,000	0	50,000
Holding Debt Balance	1,167,578	0	0	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations	1,710,000	0	0	0	0	0	0	1,710,000	0	1,710,000
Heritage Funds	0	0	305,000	0	0	0	0	305,000	0	305,000
Rochester/Mayo Appropriation	0	0	6,982,000	0	0	0	0	6,982,000	0	6,982,000
Federal Stimulus Funds	0	0	0	0	0	0	38,323,000	38,323,000	0	38,323,000
Total - Special Allocations	17,659,330	0	7,287,000	0	0	0	38,323,000	63,269,330	4,123,000	67,392,330
ALLOCATIONS	553,972,573	690,578,681	89,493,000	136,903,816	1,345,000	75,506,601	38,323,000	1,586,122,671	492,860,095	2,078,982,766

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2012

	Approved Budget					Total	Support Unit Pools	Budgeted Allocations
	O & M	Tuition	State Special	I C R	Central Reserves			
U of M SUMMARY								
Resources								
Balance Forward - Systemwide	506,273	0	0	0	11,233,239	11,739,512	0	11,739,512
Annual Revenue:								
State Legislative Appropriations	458,881,000	0	85,870,000	0	0	544,751,000	0	544,751,000
Tuition and Fees	3,600,000	808,309,676	0	0	0	811,909,676	0	811,909,676
Indirect Cost Recovery	0	0	0	136,971,511	0	136,971,511	0	136,971,511
Investment Income (net)	0	0	0	0	12,551,500	12,551,500	0	12,551,500
Enterprise Assessment	12,000,000	0	0	0	0	12,000,000	0	12,000,000
Other	0	0	0	0	100,000	100,000	485,037,230	485,137,230
Subtotal - Annual Revenue	474,481,000	808,309,676	85,870,000	136,971,511	12,651,500	1,518,283,687	485,037,230	2,003,320,917
Net Interfund Transfers	10,900,627	0	0	0	(9,236,107)	1,664,520	0	1,664,520
Total Resources Available	485,887,900	808,309,676	85,870,000	136,971,511	14,648,632	1,531,687,719	485,037,230	2,016,724,949
Allocations								
Board of Regents	0	0	0	0	55,000	55,000	837,464	892,464
President's Office	399,919	0	0	0	50,000	449,919	4,348,806	4,798,725
Athletics	6,961,066	0	0	0	0	6,961,066	0	6,961,066
University Relations	0	0	0	0	0	0	7,810,561	7,810,561
General Counsel	0	0	0	0	0	0	4,227,959	4,227,959
Audits	0	0	0	0	0	0	2,049,556	2,049,556
Chief Financial Officer	0	0	0	0	0	0	21,231,498	21,231,498
University Services	313,508	0	0	0	0	313,508	166,059,910	166,373,418
Debt Service	7,587,653	0	0	0	0	7,587,653	31,734,413	39,322,066
Senior VP/Acadmic Affairs	198,709,266	531,568,234	25,424,917	49,432,022	0	805,134,439	121,500,769	926,635,208
Senior VP/System Academic Adm	18,639,698	80,681	19,209,069	2,600,548	0	40,529,996	81,011,791	121,541,787
Senior VP Health Sciences	155,639,849	129,225,800	30,138,385	78,200,685	0	393,204,719	11,044,968	404,249,687
Human Resources	0	0	0	12,058	0	12,058	10,071,167	10,083,225
Scholarly & Cultural Affairs	4,568,652	0	0	25,600	0	4,594,252	569,297	5,163,549
Research	10,251,275	0	703,683	3,800,000	0	14,754,958	15,557,743	30,312,701
Duluth	27,582,646	113,076,951	2,452,946	2,600,000	250,000	145,962,543	0	145,962,543
Morris	18,367,613	16,552,486	0	199,640	0	35,119,739	0	35,119,739
Crookston	8,467,412	14,154,936	0	79,906	0	22,702,254	0	22,702,254
Rochester	6,978,190	3,650,588	450,000	21,052	0	11,099,830	0	11,099,830
Contingencies and Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations	21,314,830	0	7,491,000	0	0	28,805,830	6,981,328	35,787,158
Subtotal - Allocations	485,781,577	808,309,676	85,870,000	136,971,511	1,355,000	1,518,287,764	485,037,230	2,003,324,994
Total Allocations	485,781,577	808,309,676	85,870,000	136,971,511	1,355,000	1,518,287,764	485,037,230	2,003,324,994
Change in allocations/Transfers								
Ending Balance	106,323	0	0	0	13,293,632	13,399,955	0	13,399,955
Required Reserve					21,790,040			

Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds

Approved Budget
F.Y. 2012

	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
ANNUAL RESOURCES								
State Legislative Appropriations								
General Appropriation	458,881,000	0	0	0	0	458,881,000	0	458,881,000
MinnesotaCare	0	0	2,157,000	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	7,491,000	0	0	7,491,000	0	7,491,000
Agriculture Special	0	0	42,922,000	0	0	42,922,000	0	42,922,000
Health Sciences Special	0	0	4,854,000	0	0	4,854,000	0	4,854,000
Technology Special	0	0	1,140,000	0	0	1,140,000	0	1,140,000
System Special	0	0	5,056,000	0	0	5,056,000	0	5,056,000
Subtotal - State Appropriations	458,881,000	0	85,870,000	0	0	544,751,000	0	544,751,000
Tuition and U Fee								
Tuition/U Fee - Twin Cities	0	660,874,715	0	0	0	660,874,715	0	660,874,715
Tuition/U Fee - Duluth	0	113,076,951	0	0	0	113,076,951	0	113,076,951
Tuition/U Fee - Morris	0	16,552,486	0	0	0	16,552,486	0	16,552,486
Tuition/U Fee - Rochester	0	3,650,588	0	0	0	3,650,588	0	3,650,588
Tuition/U Fee - Crookston	0	14,154,936	0	0	0	14,154,936	0	14,154,936
Subtotal - Tuition/U Fee	0	808,309,676	0	0	0	808,309,676	0	808,309,676
Tuition Adjustment	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Indirect Cost Recovery								
	0	0	0	136,971,511	0	136,971,511	0	136,971,511
Investment Income (net)								
Gross Investment Income	0	0	0	0	13,925,500	13,925,500	0	13,925,500
Capital Gains/Loss	0	0	0	0	1,000,000	1,000,000	0	0
Fees & Operating Deduction	0	0	0	0	(1,674,000)	(1,674,000)	0	(1,674,000)
Inv. Income - To Participants	0	0	0	0	(700,000)	(700,000)	0	(700,000)
Subtotal - Investment Income (net)	0	0	0	0	12,551,500	12,551,500	0	12,551,500
Other								
Internal Cost Pool Receipts	0	0	0	0	0	0	485,037,230	485,037,230
Enterprise Assessment	12,000,000	0	0	0	0	12,000,000	0	12,000,000
Other Income	0	0	0	0	100,000	100,000	0	100,000
Subtotal - Other	12,000,000	0	0	0	100,000	12,100,000	485,037,230	497,137,230
Annual Revenue	474,481,000	808,309,676	85,870,000	136,971,511	12,651,500	1,518,283,687	485,037,230	2,003,320,917
Net Interfund Transfers								
From Cen Res for Financial Aid	1,600,000	0	0	0	(1,600,000)	0	0	0
Into O&M from Aid Surplus	1,664,520	0	0	0	0	1,664,520	0	1,664,520
Into O&M from ICR	0	0	0	0	0	0	0	0
Into O&M from Central Reserves	6,911,107	0	0	0	(6,911,107)	0	0	0
Into O&M from Inv. Earnings	725,000	0	0	0	(725,000)	0	0	0
Subtotal - Net Transfers	10,900,627	0	0	0	(9,236,107)	1,664,520	0	1,664,520

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2012

	Approved Budget				Central Reserves	Total	Support Unit Pools	Budgeted Allocations
	O & M	Tuition	State Special	I C R				
ALLOCATIONS								
Board of Regents	0	0	0	0	55,000	55,000	837,464	892,464
President's Office	399,919	0	0	0	50,000	449,919	4,348,806	4,798,725
General Counsel	0	0	0	0	0	0	4,227,959	4,227,959
Audits	0	0	0	0	0	0	2,049,556	2,049,556
Chief Financial Officer								
Budget and Finance	0	0	0	0	0	0	11,145,958	11,145,958
Controller	0	0	0	0	0	0	10,085,540	10,085,540
Total - Chief Financial Officer	0	0	0	0	0	0	21,231,498	21,231,498
University Services								
University Services - VP	0	0	0	0	0	0	5,919,764	5,919,764
Facilities Management	0	0	0	0	0	0	143,713,205	143,713,205
Capital Planning/Project Mgmt	0	0	0	0	0	0	1,366,954	1,366,954
University Health & Safety	0	0	0	0	0	0	4,813,745	4,813,745
Public Safety	0	0	0	0	0	0	9,588,918	9,588,918
Auxiliary Services	313,508	0	0	0	0	313,508	657,324	970,832
Total - University Services	313,508	0	0	0	0	313,508	166,059,910	166,373,418
Debt Service	7,587,653	0	0	0	0	7,587,653	31,734,413	39,322,066
Human Resources	0	0	0	12,058	0	12,058	10,071,167	10,083,225
University Relations	0	0	0	0	0	0	7,810,561	7,810,561
Scholarly & Cultural Affairs	4,568,652	0	0	25,600	0	4,594,252	569,297	5,163,549
Sr. VP System Administration								
Sr. VP Sys Academic Admn	183,026	80,681	0	235,871	0	499,578	7,600,981	8,100,559
Sr. VP Sys Academic Adm-Units.	2,015,470	0	985,497	336,530	0	3,337,497	0	3,337,497
Equity & Diversity	1,625,500	0	0	0	0	1,625,500	9,725,565	11,351,065
International Programs	0	0	0	81,500	0	81,500	4,315,145	4,396,645
Information Tech	0	0	0	0	0	0	59,370,100	59,370,100
Ag Experiment Station	3,585,208	0	3,290,199	31,758	0	6,907,165	0	6,907,165
MN Extension Service	11,230,494	0	14,933,373	1,914,889	0	28,078,756	0	28,078,756
Total - Sr. Vice President	18,639,698	80,681	19,209,069	2,600,548	0	40,529,996	81,011,791	121,541,787
Athletics	6,961,066	0	0	0	0	6,961,066	0	6,961,066
Research	10,251,275	0	703,683	3,800,000	0	14,754,958	15,557,743	30,312,701
Sr. VP Academic Affairs								
Sr. Vice President / Provost	7,689,280	0	0	47,588	0	7,736,868	5,366,137	13,103,005
Undergraduate Education	2,388,417	838,599	0	0	0	3,227,016	60,934,852	64,161,868
Graduate School	0	562,298	0	0	0	562,298	15,467,901	16,030,199
Student Affairs	2,274,611	0	0	15,000	0	2,289,611	3,668,382	5,957,993
University Libraries	0	0	0	50,000	0	50,000	36,063,497	36,113,497
Total - Sr. Vice President	12,352,308	1,400,897	0	112,588	0	13,865,793	121,500,769	135,366,562

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2012

	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
Provost								
Education & Human Dev.	14,618,753	65,444,190	820,257	4,724,535	0	85,607,735	0	85,607,735
Carlson School of Management	3,339,856	64,457,995	681,526	245,306	0	68,724,683	0	68,724,683
Humphrey Inst. of Public Affairs	4,515,803	8,461,777	91,942	556,188	0	13,625,710	0	13,625,710
Law School	3,565,117	27,627,271	0	220,000	0	31,412,388	0	31,412,388
Design	7,212,839	17,044,390	284,044	101,337	0	24,642,610	0	24,642,610
Food., Ag., Nat. Res. Sciences	31,306,283	23,192,978	22,047,347	6,307,271	0	82,853,879	0	82,853,879
Continuing Education	5,193,792	12,974,810	0	0	0	18,168,602	0	18,168,602
Biological Sciences	20,551,760	20,704,004	359,801	6,000,000	0	47,615,565	0	47,615,565
Liberal Arts	41,546,013	180,626,944	0	3,624,797	0	225,797,754	0	225,797,754
Science & Engineering	54,506,742	109,632,978	1,140,000	27,540,000	0	192,819,720	0	192,819,720
Total - Provost	186,356,958	530,167,337	25,424,917	49,319,434	0	791,268,646	0	791,268,646
Academic Health Center								
Dentistry	11,969,350	17,839,000	244,000	1,600,000	0	31,652,350	0	31,652,350
Senior VP-Hlth Sciences	0	0	0	0	0	0	11,044,968	11,044,968
Academic Hlth Center - Shared	46,905,859	5,112,092	6,634,373	10,102,103	0	68,754,427	0	68,754,427
Medical School	64,455,907	42,063,972	17,670,644	44,492,732	0	168,683,255	0	168,683,255
Nursing	4,903,163	9,487,046	444,000	917,090	0	15,751,299	0	15,751,299
Pharmacy	4,321,810	20,165,253	1,444,000	3,182,718	0	29,113,781	0	29,113,781
Public Health	7,308,855	18,548,437	340,743	14,643,930	0	40,841,965	0	40,841,965
Veterinary Medicine	15,774,905	16,010,000	3,360,625	3,262,112	0	38,407,642	0	38,407,642
Total - Academic Health Center	155,639,849	129,225,800	30,138,385	78,200,685	0	393,204,719	11,044,968	404,249,687
Duluth	27,582,646	113,076,951	2,452,946	2,600,000	250,000	145,962,543	0	145,962,543
Morris	18,367,613	16,552,486	0	199,640	0	35,119,739	0	35,119,739
Crookston	8,467,412	14,154,936	0	79,906	0	22,702,254	0	22,702,254
Rochester	6,978,190	3,650,588	450,000	21,052	0	11,099,830	0	11,099,830
Contingencies and Reserves								
General Contingency	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations (TINA)								
Reserve - Initiatives	1,777,079	0	0	0	0	1,777,079	2,858,328	4,635,407
Reserve - Support Initiatives	955,500	0	0	0	0	955,500	0	955,500
08-09 Biennial Initiatives	1,211,855	0	0	0	0	1,211,855	0	1,211,855
Graduate Assistant Support	2,400,000	0	0	0	0	2,400,000	0	2,400,000
Enterprise Project	9,282,818	0	0	0	0	9,282,818	0	9,282,818
Extension Severance	60,000	0	0	0	0	60,000	0	60,000
Promise Scholarship	0	0	0	0	0	0	3,280,000	3,280,000
Interdisciplinary Pool	0	0	0	0	0	0	843,000	843,000
06-07 Biennial Initiatives	50,000	0	0	0	0	50,000	0	50,000
Holding Debt Balance	3,867,578	0	0	0	0	3,867,578	0	3,867,578
New Bldg Operations	1,710,000	0	0	0	0	1,710,000	0	1,710,000
Heritage Funds	0	0	0	0	0	0	0	0
Rochester/Mayo Appropriation	0	0	7,491,000	0	0	7,491,000	0	7,491,000
Federal Stimulus Funds	0	0	0	0	0	0	0	0
Total - Special Allocations	21,314,830	0	7,491,000	0	0	28,805,830	6,981,328	35,787,158
ALLOCATIONS	485,781,577	808,309,676	85,870,000	136,971,511	1,355,000	1,518,287,764	485,037,230	2,003,324,994

Attachment 13



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

THE FISCAL YEAR 2011-12 PROVISIONAL ANNUAL OPERATING BUDGET

WHEREAS, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and to help apply that knowledge through research and discovery, teaching and learning, and outreach and public service; and

WHEREAS, the State of Minnesota has not finalized the 2012 – 2013 biennial appropriations to the University of Minnesota, but has adopted a conference committee report that appropriates \$520,344,000 in state general fund monies for fiscal year 2011-12 to the University of Minnesota, which is a decrease of \$70,847,000 in appropriations compared to the prior year's funding level, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University of Minnesota is preparing a provisional annual operating budget to support it in achieving standards of national and international excellence; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2011-12 Provisional Annual Operating Budget as follows:

The annual revenue and expenditure plan for current, non-sponsored funds and projected expenditures for sponsored funds for fiscal year 2011-12.

The Fiscal Year 2011-12 Provisional Annual Operating Budget approved by the Board of Regents includes the following attachments which are included in the President's Recommended FY12 Provisional Operating Budget:

- Attachment 1 - Resource and Expenditure Budget Plan (University Fiscal Page)
- Attachment 4 - University of Minnesota 2011-12 Tuition Plan: Tuition Rates
- Attachment 8 - University of Minnesota 2011-12 Tuition Plan: Course Fees
- Attachment 9 - University of Minnesota 2011-12 Tuition Plan: Admin./Misc. Term Fees
- Attachment 10 - University of Minnesota 2011-12 Tuition Plan: Academic Fees
- Attachment 11 - Student Services Fees
- Attachment 12 - Fund Forecast - Centrally Distributed and Attributed Funds

Modifications to the President's Fiscal Year 2011-12 Provisional Annual Operating budget Plan resulting from adoption of a 2012 – 2013 biennial appropriation to the Board of Regents of the University of Minnesota by the State of Minnesota during a 2011 special legislative session shall be reported to the Board of Regents at its next regularly scheduled meeting, and will include, as necessary, recommendations to modify the budget plan.