



Board of Regents - Friday

May 2016

May 13, 2016

8:45 a.m. - 12:00 p.m.

Boardroom, McNamara Alumni Center

1. Recognitions

Distinguished McKnight University Professor Awards -Page 4

National Academy Members and Other Major Faculty Awards -Page 5

Academy of Distinguished Teachers - Page 7

John Tate Award for Excellence in Undergraduate Advising - Page 9

Outstanding Community Service Award -Page 10

President's Community-Engaged Scholar Award -Page 11

National Scholarship Recipients - Page 12

President Award for Outstanding Service -Page 14

NCAA Champions - Page 15

2. Approval of Minutes - Action

Minutes - Page 16

3. Report of the President

Docket Item Summary -Page 31

4. Report of the Chair

Docket Item Summary -Page 32

5. Consent Report - Review/Action

Docket Item Summary -Page 33

Gift Report - Page 35

6. Primer on Minnesota Government Data Practices Act and Related University Procedures

Docket Item Summary -Page 43

Presentation - Page 44

7. President's Recommended FY 2017 Annual Operating Budget - Review

Docket Item Summary -Page 63

Recommended Operating Budget -Page 66

Presentation - Page 148

8. President's Recommended FY 2017 Annual Capital Improvement Budget - Review

Docket Item Summary -Page 161

Resolution - Page 162

Project Funding and Summary Report -Page 163

Presentation - Page 180

9. System-Wide Strategic Planning: UMD

Docket Item Summary -Page 190

2011 UMD Strategic Plan -Page 193

2014 Updates to UMD Strategic Plan -Page 209

Strategic Plan Synergies: UMTC and UMD -Page 221

Presentation - Page 227

10. Report of the Committees

Docket Item Summary - Page 244



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Distinguished McKnight University Professor Awards

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize the recipients of the 2016 Distinguished McKnight University Professor Award:

- William A. Arnold, Professor, Civil Engineering
- Kristin E. Hickman, Professor, Law
- Sarah E. Hobbie, Professor, Ecology, Evolution, Behavior
- George Karypis, Professor, Computer Science, Engineering
- Michael Lackey, Professor, English
- Erika Lee, Professor, History
- Kathleen Vohs, Professor, Marketing

BACKGORUND INFORMATION

The Distinguished McKnight University Professor Awards recognize and reward outstanding mid-career faculty. Recipients are honored with the title Distinguished McKnight University Professor, which they will hold for as long as they remain at the University. The grant associated with the Professorship consists of \$100,000 to be expended over five years. The winners are chosen on the merit of their scholarly achievements and the potential for greater attainment in the field; the extent to which their achievements have brought distinction to the University; the quality of their teaching and advising; and their contributions to the wider community.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM National Academy Members and Other Major Faculty Awards

Review Review + Action Action Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
 Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize recent inductees into national academies and recipients of other major faculty awards.

National Academy of Engineering

- David Pui, Distinguished McKnight University Professor, LM Fingerson/TSI Chair in Mechanical Engineering, and Director of the Particle Technology Laboratory
- Emmanuel Detournay, Professor, Civil, Environmental and Geo-Engineering

American Academy of Arts and Sciences

- Tim Lodge, Regents Professor, Chemical Engineering and Materials Science

Thurber Prize for American Humor

- Julie Schumacher, Professor, English Language and Literature

BACKGROUND INFORMATION

National Academy of Engineering

Founded in 1964, the National Academy of Engineering (NAE) is a private, independent, nonprofit institution that provides engineering leadership in service to the nation. The mission of the NAE is to advance the well-being of the nation by promoting a vibrant engineering profession and by marshaling the expertise and insights of eminent engineers to provide independent advice to the federal government on matters involving engineering and technology. The agency provides leadership and expertise for numerous projects focused on the relationships between engineering, technology, and the quality of life.

American Academy of Arts and Sciences

Since 1780, the American Academy has served the nation as a champion of scholarship, civil dialogue, and useful knowledge. As one of the nation's oldest learned societies and independent policy research centers, the Academy convenes leaders from the academic, business, and government sectors to address critical challenges facing our global society. Through studies, publications, and programs in a various disciplines, the Academy provides authoritative and nonpartisan policy advice to decision-makers in government, academia, and the private sector. The Academy's membership of 4,600 Fellows and 600 Foreign Honorary Members includes many of the most accomplished scholars and practitioners worldwide.

Thurber Prize for American Humor

The Thurber Prize for American Humor is the nation's highest recognition of the art of humor writing. The award carries with it a \$5,000 prize and a commemorative crystal plaque for the winning author.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Academy of Distinguished Teachers

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize the 2016 Academy of Distinguished Teachers award recipients.

Horace T. Morse-University of Minnesota Alumni Association Award for Outstanding Contributions to Undergraduate Education

- Douglas Ernie, Associate Professor, Electrical and Computer Engineering, College of Science and Engineering
- Mary Franklin Brown, Associate Professor, French and Italian, College of Liberal Arts
- Tabitha Grier-Reed, Associate Professor, Postsecondary Teaching and Learning, College of Education and Human Development
- Russell J.D. Holmes, Associate Professor, Chemical Engineering and Materials Science, College of Science and Engineering
- Brian McInnes, Assistant Professor, Education, College of Education and Human Service Professions
- Heather Peters, Associate Professor, Department of Psychology, Division of Social Science, University of Minnesota Morris
- J.B. Shank, Associate Professor, History, College of Liberal Arts
- Michael Silverman, Associate Professor, School of Music

Outstanding Contributions to Postbaccalaureate, Graduate, and Professional Education Award

- Bryce Binstadt, Associate Professor, Pediatrics, Medical School
- Ann Burkhart, Professor, Law School
- Mary Chesney, Clinical Associate Professor, School of Nursing
- Maria Gini, Professor, Computer Science and Engineering, College of Science and Engineering
- Kristine Krafts, Clinical Assistant Professor, Diagnostic and Biological Sciences, School of Dentistry
- Deniz Ones, Professor, Psychology, College of Liberal Arts

- Joe Soss, Professor, Hubert H. Humphrey School of Public Affairs
- Randall Victora, Professor, Electrical and Computer Engineering, College of Science and Engineering

BACKGROUND INFORMATION

The Horace T. Morse – University of Minnesota Alumni Association Award recognizes excellence in contributing directly and indirectly to student learning through teaching, research, creative activities, advising, academic program development, and educational leadership. Given each year since 1965, the award represents the highest recognition by the University community of its most distinguished scholar-teachers. The award is named for the late Horace T. Morse, first dean of the General College (1934-60) and a national leader in the field of undergraduate education.

The award for Contributions to Postbaccalaureate, Graduate, and Professional Education was initiated in 1999 in recognition of faculty members for excellence in instruction, instructional program development, intellectual distinction, advising and mentoring, and involvement of students in research, scholarship, and professional development at the graduate and professional level.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: John Tate Award for Excellence in Undergraduate Advising

Review Review + Action Action Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize recipients of the 2015-16 John Tate Award for Excellence in Undergraduate Advising.

- Sarah Georgeson, Senior Academic Advisor, College of Education and Human Development
- Eric Watkins, Assistant Professor, Horticultural Science, College of Food and Nutrition Science
- Stefanie Wiesneski, Student Services Manager, College of Biological Sciences
- Maryanne Williams, Associate Academic Advisor, Spanish and Portuguese Studies, College of Liberal Arts

BACKGROUND INFORMATION

The John Tate Award for Undergraduate Advising is named in honor of John Tate, Professor of Physics and first Dean of University College (1930-41). The Tate Award serves to recognize and reward high-quality academic advising and call attention to the contributions of academic advising to helping students achieve their goals. By highlighting examples of outstanding advising, the award identifies professional models and celebrates the role of advising plays in the University's mission. Each year, a selection committee selects up to four faculty and professional advisers at the University to receive the award.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Outstanding Community Service Award

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize recipients of the 2015-16 Outstanding Community Service Award:

- Tanya Bailey, Animal-Assisted Program Interaction Specialist, Center for Spirituality and Healing
- Marilyn Bruin, Professor, Curriculum Director, Housing Studies Program, College of Design
- Wokie Freeman, Assistant Executive Director/Director of Operations and Programs, Urban Research and Outreach-Engagement Center
- Tim Hoogland, Director, Education Outreach, Minnesota Historical Society

BACKGROUND INFORMATION

The Outstanding Community Service Award recognizes contributions and accomplishments of faculty, staff, or University-affiliated community members who have devoted their time and talent to make substantial, enduring contributions to the external community and to improve public life and the well-being of society. This award exemplifies the mission of the University as a publicly engaged institution.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: President's Community-Engaged Scholar Award

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
 Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize the recipient of the 2015-16 President's Community-Engaged Scholar Award:

- Lauren Martin, Director of Research, Urban Research and Outreach Engagement Center

BACKGROUND INFORMATION

The President's Community-Engaged Scholar Award recognizes one faculty or P&A individual annually for exemplary engaged scholarship in his/her field of inquiry. The faculty or P&A award recipients have demonstrated a longstanding academic career that embodies the University of definition of public engagement.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: National Scholarship Recipients

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize recipients of national scholarships, as follows:

Churchill Scholarship

Sammy Shaker (Roseville, MN) has been selected as a 2016 Churchill Scholar. A double major in Chemistry and Mathematics, Shaker will spend the 2016-17 academic year at Churchill College of Cambridge University, where he will complete a Master of Philosophy degree (M.Phil.) in Materials Science. He plans to work with Professor Anthony Cheetham, a world leader in the development of hybrid metal-organic materials. Shaker started classes at the University of Minnesota as a 13-year-old in the Talented Youth Mathematics Program (UMTYMP) and spent his final two years of high school as a Post-Secondary Enrollment Options student, completing honors courses in organic chemistry and a graduate course in theoretical neuroscience. Two years later he spent the summer modeling neural networks with mathematics professor Duane Nykamp and initiated a project to create a novel error-correcting code with his UMTYMP instructor, David Clark. He also began working with chemistry professor Andreas Stein, who has mentored him for four years through advanced research projects synthesizing porous and nanostructured materials. Shaker was previously awarded a Bentson Scholarship by the University of Minnesota and has won national recognition as a Goldwater Scholar and an Astronaut Scholar. On campus, he has been a leader in the Muslim Students Association and the Al-Madinah Cultural Center. In the Twin Cities community he has worked as a research associate in the Emergency department of Hennepin County Medical Center, and he has initiated a kidney disease screening and awareness program that works with underserved populations in Minnesota.

Goldwater Scholarship

Stephanie Hart (Grand Rapids, MN) has been selected as a 2016 Goldwater Scholar. Hart is a junior Chemistry and Chemical Engineering major who plans to complete a Ph.D. in Physical Chemistry and conduct research in renewable energy systems. She traces her interest in solving environmental challenges to her childhood experiences camping, hiking and skiing in northern

Minnesota. Despite not having a particularly strong background in math and science when she entered the University, Stephanie discovered a passion for chemistry in her first-year courses and began working as an assistant in the lab of Professor René Frontiera. There, she has been using stimulated Raman spectroscopy to examine ultrafast structural dynamics driving singlet fission in organic molecules with applications to the development of photovoltaic materials. For her research, Hart has been awarded a Thomas Dubruil Memorial Award for Outstanding Achievement in Undergraduate Research by the Department of Chemistry, and will spend the summer of 2016 as an Amgen Scholar at MIT. Stephanie is committed to helping other young women succeed in the sciences and engineering, volunteering with the “Chemists in the Library” and “Energy and U” programs at the University. She is also a member of the University’s cycling and Nordic ski teams.

Anthony Tabet (New Brighton, MN) has been selected as a 2016 Goldwater Scholar. Tabet is a junior Chemical Engineering major. He arrived at the University as a Post-Secondary Enrollment Options student intent on studying Philosophy and Political Science, but the opportunities offered by the University have led him to a variety of research experiences. An engaging chemistry class taken by chance led him to the lab of Professor Aaron Massari while he was still a high school senior. In the Massari Lab, Tabet studied the morphology and absorption properties of organic polymer films for solar energy applications. At the same time, he began working with Medical School researchers David Largaespada and Igor Nestrail to study enzyme deficiencies in patients with Mucopolysaccharidoses (MPS). More recently, he has joined the lab of Biomedical Engineering Professor Chung Wang to develop biocompatible, biodegradable parenteral drug delivery platforms. Outside of the University, Tabet has worked for Activated Research Company of Eden Prairie, Minnesota, to develop reactive chromatography technology for improved analytical testing, and he is a co-founder of CoCreate Ventures, a public benefit corporation that provides mentoring and resources to help young entrepreneurs collaboratively develop product ideas. He is active on campus with the Maronite Youth Group and the Comebacks A Capella Group.

BACKGROUND INFORMATION

Churchill Scholarships

The Winston Churchill Foundation of the United States was founded in 1959 to offer American students of exceptional ability and achievement in the sciences, engineering, and mathematics the opportunity to pursue graduate studies at Cambridge. Fourteen seniors from the top colleges and research universities in the United States are selected as Churchill Scholars each year, making the \$60,000 award one of the most selective and prestigious post-graduate scholarships. Five graduates of the University have been named Churchill Scholars.

Goldwater Scholarships

The Barry M. Goldwater Scholarship and Excellence in Education Program was established by Congress in 1986 to honor Sen. Barry Goldwater, who served his country for 56 years as a soldier and statesman, including 30 years of service in the U.S. Senate. The prestigious scholarship is awarded annually to outstanding sophomores and juniors who intend to pursue research-oriented careers in mathematics, the natural sciences and engineering. The scholarships provide up to \$7,500 per year for up to two years of undergraduate study.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: President's Award for Outstanding Service

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Karen Hanson, Executive Vice President and Provost

PURPOSE & KEY POINTS

To recognize recipients of the 2015-16 President's Award for Outstanding Service:

- David Blank, Professor, Chemistry, College of Science and Engineering
- Colin Campbell, Associate Professor, Department of Pharmacology, Medical School
- Priscilla Day, Professor, Social Work, College of Education and Human Service Professions, University of Minnesota Duluth
- Lisa Fitzpatrick, Director, Viz Lab and Motion + Media Across Disciplines Lab, School of Fine Arts, University of Minnesota Duluth
- Elaine Hansen, Director, University of Minnesota Duluth Center for Economic Development, and Regional Director, NE and NW Small Business Development Centers
- David Hollister, Professor, School of Social Work, College of Education and Human Development
- James MacDonald, Director of Information Technology, College of Science and Engineering
- James Mullin, Senior Engineer 1995-2016, St. Anthony Falls Laboratory, College of Science and Engineering
- Lee Munnich, Senior Fellow, Humphrey School of Public Affairs
- Windy Roberts, Teaching Specialist, Division of Humanities, University of Minnesota Morris
- William Robiner, Professor, Departments of Medicine and Pediatrics, Medical School
- Susan Warfield, Program Director, Student Parent HELP Center, Office for Student Affairs

BACKGROUND INFORMATION

The President's Award for Outstanding Service was established in 1997 to recognize faculty and staff who have provided exceptional service to the University. The award is presented each year and honors active or retired faculty or staff members who have gone beyond their regular duties and have demonstrated an extraordinary commitment to the University community.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: NCAA Champions

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler

PURPOSE & KEY POINTS

To recognize the following team for winning an NCAA championship during the 2015-16 academic year:

- Women's Hockey, University of Minnesota Twin Cities – Brad Frost, Head Coach

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Board of Regents Work Session:
Raising the National Profile of the University's Academic Health Sciences**

March 30, 2016

A work session of the Board of Regents of the University of Minnesota was held on Wednesday, March 30, 2016 at 9:45 a.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: Dean Johnson, presiding; Thomas Anderson, Richard Beeson, Laura Brod, Linda Cohen, Thomas Devine, Michael Hsu, Peggy Lucas, David McMillian, Abdul Omari, Darrin Rosha, and Patricia Simmons.

Staff present: President Eric Kaler; Chancellors Lendley Black and Fred Wood; Senior Vice President for Academic Affairs and Provost Karen Hanson; Vice Presidents Brian Herman and Pamela Wheelock; Executive Director Brian Steeves; and Associate Vice Presidents Michael Berthelsen, Gail Klatt, and Michael Volna.

Student Representatives present: Callie Livengood.

Chair Johnson introduced the Academic Health Center (AHC) deans to provide context for a discussion about raising the national profile of the University's Academic Health Sciences: Brooks Jackson, Medical School and Vice President for Academic Health Sciences; Trevor Ames, College of Veterinary Medicine; Leon Assael, School of Dentistry; Connie Delaney, School of Nursing; John Finnegan, School of Public Health; and Marilyn Speedie, College of Pharmacy.

Delaney provided an overview of the School of Nursing, describing its vision, mission, enrollment opportunities, and challenges.

Regent Simmons asked how participation in the AHC benefits the School and how inclusion in the system advances its work. Delaney commented on the synergies and collaborative processes across all units in the AHC. She added that the University's system is unique, since it is one of only three in the country that includes a veterinary medicine program. Delaney summarized that the variety of academic opportunities and programs, as well as strong clinical programs, are some of the strongest benefits.

Regent Beeson asked about opportunities related to an integrated M Health system. Delaney noted additional opportunities for clinical placement for students as well as other possibilities for faculty hires across systems. Speedie agreed that clinical placement is one of the top advantages, as well as innovation in care delivery. She explained that the merger would allow for more dual-appointment hires across systems, noting only two faculty members hold dual appointments in M Health and Fairview currently. She concluded that the merger would facilitate clinical delivery, academic collaborations, and innovation.

In response to a question from Regent Brod, Delaney explained that the school is not enrolling more students because it does not have the capacity.

Speedie provided an overview of the College of Pharmacy, describing its programs, national rankings, research strengths, and challenges. She commented that the AHC provides opportunities for collaboration among students and faculty across center units. She detailed additional benefits, such as innovations in research and health care delivery, collaboration on grants and funding, and broader educational opportunities for students.

Regent Devine asked about the college's facilities and what funding is needed for upgrades. Speedie commented that space has always been a challenge, especially as the college grows. She noted that the college is taking advantage of space in the bio-medical district, but that the distance from the college's other facilities can be challenging. Speedie expressed appreciation for additional renovated classroom space with advanced, active learning technologies, and explained that availability of classroom technology helps drive the curriculum. She added her hope that similar spaces will be included in future projects. Speedie reported that Weaver Densford Hall is in dire need of updates, but she realizes other buildings and facilities have greater need.

In response to a question from Regent Simmons about the distribution of research funding, Speedie reported that approximately 60-70 percent of research funding for the college comes from the National Institutes for Health (NIH) or other federal funding. She explained that pharmaceutical and drug formulation companies and the pharmacology industry yield a high level of industry funding. She noted that the NIH has prioritized additional programs such as drug development, which has helped with obtaining NIH funds.

In response to a question from Regent McMillan about supply and demand in the field of pharmacology, Speedie explained that the college is a workforce center for the country. She noted a nationwide decrease in certain jobs due to technology and innovation, but an increase in patient care jobs. She reported strong demand in Minnesota for pharmacology jobs, adding that most graduates have good job placement. Speedie commented that prior to the creation of a medical school on the Duluth campus, the state had an imbalance, with a high demand for jobs and not enough qualified candidates. The school's opening, and the resulting graduates, corrected that imbalance. She noted that demand is again increasing, but cautioned against another expansion of the school at this time.

Regent Brod asked whether a school of pharmacy has been considered at the Rochester campus. Speedie responded that a location in Rochester was considered at the time of the Duluth expansion, but that Mayo was not interested in adding another doctoral program. Noting that additional expansion is not out of the question, she cautioned that running programs at three campuses would be a challenge.

Regent Brod asked about the discovery team idea and innovation fund concept, and how they might be blended in future fundraising campaigns. Speedie responded that drug discovery is one of the top campaign priorities.

In response to a question from Regent Anderson about undergraduate preparatory programs, Speedie noted that the school does accept three-year pre-pharmacy degrees but that students with a four-year degree are better prepared.

Assael provided an overview of the School of Dentistry, discussing the school's mission, ranking among other institutions, state-wide patient care sites, and research strengths.

In response to questions from Regent Cohen, Assael reported that the school has not experienced a high level of enrollment growth. He stated his belief that dentistry should be considered a part of the overall health care system, noting that oral health has long been separated from general medical health. Assael suggested that the quality of care and services offered by the dental school would greatly improve by being included in the M Health system. He additionally noted a financial burden from not being a part of M Health.

In response to a question about facilities from Regent Hsu, Assael noted that the facilities in Moos Tower are some of the worst on campus. He reported several unexpected expenses this year due to poor plumbing and flooding in the building. He explained the difficulty of renovating a building built in the mid-1970s to current standards.

Ames provided an overview of the College of Veterinary Medicine, highlighting the strength of its programs, recruitment processes, training opportunities, and challenges.

In response to a question from Regent Rosha about caseload and class size, Ames acknowledged that those factors can be a stressor for clinicians but do not necessarily affect the students. He added that the class sizes allow for additional revenue, since other schools send their students to the University for their clinical practicum.

In response to questions from Regent Devine, Ames responded that that new facilities currently being built will provide many additional opportunities for animal research. He noted that improved research will help the school become more competitive in faculty recruitment and retention. Ames commented that the isolation lab in Willmar is a satellite lab for diagnosing avian and other poultry diseases, and will help the state manage potential future outbreaks. He thanked Vice President Wheelock for the speed at which the facility is being constructed.

Finnegan provided an overview of the School of Public Health, noting the trans-disciplinary nature of the school, collaborations across the AHC and across the university, grand challenges, and connections with national agencies.

In response to a question from Regent Devine, Finnegan responded that the school has increased non-resident tuition rates while providing significant discounts to those students. He reported that non-resident students appear to be attracted to a strong discount model. He clarified that the school does not have an undergraduate program so he could not comment broadly on the model's success.

In response to a question from Regent Hsu about student debt, Finnegan responded that the statistic is calculated by the school itself. He clarified that the school uses government loans as the measure for student debt and that it does not capture private loans. He added that many students come into the school with debt from their undergraduate work.

The meeting adjourned at 11:15 a.m.



BRIAN R. STEEVES
Executive Director
and Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Board of Regents Meeting
March 30, 2016**

A meeting of the Board of Regents of the University of Minnesota was held on Wednesday, March 30, 2016 at 4:15 p.m. in the West Committee Room, 600 McNamara Alumni Center.

Regents present: Dean Johnson, presiding; Thomas Anderson, Richard Beeson, Laura Brod, Linda Cohen, Thomas Devine, Michael Hsu, Peggy Lucas, David McMillian, Abdul Omari, Darrin Rosha, and Patricia Simmons.

Staff present: President Eric Kaler; Vice President Kathy Brown; General Counsel William Donohue; Executive Director Brian Steeves.

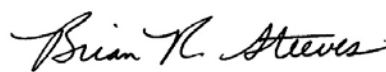
Others present: Sarah Dirksen

At 4:15 p.m. a motion was made and seconded and the Board voted unanimously to adopt the following resolution:

WHEREAS, based on advice of the General Counsel, the Board of Regents has balanced the purposes served by the Open Meeting Law and determined that there is a need for absolute confidentiality to discuss particular matters involving the University of Minnesota;

NOW, THEREFORE, BE IT RESOLVED, that in accordance with Minn. Stat. § 13D.03, a non-public meeting of the Board of Regents be held Thursday March 30, 2016 at 4:15 p.m. in the West Committee Room, 600 McNamara Alumni Center for the purpose of discussing matters related to labor negotiations strategy.

The meeting adjourned at 5:04 p.m.



BRIAN R. STEEVES
Executive Director
and Corporate Secretary

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**Board of Regents Meeting
March 31, 2016**

A meeting of the Board of Regents of the University of Minnesota was held on Thursday, March 31, 2016 at 8:45 a.m. in the Boardroom, 600 McNamara Alumni Center.

Regents present: Dean Johnson, presiding; Thomas Anderson, Richard Beeson, Laura Brod, Linda Cohen, Thomas Devine, Michael Hsu, Peggy Lucas, David McMillian, Abdul Omari, Darrin Rosha, and Patricia Simmons.

Staff present: President Eric Kaler; Chancellors Lendley Black, Jacqueline Johnson, Stephen Lehmkuhle, and Fred Wood; Senior Vice President and Provost Karen Hanson; Vice Presidents Kathy Brown, Brian Herman, Richard Pfutzenreuter, and Pamela Wheelock; Interim Vice President Bernard Gulachek; General Counsel William Donohue; Executive Director Brian Steeves; and Associate Vice Presidents Michael Berthelsen and Michael Volna.

RECOGNITION OF MCKNIGHT LAND GRANT PROFESSORS

Recognition was given to the 2016 recipients of the McKnight Land-Grant Professorship:

Xiang Cheng, Chemical Engineering and Materials Science, UMTC
Meggan Craft, Veterinary Population Medicine, UMTC
Jed T. Elison, Institute of Child Development, UMTC
Emma Goldberg, Ecology, Evolution, and Behavior, UMTC
Jiarong Hong, Mechanical Engineering, UMTC
Neha Jain, Law School, UMTC
Barry Kudrowitz, Design, Housing, and Apparel, UMTC
William Pomerantz, Chemistry, UMTC

APPROVAL OF MINUTES

A motion was made and seconded, and the Board of Regents voted unanimously to approve the minutes of the following meetings:

Board of Regent Retreat – February 10, 2016
Finance Committee – February 11, 2016
Academic & Student Affairs Committee – February 11, 2016
Board of Regents Work Session – February 11, 2016
Facilities, Planning & Operations Committee – February 11, 2016
Faculty & Staff Affairs Committee – February 11, 2016
Audit & Compliance Committee – February 11, 2016
Litigation Review Committee - February 11, 2016
Board of Regents – February 12, 2016
Board of Regents Special Meeting – February 26, 2016

REPORT OF THE PRESIDENT

President Kaler reported on recent activities at the legislature, including several hearings and efforts to advocate for the University's capital and operating budget requests. He discussed recent national rankings of several University colleges and departments, as well as campus initiatives focused on inclusion and acceptance. He reported on the accomplishments of Gopher athletics and the search for a new athletics director.

A copy of the Report of the President is on file in the Board Office.

REPORT OF THE CHAIR

Chair Johnson reported on Board outreach efforts, including a breakfast with legislators and a visit to the College of Science and Engineering on the Twin Cities campus. He congratulated the Gopher women's hockey team on their NCAA championship win.

A copy of the Report of the Chair is on file in the Board Office.

RECEIVE AND FILE REPORTS

Chair Johnson noted the receipt and filing of the Quarterly Report of Grant & Contract Activity, as well as an Information Item for the Academic & Student Affairs Committee: Update on Accreditation.

Regent Simmons commented on the successful results of the recent accreditation report. She applauded the administration and faculty for their efforts and accomplishments.

CONSENT REPORT

Chair Johnson presented for action the Consent Report as described in the docket materials, including:

- Report of the All-University Honors Committee;
- Report of the Naming Committee;
- Summary of Gifts through February 29, 2016;
- Finance Committee Consent Report.

A motion was made and seconded, and the Board of Regents voted unanimously to approve the Consent Report.

**REPORT OF THE STUDENT REPRESENTATIVES
TO THE BOARD OF REGENTS**

Student Representatives Callie Livengood, Chair, and Corey Schroeder, Vice Chair, presented a report from the group, as detailed in the docket. The report offered perspectives on topics of concern to University students: mental health, retention and attraction of students and faculty of color, and transfer students. Livengood and Schroeder also provided a statement on proposed non-resident non-reciprocity (NRNR) tuition increases.

Regent Devine remarked on the importance of the issues presented, adding that the report will be taken seriously by the Board. He asked if the student representatives would continue working on these issues in coming years. Livengood replied that the current student

representatives have cultivated relationships with many campus leaders and administrators. She speculated that future representatives will continue the momentum on these topics.

Regent Rosha asked whether the student body is more concerned with the sticker price of tuition or the net tuition rate, wondering if the upfront cost or aid package is most enticing. Livengood responded that the primary concern is not knowing final costs. She added that many students have difficulty understanding the difference between the sticker price and the net price. Rosha suggested it is common for students to apply to several schools and choose the institution with the best aid offer. Livengood agreed, but reiterated that students learn the final aid package late in the application process, making the decision difficult. She cautioned that a high sticker price could discourage a student from even applying.

Regent Simmons noted that student mental health is a key concern for the Board. She added that she and several of her colleagues had met recently with the Provost and internal auditor to discuss Boynton Health Services and its mental health offerings. Simmons emphasized that the issues of mental health and access to care affect not only the University, but also the broader community.

In response to a question from Regent Omari, Livengood replied that each campus and college has a unique identity. She suggested that the University does not always pay enough attention to those subtleties, which is especially evident when a student transfers from another campus to the Twin Cities.

Regent Beeson commented that he does not believe appropriate attention has been paid to student mental health. He suggested that the Academic & Student Affairs Committee address the issue in the coming months.

Regent Hsu asked if the representatives had considered the impact of student fees on the total cost of attendance. Livengood reported that the representatives did consider the fee structure and agreed that it is an issue students should evaluate carefully. She explained that these fees are established by the students based on the services they feel are important. She noted the difference between fees and tuition, the latter being determined by the administration, with little input from the students. Livengood agreed that lower fees could result in lower overall cost, but emphasized that the students make a conscious decision to pay for desired services.

President Kaler expressed his appreciation for the report and for the work of the student representatives. He noted the importance of the findings and pledged his support for each of the issues presented.

RESOLUTION ON ENROLLMENT PRINCIPLES AND TUITION/AID PHILOSOPHY

Chair Johnson invited Senior Vice President and Provost Hanson and Vice Provost and Dean of Undergraduate Education Bob McMaster to present for review the resolution on enrollment principles and tuition/aid philosophy, as detailed in the docket materials.

President Kaler detailed two changes to the enrollment plan regarding tuition targets. Hanson and McMaster provided background and articulated the 10 points of the plan:

1. Modest total enrollment growth.
2. Admit for success. There is no single metric for acceptance – it is a holistic review with primary and secondary characteristics.
3. Affordability and access for Minnesota residents.
4. High-quality education and student experience. Housing is a key characteristic of the student experience.
5. Maintain a commitment to transfer students.

6. Value ethnic, social, economic, geographic diversity.
7. Support timely graduation.
8. Adjust enrollment levels and tuition rates to provide revenues.
9. Continue need- and merit-based aid programs.
10. Direct attention to workforce needs.

Regent Anderson emphasized the importance of balancing NRNR tuition increases with changes to resident tuition. He voiced concern about the impact of tuition increases on the system campuses. He expressed his overall support for the resolution.

Regent Brod commented that the resolution is reasonable and added she is pleased to have something before the Board for action. She expressed concern over the impact of NRNR increases on currently enrolled students, and stressed that she does not believe the University should target a tuition rate in the mid-point of the Big Ten. Brod observed that the revised language offers needed flexibility. She noted that the 65 percent target of Minnesota students only considers the Twin Cities campus, suggesting that when the system campuses are included, the University is serving resident students well.

Regent Cohen voiced concern over NRNR tuition increases and disagreed with the Big Ten mid-point goal. She suggested that students might not understand the discount process, adding that high sticker price could discourage them from applying.

Regent Beeson offered his support for the resolution, but voiced concern over the financial components of the plan and the proposed timeline for the changes. He suggested that the high-cost model might result in lower value for students.

Regent Devine remarked that more housing is needed for freshman and transfer students. He voiced support for the resolution, despite his concerns. He agreed that it is important to take action now and adjust course along the way.

Regent Rosha commented that the proposed plan is a good start, but that he could not support it without a system-wide strategic plan. He disagreed that the NRNR tuition target is too high, suggesting that many students understand discounting and are not deterred by a high sticker price. He observed that many top-ranked schools have high tuition and high discounting. Rosha added that the University should give priority to Minnesota students, not their NRNR peers, and focus on keeping top talent in the state.

Regent Rosha moved to amend item 3 of the enrollment plan to state that the Twin Cities campus should enroll approximately 70 percent Minnesota residents, rather than the proposed 65 percent. The motion was seconded.

Regent McMillan commented on the importance of considering the entire system and explained that he would not support the resolution.

Regent Rosha emphasized that only the Twin Cities campus is turning away resident students, while the system campuses have space available in their incoming classes. He voiced concern that NRNR students are being accepted over Minnesota students.

Regent Hsu commented that the job of the Board is to create value for Minnesota residents. He expressed support for the proposed 70 percent goal and stated that he believes the target could be even higher.

The Board of Regents voted against the Rosha amendment. The motion failed.

Regent Hsu moved to amend section 3 of the enrolment plan to state that the Twin Cities campus should enroll approximately 69 percent Minnesota residents, rather than the proposed 65 percent. There was no second.

Regent Omari commented that he would not support the resolution because it suggests increases to NRRR tuition of up to 12 percent per year.

Regent Lucas commented that the target for NRRR tuition should not be the midpoint of the Big Ten, noting the poor optics of such a move. She cautioned against increasing tuition too quickly.

Regent Hsu moved to amend section 8b of the enrollment plan to state that the University will keep the resident tuition rate to a minimum, not just minimize increases. The motion was seconded.

The Board of Regents voted 9-3 against the Hsu amendment. Regents Brod, Hsu, and Rosha voted yes. The motion failed.

The Board of Regents voted 8-4 to adopt the Resolution Related to Undergraduate Enrollment Management at the University of Minnesota (2016-2021) as follows. Regents Hsu, Lucas, Omari, and Rosha voted no.

WHEREAS, the University of Minnesota has five campuses, each with distinctive enrollment strategies and goals; and

WHEREAS, the University of Minnesota wishes to attract the very best and brightest students from the State of Minnesota; and

WHEREAS, the University of Minnesota wishes to maintain financial access and affordability for those students qualified to enroll; and

WHEREAS, the University of Minnesota wishes to maintain diversity, broadly defined, including ethnic, racial, geographical, socio-economic, and gender, in the undergraduate student body; and

WHEREAS, the University of Minnesota wishes to maintain strong need-based (including middle-income) and merit-based financial aid programs; and

WHEREAS, the University of Minnesota wishes to keep resident tuition and fee rates as low as possible, and competitive non-resident tuition rates;

WHEREAS, the University of Minnesota wishes to ensure that students have the highest-quality student experience and graduate on time (normally four years for Freshmen, three years for Transfers).

NOW, THEREFORE, BE IT RESOLVED that the Board directs the administration to develop five-year enrollment plans for the Crookston, Duluth, Morris and Rochester campuses.

BE IT FURTHER RESOLVED, that the Board of Regents supports the Twin Cities campus five-year enrollment plan.

FY 2017 BUDGET FRAMEWORK

Chair Johnson invited Vice President Richard Pfutzenreuter and Associate Vice President Julie Tonneson to present the FY 2017 Budget Framework, as detailed in the docket.

Pfutzenreuter provided an overview of the budget development process. He highlighted revenue sources, debt impact, and recurring expense drivers, including fixed costs, variable costs, and strategic pools.

Pfutzenreuter introduced Vice President Kathy Brown to report on the 2017 annual merit increase plan. Brown explained the determining factors for the FY 2017 compensation pool, changes to national compensation policy, and considerations for FY 2018.

Pfutzenreuter discussed incremental framework costs, including variable costs due to facilities repair and replacement (R&R) and network upgrades. Tonneson reported options for financial aid allocation, specifically the Promise Scholarship, and explained strategic cost pools. Tonneson explained the importance of the University's resource drivers, detailing plans for repurposing funds through reallocations, and described several options for NRNR tuition rate increases.

In response to a question from Regent Devine about funds reserved for Bell Museum debt service, Pfutzenreuter replied that excess money would be set aside and uses for it discussed.

Regent McMillan thanked the administration for the early budget discussion, noting that the additional time is appreciated and important. In response his question about allocations, Tonneson noted that academic initiatives on the Twin Cities campus are funded from specific allocation pools that draw funds only from units on that campus. She clarified that other campuses are not supporting UMTC-specific programs.

In response to a question from Regent Beeson, Pfutzenreuter noted that utility costs will be noticeably reduced once the new combined heat and power plant is fully operational. He clarified that the plant was not yet online.

In response to comments from Regent Brod about NRNR tuition, President Kaler reported that options are open for discussion. He explained if NRNR tuition is increased, buffers would be established to minimize the impact on currently enrolled students.

Regent Brod expressed disappointment that the armory, one of the oldest buildings on campus, was not listed in the R&R portion of the capital budget. Vice President Wheelock responded that older facilities are a particular challenge given other infrastructure needs. She noted that funding sources have been investigated, such as from the military, but that those funds are complicated by the more contemporary uses of the building.

In response to a question from Regent Rosha about the compensation pool, Pfutzenreuter replied that the 2.5 percent pool for FY 2017 would be uniformly allocated depending on the employee class. It is a general pool issued across all units and groups. Rosha requested a clearer breakdown of the pool by employee group to better understand why the increase is higher than the rate of inflation.

In response to a question from Regent Lucas, Tonneson reported that the budget process involves discussions with each unit about projected enrollment and subsequent revenue. She noted that they work with the units to determine how conservative they should be with their estimates.

RESOLUTION ON RESTRUCTURING SYSTEM-WIDE OPERATIONS LEADERSHIP

President Kaler outlined the proposed restructuring resolution, which results in several changes within his administration. He explained that a new position, the Senior Vice President for Finance and Operations (SVP F&O), would oversee University Services, Finance, OHR, and OIT. The SVP F&O would serve similar roles to the current Vice President for Finance. Kaler

reported that the title of the University's chief academic officer would be changed from Senior Vice President and Provost to Executive Vice President and Provost. He shared an organizational chart that detailed the new and changed reporting relationships. Kaler highlighted a dotted line between the Athletic Director (AD) and his chief of staff and explained that he would like the Board's input on that reporting relationship.

A motion was made and seconded to adopt the Resolution on Restructuring System-Wide Operations Leadership.

Several Regents voiced concern over the dotted-line relationship between the AD and the chief of staff. President Kaler reiterated that he would like a small group of Regents to review that specific relationship. He explained the rationale for an additional reporting line to the chief of staff and provided detail about how the relationship works day to day. Kaler clarified that the resolution and the organizational chart are separate and that approving the resolution does not bind the Board to the proposed organizational chart.

The Board of Regents voted unanimously to approve the Resolution on Restructuring System-Wide Operations Leadership as follows:

WHEREAS, the Regents of the University of Minnesota recognize and reaffirm the President's responsibilities and accountability for developing, recommending, and administering the policies of the Board of Regents; and

WHEREAS, the Regents recognize and reaffirm the importance of providing the President with flexibility in the organization, reporting lines, and position descriptions of central administration; and

WHEREAS, the University of Minnesota must continue to pursue a comprehensive agenda of assessing the improving administrative structure, processes, and procedures in order to improve quality, efficiency, effectiveness, and public accountability; and

WHEREAS, the University of Minnesota's strategic planning and decision making processes are best served by designing and implementing administrative structures that ensure clear responsibility, authority, and accountability at the college and campus levels; and

WHEREAS, the organization of central administration and appointment of senior leaders at the University shall be consistent with University and Board policies and procedures; and

WHEREAS, senior leadership transitions create an opportunity to achieve greater alignment, efficiency and coordination of the University's system-wide operating units; and

WHEREAS, the responsibilities of the current Office of Academic Affairs and Provost have expanded to include global programs and civic engagement, and in recognition of the primacy of the academic mission.

NOW, THEREFORE, BE IT RESOLVED that the organization of the University's central administration shall consist of the following executive officers reporting to the President:

Executive Vice President and Provost

Senior Vice President for Finance and Operations

Dean of the Medical School and Vice President for Health Sciences

Vice President for Research

Vice President for Equity and Diversity

Crookston, Duluth, Morris, and Rochester Chancellors

Chief of Staff

Athletics Director, Twin Cities Campus

Special Assistant for Government and Community Relations

General Counsel (also reports to the Board of Regents)

Associate Vice President for Internal Audit (dotted line report)

Chief Executive Officer, University of Minnesota Foundation (dotted line report)

Chief Executive Officer, University of Minnesota Alumni Association (dotted line report)

BE IT FURTHER RESOLVED that the Board of Regents accepts the reorganization of the University's operational leadership as described in this resolution, which shall become effective April 1, 2016, and directs the Secretary to make any necessary revisions to Board policy.

SYSTEM-WIDE STRATEGIC PLANNING: UMM

Chair Johnson invited Chancellor Jacqueline Johnson to report on the University of Minnesota Morris (UMM) strategic planning process. Chancellor Johnson reported on the strategic planning process on the Morris campus, key elements in the plan, and the connections between UMM and the Twin Cities strategic plans.

Several Regents expressed their thanks to Johnson for her dedication to the University during her tenure.

PRIMER ON MINNESOTA GOVERNMENT DATA PRACTICES ACT

Due to time constraints, this item was deferred to a later date.

NEW BUSINESS

Resolution Related to Specification of Appointment Authority

Regent Hsu proposed a resolution that would require Board approval for any initial appointment where an employee's annual salary exceeds \$250,000, or any employment agreement with a total cost of \$600,000 or more.

A motion was made and seconded to adopt the Resolution Related to Specification of Appointment Authority.

Regent Simmons spoke against the resolution, noting the importance of including resolutions in the docket materials and noticing such actions. She added that it is important to carefully consider the implications of resolutions and have all appropriate information.

Regent Rosha commented that the resolution provides clarification of delegation already reserved by the Board. He was surprised to learn that the Board no longer approves large contracts, since that oversight provides accountability to the University community, the legislature, and the state.

Regent Brod agreed with the need for oversight and accountability, but noted the resolution should begin in committee before returning to the full Board. She commented that the relationship between highly paid employees, the administration, and the Board is important and adds value to the University.

Regent Beeson emphasized that high-level decisions should not be made with only a few days' notice. He opposed Board intervention in salary decisions, and suggested that approval of large contracts does not guarantee improved performance.

Regent Hsu remarked that he would be open to committee discussion about the specific dollar threshold.

Regent Brod suggested that the entire resolution come to an appropriate committee before action by the Board. She noted that the discussion of oversight is important and should be discussed in the appropriate context.

Regent Brod moved to refer the resolution to the Governance & Policy Committee. The motion was seconded.

Regent McMillan remarked on the need for balance between administrative efficiency and governance. He suggested that the Board should not conduct review and action in the same meeting.

Regent Cohen agreed that review and action should not occur in the same meeting. She offered that the variety of opinions expressed by Regents indicates that the issue should come to a committee for further clarification before the Board takes action.

Regent Anderson remarked on the importance of oversight, but urged clear balance between oversight and executive-level decision making. He requested more discussion before taking action on the resolution.

Regent Hsu thanked his colleagues for their consideration. He clarified that he did ask that the resolution be added to the agenda and included in the docket. He expressed his belief that a lack of oversight by the Board has led to the tuition increases of the past few years. He added that it is extremely important to consider the matter, however long the debate takes.

The Board of Regents voted 10-2 to refer the Resolution Related to Specification of Appointment Authority to the Governance & Policy Committee. Regents Hsu and Rosha voted no.

**Resolution Related to Intercollegiate Athletics Principles,
Evaluation Criteria, and Oversight Committee**

Regent Rosha proposed that the Board Chair appoint an ad hoc committee of six Regents to recommend budgeting principles for Intercollegiate Athletics and criteria for prioritizing the sports offered by the University. These principles would be used by the president, chancellors, and athletic director (AD) of each campus. He stressed the timeliness of the resolution, since the search for the Twin Cities AD is underway. He emphasized that he has been in discussion with the administration and colleagues about the proposed resolution.

Regent Beeson opposed the resolution, reiterating his belief that the process is incorrect. He commented that he appreciates the ideas but that now is not the time.

Regent Brod stressed the importance of oversight in a large organization and that the resolution offers an opportunity to evaluate the structures and systems within Intercollegiate Athletics.

Regent Lucas remarked that the resolution is timely and could help avoid the turmoil of the past year. She noted that the scope is appropriately limited and includes the system campuses.

Regent Anderson offered his support for the resolution but noted reservations about the budgetary principles. He suggested that development of those principles could be something the new AD would want to establish. He agreed with the importance of clearly defining and holding to the mission, vision, and values of the institution.

Regent Simmons remarked that she was not included in discussions about the resolution, and does not see how it relates to the job description for the AD.

Rosha noted that the resolution establishes expectations and a level of accountability of the AD to the Board, and defines the criteria that will determine the best candidate.

Regent Cohen commented that the Board should not determine the AD's priorities. She suggested that the search committee might feel slighted by the Board stepping in. She reminded the Board that it already has two members serving as liaisons to the AD search.

Regent Omari noted that the resolution is an opportunity for the Board to consider high-profile matters proactively, rather reacting to issues as they arise. He noted that his colleagues serving as liaisons to the search support this idea, therefore he supports the resolution.

Regent Johnson cautioned that the resolution's tenets could form a daunting obstacle for a qualified individual considering the AD position. He commented on the importance of allowing the AD to have appropriate authority and work closely with the president. He expressed concern that this resolution could tie the hands of the search committee and limit interest by qualified candidates.

Regent Brod disagreed, noting that greater oversight could provide greater clarity of the principles of the Board and the University. She argued that perhaps this would provide more structure and better future relationships.

Regent Devine noted that he was not opposed to the resolution on principle, but the timing is not right. He added that the issue is not urgent and warrants further deliberation.

Regent Hsu suggested that he would not want an AD who is deterred because of a strong level of oversight.

Regent Anderson commented that Regent Rosha had been trying to bring this matter forward for several months, and that greater attention should have been paid earlier. Noting that now is an inappropriate time to bring this forward, he expressed his concern that the resolution and the proposed dotted line undermine the AD position.

Regent Omari observed that the resolution does not specify the hiring of the AD but rather establishes the principles by which a person is hired.

Regent Lucas noted that she believes the Board needs to be more involved in the oversight of athletics and that there should be some general principles.

Regent Rosha clarified that he does not believe that this resolution would impede the work of the search committee. Given the public interest in greater oversight at the University, he would not want to hire a candidate who is deterred by strong oversight.

Regent Johnson observed that the resolution did not have sufficient votes to be adopted and suggested that it might be better to consider the topic in a committee.

Regent Rosha expressed appreciation for the intent of the Chair's remarks. He noted that the value of adopting the resolution now is to establish some general guiding principles for the search committee and process. He emphasized the importance of having a mechanism to communicate the Board's priorities to the president. He asked for a way to provide clarification of Board principles to the ongoing process.

Kaler stated his belief that an AD finalist could be identified sooner than the resolution could be further discussed and acted upon. He welcomed further discussion of principles as the search continues.

Regent Rosha withdrew his resolution.

The meeting adjourned at 12:59 p.m.



BRIAN R. STEEVES
Executive Director
and Corporate Secretary



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Report of the President

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler

BACKGROUND INFORMATION

It is customary for the President to report on items of interest to the University community at each Board of Regents meeting.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Report of the Chair

Review

Review + Action

Action

Discussion

This is a report required by Board policy.

PRESENTERS: Regent Dean E. Johnson

BACKGROUND INFORMATION

It is customary for the Chair to report on items of interest to the University community at each Board of Regents meeting.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Consent Report

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: Regent Dean E. Johnson

PURPOSE & KEY POINTS

To seek Board approval of items in the Consent Report, as required in Board of Regents Policy: *Reservation and Delegation of Authority*.

Items for consideration:

A. Gifts

The President recommends approval of the Summary Report of Gifts to the University of Minnesota through March 31, 2016 (attached).

B. Election of Interim Treasurer

The President recommends approval of the appointment of Michael Volna as interim Treasurer.

Richard Pfutzenreuter is the current vice president for finance, chief financial officer, and treasurer to the Board. On June 30, 2016, Pfutzenreuter will retire and the Board must appoint an interim treasurer, until the new senior vice president for finance and operations is hired.

BACKGROUND INFORMATION

Per the Board of Regents bylaws, the treasurer “shall keep a true and faithful account of all moneys received and paid out and shall give such bonds for faithful performance as the duties of the Board of Regents may require.” The treasurer provides leadership and oversight for all treasury functions including banking relationships, cash management and liquidity risk, investment of university funds, financial markets and interest rate risk, debt management, credit risk, and disbursement of funds for satisfaction of University obligations.

Michael Volna began his higher education career at the University of Minnesota in March 1992. He was promoted to Associate Vice President, Finance & Controller in November 2001, after serving as

interim controller from July 2000 through October 2001. Prior to that, he was the University's Associate Controller (1998-2000) and Chief Accountant (1992-1998). His private sector experience includes in the financial services industry (1988-1991). He is a Certified Public Accountant (license to practice is currently inactive) and is a member of the Minnesota Society of Certified Public Accountants and the American Institute of Certified Public Accountants. He began his career as a CPA at Deloitte & Touche (1984-1988). Mr. Volna has a Bachelor of Science in accounting (1984) and a Bachelor of Arts in economics and political science (1978), both from the University of Minnesota.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the Consent Report.

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

May 2016 Regents Meeting

	March		Year-to-Date	
	2016	2015	07/01/15 03/31/16	07/01/14 03/31/15
U of M Gift Receiving	\$ 62,179	\$ 3,626,716	\$ 2,969,483	\$ 12,675,083
4-H Foundation	49,523	29,964	639,046	1,152,992
Arboretum Foundation	364,877	391,863	7,542,471	6,259,558
Univ of MN Foundation	25,639,775	15,219,951	212,722,596	260,333,322
Total Gift Activity	\$ 26,116,354	\$ 19,268,494	\$223,873,597	\$ 280,420,955

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

Gifts to benefit the University of Minnesota

Gifts received in March 2016

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<u>\$1 Million and Over</u>			
CHS Fdn.	UMF	Pledge	Various Colleges
Noel P. Rahn Sr. and Angelina A. Rahn	UMF	Pledge	Intercollegiate Athletics
Arthur P. Fischer Estate	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The Hormel Fdn.	UMF	Gift/Pledge	Hormel Institute, College of Food, Agricultural and Natural Resource Sciences
3M Fdn. Inc.	UMF	Pledge	Various Colleges
<u>\$500,000 - \$1,000,000</u>			
William F. Hueg Jr.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Fanny N. Freund Borgen Estate	UMF	Gift	Academic Health Center, School of Dentistry
Van Dyke/Billy Fdn.	UMF	Pledge	Intercollegiate Athletics
Mosaic Co. Fdn.	UMF	Pledge	Carlson School of Management
<u>\$250,000 - \$500,000</u>			
General Mills Inc.	UMF	Gift	Carlson School of Management, College of Food, Agricultural and Natural Resource Sciences
Kathleen M. Thorn	UMF	Gift	Medical School
John A. Economos	UMF	Pledge	University of Minnesota Duluth
John W. and Nancy E. Peyton	UMF	Pledge	College of Education and Human Development
<u>\$100,000 - \$250,000</u>			
K L N Enterprises Inc.	UMF	Pledge	Intercollegiate Athletics
Blum Family Fdn.	UMF	Gift	Humphrey School of Public Affairs
Marion K. Hvoslef Estate	UMF	Gift	Unrestricted
Michael G. Voronyak Estate	UMF	Gift	Medical School, Academic Health Center
Gopher Sports Properties	UMF	Gift	Intercollegiate Athletics
Allen W. Decker	UMF	Pledge	University of Minnesota Duluth
Gene Rabel and Kadine Olson-Rabel	UMF	Pledge	Intercollegiate Athletics
Humor to Fight the Tumor Fdn.	UMF	Gift	Medical School
Katherine D. Nielsen	UMF	Pledge	Bell Museum of Natural History
Paul C. and Jodi M. Matson	UMF	Pledge	Medical School
TCF National Bank	UMF	Gift	Scholarships

\$50,000 - \$100,000

R. Dorothy Sundberg Estate	UMF	Gift	Medical School
Gertrude L. Berndt Estate	UMF	Gift	College of Liberal Arts
Anonymous	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Minnesota Nursery Research Corp.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
LaVerne I. Colness	UMF	Gift	University of Minnesota Duluth
The McKnight Fdn.	UMF	Gift	College of Design
Wells Fargo Bank NA	UMF/UM	Gift	Carlson School of Management, Minnesota Landscape Arboretum
Hubbard Broadcasting Inc.	UMF	Gift	Intercollegiate Athletics
Virginia G. Puzak CLAT	UMF	Gift	Carlson School of Management, College of Education and Human Development
Christopher J. Brown and Kelly J. King-Ellison	UMF	Pledge	Intercollegiate Athletics
Microsoft Corp.	UMF	Gift	College of Science and Engineering
Bestchem Trading Limited	UMF	Gift	Undesignated
Cornelia M. and Eric Dayton	UMF	Pledge	Medical School
James B. Moe	UMF	Pledge	College of Veterinary Medicine
Marilyn L. Fetter Estate	UM	Gift	Minnesota Landscape Arboretum
Peggy L. Hayek Estate	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Tobin H. and Susan F. Jones	UMF	Pledge	Scholarships

\$25,000 - \$50,000

Chinese Academy of Sciences	UMF	Gift	College of Science and Engineering
maurices Inc.	UMF	Pledge	University of Minnesota Duluth
Robert P. Cooke Estate	UMF	Gift	College of Design
Ardent Mills	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Intel Corp.	UMF	Gift	College of Science and Engineering
Carolyn A. Erickson	UMF	Gift	Intercollegiate Athletics
Lucy M. S. Chang and Frederick J. Bollum	UMF	Gift	Medical School
Waletich Corp.	UMF	Gift	Intercollegiate Athletics
Julie Niven Estate	UMF	Gift	Academic Health Center
H. B. Fuller Co.	UMF	Gift	College of Science and Engineering
Procross Aps	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Marilyn M. Bicking Estate	UMF	Gift	College of Veterinary Medicine
Travelers	UMF	Gift	College of Veterinary Medicine
3M Co.	UM	Gift	Bell Museum of Natural History, Office for Equity and Diversity
Minnesota Lions Vision Fdn. Inc.	UMF	Gift	Medical School
Arvid Olson Estate	UMF	Gift	Medical School

\$25,000 - \$50,000

David C. McFarland Jr. Estate	UMF	Gift	Carlson School of Management, School of Nursing
G. Edward Evans	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Phillip and Gail Minerich	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
General Mills Fdn.	UMF/UM	Gift/Pledge	Minnesota Landscape Arboretum, Carlson School of Management
Maria R. Pintado	UMF	Pledge	School of Dentistry
Anonymous	UMF	Gift	College of Science and Engineering
Camfil USA Inc.	UMF	Gift	College of Veterinary Medicine
Fredrikson and Byron Fdn.	UMF	Gift	Law School
Plunkett's Pest Control	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Ralph Manwarren Charitable Trust	UM	Gift	4H Foundation
Roger C. Anderson	UMF	Pledge	College of Liberal Arts

\$10,000 - \$25,000

Doraiswami and Geetha Ramkrishna	UMF	Gift	College of Science and Engineering
Ronald C. Wheeler	UMF	Pledge	Law School
Laura K. Piotrowski	UMF	Gift	University of Minnesota Duluth
Emerson Electric	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Kaimay and Joseph Terry Fund-Fidelity Charitable Gift Fund	UM	Gift	Minnesota Landscape Arboretum
Mead Johnson and Co. LLC	UMF	Gift	Medical School
Cy and Paula DeCosse Fund-Mpls Fdn.	UMF	Gift	College of Liberal Arts
MN Golf Course Superintendents Assn. Inc.	UMF	Gift	University of Minnesota Extension
Robert H. Putnam Estate	UMF	Gift	College of Liberal Arts
American Bar Association	UMF	Gift	Public Service Fellow
Securian Fdn.	UMF	Gift	Intercollegiate Athletics
Brunswick Boat Group	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Thomas C. Giel	UMF	Gift	Intercollegiate Athletics
JGT Inc.	UMF	Gift	Intercollegiate Athletics
John E. and Nancy E. Lindahl	UMF	Gift	Intercollegiate Athletics
Lena Research Fdn.	UMF	Gift	College of Education and Human Development
Berger Transfer and Storage Inc.	UM	Gift	Intercollegiate Athletics
Hildy Bowbeer Charitable Gift Fund-Fidelity Gift Fund	UMF	Gift	Medical School
Kraus-Anderson Construction Co.	UMF	Gift	Academic Health Center
National Center for Women and Information Technology	UMF	Gift	College of Science and Engineering
Park Dental	UM	Gift	Minnesota Landscape Arboretum

\$10,000 - \$25,000

The Kurt Weill Fdn. for Music	UMF	Gift	College of Liberal Arts
Kerri Spinazola	UMF	Gift	Medical School
Cliff Viessman Inc.	UMF	Gift	Intercollegiate Athletics
Big Sky Cattle LLC	UMF	Gift	Intercollegiate Athletics
Ronald L. and Janet A. Christenson	UMF	Gift	College of Science and Engineering, Intercollegiate Athletics
Lee S. and Dorothy N. Whitson Fund-St. Paul Fdn.	UMF/UM	Gift	4H Foundation, College of Food, Agricultural and Natural Resource Sciences
GE Fdn.	UMF	Pledge	Carlson School of Management
Maslon LLP	UMF	Gift	Carlson School of Management
Stephanie K. Carlson	UMF	Pledge	University of Minnesota Duluth
Todd S. Jones	UMF	Gift	Carlson School of Management
Center for Computer-Assisted Legal Instruction	UMF	Gift	Law School
Data Recognition Corp.	UMF	Gift	Academic Health Center
IGA Midtown Foods	UMF	Gift	Intercollegiate Athletics
Jeremy Weller	UMF	Gift	Intercollegiate Athletics
Harvey B. Mackay	UMF	Gift	Intercollegiate Athletics
Reichel Foods Inc.	UMF	Gift	Hormel Institute
InterComp Co.	UMF	Gift	Intercollegiate Athletics
Benjamin F. Nelson Estate	UMF	Gift	Medical School
Mark Davis	UMF	Gift	Intercollegiate Athletics
Physical Electronics USA Inc.	UMF	Gift	College of Science and Engineering
James W. Dahl	UMF	Gift	Intercollegiate Athletics
Boston Scientific Corp.	UMF	Gift	Carlson School of Management
Chapman Forestry Fdn.	UMF	Gift	College of Design
CoBank	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Gene Spotlight Inc.	UMF	Gift	Medical School
Janet Dorvinen	UMF	Gift	School of Dentistry
Kaplan Strangis and Kaplan PA	UMF	Gift	Law School
McGough Construction Co. Inc.	UMF	Gift	Hormel Institute
Medtronic Inc.	UMF	Gift	Carlson School of Management
Monsanto Fund	UM	Gift	4H Foundation
NCPDP Fdn.	UMF	Gift	College of Pharmacy
R. Vance Morey	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Susan M. Christopherson	UMF	Gift	College of Liberal Arts
The Klick Fdn.	UMF	Gift	College of Science and Engineering
US Bank National Association	UMF	Gift	College of Liberal Arts

\$5,000 - \$10,000

Marguerite Henry Family Trust	UMF	Gift	College of Education and Human Development
Allen R. Arvig	UMF	Gift	Intercollegiate Athletics
Erik Torgerson	UMF	Gift	Intercollegiate Athletics
Carl Bolander and Sons Co.	UMF	Gift	Intercollegiate Athletics
Piper Jaffray Companies	UMF	Gift	Carlson School of Management, Intercollegiate Athletics
Ryan Colich	UMF	Gift	Intercollegiate Athletics
Doherty Employment/Staffing Group	UMF	Gift	Intercollegiate Athletics
Syvilla M. Turbis Estate	UMF	Gift	Medical School, Academic Health Center
Muriel M. Orcutt Estate	UMF	Gift	Libraries
Roger R. Bettin	UMF	Gift	Intercollegiate Athletics
Schwartz Farms Inc.	UMF	Gift	College of Veterinary Medicine
Precision Lens	UMF	Gift	Intercollegiate Athletics
Kevin G. Fahey	UMF	Gift	Intercollegiate Athletics
Bonnie Schiffman	UM	Gift	University of Minnesota Duluth
Mendon F. Schutt Family Fund-Mpls Fdn.	UMF/UM	Gift	Medical School, Minnesota Landscape Arboretum
Christine M. Cumming	UMF	Gift	College of Liberal Arts
MTS Systems Corp.	UMF	Gift	College of Science and Engineering
Austin Eagles	UMF	Gift	Hormel Institute
Marcia C. and Richard W. Carthaus	UMF/UM	Gift	Minnesota Landscape Arboretum, College of Education and Human Development
Uponor Co.	UMF	Gift	Medical School
Jane S. Cowles	UMF	Gift	College of Liberal Arts, Intercollegiate Athletics, College of Education and Human Development
Helena Hernmarck	UMF	Gift	College of Design
S. Edward Wagner	UM	Gift	Minnesota Landscape Arboretum
H. William Walter	UMF	Gift	Intercollegiate Athletics
Gus A. Chafoulias	UMF	Gift	Intercollegiate Athletics
Stratasys Ltd	UMF	Gift	College of Design
Randal and Jane Arhart	UMF	Gift	Hormel Institute
Bayer Corp.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Robert F. Coughlin	UMF	Gift	Intercollegiate Athletics
William R. Dircks	UMF	Gift	Intercollegiate Athletics
American Seed Trade Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Heads Up Plant Protectants Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Henry H. Balfour Jr.	UMF	Gift	Medical School
Makhteshim-Agan of North America Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Polaris Industries Inc.	UMF	Gift	Carlson School of Management

\$5,000 - \$10,000

Joseph R. and Kathleen K. Mucha	UMF	Gift	Carlson School of Management
Leedstone	UMF	Gift	Intercollegiate Athletics
Miles J. and Cheryl D. Cohen	UMF	Gift	Intercollegiate Athletics
SeQuel Response	UMF	Gift	Intercollegiate Athletics
Larry A. Schulz	UMF	Gift	Intercollegiate Athletics
The Boeing Co.	UMF	Pledge	College of Education and Human Development, College of Science and Engineering
Duane H. Bakke	UMF	Gift	Intercollegiate Athletics
Jostens Inc.	UMF	Gift	Intercollegiate Athletics
Andrew A. Rieck	UMF	Gift	Intercollegiate Athletics
Bernard W. Gaffron	UMF	Gift	Intercollegiate Athletics
Colle and McVoy Inc.	UMF	Gift	Intercollegiate Athletics
Concord USA	UMF	Gift	Intercollegiate Athletics
D. and R. Star	UMF	Gift	Intercollegiate Athletics
Emerson Process Management	UMF	Gift	Intercollegiate Athletics
Ergodyne Corp.	UMF	Gift	Medical School
Ernest C. Pierson	UMF	Gift	Intercollegiate Athletics
Gardner Kivnick Family Fund	UMF	Gift	College of Education and Human Development
James DeLaHunt	UMF	Gift	Intercollegiate Athletics
Lois K. Berens	UMF	Gift	Intercollegiate Athletics
MacQueen Equipment Inc.	UMF	Gift	Intercollegiate Athletics
Pamela A. Nagorske	UMF	Gift	Intercollegiate Athletics
Peter S. Janzen	UMF	Gift	Intercollegiate Athletics
Pioneer Hi-Bred International Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Richard McLellan	UMF	Pledge	Carlson School of Management
Robert S. Berkwitz	UMF	Gift	Intercollegiate Athletics
Roy R. Ferber	UMF	Gift	Intercollegiate Athletics
SFM Mutual Insurance Co.	UMF	Gift	Intercollegiate Athletics
Tricia Peterson	UMF	Gift	Intercollegiate Athletics
Wayne Larson	UMF	Gift	Intercollegiate Athletics
E. D. and S. A. Zahrbock Family Fdn.- Renaissance Charitable Fdn.	UMF	Gift	University of Minnesota Morris
Chad D. and Jennifer S. Gednalske	UMF	Gift	Intercollegiate Athletics
Hammel Green and Abrahamson Inc.	UMF	Gift	Academic Health Center
Robert L. Morgan	UMF	Gift	Intercollegiate Athletics
RTP Co.	UMF	Gift	Intercollegiate Athletics
IBM International Fdn.	UMF	Pledge	College of Education and Human Development
Gregory P. Nelson	UMF	Gift	Intercollegiate Athletics
Mary B. Mikkelsen Estate	UMF	Gift	Humphrey School of Public Affairs
Foundation for Landscape Studies	UMF	Gift	Graduate School
Braun Intertec Corp.	UMF	Gift	College of Science and Engineering
Veronica J. Johnson	UMF	Gift	College of Education and Human Development

\$5,000 - \$10,000

Alexander J. Stalock	UMF	Gift	University of Minnesota Duluth
Anne Dowdle	UMF	Gift	Academic Health Center
Archer Daniels Midland Co.	UMF	Gift	Carlson School of Management
Christopher T. Dahl Sr. and Deborah L. Hopp	UMF	Gift	Medical School
Darigold Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Darren R. and Theresa A. Jackson	UMF	Gift	Academic Health Center
Davisco Foods International Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
ExxonMobil Corp.	UMF	Gift	Carlson School of Management
Genentech Inc.	UMF	Gift	College of Science and Engineering
George M. Reid	UMF	Gift	College of Liberal Arts
Grande Cheese Co.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Gregg G. Hipple	UMF	Gift	Intercollegiate Athletics
Isabella and Stephen Keating	UMF	Pledge	Libraries
Jeffrey J. Murray	UMF	Gift	Intercollegiate Athletics
John T. Hyduke	UMF	Pledge	University of Minnesota Duluth
K. K. Burhardt and A. L. Spas Fund-Ayco Charitable Fdn.	UMF	Gift	College of Science and Engineering
Kumanduri Romero Family Fund-Fidelity Charitable Gift Fund	UMF	Gift	College of Science and Engineering
Land O'Lakes Inc.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
LG Academy	UMF	Gift	Carlson School of Management
Lisa H. Crump	UMF	Gift	Carlson School of Management
Michael G. Neste	UMF	Gift	Medical School
Michael S. Berman	UMF	Gift	College of Liberal Arts
Next Generation Fund-Hugh J. Andersen Fdn.	UMF	Gift	College of Veterinary Medicine
Nguyen Tran Law Office LLC	UMF	Gift	Law School
Niki T. Stavrou	UMF	Gift	College of Liberal Arts
Penumbra Inc.	UMF	Gift	Medical School
Proto Labs Inc.	UMF	Gift	Carlson School of Management
Richard P. Burke	UMF	Gift	Intercollegiate Athletics
Roxann K. Crane	UM	Gift	Minnesota Landscape Arboretum
Schreiber Foods	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Sundararajan and Rema Dhamoetharan	UMF	Pledge	College of Science and Engineering
Supervalu Fdn.	UMF	Gift	Weisman Art Museum
Timothy S. Allen	UMF	Gift	Intercollegiate Athletics
UCare Minnesota	UMF	Gift	Medical School
Vanessa D. Dayton	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
W M Fdn.	UMF	Gift	College of Veterinary Medicine
William Hedenberg Scholarship Fund	UMF	Gift	University of Minnesota Duluth



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Primer on Minnesota Government Data Practices Act and Related University Procedures

Review Review + Action Action Discussion

This is a report required by Board policy.

PRESENTERS: William P. Donohue, General Counsel.
Brent P. Benrud, Senior Associate General Counsel
Susan McKinney, Director, Records and Information Management.

PURPOSE & KEY POINTS

The purpose of this item is to provide a primer on the requirements of the Minnesota Government Data Practices Act (DPA), Minn. Stat. Ch. 13; to describe the process for fulfilling DPA requests made to the University; and share some enhancements to that process.

BACKGROUND INFORMATION

The DPA is a basic requirement that applies to all Minnesota public agencies. It is a broad statute that covers all data, regardless of form, that is in the possession of the University. While the statute has many exceptions, it starts with the assumption that all government data is public. The number and complexity of DPA requests to the University has increased significantly over the last several years, occasionally stretching the University's ability to respond. Additional staff and software enhancements will strengthen the University's DPA function.

Primer on Minnesota Government Data Practices Act and Related University Procedures

May 13, 2016

William Donohue, General Counsel

Brent Benrud, Senior Associate General Counsel

Susan McKinney, Director, Records and Information Management

Introduction

- DPA Overview
- University Request Handling Process
- Developments
 - New DPA Portal/Software
 - New Staff Member

The DPA

- The Minnesota Government Data Practices Act, Minnesota Statutes Chapter 13, governs the handling of all government data. It applies to the University of Minnesota, Minn. Stat. § 13.02 Subd. 17 and *Star Tribune Co. v. University of Minnesota Bd. of Regents* 683 N.W.2d 274 (2004)
- Government data means “all data collected, created, received, maintained or disseminated by any government entity regardless of its physical form, storage media or conditions of use.” M.S. § 13.02, Subd. 7
- What does this mean? All information sent or received as part of official government business is subject to the DPA. This includes, for example, correspondence, emails, reports and notes.

Information Policy Analysis Division (IPAD)

- Part of the Minnesota Department of Administration
- Functions Include:
 - Draft, Propose, and Track Legislation
 - **Advisory Opinions**
 - Workshops/Training
 - Information and Model Policies
 - Website: www.ipad.state.mn.us
- IPAD has issued over 970 advisory opinions on data practices matters (more than 25 of these dealt with the University of Minnesota)

Classifications of Data

- DPA Presumptions
 - “All government data ... shall be public unless classified by statute ... or federal law as nonpublic ...” M.S. § 13.03, Subd. 1
 - Public data must be disclosed. M.S. § 13.03, Subd. 3
- Examples of private data:
 - M.S. § 13.32 Education Data
 - M.S. § 13.37 Trade Secret Data
 - M.S. § 13.384 Medical Data
 - M.S. § 13.43 Private Personnel Data
 - M.S. § 13.792 Private Donor Gift Data
 - M.S. § 13.87 Criminal Justice Data

DPA Considerations

- Focus on the subject/content of the data, not where or how it is stored.
- University records on personal devices or computers are government data.
- E-mail and text messages used for University business are government data
- Records that contain both public and private data are subject to the data practices act, though private data would be redacted.

Common Requests

- Contracts
- Issue-related E-mails/Correspondence
- Investigation Data
- Law Enforcement Data
- Research Data
- Personnel Data

Personnel Data

- “Personnel Data” includes data on current and former employees, applicants, volunteers, and independent contractors. M.S. § 13.43, Subd. 1
- Personnel Data is private unless designated public by the DPA. M.S. § 13.42, Subd. 2

Personnel Data - Examples

- Complaints and Discipline – M.S. § 13.43, Subd. 2(a)(4), (5), 2(b)
 - Existence and status of complaints is public
 - If discipline is imposed, data documenting the reasons for the discipline and data reflecting the basis for the action is public
- Public Officials – M.S. § 13.43, Subd. 2(e) and § 13.601 – High Level Officials
 - Upon completion of an investigation, or if the public official resigns or is terminated while an investigation is pending
 - All data related to the complaint is public
- Settlements are public. M.S. § 13.43, Subd. 2(a)(6)

Access to Data

- Requested data shall be provided in an “appropriate and prompt manner.” M.S. § 13.03, Subd. 2
- Requests from the “subject of stored data” must be answered within 10 working days. M.S. § 13.04, Subd. 3
- DPA specifies when and how fees can be collected in connection with requests, including copy fees.
- If requester only wants to view data, no fees may be charged.

Remedies and Penalties

Minn. Stat. § 13.08 and § 13.09

- Civil Action
 - Damages
 - Injunction
 - Costs
 - Attorneys Fees
- Willful Violation
 - Exemplary Damages of \$1,000 to \$15,000
 - Misdemeanor
 - Just Cause for Dismissal /Suspension

University Process

- Office of Records and Information Management (RIM)
 - Susan McKinney, Director
 - University's "Responsible Authority" as required by the DPA
- Administrative Policy: Public Access to University Information
 - <http://policy.umn.edu/operations/publicaccess>
- News Service – Media Requests
- Office of the General Counsel – Legal Oversight and Advice

Public Records Request Portal

- University of Minnesota Data Request Center
 - Automatically sends receipt and updates to requester
 - Requester can check on status of request via portal
 - Sets and manages response deadlines
 - 40 requests have been made through portal since inception on April 7, 2016.

DPA Process

- Data request comes into DPA Portal
- Media requests automatically routed to News Service and Athletics.
- Other requests are sent to RIM (Susan McKinney)
- RIM gathers and reviews all requested information for private data and redacts as necessary

DPA Process

- Public information is uploaded to DPA Portal
- Notifications to University personnel by News Service or RIM prior to release of data
- News Service, Athletics, or RIM sends message to requester via Portal that information available.

Challenges

- 203% increase in requests since 2004
 - 135 requests in FY2004
 - 410 requests in FY2015
 - 413 requests since so far in FY2016
- Requests for large amounts of data
 - 1 current request generated over 18,000 pages of responsive documents
 - All responsive documents must be reviewed/redacted

Challenges

- Most requests include multiple items
 - 1 recent request included 72 subparts
- “Major events” generate multiple requests in a short time period
 - 100 requests, including 133 subparts, in 2 months from 15 separate news agencies re Norwood Teague resignation generated more than 20,000 pages of responsive documents to review/redact
- Frequent Requesters

New Developments

RIM Staffing

- Currently, one full-time professional (Susan McKinney)
 - Gathers, reviews, and redacts data responsive to all requests
 - Responds to all non-media requests
- New full-time staff position to be added in RIM in the 2016-2017 fiscal year
- Assist with data requests, redacting private data, preparing responses, etc. – improve response time

Questions?



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

Agenda Item: President's Recommended FY 2017 Annual Operating Budget

Review

 Review + Action

 Action

 Discussion

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Richard Pfitzenreuter, Vice President & CFO

PURPOSE & KEY POINTS

The purpose of this item is to review the President's Recommended FY 2017 Annual Operating Budget (operating budget).

The operating budget includes an overview of a variety of specific financial issues, including information on academic and operating investments, compensation plans, unit and institutional revenue adjustments, tuition rates, and related fees.

During the 2015 legislative session, the University received the same level of funding for the second year of the biennium (FY17) – there was no increase. The table below outlines the University's 2016-17 biennial budget general fund appropriations (appropriations from the Health Care Access fund and the Cigarette Tax have been excluded).

University of Minnesota
2016-2017 Biennial Appropriations (\$ in Thousands)

	<u>FY2016</u>	<u>FY2017</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$598,949	\$598,949	\$1,197,898
Current Law State Funding Level	<u>\$625,549</u>	<u>\$625,549</u>	<u>\$1,251,098</u>
Change from Beginning Biennial Base Level	\$26,600	\$26,600	\$53,200
Change from Prior Year	\$26,600	\$0	
% Increase from Prior Year	4.4%	0%	
% Increase from Biennial Base Level Funding			4.4%

Incorporating no increase in the FY17 appropriations as indicated above, the operating budget framework for balancing the primary discretionary funds of the institution recommended by the President is as follows:

Incremental Resources:

Increased State Appropriations	\$0
Tuition Revenue	\$17,500,000
Unit Resources/Reallocation	<u>\$26,750,000</u>
Total Incremental Resources	\$44,250,000

Incremental Expenditures:

Compensation	\$13,600,000
Institutionally Managed Student Financial Aid	\$2,000,000
Core Operations and Services	\$12,200,000
Enhanced Student Services, Instructional & Financial Support	\$3,300,000
Program Enhancement and Compliance	\$4,700,000
Facilities and Technology Infrastructure	<u>\$8,400,000</u>
Total Incremental Expenditures	\$44,200,000

Balance \$50,000

The recommended operating budget reflects the President’s vision for the University: a commitment to providing an affordable high quality education; a commitment to excellence in instruction, research and public engagement that is advanced by investments in key academic priorities; and a commitment to reducing administrative costs by \$90 million over six years. This operating budget reflects decisions and priorities that will advance the University in each of these areas by including proposals to:

- Shield half of the undergraduate students - approximately 20,000 - from any increase in tuition.
- Hold flat the resident undergraduate tuition rates on the Crookston, Duluth, Morris and Rochester campuses – 0 percent increase.
- Moderately increase the resident undergraduate tuition rate for the Twin Cities campus by 2.5 percent, and completely offset that increase for students with the greatest financial need (those eligible for the Promise Program) with new spending to increase award aid levels.
- Create a new tier of Promise awards for all campuses for students from families with incomes from \$100,000-\$120,000 (estimated to impact 2,400 students).
- Increase the undergraduate non-resident non-reciprocity (NRNR) tuition rate by 9.9 percent on the Twin Cities campus as the first step in a longer-term strategy to move this rate from the bottom of the Big Ten, while maintaining NRNR enrollments.
- Protect continuing NRNR students from an unanticipated tuition increase by discounting their tuition rate (each year 2016-17 to 2019-20) so that no NRNR student faces an increase of more than 5.5 percent annually.
- Keep graduate and professional tuition rates as low as possible and aligned with market conditions and peer institutions.
- Minimize increases in student fees and room and board charges while addressing strategic student support needs and improvements in housing.
- Implement a competitive compensation plan to retain and recruit world class faculty and staff through a budgeted 2.5 percent increase.
- Invest in core instructional, research and engagement activities of the system campuses and Twin Cities colleges.

- Maintain critical technology and facility infrastructure.
- Approve targeted, high priority, strategic investment proposals brought forward by the system campuses, Twin Cities colleges, and support units.
- Continue internal reallocations (totaling \$27.5 million) by taking action to reduce costs, particularly mission support/facilities/oversight costs where appropriate, and redirect available resources to higher priority strategic needs (FY17 is year four of the President's six-year plan to reduce administrative costs by \$90 million).

The resource and investment plans outlined above are included in the all-funds budget for FY17 for Board approval. The all current funds non-sponsored budget plan for FY17, which includes state appropriations, tuition, and all other sources (such as gifts, indirect cost recovery, sales and fees, and so forth) proposes total resources of \$4,035,446,062 and expenditures/transfers of \$3,224,578,082. The sponsored funds budget plan for FY17 (for externally funded research grants and contracts) is an additional \$575,000,000.

BACKGROUND INFORMATION

The Board reviewed information related to the FY17 operating budget on two separate occasions. On September 10, 2015, the administration presented "FY17 Budget Assumptions," which included an overview of the annual budget development process, a definition of the annual budget framework with example cost and revenue components, and an outline of policy questions to consider as budget development progressed. On March 31, 2016, the administration presented "FY17 Budget Framework," which included refined and detailed information on specific cost and resource drivers for FY17, with options for consideration.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the FY 2017 Annual Operating Budget.

University of Minnesota

President's Recommended
FY17 Operating Budget

Submitted for Review to the Board of Regents
May 12, 2016

President's Recommended FY17 Operating Budget

<u>Contents</u>	<u>Page</u>
I. Executive Summary	4
A. Tuition and Fees	4
B. Academic Priorities	4
C. Continuing Internal Reallocations	5
II. FY17 Budget Development – Context and Summary Framework	6
A. FY16 and FY17 State Appropriations	6
B. FY17 Budget Framework - Incremental Changes from Prior Year	6
III. FY17 Budget – Investment & Resource Plan Details	7
A. Summary - FY16 Investment Plans	7
Salaries	7
Fringe Benefit Rates	8
Institutionally Managed Student Financial Aid	8
Four Categories of Investment	9
Nonrecurring Items	10
Network Upgrade	10
Twin Cities Strategic Plan Investments	10
B. Summary - FY17 Incremental Resources	10
State Appropriation	10
Tuition	10
Change in Tuition, Fees and Room and Board FY17 vs. FY16	13
Unit Level Resources	16
C. Summary – Changes in Other Rates and Fees	19
D. Summary – Student Services Fees	22
<hr/>	
IV. All Funds Budget - Summary	22
FY17 Operating Budget Overview	23
V. All Funds Budget – Revenue Summary	25
A. Non-current Funds	25
B. Current Funds	25
Centrally Distributed and Attributed Funds	26
Self-Sustaining Funds	29
Sponsored Research	30
VI. All Funds Budget – Expenditures/Allocation Summary	30
VII. All Current Funds Operating Budget Resolution	31
VIII. Optional Scenarios – Tuition Reduction	31

Contents

Page

Attachments:

1. FY17 Recommended Incremental Investments	33
2. Twin Cities Strategic Plan Approved Investments	34
3. Resource and Expenditure Budget Plan – University Fiscal Page	35
4. 2016-17 Fringe Benefit Rates by Component	36
5. Graduate and Professional Student Fringe Benefit Rate Table	37
6. University of Minnesota 2016-17 Tuition Plan: Tuition Rates	38
7. Definitions of Current Sponsored and Nonsponsored Funds	46
8. University of Minnesota 2015-16 Tuition Plan: Course and Class Fees	48
9. University of Minnesota 2015-16 Tuition Plan: Miscellaneous Fees	61
10. University of Minnesota 2015-16 Tuition Plan: Academic Fees	67
11. Student Services Fee Summary	69
12. Fund Forecast – Centrally Distributed and Attributed Funds	78
13. Resolution Related to the Fiscal Year 2015-16 Operating Budget	81
14. Budget Balancing Under Scenarios to Reduce Resident Undergraduate Tuition Rates....	82

I. Executive Summary

The recommended FY17 (July 1, 2016 – June 30, 2017) operating budget reflects President Eric Kaler's vision for the University: a commitment to providing an affordable high quality education; a commitment to excellence in instruction, research and public engagement that is advanced by investments in key academic priorities; and a commitment to reducing administrative costs by \$90 million over six years. This budget reflects decisions and priorities that will advance the University in each of these areas, as follows:

A. Tuition and Fees

This budget is sensitive to both the financial burden tuition and fees places on students and families and the need to be competitive in each market within which University campuses compete. That balance is evidenced in this budget by a number of recommendations:

- President Kaler's proposals will result in no realized tuition increase for half of the undergraduate students (approximately 20,000).
- The resident undergraduate tuition rates on the Crookston, Duluth, Morris and Rochester campuses are held flat – 0% increase.
- A modest tuition increase of 2.5% on the resident undergraduate rate proposed for the Twin Cities campus maintains its position in the middles of the Big 10. This increase is completely offset for students with the greatest financial need (those eligible for the Promise Program) by new spending to increase award aid levels.
- A new tier of Promise awards for all campuses is created for students from families with incomes from \$100,000-\$120,000, twice the current median family income in the state. This is expected to help reduce costs for 2,400 students.
- For the Twin Cities campus, President Kaler proposes a 9.9% increase in the undergraduate non-resident/non-reciprocity (NRNR) tuition rate. This represents a first step in a longer-term strategy to move this rate from the bottom of the Big 10, while maintaining NRNR enrollments.
- To protect continuing NRNR students from an unanticipated tuition increase, this budget includes discounting their rate increase (each year 2016-17 to 2019-20) such that no NRNR student faces a tuition increase of more than 5.5% annually.
- Increases in the graduate and professional tuition rates are proposed that are market competitive, with rates for certain disciplines or professions held flat or minimally increased to specifically address concerns related to student debt.
- Some increases in student fees are recommended to address strategic student support needs, particularly related to advising and career services, or to support proposed improvements in student housing.

B. Academic Priorities

President Kaler believes that building and maintaining a strong base of operations is critical to excellence in our academic enterprise. To be excellent, this University cannot stand still, even if funding from the state is stagnant. Therefore, through very modest changes in tuition and fees and continued internal reallocation, this budget strategically supports for core operational activities. Specifically, it recommends investments in infrastructure (technology/facilities), student services and support, compliance, public safety, targeted programs, and most importantly, a competitive compensation plan to retain and recruit top faculty and staff.

From hundreds of proposals, only the most critical and impactful are being recommended for investment. Given that state funding did not increase, the University must work harder and smarter to improve services and instructional experiences for students, to engage and reward talented faculty and

staff, and to ensure research and engagement activities serve Minnesota exceptionally and are cutting edge models for the nation. This budget advances the University on all of those fronts. A complete list of these itemized strategic operational investments funded through the combined resources of tuition and reallocation can be found in Attachment 1.

In addition, after a robust and consultative planning process, in FY17 the University will make its first investments to implement critical ideas and initiatives resulting from the Twin Cities campus strategic plan. These items, identified on Attachment 2, total \$7.5 million and are funded from reallocations set aside as part of the FY16 approved budget, not this FY17 budget. The movement of funds and the start of these activities to advance the strategic plan will take place in this next budget year, so these investments could be considered an addendum to the incremental FY17 budget.

C. Continuing Internal Reallocations

This budget continues to meet the goal to internally reallocate funds for higher spending priorities. In total, it includes \$27.5 million of internal reallocations for FY17. There are several components to this annual exercise, each required in order to redeploy freed-up resources to address critical cost increases or investments summarized in item B above:

- Beginning in FY14, President Kaler announced a goal to reduce administrative costs throughout the institution, across all funding sources, by \$90 million over six years. FY17 is year four of that plan, and this budget includes activities to reduce administrative costs by at least \$15 million - \$10 million will be realized in the budget framework funds of state appropriation and tuition and \$5 million in other non-sponsored funds such as sales, fees, gifts and endowments etc. With implementation of this budget, the University will remain ahead of schedule, having actually implemented or made plans to reduce administrative costs by roughly \$73 million, leaving \$17 million left to identify and reallocate in the final two years of the plan (FY18 and FY19).
- In addition, units have identified just over \$8 million in proposed spending reductions in mission activities, often related to restructuring or changes as a result of retirements.
- Finally, the budget includes plans for an additional \$4.5 million of unit reallocation or other revenue support that is not specifically itemized at this point, but will take shape as the year progresses.

As in past years, the majority of the identified reductions and reallocations are related to the costs of compensation: eliminating positions, managing work to leave open positions unfilled for longer periods, or realizing salary savings by restructuring and hiring at lower cost. Additional cost savings will be realized through continued changes in purchasing decisions for things such as supplies, travel, equipment and temporary personnel.

Summary

While it is challenging to build a budget that achieves strategic goals and advances the University's excellence in the face of rising costs and limited revenue growth, this budget successfully addresses key priorities shared by the President and the Board of Regents. It does so by investing to build and maintain excellence, by incorporating a tuition and fee plan that is responsive to the needs of students and sensitive to market conditions, and by challenging all units within the University to prioritize and improve efficiency in order to move resources to areas of higher strategic impact or need.

The following sections II and III summarize the budget in the context of the decisions and impacts related to items A, B and C above and how they come together to balance the budget for the primary discretionary funds of the institution. Sections IV, V and VI combine the recommendations centered on those primary discretionary funds, with the projections of revenue and spending in the other funds of the

institution. Summary descriptions and displays are included for the recommended all-funds operating budget for FY17, based on total estimated revenues of \$3,785,452,664.

II. FY17 Budget Development – Context and Summary Framework

A. FY16 and FY17 State Appropriations

Table 1 (below) outlines the President’s recommended financial planning parameters related to state general fund appropriations to the University of Minnesota for the 2016 -2017 biennial budget. The appropriations from the Health Care Access Fund, and the appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 remain stable at \$2.2 million and \$22.3 million respectively, and have been excluded from the table.

Table 1
University of Minnesota
2016 – 2017 Biennial Appropriations (\$ in Thousands)

	<u>FY2016</u>	<u>FY2017</u>	<u>Biennium</u>
Beginning Biennial Base Level Appropriation	\$598,949	\$598,949	\$1,197,898
Current Law State Funding Level	<u>\$625,549</u>	<u>\$625,549</u>	<u>\$1,251,098</u>
Change from Beginning Biennial Base Level	\$26,600	\$26,600	\$53,200
Change from Prior Year	\$26,600	\$0	
% Increase from Prior Year	4.4%	0%	
% Increase from Biennial Base Level Funding			4.4%

There is no incremental new state appropriation for the University in FY17, which means all costs and investments included in the FY17 budget must be addressed solely through other University revenues and internal reallocation.

B. FY17 Budget Framework – Incremental Changes from Prior Year

Each biennium, the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition. The goal of the *annual* budget process (as a correlated component of the biennial budget plan) is to balance institutional resources and spending decisions in these funds and to put in place plans for setting unit spending levels consistent with projected revenues for all the other sources of funding. This document outlines the specific decisions and resulting proposed budget for state appropriations and tuition (combined) and identifies the projected revenues and spending in all other funds. The combination is presented as an all funds budget in Attachment 3: Resource and Expenditure Budget Plan – University Fiscal Page.

The budget challenge for FY17 related to the combined state appropriation and tuition funds will be addressed through a combination of new tuition revenue, and unit budget reductions and resource adjustments. The figures shown in Table 2 are *incremental* recurring changes in revenue and expenditures compared to the prior fiscal year.

Table 2
University of Minnesota
FY17 Recurring Budget Framework

Incremental Resources:	
Increased State Appropriations	\$0
Tuition Revenue	\$17,500,000
Unit Resources/Reallocation	<u>\$26,750,000</u>
Total Incremental Resources	\$44,250,000
Incremental Expenditures:	
Compensation	\$13,600,000
Institutionally Managed Student Financial Aid	\$2,000,000
Core Operations and Services	\$12,200,000
Enhanced Student Services, Instructional & Financial Support	\$3,300,000
Program Enhancement and Compliance	\$4,700,000
Facilities and Technology Infrastructure	<u>\$8,400,000</u>
Total Incremental Expenditures	\$44,200,000
Balance	\$50,000

As seen in Table 2, the President’s Recommended FY17 Operating Budget is based on incremental resources and expenditures totaling just over \$44 million. Resources include a projected increase in tuition revenue of \$13.2 million from enrollment changes and rate increases in resident and nonresident tuition rates for FY17, plus an estimated \$4.3 million of uncommitted FY16 tuition revenue above budget, and a combination of repurposing existing or recognizing new unit level resources of roughly \$26,750,000.

Expenditures plans for FY17 include \$13.6 million for a compensation adjustment for faculty and staff, \$2 million to support aid increases for students, and \$28.6 million spread across four categories of investment in academic and support units, including incremental facility and technology costs.

Further details on the resource changes and highlights of the proposed investments are described in Section III below.

III. FY17 Budget – Investment & Resource Plan Details

A. Summary - FY17 Investment Plans

Salaries – The President’s Recommended FY17 Budget includes a modest general wage increase for all employee groups:

	<u>FY17</u>
Faculty	2.5%
Non-faculty Academic Employees (P&A)	2.5%
Civil Service/Labor Represented Employees	2.5%
Graduate and Undergraduate Assistants	2.5%

The 2.5% for faculty, non-faculty academic employees, and civil service employees will be delivered based on merit and market competitiveness. Note: the negotiated agreement for represented faculty on the Crookston and Duluth campuses includes a 2.5% salary increase for FY17, and the negotiated

agreements for other labor represented employees, to the extent the impact varies from a 2.5% general increase, have been incorporated into the budget plans for the relevant units.

Fringe Benefit Rates - Overall, the fringe benefit rates to departments are decreasing for FY17 (on a one-time basis), due to a legal settlement related to the payment of pharmacy benefits. The settlement funds had the impact of offsetting costs in FY15, which, due to the two-year lag incorporated into the federally approved methodology for calculating fringe rates, lowers the rates for FY17. The employee groups and corresponding proposed rates are as follows:

	<u>Actual 2015-16</u>	<u>Proposed 2016-17</u>
Academic/Police	33.7%	31.8%
Non-Academic	27.4%	26.1%
Partial Benefits	7.9%	8.1%
Graduate Assistants- GA Health	17.6%	16.9%
Graduate Assistants – Tuition Benefit	\$18.29/hr	\$18.94/hr
Post Docs/Specialists – Uplan Health	22.4%	20.1%
Undergraduates/Professionals in Training	0.0%	0.0%

The breakdown of the fringe benefit rates by component can be found in Attachments 4 and 5.

The FY17 increased cost for salaries and fringe benefits combined, based on the above assumptions, is \$13.6 million in O&M (which includes the state O&M appropriation and tuition) and State Special funds. An additional projected cost increase of \$9.7 million in other nonsponsored funds (gifts, sales, fees, federal appropriations, etc.), and \$3.6 million in sponsored grant funds will be paid for through increases in those revenue sources or corresponding cost reductions.

Institutionally Managed Student Financial Aid – \$2.0 million – For FY17, the President is recommending increased investment in student aid in two areas:

1. \$61,000 to meet the matching obligations associated with the President’s Scholarship Match Program (for professional students)
2. \$2 million to implement two changes in the Promise program awards commensurate with the proposed tuition rate changes included in the FY17 recommended budget

There are two changes proposed for the Promise program: implementation of a new middle-income tier for students from families with incomes between \$100,000 and \$120,000, and an increase in awards for eligible students on the Twin Cities campus, coordinated with approved changes in Pell and the Minnesota State Grant Program awards, as explained in section III-B below, that would completely offset the impact of the recommended 2.5% increase in the resident undergraduate tuition rate. The new tier is estimated to cost an additional \$835,000 and the increase in awards is estimated to cost an additional \$2.1 million. The total incremental cost of \$2,935,000 will be covered by \$935,000 from the current base funding of the Promise program (costs of the existing program before enhancements are projected to be less in FY17 than the base allocation) and by \$2 million incorporated into the budget framework above for FY17. These changes are explained in more detail in this document on pages 12 and 13.

Four Categories of Investment in Academic and Support Unit Activities

As part of the budget development process, only the highest priority initiatives are included in the recommended budget. Attachment 1 includes the complete itemized list of investments in four categories. It is important to note that these investments are **funded through a combination** of tuition increases,

other unit-generated revenue increases, expense reductions and reallocation - between units or internal to the units where the investments are being made. In some units, projected tuition revenue increases combined with expected expense reduction/reallocation exceeds the cost increases for compensation and cost pools, so resources are available to address priority academic initiatives within those units and/or in units where the resource increases fall short of the needs. There is no incremental increase in the state appropriation for FY17, so any increase in O&M allocation to a unit is achieved through reducing O&M allocation in a different unit (made available through a combination of tuition increases, other revenue increases and expense reductions).

1. Investment in Core Operations and Services - \$12.2 million –

Across all units, the most significant item addressed in this category is general support for the core operations of specific campuses and colleges. Funding beyond what is required to address the annual compensation and cost pool increases for FY17 is necessary to cover ongoing/base expenses for faculty and staff salaries, student programming and services, research support and so on. These are situations in which revenues, typically from tuition, have decreased over the last several years, or key expenses are growing significantly, so further reallocation or increased revenues need to replace that lost revenue or cover those costs, rather than fund opportunities for growth. Units most significantly faced with this situation for FY17 include UMD, the Law School, the College of Biological Sciences, the Carlson School of Management, the College of Food, Agriculture and Natural Resource Sciences, and the School of Dentistry.

2. Enhanced Student Services, Instructional & Financial Support - \$3.3 million –

This category of investment includes direct financial support to targeted groups of students (e.g., increased base stipends for graduate assistants in CLA, increased teaching assistant support in the college of Science and Engineering, financial support for PhD students in Nursing) as well as items that will enhance or improve services provided to or on behalf of students (e.g., implementing the common application on the Twin Cities campus, improving the web and multi-media presence in student affairs, increasing personnel resources to handle student conduct/academic integrity concerns) and investing in items that will further the instructional goals of various programs (e.g., renovation and continual upgrading of student workshop space in the College of Science and Engineering and covering the costs of instruction associated with the Strategic Enrollment Plan at Duluth as the tuition revenue ramps up).

3. Program Enhancement and Compliance - \$4.7 million

The most significant incremental spending in this category is to support enhancements to the Human Research Protection Program, including an increase in the number of Institutional Review Board committees and improved monitoring, external reviews, tracking and so forth. In addition, investments are included for areas of targeted need. Some significant examples include faculty replacement costs in strategic areas of the College of Liberal Arts, growth in the Center for Global Health and Social Responsibility and the Industrial System Engineering program in the College of Science and Engineering, and increased Library costs on the Morris Campus.

4. Facilities and Technology Infrastructure - \$8.4 million

As in past years, key components of increased spending in this category are related to debt service (an increase of \$3.6 million) and annual changes in utility costs, new building operations and the annual contractual obligations for systems software. For FY17, there are two notable items in addition: the full costs of operating the new Wellness Center on the Crookston Campus (debt and operations) and an

increase of \$2,250,000 in the base allocation for facility repair and renovation (R&R) across all campuses, the Research and Outreach Centers, and the Itasca Biological Station.

Nonrecurring Items

In addition to the recurring investments for FY17 identified on Attachment 1, this budget includes several notable one-time investments. The nonrecurring spending items funded from Central Reserves are explained in detail in Section V-B of this document on page 29. In addition, it is anticipated that the Law School budget will face a fiscal year-end imbalance of approximately \$3.9. Therefore, this budget includes a one-time transfer of that amount to keep the school's accounts balanced for the year ending June 30, 2016. The effect of this transfer is to move the imbalance to a centrally managed account. Beginning in FY17, the Law School and the administration will develop a financial-match plan to address the \$3.9 million one-time transfer. This budget sets aside \$500,000 recurring to be used on a matching basis with funds provided by the Law School to address the one-time transfer.

Network Upgrade

At this time, the administration has not included a recommendation to proceed with the projected \$79 million network upgrade project as part of the FY17 budget. The cost and scope of the project is still being formulated by the Office of Information Technology. In addition, the 2016 legislature has not concluded its budget deliberations regarding the University's request for a one-time appropriation of \$19 million to support the cyber security aspects of the project, and a proposed financing strategy beyond the currently reserved \$20 million to support the project has not been identified. The administration will provide a further update on the project, coupled with a potential financing strategy at the June meeting of the Board.

Twin Cities Strategic Plan Investments

In addition to the investment decisions just summarized and detailed on Attachment 1, the strategic planning process on the Twin Cities campus has progressed to the point of making allocation decisions from funds set aside in the FY16 budget. Attachment 2 includes the list of individual items funded through this process that will be implemented beginning with the FY17 budget. These items are coordinated with unit-level decisions made in the FY17 budget, but the resources and spending detailed in the list are not part of the FY17 budget balancing framework because the pool of funds being allocated is the result of reallocations in the approved FY16 budget.

B. Summary - FY16 Incremental Resources

State Appropriation – There is no increase in the state appropriation to the University for FY17.

Tuition - The President's Recommended FY17 Operating Budget increases tuition revenues to the institution by an estimated \$13.2 million. This is primarily the result of four significant decisions:

- a) During the 2015 legislative session, the State of Minnesota provided funding for only a portion of the University's request to hold tuition steady for all resident undergraduate, graduate and professional students for 2015-16, and no additional resources for the University for 2016-17. Failure to provide funding for this initiative results in the need for the University to increase resident tuition rates, though still at historically modest levels. The President recommends a 2.5% increase to resident undergraduate rates on the Twin Cities campus, and a 2.5% increase for

most graduate and professional programs. (See corresponding recommendations related to the Promise Program on page 12.)

- b) Despite a lack of additional resources from the State of Minnesota, it is also recognized that the system campuses in particular face an increasingly competitive environment for attracting students, competing with other universities both within the state and regionally at a time when the number of traditional college age students are merely stable, or in many areas of the region, declining. For this reason, the President is recommending a 0% increase for the resident undergraduate tuition rate on the Crookston, Duluth, Morris and Rochester campuses.
- c) This budget also includes an increase in tuition for non-resident undergraduate students on the Twin Cities campus by \$2,040 (9.9%), resulting in a difference between the resident and nonresident tuition of \$10,154. (See corresponding recommendation on waiver plans on page 13.) This change recognizes the President's desire to increase the gap between resident vs. non-resident tuition rates over a period of time, while being sensitive to national recruitment goals and retention of current non-resident students. As the attractiveness and national reputation of the University continues to increase, the University can move deliberately towards non-resident tuition models more closely resembling peer institutions.
- d) The Crookston and Rochester campuses, given their size and location, will continue to have a single undergraduate rate for both resident and non-resident students. This budget includes a recommended 2.5% increase to the non-resident undergraduate rate for the Duluth campus. Additionally, the budget includes a move away from a single tuition rate structure for the Morris campus by re-establishing a non-resident rate set at \$2000 above the resident rate. (See corresponding recommendation on waiver plans on page 13.)

A few professional degree programs have requested to vary slightly from the general guidelines above. Some post-baccalaureate programs have elected to remain at the 2015-16 rates resulting in a 0% increase. These programs cite a variety of factors in choosing a 0% increase, including positioning rates within their competitive market set, holding down overall cost of attendance for their students, and availability of grants or employer payments for instruction. Select others have requested to increase rates modestly faster than the guidelines. Many of these programs are relatively new professional masters programs, often focused on working adults or adults looking for career enhancement skills. These programs often need to find their correct tuition level and enrollment mix over the first few years of their existence, especially if it is in an emerging field.

The annual dollar and percentage tuition increases for undergraduate and graduate students on all campuses and for the primary professional rates are shown in the table below. Attachment 6 (University of Minnesota 2016-17 Tuition Plan: Tuition Rates) provides details regarding all proposed tuition rates beyond those identified in the table below.

University of Minnesota 2016-17 Undergraduate and Graduate Tuition Plan

			\$ Inc	\$ Inc	% Inc	% Inc
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Twin Cities Undergraduate	\$12,546	\$22,700	\$306	\$2,040	2.5%	9.9%
Duluth Undergraduate	\$11,896	\$16,242	\$0	\$396	0.0%	2.5%
Morris Undergraduate	\$11,896	\$13,896	\$0	\$2,000	0.0%	16.8%
Crookston Undergraduate	\$10,180	\$10,180	\$0	\$0	0.0%	0.0%
Rochester Undergraduate	\$11,896	\$11,896	\$0	\$0	0.0%	0.0%
Graduate Programs	\$16,240	\$25,120	\$396	\$612	2.5%	2.5%
Dentistry (12 mos.)	\$44,089	\$81,484	\$1,433	\$3,881	3.4%	5.0%
Law	\$41,176	\$49,522	\$1,004	\$1,208	2.5%	2.5%
Medical (First year students, 12 mos.)	\$37,872	\$52,797	\$0	\$1,287	0.0%	2.5%
Pharmacy	\$25,740	\$37,680	\$628	\$920	2.5%	2.5%
Veterinary Medicine	\$29,180	\$54,238	\$130	\$246	0.4%	0.5%
MBA Day (First year students)	\$37,100	\$47,500	\$960	\$1,000	2.7%	2.2%
A complete list of all tuition rates can be found in Attachment 6						

Federal, State and University Need-Based Grant Programs

There are three primary need-based grant programs available to large sections of the student body:

Federal Pell Grant program: The U.S. Department of Education administers the Pell Grant program for the neediest students nation-wide. The Department has announced that the maximum Pell Grant award will increase from \$5,775 to \$5,815 for the 2016-17 academic year (an increase of \$40).

Minnesota State Grant Program: The Minnesota Office of Higher Education administers the State Grant Program, which awards need-based aid to low and moderate income students and families across the state. State Grant awards are available to Minnesota residents generally up to \$80,000 in annual income. Over 11,000 University of Minnesota students are assisted by this program.

Given changes in the 2015 legislative session, as well as surpluses in the program, the Office of Higher Education will make formula changes to the State Grant Program that will benefit University of Minnesota students that qualify. Though every student has slightly different financial circumstances, a typical University of Minnesota student qualifying for the State Grant program will see an increase of approximately \$260-\$420 in 2016-17 over current year award levels. Of that amount, approximately \$246 of the increase is related to formula adjustments in the “living and miscellaneous expense” category.

University Promise Scholarship Program: For FY17, the University’s Promise Scholarship Program for Minnesota resident students will continue to help ensure that the University remains affordable for students from low and middle-income families. The number of students eligible for the program is projected to be approximately 15,000, and they will be supported with \$30+ million in Promise scholarships.

Given the plan to increase resident undergraduate tuition 2.5% (coupled with the “tuition” related changes in the Minnesota State Grant program detailed above), this budget proposes a modest increase to the Promise awards for students on the Twin Cities campus – to completely offset the tuition rate increase. Along with the tuition freeze on the system campuses, this will ensure that all Minnesota resident students qualifying for the Promise scholarship will, at a minimum, see no net tuition increase for the fourth year in a row. Additionally, this budget includes a proposal to extend the Promise program to students from families with adjusted gross income (AGI) of \$120,000 or less on all campuses (the current program is limited to students from families with \$100,000 AGI). This will extend the Promise program to over 2,000 additional students system-wide, and set the upper cap for qualifying for Promise at approximately twice the Minnesota median household income.

Mitigation of non-resident tuition rate increases for continuing students:

Due to the higher than normal increases in the non-resident rate on the Twin Cities and Morris campuses, this FY17 recommended budget includes the following mitigation strategies for students paying this rate:

Twin Cities campus - for *currently enrolled* students, tuition discounting such that the effective tuition increases will be no more than 5.5% per year until the student's timely graduation (through 2019-20), and for students *entering fall 2016*, such that the effective tuition increases after entering will also be no more than 5.5% per year until the student's timely graduation (through 2019-20). A 5.5% increase (about \$1,000 per year) would result in effective tuition increases in line with the past several years.

Morris campus – for *currently enrolled* students, tuition discounting such that the effective tuition increases will be reduced by \$2,000 – the full amount of the proposed non-resident differential – until the student’s timely graduation (through 2019-20), and for students *entering fall 2016*, such that the effective tuition increases will be reduced by \$1,000 until the student’s timely graduation (through 2019-20). This plan allows Morris to begin to implement a non-resident tuition strategy while maintaining expectations for currently enrolled students who entered believing they would be paying essentially the resident rate. For newly entering students this fall, the effective tuition increase over currently published rates would be \$1,000 – approximately the increase charged to non-resident students on the Twin Cities campus.

These mitigations will be implemented through automatic discounting of tuition (waivers), with no additional action required by the student.

Change in Tuition, Fees and Room & Board FY16 vs. FY17 – Resident Undergraduate Students

In addition to base tuition, students pursuing a University education incur additional fees and charges required to attend classes on a full-time basis.

- 1) The proposed rates for resident undergraduate tuition for the 2015-16 academic year will increase 2.5% over the 2015-16 academic year for the Twin Cities campus and will not increase for the system campuses. Tuition will range from \$10,180 to \$12,546, representing between 50.6%- 57.8% of the total cost of tuition, fees and room & board, depending on the campus the student attends.
- 2) Various required fees assessed to students (increases in the range of \$0 to \$58 for FY17) represent between 2.9% - 7.6% of the total cost of tuition, fees and room & board.

By campus, the total change for tuition and required fees, on a percentage basis are: Crookston, 0.5%; Duluth, 0.4%; Morris, 0.0%; Rochester, 0.0% and Twin Cities, 2.5%.

- 3) Room & board, based on proposed rates for on-campus residence halls and leased apartments in Rochester, ranges from \$7,460 to \$9,421 (increases range from \$0 to \$314 for FY17) and represents 36.2% - 42.9% of the total cost of tuition, fees and room & board.

So, all combined, for 2016-17 the total cost of University tuition, fees and room & board for resident undergraduates ranges from \$20,118 to \$23,200 depending on the campus the student attends. Estimated increases in total tuition, fees and room & board costs from FY16 to FY17 by campus are: Crookston, .8%; Duluth, 1.5%; Morris, 0.5%; Rochester, 0.0% and Twin Cities, 2.9% (see tables below).

The cost of textbooks, supplies and personal expenses are not included in these estimated totals in order to confine the estimate to costs that are within the approval responsibilities of the Board of Regents.

The tables below present estimated total cost of tuition, fees and room & board for an undergraduate resident student living in a standard room in a residence hall (leased apartment in Rochester) for the 2016-17 academic year at each of the five University of Minnesota campuses.

University of Minnesota - Crookston, Resident – Residence Hall					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$10,180	\$10,180	\$0	0.0%	50.6%
Student services fee	\$466	\$520	\$54	11.6%	2.6%
Campus fee	\$1,000	\$1,000	\$0	0.0%	5.0%
Subtotal tuition and required fees	\$11,646	\$11,700	\$54	0.5%	58.2%
Room & Board (double room, 19 meal plan)	\$8,318	\$8,418	\$100	1.2%	41.8%
Total – Crookston	\$19,964	\$20,118	\$154	.8%	100.0%

University of Minnesota - Duluth, Resident Undergraduate – Residence Hall					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$11,896	\$11,896	\$0	0.0%	57.8%
Student services fee	\$652	\$696	\$44	6.8%	3.4%
Campus fee (avg./student for 6 fees)	\$512	\$521	\$9	1.8%	2.5%
Other required fees*	\$20	\$25	\$5	25.0%	0.1%
Subtotal tuition and required fees	\$13,080	\$13,138	\$58	0.4%	63.8%
Room & Board (double room, 19 meal plan)	\$7,210	\$7,460	\$250	3.5%	36.2%
Total - Duluth	\$20,290	\$20,598	\$308	1.5%	100.0%

*Transportation Fee

University of Minnesota - Morris, Resident – Residence Hall					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$11,896	\$11,896	\$0	0.0%	57.3%
Student services fee*	\$770	\$770	\$0	0.0%	3.7%
Campus fee	\$180	\$180	\$0	0.0%	0.9%
Subtotal tuition and required fees	\$12,846	\$12,846	\$0	0.0%	61.9%
Room & Board (double room, 19 meal plan)	\$7,804	\$7,913	\$109	1.4%	38.1%
Total Cost – Morris	\$20,650	\$20,759	\$109	0.5%	100.0%

*Activities fee, Health Services fee, Student Center fee, Athletics fee, Regional Fitness Center fee

University of Minnesota - Rochester, Resident – Apartment Building					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$11,896	\$11,896	\$0	0.0%	54.2%
Student services fee	\$336	\$336	\$0	0.0%	1.5%
Campus fee	\$300	\$300	\$0	0.0%	1.4%
Subtotal tuition and required fees	\$12,532	\$12,532	\$0	0.0%	57.1%
Room & Board (double room, self- provided meals)*	\$9,421	\$9,421	\$0	0.0%	42.9%
Total Cost – Rochester	\$21,953	\$21,953	\$0	0.0%	100.0%

*No meal plan available; UMR Student Housing offered in leased apartment building. Board calculated based on the *Official USDA Food Plans: Cost of Food at Home at Four Levels, U.S. Average, November 2014*.

Twin Cities Campus, Undergraduate, Resident – Residence Hall					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$12,240	\$12,546	\$306	2.5%	54.1%
Student services fee	\$861	\$864	\$3	0.3%	3.7%
Collegiate fee*	\$462	\$517	\$55	11.9%	2.2%
Other required fees**	\$229	\$215	-\$14	-6.1%	0.9%
Subtotal tuition and required fees	\$13,792	\$14,142	\$350	2.5%	61.0%
Room & Board (double room, 14 meal plan)	\$8,744	\$9,058	\$314	3.6%	39.0%
Total Cost – Twin Cities	\$22,536	\$23,200	\$664	2.9%	100.0%

*Average of all undergraduate programs, 6+ credits – based on Fall 2015 enrollment.

**MN Student Association, Capital enhancement fee, Stadium fee, Transportation fee

Unit Level Resources – As mentioned earlier in this document, each biennium the University develops a budget planning framework to project the major cost drivers and potential revenue adjustments within the primary discretionary funds in the operating budget: the state appropriation and tuition combined (referred to internally as O&M). The budget framework, then, as a tool to aid in balancing the annual budget, is almost exclusively focused on activities funded by those two sources. At different points in the process, revenue and cost estimates in the other nonsponsored funds intersect with the framework, which is evident in this “Unit Level Resources” category of the annual resource plan. In total, \$26,750,000 of recurring incremental unit level resources are contributing to balancing this overall budget plan. Four different types of unit level resources make up that \$26.8 million total:

- 1) increases in revenue sources outside of the appropriation and tuition budget framework (indirect cost recovery, gifts, fees, sales, etc.) - \$1 million
- 2) nonrecurring balances from revenues that remain unspent in one year and carry forward into the next, often as a result of delays between one employee leaving and the replacement hire, or funds reserved for an item that is subsequently decided against - \$950,000 (note – use of nonrecurring resources for recurring expense is only allowed in rare cases where the balances are significant enough to plan on their use over a period of years or where there is an identified permanent/recurring revenue source available at a known time in the future),
- 3) cancellation of prior allocations, which occur when recurring funds were set aside centrally in a previous year for a specified purpose, but are no longer needed for that purpose and can be redirected in support of this year’s budget - \$2 million, and
- 4) expense reductions allowing previous allocations to be redirected to higher priority needs (reallocation) - \$22.8 million.

Throughout the budgeting process, units were given multiple reallocation targets to respond to:

1) to help balance the budget for FY17, each academic and support unit was first asked to develop and submit proposals to address assigned reallocation targets of roughly .73% of their O&M/State Special and Tuition base (excluding certain spending items such as student aid, debt and utilities). The total target for these framework funds was \$13 million as part of the President’s \$90 million goal over six years. In addition, academic units on the Twin Cities campus were asked to respond to a second target totaling \$4.5m (an additional .4% of that adjusted base) for investment in academic needs on that campus.

2) units involved in research associated with the enhancements to the Human Research Protection Program were given an additional reallocation target to cover the \$2,475,000 of increased costs for this program included in this FY17 budget; and

3) all units were asked to plan for expenditure reductions in their other non-sponsored funds (over and above the targets related to the O&M budget framework).

Submitted proposals for all three exercises outlined actions to be taken to reduce recurring expenditures and the projected impact on unit activities and service levels. To the extent possible, units were once again asked to focus reallocation plans on reductions to administrative operations and costs. They were given their individual results from the “cost definition and benchmarking” exercise, which included a breakdown of FY15 expenditures into the categories of Direct Mission Delivery, Mission Support & Facilities, and Leadership & Oversight, and were asked to consider that information as another tool in understanding their operations. The communicated expectation was to implement reductions (to the extent possible) that would result in a decrease in the Mission Support & Facilities and Leadership & Oversight spending categories. For most units there is a mix of expenditures within all three categories, so if their reallocation proposals impacted the Direct Mission Delivery portion of the budget, they were

asked to provide rationale for this decision and indicate why the decision was made to move beyond the administrative categories.

The approved reallocation plans for FY17, resulting from a review of all the reallocation proposals and the specific budget needs of each unit, total \$27.5 million and include the following:

- | | | |
|----|----------------------|--|
| a. | \$10.0 million | reductions to administrative expenses |
| b. | \$8.3 million | reductions to direct mission expenses |
| c. | <u>\$4.5 million</u> | reductions yet to be itemized (could by administrative or mission) |
| | \$22.8 million | total for balancing the budget framework |
| | | |
| d. | Plus \$4.7 million | reductions to administrative expenses in other non-sponsored funds |

The total approved thus far as administrative expense reductions in FY17 is \$14.7 million - (a & d above). The majority of the actions to be taken are related to changes in personnel costs, including the elimination of positions (most often through retirements and natural attrition) and the consolidation of work among fewer employees. Lesser amounts are reductions to operating expenditures, including reducing funds budgeted for leases, capital equipment, supplies, travel, maintenance, etc. Examples of planned administrative reductions include:

- The elimination of a director, finance professional, and office support assistant positions in the Department of Epidemiology and Community Health in the School of Public Health.
- Restructuring allowing for the elimination of a library assistant position in the Law School.
- The elimination of 3.7 full-time equivalent positions by closing the University of Minnesota Bindery within Auxiliary Services.
- The elimination of financial services, human resources, and building service positions in the Carlson School of Management.
- The elimination of a staff positions, and thus the Life Sciences Summer Undergraduate Research Program, plus two additional positions in the College of Biological Sciences that support student recruitment and departmental activities.
- Restructuring allowing for the elimination of two external communication positions and two associate chief information officers with the Office of Information Technology.
- The elimination of five positions in the College of Science and Engineering in the areas of information technology, finance and student services.
- The reduction of staffing costs at the University of MN Morris by hiring replacement staff at lower salaries and reducing positions from full to part-time.
- The reduction of staffing costs by closing Northrop Memorial Auditorium on Sundays, which has been open for general use/study space.
- The elimination of a Student Account Assistance position in the Office of Undergraduate Education.
- The elimination of a support position in the Office of Human Resources by restructuring and having two units share a position.
- The elimination of staff due to restructuring and clustering financial service into the Morrill Hall Shared Services Team.
- Process improvements allowing for the elimination of a position in the hazardous chemical waste program in University Health and Safety.
- The reduction and elimination of director, information technology and other administrative support positions in Minnesota Extension.
- The reduction of staffing costs by eliminating director and support positions and reducing two positions from full to part-time in the College of Veterinary Medicine.

- Reductions in general operations – travel, food, supplies, equipment, etc. – throughout the University

As in previous years, all applicable reallocations will be recorded and tracked as contributing to the President's goal of reducing administrative expenditures by \$90 million over six years.

The \$8.3 million in direct mission reallocations is expected to be generated primarily from the elimination of faculty positions through retirements, resignations, and terminal agreements. In addition, units are also eliminating teaching specialist, research support, post-doctoral, and other direct mission positions to reallocate resources. These reductions are due to the elimination of specific programs, reprioritization of needs, the need to re-size to lower enrollment levels, and the general need to meet budget reallocation targets in the most effective way possible.

At this point in the process for FY17, the approved reallocation plans are not yet fully implemented, and sometimes not yet fully communicated within the affected units. Campuses, colleges and support units will be asked to update the reallocation information for FY17 two more times before a final itemized list can be produced: during the FY18 budget development process they will be asked to verify progress toward the approved FY17 plans with estimated additions or changes, and then after fiscal year end they will be asked to provide the final implemented list of savings.

Performance Measures: The efforts to reduce administrative expense and track the individual decisions to achieve those reductions began in FY14 with the performance measures from the 2013 legislative session. The University will again provide the State of Minnesota with a list of at least \$15 million in reallocations implemented in FY16 as part of the response to performance measures included in the Higher Education funding bill. The law makes 5% of the FY17 O&M appropriation (\$28 million) contingent on the University meeting three of five performance goals. 100% of the contingent amount will be released to the University if at least three of the five goals are met; 67% will be released if two goals are met; 33% will be released if 1 goal is met, and none of the contingent amount will be released if none of the goals are met. At this time, it appears all of the goals in the measures will be met.

The five performance measures included in S.F. 5 are:

- Increase by at least one percent the system-wide undergraduate four-year, five-year or six-year graduation rates averaged over three years, for student of color reported in fall 2016 over fall 2014. The average rate for fall 2014 is calculated with the fall 2012, 2013, and 2014 graduation rates.
- Increase by at least two percent the total number of undergraduate STEM degrees, averaged over three years, conferred system-wide in fiscal year 2016 over fiscal year 2014. The averaged number for fall 2014 is calculated with the fall 2012, 2013, and 2014 number.
- Increase by at least one percent the four-year, five-year, or six-year graduation rates, averaged over three years, at the University of Minnesota reported in fall 2016 over fall 2014. The average rate for fall 2014 is calculated with the fall 2012, 2013, and 2014 graduation rates.
- For FY16, reallocate \$15,000,000 of administrative costs. The University is requested to redirect those funds to invest in direct mission activities, stem growth in the cost of attendance, and to programs that benefit students.
- Increase invention disclosures by three percent for fiscal year 2016 over fiscal year 2015.

C. Summary – Changes in Other Rates and Fees

Internal Sales and Auxiliaries

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 7 for the definition of all sponsored and nonsponsored funds). The proposed internal sales rates and a review of the processes used to arrive at them are built into the cyclical rate review process carried out by the Controller’s Organization. A review of the proposed auxiliary rates and fees for the upcoming year is incorporated into the annual budget development process. The all-funds Resource and Expenditure Budget Plan in this document, as displayed on Attachment 3, incorporates the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY17.

The University provides housing, dining and parking services for the convenience of its students, faculty and staff. Though the specific rates and charges for these services vary broadly, Table 3 below reflects the average anticipated increases by each service area by campus. These rates have been developed and approved after the appropriate reviews and consultation process of each campus. In addition, the room and board rates are reflected in the “change in tuition, fees and room & board” information displayed earlier beginning on page 13.

**Table 3
Auxiliary Rate Increases
Average Fee Increase for FY17**

<u>Campus</u>	<u>Room & Board</u>	<u>Contract Parking</u>
Crookston	1.2%	0.0%
Duluth	3.5%	8.8%
Morris	1.4%	2.7%
Rochester	0.0%*	n/a
Twin Cities	3.6%	0.0%

**The increase for Rochester is room only. The campus does not offer a meal plan*

The increased room and board rate for the Duluth campus includes an overall 5.5% increase in the housing portion, which, in addition to regular cost increases, anticipates a significant increase in utility costs and allows for funding some large capital projects, including the High Voltage Project and remodeling at Lake Superior Hall.

The increased room and board rate for the Twin Cities campus includes a 1.5% supplemental housing rate increase. This rate increase is part of a planned rate ramp-up to fund two proposed projects: the renovation of Pioneer Hall (\$75.4m) and the consolidation of Suplerblock Dining (\$24m). The FY17 Annual Capital Budget includes funding for these two projects. The Pioneer Hall renovation will preserve the roughly 700 existing beds in a renovated historic structure while improving accessibility and introducing modern mechanical/electrical systems into one of the original residence halls on campus. The Superblock Dining project will consolidate operations, improving efficiency of operations and the dining experience by replacing below-grade dining with ground-level and highly accessible dining space. Housing and Residential Life anticipates rate increases of approximately 6.0% annually over the next six years to fund normal operating cost increase as well as the additional costs associated with the new projects.

Course Fees, Fees in Lieu of Tuition and Administrative/Misc. Term Fees

Each request for a new course or miscellaneous term fee, or any increase in an existing fee, has been reviewed through the budget process. Attachments 8 and 9 contain the lists of all such proposed fees that are recommended for approval at this time. Each of the fees meets the parameters established in Regents policy.

Course fees are supplemental to tuition for costs unique and essential to the specific course to which they apply. Administrative guidelines further outline very specific examples to aid in implementation of the policy and ensure compliance with policy intent. The most common examples of costs “unique and essential” to the specific course include transportation for field trips, items consumed during the course or produced and retained by the student as a result of course work, and special talents purchased for help in delivery of the course (art models, speakers, etc.). A course fee listed on Attachment 8 may apply to only one course, or it may be applied to multiple courses that meet the same definitions and cost structures for which the fee is proposed.

In recent years, a new group of course fees for electronic/digital materials has begun to emerge, and Universities, with guidance from national organizations (National Association of College Stores, US Department of Education, National Association of Student Financial Aid Administrators etc.) are working to develop the best ways to manage access and bill students for them. At this point, there are two categories of course fees related to these materials:

1. Digital materials that cannot be otherwise accessed and are required by the instructor for participation in a course – these will be included in the course fee listing and charged just like other required course fees, falling under the general grouping of items consumed during the course or retained by the student as a result of course work.
2. Digital materials which the Bookstore makes available to students below competitive market rates, but which could be accessed by the student in ways other than through the Bookstore – these will be included in the course fee listing so students can benefit from the good pricing, ease of billing and inclusion in financial aid calculations, but they will be implemented with “opt-out” provisions, and communicated to students as optional. The Bookstore will manage the opt-out process for students and will coordinate with Student Finance and instructors.

Miscellaneous Term fees vary in their purpose and structure, but generally either address a benefit that is common to all students on the campus (capital enhancement fee, stadium fee) or is very unique to the circumstances of the individual (testing fees, locker rentals, late payment fees, study abroad fees, etc.).

Some of the fees in these categories are “fees in lieu of tuition”, which are charged in situations where the total program cost is packaged in a way that better lends itself to a comprehensive fee structure. They are often implemented in a split manner (tuition portion and fee portion) for tax reporting purposes, but they are communicated to the students as a comprehensive fee. The two primary purposes for this type of fee are the College in the Schools Program in state law and the many study programs requiring domestic and foreign travel implemented through the colleges and the Learning Abroad Center. Fees in lieu of tuition are technically implemented either as a course fee (based on registration for a course assigned this fee) or as a term fee (registered for a term-based program assigned this fee), so they are included in either Attachment 8 or 9.

The all-funds budget recommended in this document, as displayed on Attachment 3 includes the fee increases (and decreases) as part of the projected revenues for FY17. All increases fall into one of four allowable categories:

- 1) Cases in which there is a new course in a grouping of courses, or a new activity in a new or existing course that has traditionally carried a fee for costs consistent with the Board of Regents Policy on Tuition and Fees.
- 2) Cases in which the costs for items supported through an existing fee are increasing significantly enough to warrant the increase in the fee.
- 3) Cases in which there is a purposeful “restructuring” of the fees.
- 4) Cases in which the fee represents a pass-through of a cost to the University from an external entity, and that cost is increasing from prior years (examples – study abroad programs, testing services, etc.).

Note - Decrease in the Twin Cities Stadium Fee: In FY08, the University began a \$12.50 per semester fee for students on the Twin Cities campus in support of the TCF Bank Stadium. This fee revenue, combined with specific appropriations, intercollegiate athletics revenues and gifts from donors, funded the construction of the stadium and debt service on bonds issued for the stadium. During FY16, the University executed an advance refunding of the original state supported stadium bonds, and replaced those bonds at a lower interest rate, resulting in savings for both the University and the State of Minnesota.

State legislation required the Board of Regents to allocate sufficient funds from the savings realized from the refunding transaction to provide \$10 million to finance the predesign and design of the AHC Education Learning Center on the Twin Cities campus. The series 2015B Bonds issued in August 2015 provide the funding to meet that requirement. This budget proposes to use the remaining University savings to permanently lower the student stadium fee from \$12.50 per semester to \$6.00 per semester (included on Attachment 9). This is projected to save students a total of \$8.65 million over the remaining 18 years of the debt service to which the fee is applied.

Campus/Collegiate Fees and Durable Goods Fees

The definition of “Academic Fees” within the Regents Policy on Tuition and Fees categorizes the purpose of these fees into two, more specific types:

- The first is for general Academic Fees (known as campus or collegiate fees): fees for “goods and services that directly benefit students but that are not part of actual classroom instruction”. Allowable goods and services include advising, career services, computer labs, special equipment, orientation activities and other goods or activities intended to enhance the student experience outside of actual classroom instruction.
- The second is for Durable Goods Fee: fees for educational materials and equipment that will be owned by, potentially owned by, or assigned to a specific student for their use during the entire term. Durable goods fees may not be charged for services, or for use of equipment owned and retained by the University, with the exception of computer or other specialized equipment assigned for a full term to a specific student.

Attachment 10 contains the list of all proposed academic fee rates recommended for approval at this time. These fees, including their purpose and specific levels, have been reviewed through the budget process. This budget includes proposed increases in each of the collegiate fees on the Duluth campus and in four collegiate fees on the Twin Cities campus. Each of the fees recommended for increase on the Twin Cities campus has been held flat for at least the last three years.

- The increase for the College of Continuing Education is \$40 per semester, and the additional revenue will support the St. Paul Campus Career and Internship Services Office and increases in student engagement activities.

- The increase for the College of Food, Agricultural and Natural Resource Sciences is \$110 per semester. This increase will support the new advising model being implemented in the college, as well as the creation of a One-Stop student service function and support for experiential learning and an e-learning initiative.
- The increase for the College of Liberal Arts on the Twin Cities campus is \$45 per semester and will primarily support the costs of expanding academic advising within the college.
- The increase for the College of Pharmacy is \$17 per semester for professional students only. The increased revenue will be used to offset an increase in the cost of required e-text books that are purchased on behalf of the students as part of the school's revised curriculum. As an institution, the University is able to negotiate reduced prices for these text books compared to what students would pay on their own.
- Increases for the UMD collegiate fees are either \$3 or \$6 per semester, which is a percentage range of 1-2% depending on the college. The increased revenue will support cost increases in career services, U Card services, advising etc., which will help prevent a worsening of the structural budget imbalance for the campus.

The all-funds budget recommended in this document, as displayed on Attachment 3 includes the Academic fee revenue as part of the projected revenues for FY17.

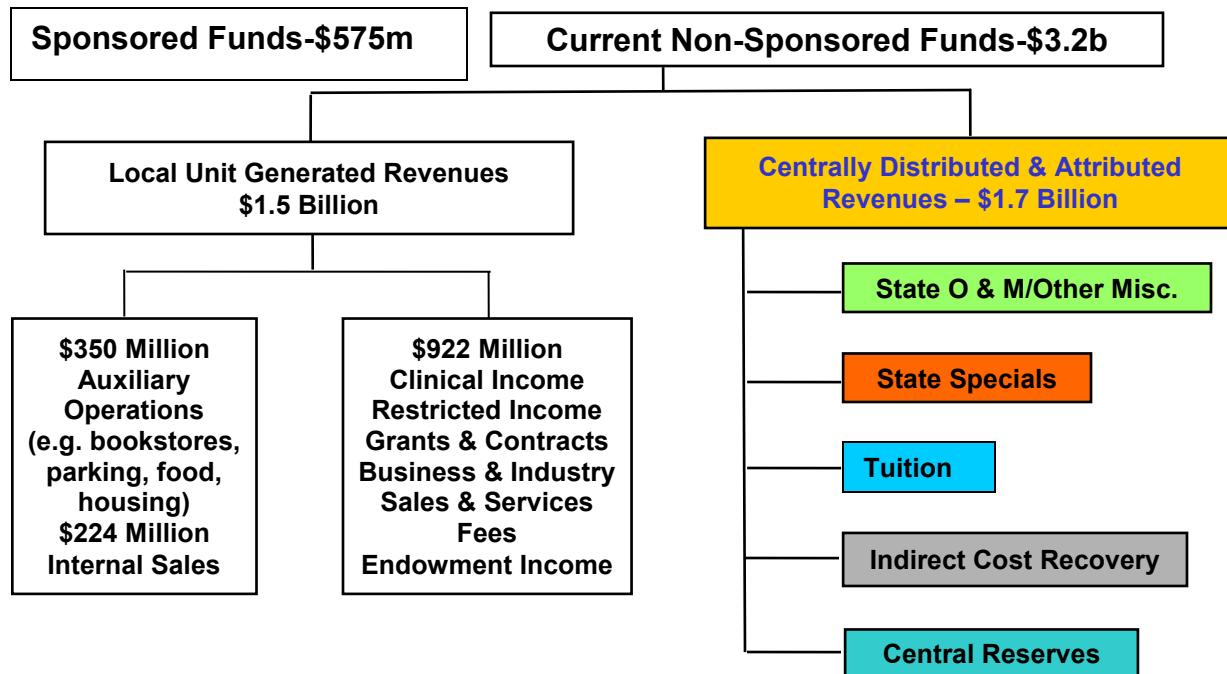
D. Summary - Student Services Fees

Attachment 11 outlines the recommendations to the Board regarding student service fees at all campuses for FY17. These fees have also been incorporated into the *Change in Tuition, Fees and Room & Board FY16 vs. FY17* information displayed above.

The remainder of this document is a summary of the all-funds budget for FY17.

IV. All-Funds Budget – Summary

The FY17 operating budget presented here for approval is an “all-funds” budget. Attachment 3, “Resource and Expenditure Budget Plan – University Fiscal Page”, provides the detailed budget for FY17 in an all-funds context (excluding sponsored funds). The chart below displays the fund structure included in this budget.



Sponsored funds are those provided to the University by a grant or a contract under Board policy and administered through Sponsored Project Administration (SPA) and Sponsored Financial Reporting (SFR). They are restricted funds budgeted on a multi-year, project by project basis, subject to special grant rules and reporting procedures. For FY17, the total projected sponsored funds budget (without indirect costs) is \$575 million. It is included here for the purposes of identifying the University’s total annual operating budget, but it does not require Board approval for particular projects.

Those funds in the Local Unit Generated category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires estimating and decision making processes at the local unit level, but not by central administration (some auxiliary rates, such as those for student room and board and parking, are reviewed and approved by central administration for inclusion in this recommended operating budget). The primary focus of the discussion and information in this document centers on the category of funds commonly referred to as “centrally distributed and attributed” – funds requiring a decision process or formal approval by central administration and the Board of Regents on the exact amount to estimate and budget in each academic and support unit. These are the primary discretionary funds of the institution that support nearly the entire maintenance and operations of the University’s core mission.

FY17 Operating Budget Overview

This recommended operating budget for FY17 has been developed in adherence with the budget principles and strategies used to guide the University budgetary framework and decisions over the last several years:

- Advance the University’s quality and competitiveness through targeted and timely investment in mission-critical academic and capital priorities
- Compensate, support and retain talented faculty and staff
- Continue to improve financial access and affordability for students

- Take additional strategic actions to grow and stabilize revenues including state, sponsored, and private support, as well as revenue generated through educational programs
- Reduce current and projected administrative costs

The goal of budget planning is to advance the excellence, quality, productivity, and impact of the University of Minnesota while ensuring the University’s long-term financial vitality and integrity. The University of Minnesota is essential to Minnesota in terms of human capital, innovation, economic growth and quality of life. Support for the University of Minnesota remains strong and a strong state partnership and strong public support remain essential to maintaining the University’s quality and ability to deliver on its mission. All efforts undertaken to implement this recommended operating budget for FY17 will support the University’s long-term goals of excellence. In summary, the budget for total current nonsponsored funds is proposed as follows:

**Current Nonsponsored Funds- Fiscal Year 2016-17 Operating Budget
(including internal sales activity)**

Beginning Balance	\$824,993,398
Revenue & Net Transfers	<u>\$3,040,452,664</u>
Total Net Resources	\$3,865,446,062
Expenditures	<u>\$3,054,578,082</u>
Ending Balance	\$810,867,980

Sponsored Funds – Fiscal Year 2016-17 Budget

Projected “Direct” Revenues/Spending	\$575,000,000
--------------------------------------	---------------

Within the FY17 Recommended Operating Budget, the primary funds supporting teaching, research and outreach are Operations and Maintenance (O&M), Tuition, State Specials, Indirect Cost Recovery (ICR) and Central Reserves – those described above as centrally distributed and attributed. These five funds total approximately 47% of the projected \$3.6 billion in externally generated revenues of the University (excluding internal sales) and represent the major focus of budget development and planning in support of the University’s core infrastructure and academic mission. The remaining 53% of the University’s budget is derived from more restricted funds including sponsored grants and contracts (16%), and fees, auxiliary enterprises, philanthropic support, education sales and services, etc. (37% combined).

**Revenue and Expenditure Plan – Centrally Distributed/Attributed Funds
(O&M, Tuition, State Specials, ICR, Central Reserves)**

		<u>Percent</u>
<i>Beginning Balance</i>	\$22,615,354	
<i>Annual Revenues</i>		
Operations & Maintenance-State	559,111,000	33.3%
Operations & Maintenance-Other*	4,100,000	0.2%
Tuition (w/o waivers)	879,274,406	52.3%
State Specials	90,845,000	5.4%
Indirect Cost Recovery	133,768,788	8.0%
Central Reserves	<u>12,843,750</u>	0.8%
<i>Total Annual Revenues</i>	<i>\$1,679,942,944</i>	<i>100%</i>
<i>Total Net Resources</i>	<i>\$1,702,558,298</i>	
<i>Allocations to Units*</i>	<i>\$1,683,154,815</i>	
<i>Ending Balance</i>	<i>\$19,403,483</i>	

*Excluding the internal Enterprise Assessment that runs through O&M but represents a redistribution of resources.

V. All Funds Budget – Revenue Summary

A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) Plant Funds – The majority of non-current expenditures are contained within the plant funds. These funds are to account for property, plant and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget to be presented to the Board of Regents for review in May and approval in June 2016.
- 2) Endowment and Similar Funds – The resources included in endowment and similar funds are a combination of gifts made to the University that contain certain stipulations as to preservation of principal, and additions to existing endowments in the form of investment income and market value fluctuations. Projections of total change in endowment and similar funds are difficult because these funds are subject to market risks as well as fluctuations in contributions.
- 3) Loan Funds – These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans and new contributions.

Noncurrent funds generally do not support the daily operations of the University and therefore are not detailed further within this document.

B. Current Funds

Current funds support the day-to-day activities of the University and can be explained in two categories:

- 1) Nonsponsored Funds
 - Centrally Distributed and Attributed – Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate or administrative office.
 - Self-Sustaining – Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, non-sponsored grants and contracts, or by gifts from external donors.
- 2) Sponsored Funds (sponsored research) – Funds provided by a grant or contract that are administered by Sponsored Projects Administration within the Office of the Vice President for Research.

For FY15, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$3.7 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. Table 4 (below) outlines the major funding sources supporting FY15 expenditures, updated estimates of these sources for FY16 and the proposed budget for FY17.

**Table 4
Current Fund Revenues
Sponsored and Nonsponsored**

<u>Funding Source</u>	<u>FY2014-15 Actual Revenues</u>	<u>FY2015-16 Estimated</u>	<u>FY2016-17 Proposed Budget</u>	<u>FY17 % of Total</u>
Operations & Maintenance Approp	\$529,511,000	\$559,111,000	\$559,111,000	14.8%
Tuition (w/waivers)	901,624,574	901,122,240	914,274,406	24.2%
State Specials	95,031,147	90,845,000	90,845,000	2.4%
Indirect Cost Recovery	142,624,186	141,588,061	133,768,788	3.5%
Federal Appropriations	23,929,753	17,688,029	17,688,029	.5%
Grants & Contracts/Misc.	341,084,680	340,876,274	344,285,037	9.1%
Internal Sales	211,136,678	220,759,661	224,071,056	5.9%
Gifts & Endowment Income	234,747,562	233,166,368	240,161,359	6.3%
Auxiliary Enterprises	354,334,052	341,289,649	349,821,890	9.2%
Sales, Fees and Misc. Income	<u>349,058,411</u>	<u>331,454,285</u>	<u>336,426,099</u>	<u>8.9%</u>
Subtotal Current Nonsponsored	\$3,183,082,043	\$3,177,900,567	\$3,210,452,664	84.8%
Sponsored Funds (direct)	<u>\$553,706,023</u>	<u>\$575,000,000</u>	<u>\$575,000,000</u>	<u>15.2%</u>
Total Revenue	\$3,736,788,066	\$3,752,900,567	\$3,785,452,664	100.0%

Revenue Summary by Fund Group

The President’s recommended operating budget is composed of current, nonsponsored funds that represent 84.8% of all current fund resources. The budget also includes estimated resources for current, sponsored funds, which comprise the remaining 15.2% of annual current fund resources. What follows is a brief overview of the FY17 revenue summary for each of the current fund categories.

Centrally Distributed and Attributed Funds

Operations and Maintenance Fund

The financial plan for the Operations and Maintenance fund is based upon resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves.

Resources available for FY17 are projected to be \$590,196,738. This represents an increase in resources of \$800,868 compared to FY16.

- The balance available from the previous year is estimated at \$100,868 more than that available in FY16.
- Legislative appropriations and the Application/Bursar/Misc. fees (that are recorded in central accounts) are expected to remain flat.
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) are estimated to increase \$700,000.
- The transfer-in from Central Reserves to support the O&M operating budget will remain flat.

Tuition

Estimated tuition revenue is increasing \$13,152,166 between FY16 and FY17. The majority of this growth is a result of the proposed rate increases described earlier in this document to meet the budget challenge for the year. A smaller portion is related to slight increases in enrollment in some units, or proposed rate increases slightly above the standard 2.5% on graduate and professional tuition. As

mentioned previously, the revenue estimates for FY17 are based on a 2.5% increase for the resident undergraduate rate on the Twin Cities campus only (system campuses held flat), an increase of \$2,040 (9.9%) for the nonresident undergraduate rate on the Twin Cities campus offset by the tuition discounting proposal outlined previously in this document, an increase of \$396 (2.5%) for the nonresident undergraduate rate on the Duluth campus, implementation of a \$2,000 undergraduate non-resident differential for the Morris campus, and a 2.5% increase for graduate and many professional rates. The rates for some specific graduate, certificate and professional programs will vary based on market considerations (see Attachment 6).

Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the tuition estimates for FY16 and FY17 by college, campus and support unit. Under the institutional budget model, 100% of the tuition revenue is attributed to the units that generate it.

State Specials

Revenues from the state specials available for FY17 total \$90,845,000, which remains unchanged from FY16.

The state specials by appropriation for FY17:

Agricultural Special	\$42,922,000
Health Sciences Special	9,204,000
Technology Special	1,140,000
System Special	5,181,000
Mayo/University Partnership	7,991,000
Misc. Projects	0
Cigarette Tax	22,250,000
MN Care	<u>2,157,000</u>
 Totals	 \$90,845,000

The allocation of these appropriations by unit is included on Attachment 12: Fund Forecast - Centrally Distributed and Attributed Funds.

Indirect Cost Recovery

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover “overhead/facilities and administrative” costs associated with sponsored research. For FY17, available indirect cost recovery resources are estimated to be \$133,768,788. This represents a decrease in resources available for distribution of \$7,819,273 compared to the estimate for the previous year – all from an estimated decrease in generated revenues based on projected grant activity. This is the sixth year in a row of slightly lower expected revenues from this source for budgeting purposes, although actual revenues have exceeded budgeted/projected revenues in some of those years. The reduction of funding available from the federal agencies in recent years, combined with continued competition from research institutions for that reduced pool of funding, and the hesitation of campuses and colleges to budget based on applications, is responsible for the estimated decline in revenues.

A new four-year F&A (facilities and administrative cost) rate agreement was signed on September 28, 2015, which is used to assist with projecting indirect cost recovery revenue. The F&A rates are effective from FY16 through FY19, and the rates vary by year (depicted in the table below). Depending on the

specific grant and the sponsor involved, units apply the applicable rate from the table below (or a lesser rate agreed to with the sponsor) to the direct budgeted expenses of the grant to estimate the F&A or Indirect Cost Recovery return.

Award Type	Previous	FY 2016	FY 2017	FY 2018	FY 2019
On-Campus Research	52%	52%	52%	53%	54%
On-Campus Public Service (a.k.a. Other Sponsored Activities)	33%	33%	33%	33%	33%
On-Campus Instruction	50%	50%	50%	50%	50%
Hormel Institute	52.5%	52.5%	55%	55%	55%
Dept. of Defense Contracts	57%	57%	57%	57%	57%
Off-Campus Projects	26%	26%	26%	26%	26%

Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds, identifies the ICR estimates for FY16 and FY17 by college, campus and support unit. Under the institutional budget model, 100% of the ICR revenue is attributed to the units that generate it.

Central Reserves

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

The financial plan for FY17 central reserves is based on estimated resources derived from investment earnings. Resources available for the year are projected to be \$28,973,366 which is a decrease of \$9,146,250 from FY16.

- The balance available from the previous year is estimated at \$9,229,650 less than that available in FY16. This is because the beginning balance in FY16 contained one-time settlement funds received in FY15, which were held and then allocated out in the FY16 approved budget.
- Gross investment income is estimated to increase \$543,400 over FY16.
- The estimate of capital gains/losses is \$295,000 less than in FY16, which has a negative impact on available resources (estimated loss of \$1,850,000 compared to a loss of \$1,555,000 in FY16).
- The fees and operating costs deducted from earnings is \$165,000 more than in FY16.
- The transfer to O&M remains flat.

The financial plan for FY17 central reserves includes allocations of \$10,381,480, which is a decrease of \$5,876,520 over FY16.

- Many of the allocations in FY16 were one-time and will thus not be repeated in FY17 (see Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds for the itemized list of previously approved FY16 nonrecurring allocations from Central Reserves). Not repeating these allocations in FY17 results in a decrease in total allocations from Central Reserves of \$9,000,000.

- Consistent with a similar movement in FY16 of University support for the University of Minnesota Foundation, this budget proposes to move University support for the University of Minnesota Alumni Association from the O&M fund to Central Reserves. These activities are more appropriately funded from sources other than state appropriation or tuition. In addition to moving the base of roughly \$605,000 to Central Reserves, this budget includes a recommendation to increase that support by \$200,000 for a new Legislative Advocacy position and to supplement funding currently available for international/corporate/Greater MN/student or recent alumni engagement activities. Combined, this change for UMAA results in an increase in the allocations from Central Reserves of \$804,980.
- Finally, there are \$2,318,500 of new recommended one-time allocations from Central Reserves:
 - \$700,000 for outside legal costs associated with recent investigations in Athletics.
 - \$1,618,500 for one-half of the contractual costs related to implementing provisions of the new M Health. This includes funding for legal advice, a project manager, financial due diligence, search firm activities and consulting on integration. The other half of these costs will be paid by one-time balances in the office of the Sr. Vice President for Health Sciences

After allocations and transfers, the central reserves balance is projected to be \$18,591,886 at the end of FY17. Based on FY17 state appropriations, Board of Regents policy would set the required balance at \$25,998,240. Efforts will continue each year to increase the reserve back to Board policy level.

Self-Sustaining Funds

Auxiliary Enterprises

The University includes a number of operations that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Residence halls, food service, student unions, bookstores, parking and transit, health services and intercollegiate athletics are primary examples of these activities referred to as auxiliary enterprises.

Overall, the FY17 budget for auxiliary revenues generated by these enterprises is an estimated \$350,000,000, which is an estimated increase of approximately \$8.5 million (2.4%) over FY16. Units will balance auxiliary enterprise budgets with that revenue increase as well as expense reductions in response to the expected reductions in administrative costs.

Internal Service Activities

The University conducts internal service activities for the purpose of convenience, cost or control. These activities provide goods and services predominantly to University departments and incidentally to the general public. Fleet services, UMarket Services, and the Mechanical Engineering Shop are examples of internal service activities.

Overall, the FY17 budget for revenues generated by these internal service organizations is an estimated \$224,000,000, which is an estimated increase of approximately \$3.3 million (1.5%) over FY16. Units will balance internal sales organization budgets with this revenue increase as well as targeted expense reductions as necessary.

Other Unrestricted and Other Restricted Nonsponsored Activity

The FY17 budget for other unrestricted and restricted nonsponsored funds is based on estimated resources of approximately \$940,000,000, which is an increase of approximately \$15 million (1.6%) over FY16.

The other unrestricted fund category includes resources derived from miscellaneous activity such as sales of educational goods and services, clinical income, course and campus/collegiate fees, and student payment related fees.

The other restricted fund category includes numerous restricted accounts, the funds of which may only be used in accordance with the purposes established by the source. Examples of funds included in this category are grants and contracts with business and industry, gifts received through the University of Minnesota Foundation, endowment earnings, and restricted government appropriations.

Units will balance budgets in these funds with the projected growth in revenue as well as expense reductions in response to the expected reductions in administrative costs.

Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research projects. Estimated expenditures for a given year will vary according to the University’s ability to obtain research grants as well as the timing of expenditures related to current or pending research projects. Estimated direct expenditures for FY17 are estimated to remain stable at \$575,000,000.

VI. All Funds Budget – Expenditure/Allocation Summary

For FY15, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$3.5 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. Table 5 below outlines (according to function) the current fund expenditures for FY15, updated estimates of these expenditures for FY16, and the proposed budget for FY17.

**Table 5
Current Fund Expenditures**

<u>Funding Source</u>	<u>FY2014-15 Actual Expenditures</u>	<u>FY2015-16 Estimated</u>	<u>FY2016-17 Proposed Budget</u>	<u>FY17 % of Total</u>
Instruction	\$784,523,411	\$801,099,563	\$812,178,842	22.4%
Research	292,535,938	288,080,224	292,064,399	8.1%
Public Service	173,287,825	172,504,987	174,890,746	4.8%
Academic Support	456,963,936	482,930,810	489,609,786	13.5%
Student Services	125,449,798	138,019,564	139,928,387	3.9%
Institutional Support	269,606,070	234,267,048	237,506,982	6.5%
Plant/Ops & Maintenance	309,349,616	318,584,143	322,990,190	8.9%
Scholarships/Fellowships	285,974,579	292,814,708	296,864,362	8.2%
Auxiliary Enterprises	<u>285,387,340</u>	<u>284,608,230</u>	<u>288,544,387</u>	<u>7.9%</u>
	\$2,983,078,512	\$3,012,909,277	\$3,054,578,082	84.2%
Subtotal Sponsored (direct)	\$553,706,023	\$575,000,000	\$575,000,000	15.8%
Total Expenditures	\$3,536,784,535	\$3,587,909,277	\$3,629,578,082	100.0%

The President’s recommended operating budget is composed of current, nonsponsored funds that represent 84.2% of all current fund expenditures. The budget also includes estimated expenditures for current, sponsored funds, which comprise the remaining 15.8% of annual current fund expenditures.

Centrally Distributed and Attributed – Proposed Distributions

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

**Fiscal Year 2016-17 Proposed Distributions
Centrally Distributed and Attributed Funds**

	<u>O&M</u>	<u>Tuition</u>	<u>State Specials</u>	<u>ICR</u>	<u>Central Reserves</u>
Balance Forward	\$753,738	\$0	\$0	\$0	\$21,861,616
Annual Revenue/ Net Transfers	<u>\$589,443,000</u>	<u>\$879,274,406</u>	<u>\$90,845,000</u>	<u>\$133,768,788</u>	<u>\$7,111,750</u>
Total Net Resources	\$590,196,738	\$879,274,406	\$90,845,000	\$133,768,788	\$28,973,366
Planned Distributions	<u>\$589,385,141</u>	<u>\$879,274,406</u>	<u>\$90,845,000</u>	<u>\$133,768,788</u>	<u>\$10,381,480</u>
Ending Balance	\$811,597	\$0	\$0	\$0	\$18,591,886

Details on specific distributions by campus, college and support unit can be found on Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds.

VII. All Current Funds Operating Budget – Resolution

Attachment 13 contains the budget resolution for approval by the Board of Regents.

VIII. Optional Scenarios – Tuition Reduction

As requested at the March, 2016 Board of Regents meeting, Attachment 14 contains information on two scenarios for incorporating a tuition reduction into the budget for FY17. Row one displays the incremental revenue and spending categories included in the President’s Recommended Operating Budget for FY17: incremental revenues of \$44,250,000 (columns A-C) supporting incremental costs and investments totaling \$44,200,000 (columns D-K), resulting in a \$50,000 positive balance (column L), as described throughout this document.

Row 2 - Scenario 1 on Attachment 14 displays those same incremental revenue and spending categories assuming a reduction in the resident undergraduate tuition rate of \$205 on each campus. This is a reduction from current FY16 rates, so the incremental revenue from a 2.5% rate increase as included in the President’s Recommended Operating Budget is lost, along with the loss of revenue from a reduction in the rate. To balance the budget with this revenue assumption, and without increasing expected unit reallocations above the significant \$27.5 million included in the President’s proposed budget, the recommended spending items would need to be reduced by \$12,550,000. So new spending would be as displayed on row 3:

- Spending for “fixed” costs related to software licensing and facilities (debt/new buildings) is maintained at \$5 million
- Spending for the compensation increase assuming a 2.5% salary increase is maintained
- Spending \$10.5 million for core operations across a variety of units is maintained (to avoid further required reallocations)
- Spending of \$2,475,000 for the HRPP improvements is maintained (in column J)
- All other investments recommended in the budget would need to be eliminated

- The increases to student aid (the Promise program) would not be needed because the tuition rate would be decreased, but there would also not be savings in the Promise program as award levels would be maintained in order to deliver the benefit of the tuition reduction to all students

Row 4 – Scenario 2 displays the same incremental revenue and spending categories assuming a reduction in the resident undergraduate tuition rate of \$100 on each campus. Again, this is a reduction in the current FY16 rates. To balance the budget with this revenue assumption, and without increasing expected unit reallocations above the significant \$27.5 million included in the President’s proposed budget, the recommended spending items would need to be reduced by \$8,650,000. So new spending would be as displayed on row 5:

- Spending for “fixed” costs related to software licensing and facilities (debt/new buildings) is maintained at \$5 million
- Spending for the compensation increase assuming a 2.5% salary increase is maintained
- Spending \$10.5 million for core operations across a variety of units is maintained (to avoid further required reallocations)
- Spending of \$2,475,000 for the HRPP improvements is maintained (in column J)
- The increases to student aid (the Promise program) would not be needed because the tuition rate would be decreased, but there would also not be savings in the Promise program as award levels would be maintained in order to deliver the benefit of the tuition reduction to all students
- And there would be an additional \$3,975,000 to spend across the remaining investment items included on attachment 1, currently prioritized in line 5 proportionately across the remaining items in the Facilities and Technology Infrastructure and the Enhance Student Services/Support/Instruction categories (columns G and I).

These two scenarios were chosen for discussion because they are the book-ends of what could be implemented within the framework of the FY17 budget. Scenario 1 would be the largest reduction that could be implemented while still providing resources for compensation and the “required” spending items only. Scenario 2 allows for slightly more investment while recognizing that a reduction of less than \$100 would not be meaningful to the students involved. The tuition rates and investments included in the President’s Recommended Operating Budget for FY17 remains the preferred option as it strikes a balance between a reasonable tuition plan (including increased aid for students with the greatest financial need), meaningful reallocation expectations across all units, support for all required cost increases, and a minimal level of strategic investment.

Attachment 1
FY17 Recommended Incremental Investments
 (including student aid investments)

Categories and Items	A FY17 Incremental Investment	B FY17 Incremental Investment	
1 <u>Facilities and Technology Infrastructure</u>		<u>Enhance Student Services/Support/Instruction etc.</u>	
2 Library-Electronic Licenses	360,000	Graduation Outcomes Survey	60,000
3 OIT - Software Licenses/Maintenance	252,500	Web Multi-Media Specialist - Student Affairs	57,500
4 Trades Compensation Differential	232,000	Implement Common Application	330,000
5 U Portal Development	240,000	Student Conduct/Academic Integrity Position	84,000
6 Repair & Renovation (R&R)	2,250,000	Increase Base Grad Stipends in CLA	1,300,000
7 Utilities	(105,779)	Teaching Assistant Support - CSE	175,000
8 New Building Operations	262,000	Student Project Space - CSE	350,000
9 Debt Service	3,598,937	New Chemistry Track Instructional Costs - CSE	250,000
10 Leases	65,904	Advisor Position in DESGN-Product Design/Transfers	65,900
11 Physics Debt-Commitment to CSE	322,000	PhD Financial Support - Nursing	90,000
12 College Level IT Management - CSE	350,000	Strategic Enrollment Plan - UMD	500,000
13 Wellness Center - UMC	530,000	Subtotal Student Services & Support	3,262,400
14 Subtotal Infrastucture	8,357,562		
15			
16 <u>Core Operations and Services</u>		<u>Program Enhancement/Support/Compliance</u>	
17 Beijing Office	83,600	Ctr for Global Hlth & Social Responsibility	200,000
18 Compliance Position - Equity & Diversity	100,420	HRPP/CTSI Support	275,000
19 Disability Resource Center Base Increase - TC	400,000	HRPP Reviews/Monitors/Oversight	700,000
20 Two "Beat" Police Officers - TC	207,000	HRPP IRB Members	1,500,000
21 Police Officer Contract Costs-TC	71,100	Clinical Translational Science Inst. Support	222,500
22 Police Officers - UMD	328,172	Staff Retention in U Hlth and Safety	110,000
23 Police Officer Contract Costs/Labor-UMM	103,000	Weisman Art Museum - Conservation of Public Art	30,000
24 Assessment Coordinator - Undergraduate Ed	96,931	Allied Health Program Support	480,000
25 Campus Solutions (Student Data) Reporting	215,000	Industrial Systems Engineering	285,000
26 National Media Relations	108,850	Replace Essential/Strategic Faculty in CLA	726,140
27 Records & Info Mgmt Office - OGC	76,710	ROTC Tuition and Grand Challenge Tuition Pass-Through	50,500
28 Athletics Compliance - OGC	60,000	Library Support - UMM	140,000
29 Patent Attorney	266,000	Subtotal Program Enhancement	4,719,140
30 Payroll Accounting Position	133,797		
31 UMAA Base to CR	(604,980)	<u>Institutionally Managed Student Aid</u>	
32 One Business Analyst - Ticketing	70,000	President's Matching Scholarship Program	61,000
33 Units' Budget Operating Support	10,500,391	Promise Program	2,000,000
34 Subtotal - General Operations	12,215,991	Subtotal Student Aid	2,061,000
35			
36			

TOTAL

30,616,093

Attachment 2 Twin Cities Strategic Plan Approved Investments

FY17 TC Strategic Plan Investments

(some of the Nonrecurring items to be disbursed over multiple years)

		<u>Recurring</u>	<u>Nonrecurring</u>
1	Executive VP & Provost		31,160
2	Executive VP & Provost		121,600
3	Executive VP & Provost	500,000	
4			
5	Agircultural Experiment Station		240,000
6			
7	Academic Hlth Center Shared		750,000
8			
9	Biological Sciences	390,000	
10			
11	Education & Human Development		110,000
12	Education & Human Development	75,000	
13			
14	Food, Agricultural & Nat. Resources Sciences	480,000	
15	Food, Agricultural & Nat. Resources Sciences	325,000	
16			
17	Liberal Arts	200,000	
18	Liberal Arts	250,000	90,000
19	Liberal Arts		630,000
20	Liberal Arts		250,000
21	Liberal Arts		50,000
22			
23	Science & Engineering		750,000
24			
25	Carlson School of Management		500,000
26			
27	Design	130,000	
28			
29	Humphery School of Public Affairs		see CLA
30			
31	MN Extension	120,100	
32			
33	Nursing		90,000
34			
35	Public Health		100,000
36	Public Health		600,000
37			
38	Veterinary Medicine		450,000
39	Veterinary Medicine	160,000	
40	Veterinary Medicine	160,000	
41			
42		<u>2,790,100</u>	<u>4,762,760</u>
43	Earmarked for Distribution to Colleges:		
44			300,000
45		2,000,000	3,150,000
46		1,750,000	1,530,000
47		500,000	900,000
48			1,000,000
49		475,900	
50			
51	GRAND TOTAL COMMITTED	<u>7,516,000</u>	<u>11,642,760</u>

Attachment 3 Resource and Expenditure Budget Plan University Fiscal Page

University of Minnesota

**SUMMARY: Current Nonsponsored Funds
Excluding Multi Year accounts**

	Actual FY14	Actual FY15	Estimated Budget FY16	Budget Plan FY17
RESOURCES				
a Carry Forward	\$813,782,691	\$801,015,343	\$830,002,108	\$824,993,398
Current Revenue - Total Revenue by Fund				
O&M State Appropriation	\$515,211,000	\$529,511,000	\$559,111,000	\$559,111,000
Tuition (including waivers)	\$884,362,515	\$901,624,574	\$901,122,240	\$914,274,406
State Special	\$89,306,942	\$95,031,147	\$90,845,000	\$90,845,000
Sales, Fees, and Misc	\$321,168,291	\$349,058,411	\$331,454,285	\$336,426,099
Indirect Cost Recovery	\$145,279,482	\$142,624,186	\$141,588,061	\$133,768,788
Auxiliary Enterprises	\$331,686,194	\$354,334,052	\$341,289,649	\$349,821,890
Internal Sales	\$218,395,392	\$211,136,678	\$220,759,661	\$224,071,056
Federal Appropriations	\$17,494,902	\$23,929,753	\$17,688,029	\$17,688,029
Gifts & Endowment Income	\$226,915,073	\$234,747,562	\$233,166,368	\$240,161,359
Restricted Grants, Contracts & Misc	\$331,414,709	\$341,084,680	\$340,876,274	\$344,285,037
b Total Revenues	\$3,081,234,500	\$3,183,082,044	\$3,177,900,567	\$3,210,452,664
c TOTAL NET RESOURCES (a+b)	\$3,895,017,190	\$3,984,097,387	\$4,007,902,675	\$4,035,446,062
EXPENDITURES				
Expenditures by Function				
Instruction	\$773,297,226	\$784,523,411	\$801,099,563	\$812,178,842
Research	\$270,951,031	\$292,535,938	\$288,080,224	\$292,064,399
Public Service	\$170,354,331	\$173,287,825	\$172,504,987	\$174,890,746
Academic Support	\$467,257,473	\$456,963,936	\$482,930,810	\$489,609,786
Student Services	\$124,624,076	\$125,449,798	\$138,019,564	\$139,928,387
Institutional Support	\$259,290,775	\$269,606,070	\$234,267,048	\$237,506,982
Operations & Maintenance of Plant	\$308,079,018	\$309,349,616	\$318,584,143	\$322,990,190
Scholarships & Fellowships	\$278,427,048	\$285,974,579	\$292,814,708	\$296,864,362
Auxiliary Enterprises	\$277,700,726	\$285,387,340	\$284,608,230	\$288,544,387
Total Expenditures	\$2,929,981,705	\$2,983,078,512	\$3,012,909,277	\$3,054,578,082
Expenditures by Natural Classification				
Salaries	\$1,316,269,323	\$1,351,125,298	\$1,384,310,259	\$1,418,918,015
Fringe Benefits	\$419,082,711	\$428,703,347	\$450,218,307	\$440,977,450
Student Aid	\$280,827,194	\$288,374,028	\$296,069,349	\$300,510,389
Supplies, Services, Miscellaneous	\$374,810,396	\$376,968,514	\$387,584,320	\$393,398,085
Consulting & Professional Services	\$139,932,361	\$133,706,451	\$101,795,440	\$103,322,372
Materials for Resale	\$57,344,757	\$54,479,300	\$53,815,138	\$54,622,365
Capital Assets/Equipment	\$54,325,564	\$57,813,494	\$31,321,867	\$31,791,695
Noncapital Equipment	\$34,214,882	\$34,950,374	\$31,615,611	\$32,089,845
Rents & Leases	\$30,548,526	\$29,849,747	\$31,445,261	\$31,916,940
Repairs, Maintenance, Supplies	\$65,022,224	\$66,611,651	\$74,610,875	\$75,730,038
ICR, Subcontracts, Participant Expense	\$855,124	\$840,664	\$558,212	\$714,565
Other Expenses & Adjustments	(\$5,390,789)	\$3,330,164	(\$54,097)	\$0
University Assessments	(\$1,360)	(\$342)	(\$542,185)	\$0
Utilities	\$162,140,793	\$156,325,824	\$170,160,920	\$170,586,322
d Total Expenditures	\$2,929,981,705	\$2,983,078,512	\$3,012,909,277	\$3,054,578,082
TRANSFERS & ADJUSTMENTS				
e Transfers	(\$164,020,142)	(\$171,016,768)	(\$170,000,000)	(\$170,000,000)
ENDING BALANCE (c-d+e)	\$801,015,343	\$830,002,108	\$824,993,398	\$810,867,980

Attachment 4

FY16 and FY17 Fringe Benefit Rates by Component

Actual 2015-16

Fringe Component	Academic/Police	Non-Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	10.8%	5.0%			
Income Disability	0.5%				
Unemployment	0.2%	0.2%	0.2%	0.2%	
Worker's Comp	0.4%	0.4%	0.4%	0.4%	
FICA	5.5%	5.5%	5.5%	5.5%	
Medicare	1.4%	1.4%	1.4%	1.4%	
Medical	12.3%	12.3%		12.3%	
Dental	0.4%	0.4%		0.4%	
Life	0.1%	0.1%		0.1%	
Tuition	0.6%	0.6%		0.6%	
GA Health					17.2%
Internal Admin	0.4%	0.4%	0.4%	0.4%	0.4%
Vacation	1.1%	1.1%		1.1%	
Fringe Rate	33.7%	27.4%	7.9%	22.4%	17.6%

** Graduate Student tuition remission is a flat charge per hour that a student works

Planned 2016-17

Fringe Component	Academic/Police	Non-Academic	Partial Benefits	Post Docs with UPlan	Graduate Assistant/GA Hlth
Retirement	11.4%	6.0%			
Income Disability	0.3%				
Unemployment	0.4%	0.4%	0.4%	0.4%	
Worker's Comp	0.5%	0.5%	0.5%	0.5%	
FICA	5.5%	5.5%	5.5%	5.5%	
Medicare	1.2%	1.2%	1.2%	1.2%	
Medical	9.9%	9.9%		9.9%	
Dental	0.6%	0.6%		0.6%	
Life	0.1%	0.1%		0.1%	
Tuition	0.1%	0.1%		0.1%	
GA Health					16.4%
Internal Admin	0.5%	0.5%	0.5%	0.5%	0.5%
Vacation	1.3%	1.3%		1.3%	
Fringe Rate	31.8%	26.1%	8.1%	20.1%	16.9%

** Graduate Student tuition remission is a flat charge per hour that a student works

Attachment 5
Graduate and Professional Student Fringe Table
Tuition Fringe as Dollar per Hour Charge

Fiscal Year 2016-17

	Tuition per hour	Health	FICA & Other Charges*	Total of % Fringe
Summer Term Only				
9571 Summer Term TA	\$0.00	16.40%	0.50%	16.90%
9572 Summer Term RA	\$0.00	16.40%	0.50%	16.90%
9573 Summer Term AF	\$0.00	16.40%	0.50%	16.90%
9574 Summer Session TA w/ T. Ben	\$42.17	16.40%	0.50%	16.90%
9575 Summer Session TA w/o T. Ben	\$0.00	16.40%	0.50%	16.90%
Academic Year and Summer Term				
9510 Grad Assistant Coach	\$18.94	16.40%	0.50%	16.90%
9511 Teaching Assistant (TA)	\$18.94	16.40%	0.50%	16.90%
9515 Graduate Instructor	\$18.94	16.40%	0.50%	16.90%
9517 Ph.D. Cand. Graduate Instructor	\$3.01	16.40%	0.50%	16.90%
9518 Adv. Masters TA	\$3.01	16.40%	0.50%	16.90%
9519 Ph.D. Cand. w/24 thesis cred. TA	\$3.01	16.40%	0.50%	16.90%
9521 Research Assistant (RA)	\$18.94	16.40%	0.50%	16.90%
9526 Graduate Research Project Asst.	\$18.94	16.40%	0.50%	16.90%
9527 Ph.D. Cand. Grad Research Proj. Asst.	\$3.01	16.40%	0.50%	16.90%
9528 Adv. Masters RA	\$3.01	16.40%	0.50%	16.90%
9529 Ph.D. Cand. w/24 thesis cred. RA	\$3.01	16.40%	0.50%	16.90%
9531 Admin Fellow (AF)	\$18.94	16.40%	0.50%	16.90%
9532 Adv. Masters AF	\$3.01	16.40%	0.50%	16.90%
9533 Ph.D. Cand. w/24 thesis cred. AF	\$3.01	16.40%	0.50%	16.90%
9535 Professional Program Asst.	\$0.00	16.40%	0.50%	16.90%
9538 Legal Project Assistant w/T. Ben	\$42.76	0.00%	0.00%	0.00%
9539 Legal Project Assistant w/o T. Ben	\$0.00	0.00%	0.00%	0.00%
9553 Dental Fellow	\$18.94	0.00%	8.10%	8.10%
9554 Med Fellow, Graduate Program	\$9.47	0.00%	8.10%	8.10%
9559 Med. Resident, Graduate Program	\$9.47	0.00%	8.10%	8.10%
9549 Vet Resident, Graduate Program	\$12.63	0.00%	8.10%	8.10%

* This column includes Social Security, Medicare, Unemployment Insurance, Workers Compensation, and an Internal Administration Fee. All job classes, except the Legal Project Assistant classes, contribute 0.5% for the Internal Administration Fee. In addition to the Internal Administration Fee, Dental Fellow, Medical Fellow, Medical Resident, and Veterinary Resident job classes contribute 6.7% to Medicare, 0.4% to Unemployment Insurance, and 0.5% to Workers Compensation for a total of 8.1%.

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	% Increase	% Increase
Twin Cities												
Undergraduate												
Per Credit	\$470.77	\$794.62	\$482.54	\$873.08					2.5%		9.9%	
13-Credit Band	\$6,120.00	\$10,330.00	\$6,273.00	\$11,350.00					2.5%		9.9%	
Carlson School of Management tuition surcharge (paid in addition to rates above; Fall, Spring & Summer; approved June, 2012)												
Full time (9 or more credits)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00					0.0%		0.0%	
1-8 credits, Per Credit	\$100.00	\$100.00	\$100.00	\$100.00					0.0%		0.0%	
Graduate School General Programs												
Per Credit	\$1,320.34	\$2,042.34	\$1,353.33	\$2,093.33					2.5%		2.5%	
6-14 Credits	\$7,922.00	\$12,254.00	\$8,120.00	\$12,560.00					2.5%		2.5%	
Each Credit over 14	\$1,320.34	\$2,042.34	\$1,353.33	\$2,093.33					2.5%		2.5%	
College specific post-baccalaureate programs												
College of Design												
Masters of Architecture												
Masters of Landscape Architecture												
Per Credit	\$1,016.84	\$1,026.75	\$1,042.25	\$1,042.25					2.5%		1.5%	
12-17 Credits	\$12,202.00	\$12,321.00	\$12,507.00	\$12,507.00					2.5%		1.5%	
Each Credit over 17	\$1,016.84	\$1,026.75	\$1,042.25	\$1,042.25					2.5%		1.5%	
Housing Studies Certificate												
Per Credit	\$870.00	\$870.00	\$891.75	\$891.75					2.5%		2.5%	
College of Education and Human Development												
Departmental Masters and Post-baccalaureate Certificates												
Per Credit	\$660.17	\$1,021.17	\$676.68	\$1,046.67					2.5%		2.5%	
12 - 24 Credits	\$7,922.00	\$12,254.00	\$8,120.00	\$12,560.00					2.5%		2.5%	
Each credit over 24	\$660.17	\$1,021.17	\$676.68	\$1,046.67					2.5%		2.5%	
College of Continuing Education												
Departmental Masters and Post-baccalaureate Certificates												
Masters of Professional Studies in Horticulture Certificate												
Per Credit	\$631.00	\$958.00	\$700.00	\$1,050.00					10.9%		9.6%	
12 credits or more	\$7,572.00	\$11,496.00	\$8,400.00	\$12,600.00					10.9%		9.6%	
Addiction Studies Certificate												
Per Credit	\$631.00	\$958.00	\$650.00	\$975.00					3.0%		1.8%	
12 credits or more	\$7,572.00	\$11,496.00	\$7,800.00	\$11,700.00					3.0%		1.8%	
Master of Biological Sciences												
Per Credit	\$1,477.00	\$1,477.00	\$1,477.00	\$1,477.00					0.0%		0.0%	
8-12 credit plateau	\$11,816.00	\$11,816.00	\$11,816.00	\$11,816.00					0.0%		0.0%	
Each Credit over 12	\$1,477.00	\$1,477.00	\$1,477.00	\$1,477.00					0.0%		0.0%	
Master of Professional Studies in Integrated Behavioral Health												
Per Credit	\$750.00	\$750.00	\$780.00	\$780.00					4.0%		4.0%	
8-12 credit plateau	\$6,000.00	\$6,000.00	\$6,240.00	\$6,240.00					4.0%		4.0%	
Each Credit over 12	\$750.00	\$750.00	\$780.00	\$780.00					4.0%		4.0%	
Master of Liberal Studies												
Innovation Studies Certificate												
Masters of Professional Studies in Arts and Cultural Leadership												
Per Credit	\$1,168.00	\$1,168.00	\$1,168.00	\$1,168.00					0.0%		0.0%	
6-14 Credits	\$7,008.00	\$7,008.00	\$7,008.00	\$7,008.00					0.0%		0.0%	
Each Credit Over 14	\$1,168.00	\$1,168.00	\$1,168.00	\$1,168.00					0.0%		0.0%	

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
College of Liberal Arts												
Master of Geographical Information System												
Per credit	\$1,375.00	\$2,130.38	\$1,409.38	\$2,183.63					2.5%	2.5%		
6-14 Credits	\$8,250.00	\$12,782.25	\$8,456.25	\$13,101.82					2.5%	2.5%		
Each Credit over 14	\$1,375.00	\$2,130.38	\$1,409.38	\$2,183.63					2.5%	2.5%		
Doctorate in Audiology												
Per credit	\$1,440.00	\$2,205.83	\$1,476.00	\$2,260.98					2.5%	2.5%		
6-14 Credits	\$8,640.00	\$13,235.00	\$8,856.00	\$13,565.88					2.5%	2.5%		
Each Credit over 14	\$1,440.00	\$2,205.83	\$1,476.00	\$2,260.98					2.5%	2.5%		
Masters in Speech-Language Pathology												
Per credit			\$1,476.00	\$2,260.98					new	new		
6-14 Credits			\$8,856.00	\$13,565.88					new	new		
Each Credit over 14			\$1,476.00	\$2,260.98					new	new		
Post-Baccalaureate Certificate in Technical Communication												
Per credit	\$700.00	\$1,071.00	\$717.50	\$1,097.78					2.5%	2.5%		
Humphrey School of Public Affairs												
Master of Public Policy (MPP)												
Master of Urban and Regional Planning (MURP)												
Master of Science in Science, Technology and Environmental Policy (MS-STEP)												
Per Credit	\$1,503.67	\$2,192.17	\$1,542.00	\$2,247.00					2.5%	2.5%		
6-15 Credits	\$9,022.00	\$13,153.00	\$9,248.00	\$13,482.00					2.5%	2.5%		
Each Credit over 15	\$1,503.67	\$2,192.17	\$1,542.00	\$2,247.00					2.5%	2.5%		
Master of Development Practice												
Per Credit	\$1,503.67	\$2,192.20	\$1,542.00	\$2,247.00					2.5%	2.5%		
6-16 Credits	\$9,022.00	\$13,153.00	\$9,248.00	\$13,482.00					2.5%	2.5%		
Each Credit over 16	\$1,503.67	\$2,192.20	\$1,542.00	\$2,247.00					2.5%	2.5%		
Master of Public Affairs												
Executive Leadership Post-Bacalaureate Certificate												
Per Credit	\$1,269.98	\$1,991.90	\$1,302.00	\$2,042.00					2.5%	2.5%		
Certificate Programs												
Public Affairs Leadership												
Policy Issues on Work and Pay												
Early Childhood Policy												
Per Credit	\$1,269.98	\$1,991.90	\$1,302.00	\$2,042.00					2.5%	2.5%		
Nonprofit Management												
Per Credit	\$1,071.90	\$1,547.70	\$1,099.00	\$1,587.00					2.5%	2.5%		
10-15 Credits	\$10,719.00	\$15,477.00	\$10,987.00	\$15,864.00					2.5%	2.5%		
Each Credit over 15	\$1,071.90	\$1,547.70	\$1,099.00	\$1,587.00					2.5%	2.5%		
Election Administration												
Per Credit	\$900.00	\$1,100.00	\$900.00	\$1,100.00					0.0%	0.0%		

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
College of Science and Engineering												
Management of Technology Masters												
Per Credit - Years 1 & 2	\$1,900.00	\$1,900.00	\$1,900.00	\$1,900.00	\$1,900.00	\$1,900.00	0.0%	0.0%				
Software Engineering Masters												
1st Year (tuition + program fee = \$10,200; 4.6% increase)	\$8,050.00	\$8,050.00	\$8,700.00	\$8,700.00	\$8,700.00	\$8,700.00	8.1%	8.1%				
2nd Year (tuition + program fee = \$9,750; 0.0% increase)	\$8,050.00	\$8,050.00	\$8,250.00	\$8,250.00	\$8,250.00	\$8,250.00	2.5%	2.5%				
Master of Financial Mathematics & Fund of Quant Finance Cert.												
Per Credit - Year 1	\$917.00	\$1,150.00	\$945.00	\$1,185.00	\$945.00	\$1,185.00	3.1%	3.0%				
Per Credit - Year 2	\$917.00	\$1,150.00	\$917.00	\$1,150.00	\$917.00	\$1,150.00	0.0%	0.0%				
Master of Security Technology												
(Program runs on a Summer-Fall-Spring academic year)												
Per Credit	\$1,097.00	\$1,097.00	\$1,097.00	\$1,097.00	\$1,097.00	\$1,097.00	0.0%	0.0%				
Medical Device Innovation Masters												
(Program runs on a Summer-Fall-Spring academic year)												
Per Credit	\$1,142.00	\$1,142.00	\$1,142.00	\$1,142.00	\$1,142.00	\$1,142.00	0.0%	0.0%				

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Carlson School of Management												
Industrial Relations Masters Day Program												
Per Credit	\$950.00	\$1,575.00	\$974.00	\$1,615.00			2.5%	2.5%				
10-15 Credits	\$9,500.00	\$15,753.00	\$9,740.00	\$16,150.00			2.5%	2.5%				
Each Credit over 15	\$950.00	\$1,575.00	\$974.00	\$1,615.00			2.5%	2.5%				
Industrial Relations Masters Evening Program												
Per Credit	\$958.38	\$1,335.00	\$985.00	\$1,370.00			2.8%	2.6%				
Industry MBA (new; Summer 2016 start) (Program runs on a Summer-Fall-Spring academic year)												
Per Credit (Fall-Spring)			\$1,545.00	\$1,545.00			new	new				
Per Credit (Summer - 2017 Estimate)	\$1,545.00	\$1,545.00	\$1,600.00	\$1,600.00			3.6%	3.6%				
M.B.A. Day Program <i>Entering Students (guaranteed two-year rates)</i>												
Per Credit	\$1,505.84	\$1,937.50	\$1,540.00	\$1,990.00			2.3%	2.7%				
12-19 Credits	\$18,070.00	\$23,250.00	\$18,550.00	\$23,750.00			2.7%	2.2%				
Each Credit over 19	\$1,505.84	\$1,937.50	\$1,540.00	\$1,990.00			2.3%	2.7%				
<i>Continuing Students</i>												
Per Credit	\$1,505.84	\$1,937.50	\$1,510.00	\$1,920.00			0.3%	-0.9%				
12-18 Credits	\$18,070.00	\$23,250.00	\$18,070.00	\$23,250.00			0.0%	0.0%				
Each Credit over 18	\$1,505.84	\$1,937.50	\$1,510.00	\$1,920.00			0.3%	-0.9%				
M.B.A. Evening Program												
Per Credit (1-11)	\$1,302.00	\$1,302.00	\$1,335.00	\$1,335.00			2.5%	2.5%				
Each Credit over 11	\$1,302.00	\$1,858.00	\$1,335.00	\$1,905.00			2.5%	2.5%				
M.B.T. Program												
Per Credit (1-11)	\$1,270.00	\$1,270.00	\$1,295.00	\$1,295.00			2.0%	2.0%				
Each Credit over 11	\$1,270.00	\$1,813.00	\$1,295.00	\$1,860.00			2.0%	2.6%				
Master of Accounting												
Per Credit (1-9)	\$970.00	\$1,600.00	\$995.00	\$1,640.00			2.6%	2.5%				
10-18 Credits	\$9,700.00	\$16,000.00	\$9,945.00	\$16,400.00			2.5%	2.5%				
Each Credit over 18	\$970.00	\$1,600.00	\$995.00	\$1,640.00			2.6%	2.5%				
Master of Science in Business Analytics (Program runs on a Summer-Fall-Spring academic year)												
Per Credit (1-14 band through Spring 2016; Fall-Spring)	\$916.67	\$1,266.67	\$940.00	\$1,300.00			2.5%	2.6%				
15 credits or more	\$13,750.00	\$19,000.00	(No Tuition Band)									
Per Credit (Summer - 2017 estimate)	\$940.00	\$1,300.00	\$973.00	\$1,346.00			3.5%	3.5%				
MS in Business Analytics Part-Time Program (Program runs on a Summer-Fall-Spring academic year)												
Per Credit (1-11; Fall-Spring)	\$1,200.00	\$1,200.00	\$1,230.00	\$1,230.00			2.5%	2.5%				
Each Credit over 11 (Fall-Spring)	\$1,200.00	\$1,200.00	\$1,230.00	\$1,550.00			2.5%	29.2%				
Per Credit (1-11; Summer - 2017 estimate)	\$1,230.00	\$1,230.00	\$1,273.00	\$1,346.00			3.5%	9.4%				
Each Credit over 11 (Summer - 2017 estimate)	\$1,230.00	\$1,550.00	\$1,273.00	\$1,604.00			3.5%	3.5%				
Master of Science in Finance (new; Summer 2016 start) (Program runs on a Summer-Fall-Spring academic year)												
Per Credit (Fall-Spring)			\$940.00	\$1,300.00			new	new				
Per Credit (Summer - 2017 Estimate)	\$940.00	\$1,300.00	\$973.00	\$1,346.00			3.5%	3.5%				
Master of Science in Supply Chain												
Per Credit (1-11)			\$1,335.00	\$1,335.00			new	new				
12 Credits or More			\$16,590.00	\$16,590.00			new	new				
Executive MBA												
Entering Students (guaranteed 2 yr rates)	\$27,875.00	\$27,875.00	\$28,625.00	\$28,625.00			2.7%	2.7%				
Continuing Students (guaranteed 2nd year rate)	\$27,875.00	\$27,875.00	\$27,875.00	\$27,875.00			0.0%	0.0%				

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Dentistry, School of												
Semester	\$16,686.00	\$30,472.00	\$17,270.00	\$31,996.00	3.5%	5.0%						
Summer Term	\$9,283.59	\$16,659.21	\$9,609.00	\$17,492.00	3.5%	5.0%						
Program Completion & alternate curriculum (per credit)	\$667.42	\$1,218.92	\$691.00	\$1,280.00	3.5%	5.0%						
Alternate curriculum summer (per credit)	\$714.13	\$1,281.48	\$739.00	\$1,346.00	3.5%	5.0%						
PASS												
Summer Term - Year 1		\$18,945.00		\$19,892.00		5.0%						
Semester - Year 1		\$33,946.00		\$35,643.00		5.0%						
Summer Term - Year 2		\$18,393.00		\$19,313.00		5.0%						
Semester - Year 2		\$32,957.00		\$34,605.00		5.0%						
Program Completion & Alternate Curriculum Year 1&2												
Summer (per credit)		\$1,376.27		\$1,445.00		5.0%						
Program Completion & Alternate Curriculum Year 1&2 (per credit)		\$1,322.97		\$1,389.00		5.0%						
Dental Therapist Graduate Program												
Semester (students admitted Fall 2013 or later)	\$7,922.00	\$12,254.00	\$8,120.00	\$12,560.00	2.5%	2.5%						
Semester (students admitted before Fall 2013)	\$7,562.00	\$12,196.00	\$7,751.00	\$12,501.00	2.5%	2.5%						
Summer Term (students admitted before Fall 2013)	\$7,562.00	\$12,196.00	\$7,751.00	\$12,501.00	2.5%	2.5%						
Program Completion & Alternate Curriculum (per credit)	\$576.44	\$940.26	\$591.00	\$964.00	2.5%	2.5%						
Master of Dental Hygiene - Admit prior to Fall 2014												
Semester	\$7,922.00	\$12,254.00	\$8,120.00	\$12,560.00	2.5%	2.5%						
Program Completion & Alternate Curriculum per credit	\$588.30	\$942.63	\$603.00	\$966.00	2.5%	2.5%						
Master of Dental Hygiene - Admit Fall 2014 or later												
Per Credit (Revised curriculum)	\$850.00	\$850.00	\$871.00	\$871.00	2.5%	2.5%						
Certificate Programs												
Oral Maxillofacial Surgery	\$1,865.33	\$1,865.33	\$1,865.33	\$1,865.33	0.0%	0.0%						
Endodontics	\$4,287.89	\$4,287.89	\$4,287.89	\$4,287.89	0.0%	0.0%						
Orthodontics	\$4,287.89	\$4,287.89	\$4,287.89	\$4,287.89	0.0%	0.0%						
Pediatrics	\$4,287.89	\$4,287.89	\$4,287.89	\$4,287.89	0.0%	0.0%						
Periodontology	\$4,287.89	\$4,287.89	\$4,287.89	\$4,287.89	0.0%	0.0%						
Prosthodontics	\$2,983.91	\$2,983.91	\$2,983.91	\$2,983.91	0.0%	0.0%						
TMD and Orofacial	\$2,983.91	\$2,983.91	\$2,983.91	\$2,983.91	0.0%	0.0%						
Oral Health Services for Older Adults	\$2,983.91	\$2,983.91	\$2,983.91	\$2,983.91	0.0%	0.0%						
GPR	\$2,983.91	\$2,983.91	\$2,983.91	\$2,983.91	0.0%	0.0%						

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Law School												
1 L, 2 L, and 3 L												
Per Credit	\$1,673.84	\$2,013.09	\$1,715.69	\$2,063.42	2.5%	2.5%						
Term (12 or more Credits)	\$20,086.00	\$24,157.00	\$20,588.00	\$24,761.00	2.5%	2.5%						
Summer - 1 L, 2 L, and 3 L												
Per Credit	\$1,673.83	\$1,690.00	\$1,715.67	\$1,715.67	2.5%	1.5%						
LLM												
Per semester		\$24,905.00		\$ 25,528.00							2.5%	
Program Completion/special circumstances (per credit)		\$2,075.00		\$ 2,126.87							2.5%	
Master of Science in Patent Law												
Per Credit	\$1,339.07	\$1,610.47	\$1,372.55	\$1,650.73	2.5%	2.5%						
Term (15 or more Credits)	\$20,086.00	\$24,157.00	\$20,588.00	\$24,761.00	2.5%	2.5%						
Medical School (TC & UMD)												
<i>All per term, including summer</i>												
1st year students (Fall 2016 start)	\$12,624.00	\$17,170.00	\$12,624.00	\$17,599.00	0.0%	2.5%						
2nd year students (Fall 2015 start)	\$12,624.00	\$17,170.00	\$12,624.00	\$17,170.00	0.0%	0.0%						
3rd year students (Fall 2014 start)	\$12,624.00	\$16,589.00	\$12,624.00	\$16,589.00	0.0%	0.0%						
4th year students (Fall 2013 start)	\$12,624.00	\$16,589.00	\$12,624.00	\$16,589.00	0.0%	0.0%						
5th year students (Fall 2012 start)	\$12,376.00	\$16,263.00	\$12,376.00	\$16,263.00	0.0%	0.0%						
6th year students (Fall 2011 start)	\$11,900.00	\$15,489.00	\$11,900.00	\$15,489.00	0.0%	0.0%						
Medical School students pay their first year rate for the entirety of their degree program.												
Medical School Pre-admit (99PRD)	Same as Grad School rate											
Physical Therapy (DPT)	\$8,722.00	\$14,522.00	\$8,896.00	\$14,885.00	2.0%	2.5%						
Nursing, School of												
Doctor of Nursing Practice (DNP) - Post Bac												
Adult Health/Gerontology Certificate												
Leadership in Health Info Tech Certificate												
Per credit	\$950.00	\$959.23	\$973.75	\$983.21	2.5%	2.5%						
Per Semester (9 credits or more)	\$8,550.00	\$8,633.00	\$8,763.75	\$8,848.83	2.5%	2.5%						
Doctor of Nursing Practice (DNP) - Post Masters												
Midwifery Certificate												
Psychiatric Mental Health Certificate												
99PRD - Per Credit	\$943.00	\$952.20	\$966.58	\$976.01	2.5%	2.5%						
Master of Nursing (MN)												
Per credit	\$667.79	\$674.30	\$684.48	\$691.16	2.5%	2.5%						
Occupational Therapy												
Per Semester (12 or more Credits)	\$11,000.00	\$16,520.00	\$ 11,275.00	\$ 16,933.00	2.5%	2.5%						
Per credit	\$916.67	\$1,376.67	\$ 939.83	\$ 1,411.08	2.5%	2.5%						
Pharmacy, College of (TC & UMD)												
Per Credit: Years 1-3	\$1,046.33	\$1,531.56	\$1,072.50	\$1,569.85	2.5%	2.5%						
Term (12 or more Credits): Years 1-3	\$12,556.00	\$18,380.00	\$12,870.00	\$18,840.00	2.5%	2.5%						
Year 4: Term Rates Only for Summer, Fall and Spring regardless of Credit Load	\$12,556.00	\$18,380.00	\$12,870.00	\$18,840.00	2.5%	2.5%						

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Public Health, School of												
Per Credit (semester) (includes 99PRD)	\$910.20	\$1,195.43	\$932.96	\$1,225.32	2.5%	2.5%						
Per Credit (summer)	\$910.20	\$919.08	\$932.96	\$942.06	2.5%	2.5%						
Chiang Mai University Program	\$859.00	\$859.00	\$859.00	\$859.00	0.0%	0.0%						
Executive MHA												
Cohort 6 (January 2015 start)	\$1,447.00	\$1,447.00	\$1,447.00	\$1,447.00	0.0%	0.0%						
Cohort 7 (January 2016 start)	\$1,477.00	\$1,477.00	\$1,477.00	\$1,477.00	0.0%	0.0%						
Cohort 8 (January 2017 start)	\$1,477.00	\$1,477.00	\$1,515.00	\$1,515.00	2.6%	2.6%						
MHA Regents Certificate: Advance Management Training for Clinical Leaders (per credit)												
	\$1,615.00	\$1,615.00	\$1,615.00	\$1,615.00	0.0%	0.0%						
Saudi Arabia Executive MHA												
Per Credit (at King Fahad Medical City)	\$1,155.00		\$1,155.00	\$1,155.00	0.0%	#VALUE!						
Healthcare Administration Masters												
Per Credit	\$910.20	\$1,195.43	\$932.96	\$1,225.32	2.5%	2.5%						
Veterinary Medicine, College of												
Per Credit	\$1,606.67	\$2,986.33	\$1,621.11	\$3,013.22	0.9%	0.9%						
Term (9 or more Credits)	\$14,460.00	\$26,877.00	\$14,590.00	\$27,119.00	0.9%	0.9%						
3rd Semester, Senior Year (75% of semester rate)												
Per Credit	\$1,205.11	\$2,239.78	\$1,215.89	\$2,259.89	0.9%	0.9%						
Term (9 or more Credits)	\$10,846.00	\$20,158.00	\$10,943.00	\$20,339.00	0.9%	0.9%						
North Dakota Rcpty (75% non-resident rate)												
Per Credit		\$2,239.75		\$2,259.92		0.9%						
Term (9 or more Credits)		\$20,157.75		\$20,339.25		0.9%						
North Dakota Rcpty, 3rd Semester, Senior Year (75% non-resident rate)												
Per Credit		\$1,679.81		\$1,694.94		0.9%						
Term (9 or more Credits)		\$15,118.31		\$15,254.44		0.9%						

Attachment 6

University of Minnesota 2016-17 Tuition Plan: Tuition Rates

	A		B		C		D		E		F	
	2015-2016		2015-2016		2016-2017		2016-2017		2016-2017		2016-2017	
	Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates		Semester Rates	
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident
Duluth												
Undergraduate												
Per Credit	\$457.54	\$609.47	\$457.54	\$624.71	0.0%	2.5%						
13-Credit Band	\$5,948.00	\$7,923.00	\$5,948.00	\$8,121.00	0.0%	2.5%						
Graduate School General Programs: Same as Twin Cities												
Medical School: Same as Twin Cities												
School of Pharmacy: Same as Twin Cities												
Departmental Masters and Post-baccalaureate Certificates												
Master of Advocacy & Political Leadership												
Master of Education												
Master of Environmental Education												
Master of Social Work												
Master of Special Education												
Master of Tribal Administration and Governance												
Per Credit	\$643.70	\$1,020.25	\$659.80	\$1,045.75	2.5%	2.5%						
Certificate Programs												
Post-baccalaureate Autism Spectrum Disorders												
Post-baccalaureate Fetal Alcohol Spectrum Disorders												
Post-baccalaureate Educational Computing and Technology												
Post-baccalaureate Environmental Education												
Per Credit	\$643.70	\$643.70	\$659.80	\$659.80	2.5%	2.5%						
MBA												
(degree and non-degree seeking students)												
Per Credit	\$900.00	\$900.00	\$922.50	\$922.50	2.5%	2.5%						
Rochester MBA, Per Credit	\$1,000.00	\$1,000.00	\$1,025.00	\$1,025.00	2.5%	2.5%						
Morris												
Undergraduate												
Per Credit	\$457.54	\$457.54	\$457.54	\$534.47	0.0%	16.8%						
13-Credit Band	\$5,948.00	\$5,948.00	\$5,948.00	\$6,948.00	0.0%	16.8%						
Crookston												
Undergraduate												
Per Credit	\$391.54	\$391.54	\$391.54	\$391.54	0.0%	0.0%						
13-Credit Band	\$5,090.00	\$5,090.00	\$5,090.00	\$5,090.00	0.0%	0.0%						
Rochester												
Undergraduate												
Per Credit	\$457.54	\$457.54	\$457.54	\$457.54	0.0%	0.0%						
13-Credit Band	\$5,948.00	\$5,948.00	\$5,948.00	\$5,948.00	0.0%	0.0%						

Attachment 7

DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials, Federal Appropriations and Other Restricted funds such as Foundations, Endowment Target, Local Governments, etc.. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

CURRENT NONSPONSORED FUNDS

CENTRALLY DISTRIBUTED AND ATTRIBUTED

Operations and Maintenance: Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition revenues. Other sources contributing to the fund include Application and Student Payment related fees, Enterprise Assessment fees and a transfer of funds from the central reserves fund.

State Specials: State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in seven categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) System Specials (miscellaneous items including support for, Labor Education Service, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit, 5) U/Mayo Partnership, 6) Cigarette Tax proceeds, and 7) MN Care

Indirect Cost Recoveries: Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

Central Reserves: Central Reserve funds consist of non-dedicated investment earnings and recognized gains/(losses).

SELF-SUSTAINING

Auxiliary Enterprises: The University operates a number of self-sustaining operations called auxiliary enterprises. Their primary mission is to provide goods and/or services to individuals within the University including students, faculty, and staff. They also provide goods and services to the public. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises largely operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

Internal Service Activities: Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Their primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include U Market, Fleet Services, Printing and Graphic Arts, and Research Animal Resources.

Other Unrestricted Accounts including Central Pools: The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

Other Restricted Accounts: Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and the Arboretum Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals and others.

CURRENT SPONSORED FUNDS

Federal Research: These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

Other Sponsored Research: Other sponsored research funds include grants, appropriations, and contracts from non-federal sources including state and local government and private sources.

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
<u>Crookston</u>						
Crookston	Analytical Chemistry/Spectroscopy	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Anatomy & Physiology I	Consumable Materials	Flat	\$30.00	\$45.00	50.00%
Crookston	Animal Science Field Trip	Travel/Lodging/Transport	Flat	\$15.00	\$15.00	0.00%
Crookston	Animal Science Lab	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Crookston	Art Design & Technique	Consumable Materials	Flat	\$65.00	\$65.00	0.00%
Crookston	Aviation Flight Fees	Individual Instruction	Variable	\$500.00 - \$11,000.00	\$500.00 - \$11,000.00	0.00%
Crookston	CPR Certification	Service	Flat	\$19.00	\$19.00	0.00%
Crookston	Cultural Immersion Practicum	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Crookston	Develop Appropriate Pre-Primary Education (restructured)	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 4702 - Math, Science & Social Studies	Consumable Materials	Flat	\$17.50	\$17.50	0.00%
Crookston	Ecology	Consumable Materials	Flat	\$12.00	\$12.00	0.00%
Crookston	Ecotoxicology	Consumable Materials	Flat		\$50.00	new
Crookston	Elementary Art	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Crookston	Elementary Student Teaching	Exam/Assessment	Flat	\$270.00	\$270.00	0.00%
Crookston	Elements of Forestry	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Entomology (NATR)	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Entomology (PIM)	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Equine Exercise Physiology	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Crookston	Equine Reproduction Techniques	Consumable Materials	Flat	\$38.00	\$38.00	0.00%
Crookston	ESL Tutoring/Testing	Individual Instruction	Flat	\$168.00	\$168.00	0.00%
Crookston	Facility Maintenance/Safety	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Crookston	Fate of Chemicals in the Environment	Consumable Materials	Flat		\$59.00	new
Crookston	Fisheries	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Crookston	Floral Design Tier 1	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Healthcare Program	Service	Flat		\$30.00	new
Crookston	HORT 3093	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Learning Enviroments Infants/Toddlers	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Crookston	Limnology	(multiple components)	Flat		\$90.00	new
Crookston	Mammalogy (BIOL)	Consumable Materials	Flat	\$78.00	\$78.00	0.00%
Crookston	Mammalogy (NATR)	Consumable Materials	Flat	\$78.00	\$78.00	0.00%
Crookston	Microsoft Certification	Exam/Assessment	PerCredit	\$75.00	\$75.00	0.00%
Crookston	On-line Course Fee	E-Learn	PerCredit	\$45.00	\$45.00	0.00%
Crookston	Ornithology (a)	Consumable Materials	Flat	\$43.00	\$43.00	0.00%
Crookston	Ornithology (b)	Consumable Materials	Flat	\$43.00	\$43.00	0.00%
Crookston	Park/Rec Management	Travel/Lodging/Transport	Flat	\$18.00	\$30.00	66.67%
Crookston	Plant Taxonomy/Propogation	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Crookston	Private Music Instruction	Individual Instruction	Flat	\$25.00	\$50.00	100.00%
Crookston	Raptor Ecology	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Crookston	Reproduction AI and Lactation	Consumable Materials	Flat	\$40.00	\$40.00	new
Crookston	Science Lab - Tier 1	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Crookston	Science Lab - Tier 2	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Science Lab - Tier 3	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Crookston	Soil Fertility & Plant Nutrition	Consumable Materials	Flat	\$30.00	\$33.00	10.00%
Crookston	Special Topics in Forestry	Consumable Materials	Flat		\$30.00	new
Crookston	Welding/Manufacturing	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Crookston	Wildlife Management - Special Topics	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Crookston	Wildlife Management - Special Topics	Travel/Lodging/Transport	Flat	\$21.00	\$21.00	0.00%
Crookston	Wildlife/Ecology Management	Consumable Materials	Flat	\$24.00	\$24.00	0.00%
Crookston	Woody Plant Materials	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%

<u>Duluth</u>						
Duluth	Acting Voice Lesson	Individual Instruction	Flat	\$315.00	\$315.00	0.00%
Duluth	Advanced Field Interpretive Techniques	Travel/Lodging/Transport	Flat	\$355.25	\$355.00	-0.07%
Duluth	Alpine Skiing	Access/Rent/Usage/Own	Flat	\$106.00	\$106.00	0.00%
Duluth	American Sign Language (ASL) Lab	Access/Rent/Usage/Own	Flat	\$50.00	\$53.00	6.00%
Duluth	Application Fee International Education Study Abroad	Application	Flat	\$50.00	\$50.00	0.00%
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	Flat	\$199.00	\$199.00	0.00%
Duluth	Applied Music Lesson - Music Majors	Individual Instruction	PerCredit	\$57.00	\$57.00	0.00%
Duluth	Applied Music Lesson - Non-majors	Individual Instruction	Flat	\$315.00	\$315.00	0.00%
Duluth	Aquatic Food Webs - Travel/field trip	Travel/Lodging/Transport	Flat	\$475.50	\$475.00	-0.11%
Duluth	Arches Program Fee	(multiple components)	Flat	\$1,160.88	\$1,186.13	2.18%
Duluth	Assessment in the Classroom	Service	Flat	\$30.00	\$30.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Duluth	Biology Fee	Consumable Materials	Flat	\$86.50	\$87.00	0.58%
Duluth	Bowling	Access/Rent/Usage/Own	Flat	\$58.00	\$58.00	0.00%
Duluth	Canoe	Access/Rent/Usage/Own	Flat	\$26.75	\$27.00	0.93%
Duluth	CEHSP Background Check	Service	Flat	\$43.75	\$44.00	0.57%
Duluth	Chemical Engineering Lab	Consumable Materials	Flat	\$62.00	\$62.00	0.00%
Duluth	Chemistry/Biochemistry Fee	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Duluth	Civil Engineering Lab	Consumable Materials	Flat	\$62.00	\$62.00	0.00%
Duluth	College in the Schools UMD	Tuition	Flat	\$92.00	\$92.00	0.00%
Duluth	Computer Lab Full Access	Access/Rent/Usage/Own	Flat	\$74.00	\$74.00	0.00%
Duluth	Computer Network Access Fee - Grad/Masters Active Status	Access/Rent/Usage/Own	Flat	\$6.00	\$6.00	0.00%
Duluth	Communication Science Disorders (CSD) Lab	Consumable Materials	PerCredit	\$11.50	\$12.00	4.35%
Duluth	Cross Country Skiing	Access/Rent/Usage/Own	Flat	\$42.75	\$43.00	0.58%
Duluth	CUE Fee (Cultural Entrepreneurship)	Consumable Materials	Flat		\$30.00	new
Duluth	Deposit for Sponsored Study Ab road	Confirmation/Deposit	Flat	\$400.00	\$400.00	0.00%
Duluth	EDUC EdTPA	Service	Flat		\$300.00	new
Duluth	Electrical Engineering Lab	Consumable Materials	Flat	\$46.50	\$47.00	1.08%
Duluth	English as a Second Language International (ESLI)	(multiple components)	Flat	\$960.88	\$988.13	2.84%
Duluth	Geography Field Techniques	Travel/Lodging/Transport	Flat	\$185.00	\$185.00	0.00%
Duluth	Geographical Information Systems (GIS) Lab	Consumable Materials	Flat	\$95.00	\$95.00	0.00%
Duluth	Geography of Soils	Travel/Lodging/Transport	Flat	\$92.00	\$92.00	0.00%
Duluth	Geological Sciences Field Trip	Travel/Lodging/Transport	Flat	\$41.25	\$42.00	1.82%
Duluth	Group Lesson Fee (piano non-major)	Service	Flat		\$55.00	new
Duluth	Group Voice Lesson Fee	Individual Instruction	Flat	\$155.00	\$155.00	0.00%
Duluth	Half Recital - Undergraduate Music Majors	Service	Flat	\$75.00	\$75.00	0.00%
Duluth	HPER Field Trip	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.00%
Duluth	HPER-American Red Cross Curriculum	Service	Flat	\$34.00	\$34.00	0.00%
Duluth	Intercultural Communication	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.00%
Duluth	Locker Room/Towel	Access/Rent/Usage/Own	Flat	\$8.50	\$9.00	5.88%
Duluth	Mammology Field Trip	Travel/Lodging/Transport	Flat	\$25.75	\$26.00	0.97%
Duluth	Marine Biology - Chicago	Travel/Lodging/Transport	Flat	\$283.25	\$396.00	39.81%
Duluth	Marine Biology - Friday Harbor WA/Woods Hole MA	Travel/Lodging/Transport	Flat	\$1,985.00	\$2,495.00	25.69%
Duluth	Mechanical & Industrial Engineering Lab	Consumable Materials	Flat	\$41.25	\$42.00	1.82%
Duluth	Music Education Background Check	Service	Flat	\$43.75	\$44.00	0.57%
Duluth	Outdoor Education Methods	Travel/Lodging/Transport	Flat	\$81.00	\$81.00	0.00%
Duluth	Outdoor leadership	Travel/Lodging/Transport	Flat	\$286.00	\$286.00	0.00%
Duluth	PE Kayaking	Access/Rent/Usage/Own	Flat	\$73.50	\$74.00	0.68%
Duluth	PE Rock Climbing	Access/Rent/Usage/Own	Flat	\$63.00	\$63.00	0.00%
Duluth	Photo Printer Lab	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Duluth	Private Singing Lesson	Individual Instruction	Flat	\$345.00	\$345.00	0.00%
Duluth	Processing Fee - Non-UMD Study Abroad Programs	Service	Flat	\$500.00	\$500.00	0.00%
Duluth	Access Fee - Non-UMD Study Abroad Programs	Access/Rent/Usage/Own	PerCredit	\$6.00	\$6.00	0.00%
Duluth	Recital - Graduate Music Majors	Service	Flat	\$200.00	\$200.00	0.00%
Duluth	Recital - Undergraduate Music Majors	Service	Flat	\$150.00	\$150.00	0.00%
Duluth	Recreation Course Fee	Travel/Lodging/Transport	Flat	\$65.00	\$95.00	46.15%
Duluth	Ropes Course Management	Access/Rent/Usage/Own	Flat	\$187.00	\$187.00	0.00%
Duluth	Sports Injury Management	Consumable Materials	Flat	\$16.75	\$17.00	1.49%
Duluth	Urban Justice Tour	Travel/Lodging/Transport	Flat	\$420.00	\$420.00	0.00%
Duluth	Wilderness Philosophy	Travel/Lodging/Transport	Flat	\$17.00	\$17.00	0.00%

Morris

Morris	Concert Choir Retreat	Travel/Lodging/Transport	Flat	\$70.00	\$70.00	0.00%
Morris	Elementary Ed Practicum: Cross Cultural Experience	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Morris	International English Language Program - STELLAR	Confirmation/Deposit	Flat	\$500.00	\$500.00	0.00%
Morris	International English Language Program - STELLAR	Travel/Lodging/Transport	Flat	\$1,095.69	\$1,322.00	20.65%
Morris	International English Language Program - STELLAR	Tuition	Flat	\$1,352.31	\$1,373.00	1.53%
Morris	Minneapolis Museum Travel	Travel/Lodging/Transport	Flat		\$25.00	new
Morris	On-line Course Fee	E-Learn	PerCredit	\$45.00	\$45.00	0.00%
Morris	Private Music Lesson	Individual Instruction	Flat	\$375.00	\$375.00	0.00%
Morris	Studio Art Materials Fee 1	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Morris	Studio Art Materials Fee 2	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Morris	Studio Art Materials Fee 3	Consumable Materials	PerCredit	\$25.00	\$25.00	0.00%
Morris	Studio Art Materials Fee 4	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Morris	Studio Art Materials Fee 6	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Morris	Symphonic Winds Retreat	Travel/Lodging/Transport	Flat	\$85.00	\$85.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Morris	Symphonic Winds Trip	Confirmation/Deposit	Flat	\$400.00	\$400.00	0.00%
Morris	Symphonic Winds Trip	Travel/Lodging/Transport	Flat	\$3,345.00	\$3,345.00	0.00%
Morris	Theatre Arts Design Software Fee	E-Learn	Flat		\$50.00	new
Morris	Theatre Arts Materials Fee	Consumable Materials	Flat		\$50.00	new

Rochester

Rochester	Conference Reg & Membership Fees Sonography	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Rochester	Datarc Online Clinical Record	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Rochester	Davies License Mock Exams in Sonography	Exam/Assessment	Flat	\$50.00	\$50.00	0.00%
Rochester	Freshmen Offsite Access to Anatomy & Physiology Lab	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Anatomy & Physiology	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Rochester	Lab Supplies for Biology	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Echocardiography	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Rochester	Lab Supplies for General Chemistry	Consumable Materials	Flat	\$10.00	\$10.00	new
Rochester	Lab Supplies for Microbiology	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Mollecular/Cellular Biology	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Rochester	Lab Supplies for Organic Chemistry	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Rochester	Lab Supplies for Sonography (range)	Consumable Materials	Flat	\$30.00 - \$45.00	\$30.00 - \$45.00	0.00%
Rochester	MCAT Exam	Exam/Assessment	Flat	\$20.00	\$25.00	25.00%
Rochester	NBRC Skills Assessment Exams Respiratory Care Jr	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Rochester	NBRC Skills Assessment Exams - Written	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Rochester	NBRC Skills Assessment Exams - Clinical Simulation	Exam/Assessment	Flat	\$60.00	\$60.00	0.00%
Rochester	PCAT Exam	Exam/Assessment	Flat	\$65.00	\$65.00	0.00%
Rochester	SDMS Poster Materials - Sonography	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Rochester	SDMS Course Skills Book - Sonography	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Rochester	SDMS Membership - Sonography	Service	Flat	\$45.00	\$45.00	0.00%
Rochester	Sonography Services Fee	Service	Flat	\$25.00	\$25.00	0.00%
Rochester	Sophomore Offsite Access to Anatomy & Physiology Lab	Access/Rent/Usage/Own	Flat	\$165.00	\$165.00	0.00%
Rochester	Strategic Learning Associates LLC License fee for	Exam/Assessment	Flat	\$75.00	\$60.00	-20.00%
Rochester	Strengths Quest Assessment	Exam/Assessment	Flat	\$10.00	\$10.00	0.00%
Rochester	Trajesys Online Clinical Record	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00	0.00%

Twin Cities

Carlson Schl of Mgmt	Acct Required Digital Materials	E-Learn	Flat	\$158.55	\$158.55	0.00%
Carlson Schl of Mgmt	CGI Business Internship in Singapore or Hong Kong	(multiple components)	Flat		\$6,250.00	new
Carlson Schl of Mgmt	CGI Study Abroad Reflection Course	Tuition	Flat		\$500.00	new
Carlson Schl of Mgmt	CSOM Enterprise Fee - Brands	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Consulting	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Fixed Income	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Growth	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	CSOM Enterprise Fee - Ventures	Service	PerCredit	\$150.00	\$150.00	0.00%
Carlson Schl of Mgmt	IBUS 2950 (SCO 2950): Tracing the Global Supply Chain	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,300.00	0.00%
Carlson Schl of Mgmt	IBUS 3002 Acct. 3001: Managerial Accounting in Argentina	Travel/Lodging/Transport	Flat	\$5,400.00	\$5,400.00	0.00%
Carlson Schl of Mgmt	IBUS 3010: Global Entrepreneurship in Cuba	Travel/Lodging/Transport	Flat	\$4,000.00	\$5,500.00	37.50%
Carlson Schl of Mgmt	IBUS 3021 (HRIR 3021): HR Management in Australia	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,300.00	0.00%
Carlson Schl of Mgmt	IBUS 3033W Business Communication in Spain	Travel/Lodging/Transport	Flat	\$5,300.00	\$5,300.00	0.00%
Carlson Schl of Mgmt	IBUS 3080 Costa Rica Program	Travel/Lodging/Transport	Flat	\$4,400.00	\$4,600.00	4.55%
Carlson Schl of Mgmt	IBUS 3500 Program Fee for CGI Undergrad Exchange	Program	Flat	\$2,500.00	\$2,500.00	0.00%
Carlson Schl of Mgmt	IBUS 3500 Semester Exchange Undergraduate	Tuition	Flat	\$7,030.00	\$7,273.00	3.46%
Carlson Schl of Mgmt	IBUS 3700 London School of Economics Administrative Fee	Service	Flat	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	IBUS 3700 Sec 001 London School of Economics Tuition	Tuition	Flat	\$2,600.00	\$2,800.00	7.69%
Carlson Schl of Mgmt	IBUS 3700 Sec 002 London School of Economics Tuition	Tuition	Flat	\$4,300.00	\$4,700.00	9.30%
Carlson Schl of Mgmt	IBUS 3700 Sec 003 London School of Economics Tuition	Tuition	Flat	\$5,700.00	\$6,200.00	8.77%
Carlson Schl of Mgmt	IBUS 4010 Mmg of Technology in the Middle East	Travel/Lodging/Transport	Flat	\$5,720.00	\$5,720.00	0.00%
Carlson Schl of Mgmt	IBUS 4050 Managing Innov and Change in Brazil	Travel/Lodging/Transport	Flat	\$5,400.00	\$5,500.00	1.85%
Carlson Schl of Mgmt	IBUS 4082W Brand Management in Italy	Travel/Lodging/Transport	Flat	\$5,400.00	\$5,400.00	0.00%
Carlson Schl of Mgmt	IBUS 5090 Independent Study	Travel/Lodging/Transport	Flat	\$5,500.00	\$6,000.00	9.09%
Carlson Schl of Mgmt	IBUS 3101 CIMBA Undergrad Semester Program	Program	Flat	\$1,000.00	\$1,000.00	0.00%
Carlson Schl of Mgmt	IBUS 3800 CIMBA Summer Program	Program	Flat	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	IBUS 5101 Copenhagen Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Carlson Schl of Mgmt	IBUS 3701 Vienna Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,800.00	0.00%
Carlson Schl of Mgmt	IBUS 3703 Norway Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS 5140 Vienna Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,800.00	\$1,800.00	0.00%
Carlson Schl of Mgmt	IBUS 5150 Managing in a Global Environment in India	Travel/Lodging/Transport	Flat	\$2,400.00	\$2,600.00	8.33%
Carlson Schl of Mgmt	IBUS 5260 Integrated Corporate Reporting & Triple Bottom Line	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,800.00	0.00%
Carlson Schl of Mgmt	IBUS 5301 Copenhagen Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS 5400, sec 003 : Global Business Practicum	Travel/Lodging/Transport	Flat	\$2,400.00	\$2,400.00	0.00%
Carlson Schl of Mgmt	IBUS 5400, sec 004 : Global Business China	Travel/Lodging/Transport	Flat	\$2,500.00	\$2,600.00	4.00%
Carlson Schl of Mgmt	IBUS 6401: Marketing in the Mayhem in Argentina & Chile	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,800.00	0.00%
Carlson Schl of Mgmt	IBUS 6402: Moving Beyond Oil in UAE & Oman	Travel/Lodging/Transport	Flat	\$2,800.00	\$2,800.00	0.00%
Carlson Schl of Mgmt	IBUS 6997 MILI Global Valuation Lab	Travel/Lodging/Transport	Flat	\$2,400.00	\$2,500.00	4.17%
Carlson Schl of Mgmt	MILI 6997 MILI Global Valuation Lab	Travel/Lodging/Transport	Flat	\$1,500.00	\$2,000.00	33.33%
Carlson Schl of Mgmt	IBUS Shanghai Summer Graduate Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Carlson Schl of Mgmt	IBUS Shanghai Summer Undergrad Program	Travel/Lodging/Transport	Flat	\$1,500.00	\$1,500.00	0.00%
Col of Biological Sci	Biology Colloquium	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Biological Sci	Cedar Creek	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Col of Biological Sci	Field Trips - various	Travel/Lodging/Transport	Flat	\$21.00	\$21.00	0.00%
Col of Biological Sci	Flowering Plant Diversity	Travel/Lodging/Transport	Flat	\$23.50	\$24.00	2.13%
Col of Biological Sci	Food/Lodging/Transportation - Itasca	Travel/Lodging/Transport	Flat	\$250.00	\$250.00	0.00%
Col of Biological Sci	Genetic Counseling - Internship 1 (summer)	Individual Instruction	Flat	\$1,000.00	\$1,000.00	0.00%
Col of Biological Sci	Genetic Counseling - Internship 2&3 (fall-spring)	Individual Instruction	Flat	\$2,000.00	\$2,000.00	0.00%
Col of Biological Sci	Itasca Transportation	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Biological Sci	Lab Consumables CBS	Consumable Materials	Flat	\$87.25	\$88.00	0.86%
Col of Biological Sci	Lab Consumables Fee-Nature of Life (Itasca)	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Biological Sci	Minnesota Flora	Travel/Lodging/Transport	Flat	\$15.50	\$16.00	3.23%
Col of Biological Sci	Undergraduate Seminar in Biology	Consumable Materials	Flat	\$87.25	\$88.00	0.86%
Col of Continuing Ed	College in the Schools TC	Tuition	Flat	\$145.00	\$145.00	0.00%
Col of Continuing Ed	Intensive English Program Tier 1	Program	Flat	\$795.00	\$795.00	0.00%
Col of Continuing Ed	Intensive English Program Tier 2	Program	Flat	\$1,125.00	\$1,150.00	2.22%
Col of Continuing Ed	Intensive English Program Tier 3	Program	Flat	\$1,590.00	\$1,590.00	0.00%
Col of Continuing Ed	Intensive English Program Tier 4	Program	Flat	\$2,250.00	\$2,300.00	2.22%
Col of Continuing Ed	MELP/TOEFL	Program	Flat	\$600.00	\$600.00	0.00%
Col of Continuing Ed	MLS Directed Studies - Sr Citizens	Tuition	Flat	\$1,168.00	\$1,168.00	0.00%
Col of Continuing Ed	Nanotechnology Lab	Access/Rent/Usage/Own	Flat	\$500.00	\$500.00	0.00%
Col of Continuing Ed	TRIN Proficiency	Exam/Assessment	Flat	\$40.00	\$40.00	0.00%
Col of Continuing Ed	TRIN Zero Credit	Program	Flat	\$600.00	\$600.00	0.00%
Col of Design	Apparel Assembly	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Design	Apparel Assembly (Bobbin Case)	Access/Rent/Usage/Own	Flat	\$30.00	\$38.00	26.67%
Col of Design	Architecture & Ecology	Travel/Lodging/Transport	Flat	\$18.00	\$10.00	-44.44%
Col of Design	Architecture in Watercolor	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Design	BDA Workshop Fee	Consumable Materials	PerCredit	\$9.00	\$9.00	0.00%
Col of Design	Color & Form	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Design	Creative Problem Solving	Exam/Assessment	Flat	\$30.00	\$30.00	0.00%
Col of Design	Creativity, Idea Generation, Innovation	Personnel	Flat	\$40.00	\$20.00	-50.00%
Col of Design	Creativity, Idea Generation, Innovation	Travel/Lodging/Transport	Flat		\$30.00	new
Col of Design	Design & Food	Consumable Materials	Flat	\$415.00	\$45.00	-89.16%
Col of Design	Design Fundamentals I	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	Design Fundamentals II	Consumable Materials	Flat	\$25.00	\$45.00	80.00%
Col of Design	Design Studio I, III, IV	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Design Studio II, V	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Design Studio II, V	Service	Flat	\$25.00	\$25.00	0.00%
Col of Design	Drawing and Design	Personnel	Flat	\$25.00	\$30.00	20.00%
Col of Design	Ecological Design	Travel/Lodging/Transport	Flat	\$275.00	\$275.00	0.00%
Col of Design	Engaging with the Arts: The New Northrup	Access/Rent/Usage/Own	Flat		\$50.00	new
Col of Design	Environmental Design	Service	Flat	\$65.00	\$55.00	-15.38%
Col of Design	Environmental Technology	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Design	Fashion: Trends and Communication	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Graduate Architecture Design V	Personnel	Flat	\$75.00	\$75.00	0.00%
Col of Design	Graduate Architecture Design V	Travel/Lodging/Transport	Flat	\$300.00	\$300.00	0.00%
Col of Design	Graduate Design 1 (Chicago)	Travel Lodging/Transport	Flat		\$375.00	new

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Design	Land & Dwelling	Travel/Lodging/Transport	Flat	\$370.00	\$370.00	0.00%
Col of Design	Landscape Analysis Workshop	Travel/Lodging/Transport	Flat	\$575.00	\$575.00	0.00%
Col of Design	Landscape Spaces	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	LA Technologies & Systems III	Travel/Lodging/Transport	Flat	\$370.00	\$370.00	0.00%
Col of Design	Product Development: Softlines	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Design	Product Development: Softlines	Travel/Lodging/Transport	Flat	\$5.00	\$5.00	0.00%
Col of Design	Product Form and Model Making	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Professional Practice	Exam/Assessment	Flat	\$15.00	\$15.00	0.00%
Col of Design	Regional Land Planning	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Design	Surface Fabric	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Design	Technology 1: Structures for Building	Travel/Lodging/Transport	Flat	\$20.00	\$10.00	-50.00%
Col of Design	Technology 2: Intro to Building Technology	Travel/Lodging/Transport	Flat	\$20.00	\$10.00	-50.00%
Col of Design	Technology 3-Advance Building Technology	Travel/Lodging/Transport	Flat		\$10.00	new
Col of Design	Technology 4: Building Structural Systems	Travel/Lodging/Transport	Flat	\$20.00	\$10.00	-50.00%
Col of Design	Text & Image	(multiple components)	Flat	\$70.00	\$70.00	0.00%
Col of Design	Textile Analysis	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Design	Topics in Design: Furniture Design: Practice	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Col of Design	Toy Production & Design	Consumable Materials	Flat	\$160.00	\$160.00	0.00%
Col of Design	Travels in Typography	Personnel	Flat		\$34.00	new
Col of Design	Type Design	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Design	Urban Form Concepts	Travel/Lodging/Transport	Flat	\$320.00	\$320.00	0.00%
Col of Design	Urban Options Studio	Travel/Lodging/Transport	Flat	\$350.00	\$350.00	0.00%
Col of Ed & Human Devel	Assessment Materials	Exam/Assessment	Flat	\$15.00	\$15.00	0.00%
Col of Ed & Human Devel	Assessment Materials for CSPP	Access/Rent/Usage/Own	Flat		\$40.00	new
Col of Ed & Human Devel	Biomechanics Equipment	Access/Rent/Usage/Own	Flat	\$40.00	\$40.00	0.00%
Col of Ed & Human Devel	Bowling fee	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Ed & Human Devel	Bowling fee Digital Course Materials	E-Learn	Flat	\$25.00	\$27.50	10.00%
Col of Ed & Human Devel	Creating Identities - Learning In and Through the Arts	Consumable Materials	Flat		\$30.00	new
Col of Ed & Human Devel	Emerging Leaders (Bethel Partnership)	Tuition	PerCredit	\$730.00	\$730.00	0.00%
Col of Ed & Human Devel	Engaged Arts Learning in Elem Classrooms	Consumable Materials	Flat		\$20.00	new
Col of Ed & Human Devel	Exercise Physiology Equipment	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Col of Ed & Human Devel	Experiential Learning	Personnel	Flat	\$17.00	\$17.00	0.00%
Col of Ed & Human Devel	Golf Facilities Use Fee	Access/Rent/Usage/Own	Flat	\$75.00	\$75.00	0.00%
Col of Ed & Human Devel	Human Anatomy for Kinesiology Equipment & Cadaver Lab usage fee	Access/Rent/Usage/Own	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Human Physiology Equipment	Access/Rent/Usage/Own	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA Fee	Exam/Assessment	Flat	\$270.00	\$270.00	0.00%
Col of Ed & Human Devel	Intermediate Golf - Facility Use	Access/Rent/Usage/Own	Flat	\$125.00	\$125.00	0.00%
Col of Ed & Human Devel	Inst Required Digital Course Materials KIN 1871	E-Learn	Flat	\$54.90	\$54.90	0.00%
Col of Ed & Human Devel	Inst Required Digital Course Materials KIN 4214	E-Learn	Flat	\$43.50	\$43.50	0.00%
Col of Ed & Human Devel	Inst Required Digital Course Materials KIN 5631	E-Learn	Flat	\$55.45	\$55.45	0.00%
Col of Ed & Human Devel	Minneapolis Residency Program (Tier 1)	Tuition	PerCredit		\$416.67	new
Col of Ed & Human Devel	Minneapolis Residency Program (Tier 2)	Tuition	PerCredit		\$375.00	new
Col of Ed & Human Devel	Minneapolis Residency Program (Tier 3)	Tuition	PerCredit		\$468.75	new
Col of Ed & Human Devel	Minneapolis Residency Program (Tier 4)	Tuition	PerCredit		\$1,250.00	new
Col of Ed & Human Devel	Nature in the City	Travel/Lodging/Transport	Flat	\$55.00	\$85.00	54.55%
Col of Ed & Human Devel	New York Summer Internship program	Tuition	Flat	\$6,220.00	\$6,220.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 1	Tuition	PerCredit	\$320.00	\$320.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 2	Tuition	PerCredit	\$533.33	\$533.33	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 3	Tuition	PerCredit	\$640.00	\$640.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Alternative Pathways Tier 4	Tuition	PerCredit	\$800.00	\$800.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Conference Rate	Tuition	Flat	\$105.00	\$105.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof. Dev. Tier 1	Tuition	PerCredit	\$350.00	\$350.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 2	Tuition	PerCredit	\$400.00	\$400.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 3	Tuition	PerCredit	\$500.00	\$500.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev. Tier 4	Tuition	PerCredit	\$600.00	\$600.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Practitioner Prof Dev Tier 5	Tuition	PerCredit	\$775.00	\$775.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Ed & Human Devel	Office of Professional Development (OPD) Service Fee	Service	Flat	\$30.00	\$30.00	0.00%
Col of Ed & Human Devel	Office of Professional Development (OPD) Technology	Service	Flat	\$65.00	\$65.00	0.00%
Col of Ed & Human Devel	Orientation to Leisure & Recreation field trip	Travel/Lodging/Transport	Flat	\$16.00	\$36.00	125.00%
Col of Ed & Human Devel	Outdoor Recreation & Camp Leadership field trip	Travel/Lodging/Transport	Flat	\$195.00	\$215.00	10.26%
Col of Ed & Human Devel	Outdoor Recreation Activities Fee (equipment)	Access/Rent/Usage/Own	Flat	\$65.00	\$65.00	0.00%
Col of Ed & Human Devel	Outdoor Recreation Special Topics Activities Fee	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Col of Ed & Human Devel	Outdoor Recreation Freshman Seminar	Travel/Lodging/Transport	Flat	\$45.00	\$45.00	0.00%
Col of Ed & Human Devel	PE Equipment - Individual Exercise	Access/Rent/Usage/Own	Flat	\$8.00	\$8.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 1	Access/Rent/Usage/Own	Flat	\$2.00	\$2.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 2	Access/Rent/Usage/Own	Flat	\$5.00	\$4.00	-20.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 3	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Ed & Human Devel	PE Equipment & Facility Tier 4	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%
Col of Ed & Human Devel	PE Equipment & Facility Tier 5	Access/Rent/Usage/Own	Flat	\$13.00	\$13.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 7	Access/Rent/Usage/Own	Flat	\$25.00	\$65.00	160.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 8	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 8 Digital Course Materials	E-Learn	Flat	\$25.00	\$27.75	11.00%
Col of Ed & Human Devel	PE Fee Tier 6 - Lifeguards	Personnel	Flat	\$18.00	\$18.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 9	Access/Rent/Usage/Own	Flat	\$2.00	\$2.00	0.00%
Col of Ed & Human Devel	PE Equipment Fee Tier 9 Digital Course Materials	E-Learn	Flat	\$25.00	\$27.75	11.00%
Col of Ed & Human Devel	Prevent Athletic Injuries Course Materials	Consumable Materials	Flat	\$12.00	\$12.00	0.00%
Col of Ed & Human Devel	Marathon Class Supplies and Testing Fees	Service	Flat	\$100.00	\$100.00	0.00%
Col of Ed & Human Devel	School Psych Resource & Assessment Protocols 2nd and 3rd yr students	Access/Rent/Usage/Own	Flat	\$55.00	\$25.00	-54.55%
Col of Ed & Human Devel	Scuba facilities	Access/Rent/Usage/Own	Flat	\$112.00	\$120.00	7.14%
Col of Ed & Human Devel	Skiing/Snowboarding	Access/Rent/Usage/Own	Flat	\$110.00	\$110.00	0.00%
Col of Ed & Human Devel	Social Work Fieldwork	Service	PerCredit	\$17.00	\$17.00	0.00%
Col of Ed & Human Devel	Teaching Elem School PE	Access/Rent/Usage/Own	Flat	\$10.00	\$10.00	0.00%
Col of Ed & Human Devel	Tennis Coaching Materials Fee	Consumable Materials	Flat	\$8.00	\$8.00	0.00%
Col of Ed & Human Devel	Testing/Intervention Materials	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Ed & Human Devel	Wilderness & Adventure Educ travel	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Ed & Human Devel	Youth Studies Field Trip	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%
Col of Ed & Human Devel	Youth Studies Theatre Activities	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Adv Plant Propagation	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	AFEE 2051 Current Technical Competencies	Consumable Materials	Flat		\$20.00	new
Col of Food,Ag & Nat Rsrc Sci	AFEE 3112 Bldg Construction Technology	Consumable Materials	Flat		\$20.00	new
Col of Food,Ag & Nat Rsrc Sci	Agroforestry Field Trip	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Agronomy Special Topics	Travel/Lodging/Transport	Flat	\$150.00	\$200.00	33.33%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Field Trip	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Transportation & Lab Fee	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Animal Science Transportation & Lab Fee	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	APEC Required Digital Materials	E-Learn	Flat	\$102.00	\$102.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Applied Dairy Nutrition / hands-on experience w/software used by dairy industry	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Aquatic Insects	Consumable Materials	Flat	\$32.00	\$32.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	SSM Sustainable Manufacturing	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Bioproducts & Biosystems Engineering Consumables	Consumable Materials	Flat	\$21.00	\$21.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	BBE 4402 / 5402 Eng Lab	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	BBE 3023 Ecological Eng Principles	Consumable Materials	Flat	\$40.00	\$50.00	25.00%
Col of Food,Ag & Nat Rsrc Sci	BBE 4533 Sustainable Waste Mgmt Engr	Consumable Materials	Flat	\$50.00	\$60.00	20.00%
Col of Food,Ag & Nat Rsrc Sci	BBE 3013 Eng Prin Cell Proc	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	BBE 4535 / 5535	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ESPM 3111 / ESPM 5111	Travel/Lodging/Transport	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Companion & Wild Species Reproduction	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4312 Food Analysis	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Crops, Environment, & Society	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Dairy Cattle Judging	Travel/Lodging/Transport	Flat	\$110.00	\$110.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Dietetics	Personnel	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 5312 Food Analysis	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ENT 5021 / Insect Taxonomy and Phylogeny	Consumable Materials	Flat	\$25.00	\$20.00	-20.00%
Col of Food,Ag & Nat Rsrc Sci	ENT 5025 / Field methods in Insect Taxonomy	Consumable Materials	Flat	\$25.00	\$20.00	-20.00%
Col of Food,Ag & Nat Rsrc Sci	ENT 4251 Forest Shade Tree Entomology	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Entomology Materials & Equipment Tier 1	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Environmental Change	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ESPM 2021 Integrated Problem Solving	Travel/Lodging/Transport	Flat	\$6.00	\$6.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Food,Ag & Nat Rsrc Sci	Field Ecology Equipment	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Silviculture	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Timber Harvesting	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Field Session Insurance	Insurance	Flat	\$36.00	\$36.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	First-Year Colloquium / Student Learning Initiative / AGRO	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Sci - Cultural Aspects of Food	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FMR< 5153 Marcell Experiment Forest	Travel/Lodging/Transport	Flat		\$124.00	new
Col of Food,Ag & Nat Rsrc Sci	FSCN 5521 Flavor Technology	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN Food Science Materials & Services	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Food Science Materials & Services Tier 2	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4332: Food Processing Operations	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 1011 / FSCN 3102	Consumable Materials	Flat	\$30.00	\$25.00	-16.67%
Col of Food,Ag & Nat Rsrc Sci	FSCN 1090 Topics	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 2002 Cooking	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 2021 Introductory Microbiology	Consumable Materials	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 2001 / 3480	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4121 Food Microbiology	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4311 Chemical Reactions in Food Systems	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4349 / 4613	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FSCN 4481 Sensory Eval of Food Quality	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FNRM 3104 / 5104 Forest Ecology	Consumable Materials	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Assesment & Modeling	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Session Cloquet Lodging	Travel/Lodging/Transport	Flat	\$84.00	\$84.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Session Cloquet - Field Remote Sensing	Travel/Lodging/Transport	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Forestry Field Trip	Travel/Lodging/Transport	Flat	\$45.00	\$45.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horse Health Mgmt	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 1014 Edible Landscapes	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Organic Food Field Trip	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Marketing Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FW 4136 Ichthyology	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Cloquet I	Travel/Lodging/Transport	Flat	\$426.00	\$426.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Cloquet II	Travel/Lodging/Transport	Flat	\$538.00	\$538.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Important Plants/Habitats Field Methods Crookston	Travel/Lodging/Transport	Flat	\$766.00	\$964.00	25.85%
Col of Food,Ag & Nat Rsrc Sci	ANSC2012 Livestock & Carcass Evaluation	Access/Rent/Usage/Own	Flat	\$75.00	\$75.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access / ANSC 4603 and ANSC 4613	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Live Animal Access / ANSC 4603 and ANSC 4613	Travel/Lodging/Transport	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 1101 Dairy Cattle	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 2012 - Swine/Sheep/Beef	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 4602 - Sheep Production Systems	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 4602 - Sheep Production Systems	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Lodging / Meals at Summer Field Session held at Cloquet Forestry Center	Travel/Lodging/Transport	Flat	\$640.00	\$640.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Managing for Ecosystems: Silviculture	Travel/Lodging/Transport	Flat	\$50.00	\$25.00	-50.00%
Col of Food,Ag & Nat Rsrc Sci	Managing Recreational Lands	Travel/Lodging/Transport	Flat	\$17.00	\$17.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Molecular Biotechnology	Consumable Materials	Flat	\$250.00	\$250.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	FNRM 5161 Northern Forest Field Course	Consumable Materials	Flat	\$21.00	\$21.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Northern Forests/Cloquet - Identifying Forest Plants	Travel/Lodging/Transport	Flat	\$160.00	\$160.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Organic Vegetation Production	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Park & Protected Mgmt - BWCA	Travel/Lodging/Transport	Flat	\$674.00	\$674.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 5059 Plant Cytogenetics Lab	Consumable Materials	Flat	\$90.00	\$90.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	AGRO 1101 Bio of Plant System	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Genetics & Breeding AGRO 4401	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Genetics & Breeding HORT 4401	Consumable Materials	Flat	\$20.00	\$10.00	-50.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Pathology Fee	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Production	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Production	Travel/Lodging/Transport	Flat	\$34.00	\$34.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Plant Propagation	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Public Garden Management	Travel/Lodging/Transport	Flat	\$42.00	\$42.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	SSM 1004 Orientation	Travel/Lodging/Transport	Flat		\$65.00	new
Col of Food,Ag & Nat Rsrc Sci	Sensory Evaluation of Food Quality	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Conservation & Land Use Management	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Formation	Travel/Lodging/Transport	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Soil Science Field Trips	Travel/Lodging/Transport	Flat	\$61.00	\$61.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative / Freshmen Orientation to ESPM	Travel/Lodging/Transport	Flat	\$70.00	\$70.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative BBE	Travel/Lodging/Transport	Flat	\$65.00	\$65.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Orientation and Information Systems / FNRM 1001	Travel/Lodging/Transport	Flat	\$65.00	\$65.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Student Learning Communities Initiative FW	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 4601 Pork Prod Systems Mgmt	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	ANSC 4601 Pork Prod Systems Mgmt	Travel/Lodging/Transport	Flat	\$25.00	\$25.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Materials / HORT 3005W	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Agronomy & Plant Genetics Materials	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 3131/5131 Student Organic Farming	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 5012 Med Plants	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 4015 / 4141W / 5071	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	HORT 4071W / 5011	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Horticulture Materials Floral Design	Consumable Materials	Flat	\$200.00	\$200.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Timber Harvesting & Road Planning - Lodging	Travel/Lodging/Transport	Flat	\$30.00	\$30.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Timber Harvesting & Road Planning - Transportation	Travel/Lodging/Transport	Flat	\$60.00	\$60.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Usage fee / horses	Access/Rent/Usage/Own	Flat	\$150.00	\$150.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Vines & Wines	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Wetland Soils Fee	Travel/Lodging/Transport	Flat	\$55.00	\$55.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Wildlife Handling / Carlos Avery Wildlife Ctr., Forest Lake	Service	Flat	\$500.00	\$500.00	0.00%
Col of Food,Ag & Nat Rsrc Sci	Woody Herbs & Plants	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Anthropology-Archaeology Field School Summer Fee	Access/Rent/Usage/Own	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	Anthropology-Archaeology Field School Summer Fee	Travel/Lodging/Transport	Flat	\$345.00	\$345.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 1	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 2	Access/Rent/Usage/Own	Flat	\$14.00	\$14.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 2	Consumable Materials	Flat	\$6.00	\$6.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 3	Access/Rent/Usage/Own	Flat	\$24.00	\$24.00	0.00%
Col of Liberal Arts	Anthropology Fee - Tier 3	Consumable Materials	Flat	\$36.00	\$36.00	0.00%
Col of Liberal Arts	ARTS - Art on Wheels	Consumable Materials	Flat	\$95.00	\$95.00	0.00%
Col of Liberal Arts	ARTS - Art on Wheels	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - BFA/MFA Independent Study & Creative Thesis	Consumable Materials	Variable	\$20.00 - \$200.00	\$20.00 - \$250.00	25.00%
Col of Liberal Arts	ARTS BFA/MFA Exhibition	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Body Electric & New Media	Consumable Materials	Flat	\$100.00	\$150.00	50.00%
Col of Liberal Arts	ARTS - Ceramics Tier 1	Consumable Materials	Flat	\$105.00	\$105.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 2	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Ceramics Tier 3	Consumable Materials	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	ARTS - Critical Theories	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Digital Drawing	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	ARTS - Digital Drawing	Personnel	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 1	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 1	Personnel	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 2	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 2	Personnel	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS - Drawing & Painting Tier 3	Consumable Materials	Flat		\$15.00	new
Col of Liberal Arts	ARTS - Drawing & Painting Tier 3	Personnel	Flat		\$5.00	new
Col of Liberal Arts	ARTS - Drawing & Painting Tier 3	Travel/Lodging/Transport	Flat		\$100.00	new
Col of Liberal Arts	ARTS - Electronic Media Tier 1	Access/Rent/Usage/Own	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	ARTS - Electronic Media Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Electronic Media Tier 2	Access/Rent/Usage/Own	Flat		\$75.00	new
Col of Liberal Arts	ARTS - Electronic Media Tier 2	Personnel	Flat		\$5.00	new
Col of Liberal Arts	ARTS - Exhibition Fee	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Nash Internship	Personnel	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 1	Consumable Materials	Flat	\$55.00	\$55.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 2	Consumable Materials	Flat	\$75.00	\$75.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 3	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	ARTS - Photography - Tier 3	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS - Printmaking Tier 1	Consumable Materials	Flat	\$105.00	\$110.00	4.76%
Col of Liberal Arts	ARTS - Printmaking Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Printmaking Tier 2	Consumable Materials	Flat	\$130.00	\$135.00	3.85%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Liberal Arts	ARTS - Printmaking Tier 2	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 1	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 1	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 3	Consumable Materials	Flat	\$145.00	\$145.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 3	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 4	Consumable Materials	Flat	\$190.00	\$190.00	0.00%
Col of Liberal Arts	ARTS - Sculpture - Tier 4	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Sound Art	Consumable Materials	Flat	\$100.00	\$150.00	50.00%
Col of Liberal Arts	ARTS - Studio Arts	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Studio Arts	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	ARTS - Studio Arts Workshop - Variable	Consumable Materials	Variable	\$12.00 - \$200.00	\$20.00 - \$200.00	0.00%
Col of Liberal Arts	ARTS - Studio Arts Workshop - Guest Lecturers	Personnel	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	ARTS - Studio Critique Guest Artist Fee	Personnel	Flat	\$75.00	\$40.00	-46.67%
Col of Liberal Arts	ARTS Freshman Seminar	Personnel	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ARTS Freshman Seminar	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	BFA Costumes and Props	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	BFA Voice Equipment	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Comm Studies - Tier 1	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Comm Studies - Tier 2	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Dance - Survival Strategies in Dance	Service	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 1	Personnel	Flat	\$40.00	\$60.00	50.00%
Col of Liberal Arts	Dance Accompanist Tier 2	Personnel	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Dance Accompanist Tier 3	Personnel	Flat	\$80.00	\$90.00	12.50%
Col of Liberal Arts	Dance Accompanist Tier 4	Personnel	Flat	\$90.00	\$100.00	11.11%
Col of Liberal Arts	Interdept Study - Career Plan	Exam/Assessment	Flat	\$45.00	\$45.00	0.00%
Col of Liberal Arts	Interdept Study - Major & Career Exploration	Exam/Assessment	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Interdept'l Study - Assessment	Exam/Assessment	Flat		\$10.00	new
Col of Liberal Arts	Journalism/Mass Communications Digital Lab	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Language & Food	Consumable Materials	Flat	\$85.00	\$85.00	0.00%
Col of Liberal Arts	Language & Food - LING 5900 Spring Only	Consumable Materials	Flat	\$85.00	\$50.00	-41.18%
Col of Liberal Arts	Latino Immigration on the US/Mexican Border	Tuition	Flat	\$885.00	\$885.00	0.00%
Col of Liberal Arts	Latino Immigration on the US/Mexican Border	Travel/Lodging/Transport	Flat	\$1,150.00	\$1,150.00	0.00%
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Confirmation/Deposit	Flat	\$250.00	\$250.00	0.00%
Col of Liberal Arts	Lives Worth Living - 1 Week Option	Tuition	Flat	\$750.00	\$750.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Confirmation/Deposit	Flat	\$500.00	\$500.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Travel/Lodging/Transport	Flat	\$400.00	\$400.00	0.00%
Col of Liberal Arts	Lives Worth Living - 4 Week Option	Tuition	Flat	\$1,400.00	\$1,400.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Elective	Individual Instruction	PerCredit	\$175.00	\$175.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Majors	Individual Instruction	PerCredit	\$55.00	\$55.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Music Education	Individual Instruction	PerCredit	\$110.00	\$110.00	0.00%
Col of Liberal Arts	Music - Applied Music Lessons - Secondary	Individual Instruction	PerCredit	\$80.00	\$80.00	0.00%
Col of Liberal Arts	Music - Piano Course Fee	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Music Education	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music Scores for Ensembles	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Nash Gallery Exhibition	Travel/Lodging/Transport	Flat	\$6.00	\$6.00	0.00%
Col of Liberal Arts	Organic Farming Course Fee	Travel/Lodging/Transport	Flat	\$305.00	\$305.00	0.00%
Col of Liberal Arts	SLHS - Clinical Education	Access/Rent/Usage/Own	PerCredit	\$3.00	\$3.00	0.00%
Col of Liberal Arts	SLHS - Clinical Education	Consumable Materials	PerCredit	\$10.50	\$10.50	0.00%
Col of Liberal Arts	SLHS - Clinical Education	Service	PerCredit	\$1.50	\$1.50	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Spanish - Latino Immigration	Service	Flat	\$5.00	\$5.00	0.00%
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 1	Personnel	Flat	\$70.00	\$70.00	0.00%
Col of Liberal Arts	Theatre Arts - Accompanist - Tier 2	Personnel	Flat	\$90.00	\$90.00	0.00%
Col of Liberal Arts	Theatre Arts - Acting for Camera	Access/Rent/Usage/Own	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Theatre Arts - Acting for Camera	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Access/Rent/Usage/Own	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Theatre Arts - BFA Collaboration	Personnel	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Theatre Arts - Bouffon	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Liberal Arts	Theatre Arts - Circus	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Theatre Arts - Collaboration	Access/Rent/Usage/Own	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Theatre Arts - Costume	Consumable Materials	Flat	\$175.00	\$175.00	0.00%
Col of Liberal Arts	Theatre Arts - Intro - Fall	Travel/Lodging/Transport	Flat	\$10.00	\$10.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Liberal Arts	Theatre Arts - Intro	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Theatre Arts - Makeup	Consumable Materials	Flat	\$75.00	\$90.00	20.00%
Col of Liberal Arts	Theatre Arts- Materials	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Artshare)	Travel/Lodging/Transport	Flat	\$40.00	\$48.00	20.00%
Col of Liberal Arts	Theatre Arts - Performance Ticket Fee (Various)	Travel/Lodging/Transport	Flat	\$125.00	\$125.00	0.00%
Col of Liberal Arts	Theatre Arts - Puppetry	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Pharmacy	APPE Germany - TC	Travel/Lodging/Transport	Flat	\$3,600.00	\$4,000.00	11.11%
Col of Pharmacy	APPE Germany - UMD	Travel/Lodging/Transport	Flat	\$3,600.00	\$4,000.00	11.11%
Col of Pharmacy	Pharm Practice & Hlth Care in MN & Portugal	Program	Flat	\$1,475.00	\$1,475.00	0.00%
Col of Sci & Engineering	Aerospace Design Problems	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	Aerospace Vehicle Design	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 1	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 2	Consumable Materials	Flat	\$30.00	\$30.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 3	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 5	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Sci & Engineering	Biomed Engineering Lab 6	Consumable Materials	Flat	\$45.00	\$50.00	11.11%
Col of Sci & Engineering	Biomed Engineering Lab 7	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	Biomedical Engineering Tissue Engineering Course 8	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	CEGE 3402W Civil Engineering Materials	Consumable Materials	Flat	\$58.00	\$53.00	-8.62%
Col of Sci & Engineering	CEGE 3541 Environmental Engineering Laboratory	Consumable Materials	Flat	\$53.00	\$53.00	0.00%
Col of Sci & Engineering	CEGE 4561 - Solid Hazardous Wastes	Travel/Lodging/Transport	Flat		\$10.00	new
Col of Sci & Engineering	CEGE 5542 Experimental Methods in Environmental Eng.	Consumable Materials	Flat	\$53.00	\$53.00	0.00%
Col of Sci & Engineering	CEGE 5552 Environmental Microbiology	Consumable Materials	Flat		\$53.00	new
Col of Sci & Engineering	CEMS Lab Fe CHEN 3401	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee CHEN 4401	Consumable Materials	Flat	\$80.00	\$80.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee CHEN 8112	Access/Rent/Usage/Own	Flat	\$66.00	\$66.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 2002	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 3801	Access/Rent/Usage/Own	Flat	\$200.00	\$200.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 3851	Access/Rent/Usage/Own	Flat	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	CEMS Lab Fee MATS 4221	Access/Rent/Usage/Own	Flat	\$90.00	\$30.00	-66.67%
Col of Sci & Engineering	CHEM 1017 - Chemistry Lab Fee	Consumable Materials	Flat	\$53.00	\$64.00	20.75%
Col of Sci & Engineering	CHEM 1065 - Chemistry Lab Fee	Consumable Materials	Flat	\$54.00	\$63.00	16.67%
Col of Sci & Engineering	CHEM 1066 - Chemistry Lab Fee	Consumable Materials	Flat	\$55.00	\$63.00	14.55%
Col of Sci & Engineering	CHEM 1075H - Chemistry Lab Fee	Consumable Materials	Flat	\$54.00	\$62.00	14.81%
Col of Sci & Engineering	CHEM 1076H - Chemistry Lab Fee	Consumable Materials	Flat	\$54.00	\$63.00	16.67%
Col of Sci & Engineering	CHEM 1086 - Life Sciences II Chemistry Lab Fee	Consumable Materials	Flat		\$86.00	new
Col of Sci & Engineering	CHEM 2111 - Chemistry Lab Fee	Consumable Materials	Flat	\$65.00	\$74.00	13.85%
Col of Sci & Engineering	CHEM 2121 - Chemistry Lab Fee	Consumable Materials	Flat	\$66.00	\$70.00	6.06%
Col of Sci & Engineering	CHEM 2311 - Chemistry Lab Fee	Consumable Materials	Flat	\$83.00	\$104.00	25.30%
Col of Sci & Engineering	CHEM 2312H - Chemistry Lab Fee	Consumable Materials	Flat	\$166.00	\$233.00	40.36%
Col of Sci & Engineering	CHEM 4111W - Chemistry Lab Fee	Consumable Materials	Flat	\$81.00	\$133.00	64.20%
Col of Sci & Engineering	CHEM 4223W - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$91.00	\$89.00	-2.20%
Col of Sci & Engineering	CHEM 4311W - Chemistry Lab Fee	Consumable Materials	Flat	\$125.00	\$188.00	50.40%
Col of Sci & Engineering	CHEM 4423 - Chemistry Chem Bio Lab Fee	Consumable Materials	Flat	\$186.00	\$246.00	32.26%
Col of Sci & Engineering	CHEM 4511W - Chemistry Lab Fee	Consumable Materials	Flat	\$57.00	\$66.00	15.79%
Col of Sci & Engineering	CHEM 4711W - Chemistry Lab Fee	Consumable Materials	Flat	\$136.00	\$135.00	-0.74%
Col of Sci & Engineering	CHEM Required Digital Materials	E-Learn	Flat	\$19.60	\$19.60	0.00%
Col of Sci & Engineering	CHEN 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$91.00	\$89.00	-2.20%
Col of Sci & Engineering	CSE 1101 Environmental Issues & Solutions	Consumable Materials	Flat	\$53.00	\$53.00	0.00%
Col of Sci & Engineering	EE 1301 - Introduction to Computing Systems	Consumable Materials	Flat		\$47.00	new
Col of Sci & Engineering	EE 2002 - Basic Circuits and Electronics Lab	Consumable Materials	Flat	\$33.00	\$26.00	-21.21%
Col of Sci & Engineering	EE 2301 - Introduction to Digital System Design	Consumable Materials	Flat	\$60.00	\$83.00	38.33%
Col of Sci & Engineering	EE 2361 - Introduction to Microcontrollers	Consumable Materials	Flat	\$18.00	\$14.00	-22.22%
Col of Sci & Engineering	EE 3006 - Fundamentals of Electrical Engineering	Consumable Materials	Flat	\$33.00	\$26.00	-21.21%
Col of Sci & Engineering	EE 3102 - Circuits and Electronics Lab II	Consumable Materials	Flat	\$12.00	\$22.00	83.33%
Col of Sci & Engineering	ESCI 1901 Field Trips	Travel/Lodging/Transport	Flat	\$40.00	\$40.00	0.00%
Col of Sci & Engineering	ESCI 1901, Section 2, Caves and Karst: Rocks, Water, and	Travel/Lodging/Transport	Flat		\$40.00	new
Col of Sci & Engineering	ESCI 2201 Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	ESCI 2203 Lab	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	ESCI 2302 Field Trip	Travel/Lodging/Transport	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	ESCI 3911 Field Camp Intro	Travel/Lodging/Transport	Flat	\$1,350.00	\$1,350.00	0.00%
Col of Sci & Engineering	ESCI 4501 Field Trip	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Col of Sci & Engineering	ESCI 4701, Geomorphology	Travel/Lodging/Transport	Flat		\$55.00	new
Col of Sci & Engineering	ESCI 4702 Field Trip	Travel/Lodging/Transport	Flat	\$180.00	\$180.00	0.00%
Col of Sci & Engineering	ESCI 4703 Glacial Field Trips	Travel/Lodging/Transport	Flat	\$80.00	\$80.00	0.00%
Col of Sci & Engineering	ESCI 4911 Field Camp Advanced	Travel/Lodging/Transport	Flat	\$1,000.00	\$1,000.00	0.00%
Col of Sci & Engineering	ESCI 4971W Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$950.00	\$950.00	0.00%
Col of Sci & Engineering	ESCI 5971 Field Camp Hydrogeo	Travel/Lodging/Transport	Flat	\$950.00	\$950.00	0.00%
Col of Sci & Engineering	MATS 4223 - Polymer Chemistry Lab Fee	Consumable Materials	Flat	\$91.00	\$89.00	-2.20%
Col of Sci & Engineering	MATS 4301 Materials Processing	Consumable Materials	Flat		\$25.00	new
Col of Sci & Engineering	ME 3222 - Design and Manufacturing II	Consumable Materials	Flat	\$15.00	\$15.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Design & Manufac - ME 3221	Consumable Materials	Flat	\$55.00	\$55.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Design Projects - ME 4054W	Consumable Materials	Flat	\$47.00	\$47.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Fluid Power Control - ME 4232	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Measurements Lab - ME4031W	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Mot Con Lab - ME 4231	Consumable Materials	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Robot Course - ME 2011	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Therm Envir Eng Lab - ME	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Thermal Engr Lab - ME 4331	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Sci & Engineering	Mechanical Engineering - Vibration Eng Lab - ME 4233	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Col of Sci & Engineering	MOT Study Abroad Fee (Middle East)	Travel/Lodging/Transport	Flat	\$5,720.00	\$5,835.00	2.01%
Col of Sci & Engineering	UNITE Fee - Section 881	E-Learn	PerCredit	\$100.00	\$100.00	0.00%
Col of Sci & Engineering	UNITE Fee - Sections 883 & 885	E-Learn	PerCredit	\$100.00	\$100.00	0.00%
Col of Veterinary Med	Companion Animal Anatomy Lab Fee	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Col of Veterinary Med	Engaging Intergovernmental Organizations	Travel/Lodging/Transport	Flat	\$500.00	\$500.00	0.00%
Col of Veterinary Med	Equine Reproductive Management	Travel/Lodging/Transport	Flat	\$50.00	\$50.00	0.00%
Col of Veterinary Med	Farm to Table	Travel/Lodging/Transport	Flat	\$575.00	\$575.00	0.00%
Col of Veterinary Med	Food Production	Travel/Lodging/Transport	Flat	\$200.00	\$230.00	15.00%
Col of Veterinary Med	General Microbiology	Consumable Materials	Flat	\$90.00	\$90.00	0.00%
Col of Veterinary Med	Horse Riding Fee	Access/Rent/Usage/Ownership	Flat	\$200.00	\$200.00	0.00%
Col of Veterinary Med	Veterinary & Biomedical Services Lab Fee	Consumable Materials	Flat	\$75.00	\$125.00	66.67%
Health Sciences	5112 Application of Diagnostic Microbiology Principles-	Consumable Materials	Flat	\$235.00	\$235.00	0.00%
Health Sciences	5112 Application of Diagnostic Microbiology Principles-TC	Consumable Materials	Flat	\$235.00	\$235.00	0.00%
Health Sciences	5212 Application of Hematology & Hemostasis Principles	Consumable Materials	Flat	\$79.00	\$79.00	0.00%
Health Sciences	5212 Application of Hematology & Hemostasis Principles	Consumable Materials	Flat	\$79.00	\$79.00	0.00%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques -	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques -	Consumable Materials	Flat	\$148.00	\$148.00	0.00%
Health Sciences	5311-Fundamental Biomedical Laboratory Techniques	Consumable Materials	Flat	\$148.00	\$148.00	0.00%
Health Sciences	5312 Body Fluid Analysis Roch	Consumable Materials	Flat	\$131.00	\$131.00	0.00%
Health Sciences	5312 Body Fluid Analysis TC	Consumable Materials	Flat	\$131.00	\$131.00	0.00%
Health Sciences	5514 Application of Transfusion Medicine Principles Roch	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Health Sciences	5514 Application of Transfusion Medicine Principles TC	Consumable Materials	Flat	\$165.00	\$165.00	0.00%
Health Sciences	5701 Clinical Experience Microbiology-TC	Consumable Materials	Flat	\$6.00	\$7.00	16.67%
Health Sciences	5701-Clinical Experience Microbiology Roch	Consumable Materials	Flat	\$6.00	\$7.00	16.67%
Health Sciences	Appl Therapeutic Horticulture	Consumable Materials	Flat	\$60.00	\$60.00	0.00%
Health Sciences	CSH Food Matters	Access/Rent/Usage/Own	Flat		\$120.00	new
Health Sciences	CSH Food Matters	Consumable Materials	Flat		\$35.00	new
Health Sciences	CSPH Hawaii Lodging	Travel/Lodging/Transport	Variable	\$400 - \$4,200	\$400 - \$4,500	7.14%
Health Sciences	CSPH Healing Imagery	Consumable Materials	Flat		\$25.00	new
Health Sciences	CSPH Healing Imagery	Personnel	Flat		\$435.00	new
Health Sciences	CSPH Healing Imagery	Travel/Lodging/Transport	Flat		\$97.00	new
Health Sciences	CSPH Indigenous Hawaiian Healing	Consumable Materials	Flat	\$200.00	\$200.00	0.00%
Health Sciences	CSPH Indigenous Hawaiian Healing	Personnel	Flat	\$435.00	\$435.00	0.00%
Health Sciences	CSPH Indigenous Hawaiian Healing	Travel/Lodging/Transport	Flat	\$108.00	\$138.00	27.78%
Health Sciences	CSPH one-credit Hawaii courses	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Health Sciences	CSPH one-credit Hawaii courses	Personnel	Flat	\$435.00	\$435.00	0.00%
Health Sciences	CSPH one-credit Hawaii courses	Travel/Lodging/Transport	Flat	\$45.00	\$73.00	62.22%
Health Sciences	CSPH Wellbeing/Resiliency for Health Professionals	Consumable Materials	Flat		\$125.00	new
Health Sciences	CSPH Wellbeing/Resiliency for Health Professionals	Personnel	Flat		\$435.00	new
Health Sciences	CSPH Wellbeing/Resiliency for Health Professionals	Travel/Lodging/Transport	Flat		\$145.00	new
Health Sciences	Health Coaching	Consumable Materials	Flat	\$300.00	\$300.00	0.00%
Health Sciences	Health Coaching Group Sessions	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Health Sciences	Microscope Fee I	Access/Rent/Usage/Own	Flat	\$20.00	\$20.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Health Sciences	Microscope Fee II	Access/Rent/Usage/Own	Flat	\$40.00	\$40.00	0.00%
Health Sciences	OT 7596-Level II Fieldwork I	Consumable Materials	Flat	\$29.00	\$27.00	-6.90%
Health Sciences	OT 6100-Pub & Prof Engagement 1	Consumable Materials	Flat	\$18.00	\$21.00	16.67%
Health Sciences	OT 6102-Professional Identity - Behaviors and Attitudes	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Health Sciences	OT 6111-Occupations as Therapy	Consumable Materials	Flat	\$8.00	\$8.00	0.00%
Health Sciences	OT 6201-Functional Anatomy/Kinesiology	Consumable Materials	Flat	\$9.00	\$10.00	11.11%
Health Sciences	OT 6202-OTPI: Compensation	Consumable Materials	Flat	\$55.00	\$66.00	20.00%
Health Sciences	OT 6301-Neuroscience	Consumable Materials	Flat	\$9.00	\$10.00	11.11%
Health Sciences	OT 6402-Neurorehab Approaches	Consumable Materials	Flat		\$6.00	new
Health Sciences	OT 6412-Orthotics & Prosthetics	Consumable Materials	Flat	\$30.00	\$36.00	20.00%
Health Sciences	OT 6422-Occupational Therapy: Group Context	Consumable Materials	Flat	\$37.00	\$25.00	-32.43%
Health Sciences	OT 6432-OT Process for Individuals: Education Context	Consumable Materials	Flat	\$6.00	\$7.00	16.67%
Health Sciences	OT 7494 Scholarly Project	Consumable Materials	Flat	\$25.00	\$30.00	20.00%
Health Sciences	Practical Botanicals	Consumable Materials	Flat		\$20.00	new
Health Sciences	Shamanism & Shamanic Healing	Consumable Materials	Flat	\$21.00	\$35.00	66.67%
Health Sciences	Shamanism & Shamanic Healing (off-site facility)	Access/Rent/Usage/Own	Flat	\$279.00	\$165.00	-40.86%
Health Sciences	Summer Institute Meals	Travel/Lodging/Transport	Flat	\$120.00	\$120.00	0.00%
Health Sciences	Therapeutic Horticulture	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Law School	Law Summer Legal Study - China - LAW7701	Tuition	Flat	\$4,175.00	\$4,460.00	6.83%
Medical School	Microscope Fee (LAMP)	Access/Rent/Usage/Own	Flat	\$5.00	\$5.00	0.00%
Medical School	ANAT5999/7999 Head and Neck	Consumable Materials	Flat	\$7.50	\$8.00	6.67%
Medical School	ANAT6050 Gross Dental Anatomy	Consumable Materials	Flat	\$7.50	\$8.00	6.67%
Medical School	Course Fee - LAMP	Consumable Materials	Flat	\$5.00	\$5.00	0.00%
Medical School	Human AnatomyLabs: Anat3602/Anat3612/Anat3608H	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	INMD 6801 - Human Struc & Func (Histology lab fee)	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Medical School	INMD6801 Gross Anatomy	Consumable Materials	Flat	\$7.50	\$8.00	6.67%
Medical School	INMD6813 Neuroscience	Consumable Materials	Flat	\$88.00	\$50.00	-43.18%
Medical School	Lab Supplies/Services - MICB	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Medical School	MED 6566 - Cardiovascular System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	MED 6728 - Respiratory System (Duluth)	Consumable Materials	Flat	\$25.00	\$25.00	0.00%
Medical School	MED 6788 - Skin/Musculoskeletal (Duluth)	Consumable Materials	Flat	\$40.00	\$40.00	0.00%
Medical School	MORT 3151 - RA Lab	Consumable Materials	Flat	\$45.00	\$45.00	0.00%
Medical School	MORT 3161 - Embalming Laboratory	Consumable Materials	Flat	\$175.00	\$205.00	17.14%
Medical School	MORT 3171 - Human Anatomy	Consumable Materials	Flat	\$110.00	\$110.00	0.00%
Medical School	MORT 3379 - Clinical Rotation	Consumable Materials	Flat	\$60.00	\$70.00	16.67%
Medical School	NSC 5540 Biomedical Neuroscience Section 1	Service	Flat	\$1,600.00	\$1,600.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 2	Service	Flat	\$1,000.00	\$1,000.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 3	Service	Flat	\$800.00	\$800.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience Section 4	Service	Flat	\$200.00	\$200.00	0.00%
Medical School	NSCI 1100 Human Neuroanatomy	Consumable Materials	Flat	\$82.00	\$82.00	0.00%
Medical School	NSCI 5111 Medical Neuroscience	Consumable Materials	Flat	\$88.00	\$50.00	-43.18%
Medical School	NSCI 6112 Medical Neuroscience	Consumable Materials	Flat	\$88.00	\$50.00	-43.18%
Medical School	Pelvis & Urinary Symptoms	Consumable Materials	Flat	\$326.00	\$326.00	0.00%
Medical School	PHCL 4100-Lab Fee	Consumable Materials	Flat	\$100.00	\$100.00	0.00%
Medical School	PHSL 5510 Advanced Cardiac Physiology	Consumable Materials	Flat	\$525.00	\$525.00	0.00%
Medical School	PHSL3051 Human Physiology	Consumable Materials	Flat	\$10.00	\$10.00	0.00%
Medical School	PHSL3701 Physiology Lab	Consumable Materials	Flat	\$35.00	\$35.00	0.00%
Schl of Dentistry	DDS4 Advanced Practice Management Simulation	E-Learn	Flat		\$37.00	new
Schl of Dentistry	Dent Clinic (for Non-Residents)	Tuition	PerCredit	\$1,065.00	\$1,261.00	18.40%
Schl of Dentistry	Dent Clinic (for Residents)	Tuition	PerCredit	\$602.00	\$690.00	14.62%
Schl of Dentistry	Dental Practice Readines DDS 1,2,3,4	E-Learn	Flat		\$74.00	new
Schl of Dentistry	Dental Practice Readines DH2, DT2	E-Learn	Flat		\$37.00	new
Schl of Dentistry	Drake P3 Personality Profile	Consumable Materials	Flat		\$10.00	new
Schl of Dentistry	DT Principles of Exodontia and Minor Oral Surgery	Consumable Materials	Flat	\$50.00	\$50.00	0.00%
Schl of Dentistry	Endo lec-Typodonts	Consumable Materials	Flat	\$239.00	\$239.00	0.00%
Schl of Dentistry	Operative Dentistry I	Consumable Materials	Flat	\$236.00	\$236.00	0.00%
Schl of Dentistry	Operative Dentistry II & III	Consumable Materials	Flat	\$301.00	\$301.00	0.00%
Schl of Dentistry	Oral Anatomy Lab	Consumable Materials	Flat	\$27.00	\$27.00	0.00%
Schl of Dentistry	Oral Anatomy -Manual and Supplies	Access/Rent/Usage/Own	Flat	\$19.00	\$19.00	0.00%
Schl of Dentistry	Ortho I	Consumable Materials	Flat	\$148.00	\$148.00	0.00%
Schl of Dentistry	PASS-DDS 6486 Preclinical Tech Lab-	Consumable Materials	Flat	\$842.00	\$842.00	0.00%
Schl of Dentistry	Pre- Clinical Pros Lab II	Access/Rent/Usage/Own	Flat	\$798.00	\$798.00	0.00%

**Attachment 8:
University of Minnesota 2016-2017 Tuition Plan: Course and Class Fees**

Campus/College	Fee Name	Dimension	Rate type	2016 Amount	2017 Amount	Percent Change
Schl of Dentistry	Pre-Clinical Pros Tech Lab IV	Consumable Materials	Flat	\$509.00	\$217.00	-57.37%
Schl of Dentistry	Preclinical Prosth Tech Lab II	Consumable Materials	Flat	\$88.00	\$88.00	0.00%
Schl of Dentistry	Pros Lab V Partial Dentures	Consumable Materials	Flat	\$185.00	\$185.00	0.00%
Schl of Dentistry	Pros Tech lab Fee -PASS	Consumable Materials	Flat	\$197.00	\$197.00	0.00%
Schl of Dentistry	Pros Tech Lab IV- Complete Dentures	Consumable Materials	Flat	\$258.00	\$258.00	0.00%
Schl of Dentistry	Pros Tech Lab VI- Implants	Consumable Materials	Flat	\$685.00	\$695.00	1.46%
Schl of Nursing	Global Health through Study Abroad - Brazil	Travel/Lodging/Transport	Flat	\$200.00	\$200.00	0.00%
Schl of Nursing	Global Health through Study Abroad - Honduras	Travel/Lodging/Transport	Flat	\$400.00	\$400.00	0.00%
Schl of Nursing	Global Health through Study Abroad - Honduras - DNP/APRN Practicum	Travel/Lodging/Transport	Flat	\$200.00	\$200.00	0.00%
Schl of Nursing	Global Health through Study Abroad - Ireland	Travel/Lodging/Transport	Flat	\$600.00	\$600.00	0.00%
Schl of Public Health	Executive PHAP Campus Learning Fee	Program	Flat	\$178.00	\$178.00	0.00%
Schl of Public Health	Public Health Institute	Program	PerCredit	\$25.00	\$25.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 1 (restructured)	Travel/Lodging/Transport	PerCredit	\$30.00	\$30.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 2 (restructured)	Travel/Lodging/Transport	PerCredit	\$50.00	\$50.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 3 (restructured)	Travel/Lodging/Transport	PerCredit	\$80.00	\$80.00	0.00%
Schl of Public Health	Public Health Institute Field Trip Fee 4 (restructured)	Travel/Lodging/Transport	PerCredit	\$100.00	\$100.00	0.00%
Senior VP & Provost	HECUA - Internship	Tuition	PerCredit	\$420.00	\$430.00	2.38%
Senior VP & Provost	HECUA - Administrative Fee	Service	Flat	\$225.00	\$225.00	0.00%
Senior VP & Provost	HECUA - Program Fee (per credit FY16)	Tuition	Flat	\$512.50	\$8,400.00	1539.02%
Senior VP & Provost	HECUA - Program w/Opt Internship (per credit FY16)	Tuition	Flat	\$630.00	\$4,960.00	687.30%
Senior VP & Provost	HECUA - Summer Program	Tuition	Flat	\$1,860.00	\$1,576.00	-15.27%
Senior VP & Provost	HECUA - Summer Program	Travel/Lodging/Transport	PerCredit	\$1,540.00	\$1,724.00	11.95%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Crookston							
Crookston	Application Fee - UMC	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Crookston	Application Fee - UMC Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Crookston	Confirmation/Orientation Fee - New Students -	Fall/spring	6.0 - 999.99	Flat	\$100.00	\$100.00	0.00%
Crookston	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Crookston	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Crookston	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Crookston	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Crookston	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat		\$10.00	new
Crookston	Late Registration - Week 1	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Crookston	Late Registration - Week 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Crookston	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Crookston	Transcript Request	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Crookston	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Crookston	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Crookston	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Crookston	Lost/Damaged Equipment (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$50.00	\$10.00 - \$50.00	0.00%
Crookston	Technology Access - Late Return	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Crookston	Technology Access - Weekly Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$31.25	\$31.00	-0.80%
Crookston	Technology Access - Daily Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Crookston	Technology Access - Insurance Deduction	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Crookston	Confirmation Deposit - Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$400.00	\$400.00	0.00%
Crookston	International Student Academic Fee	Fall/spring	0.05 - 999.99	Flat	\$125.00	\$125.00	0.00%
Duluth							
Duluth	Application Fee - UMD Undergrad Domestic	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Duluth	Application Fee - UMD Undergrad International	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Duluth	Application for Non-Degree and Certificate	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Duluth	Confirmation/Orientation Fee - Transfer Students - UMD	Fall/spring	0.05 - 999.99	Flat	\$80.00	\$80.00	0.00%
Duluth	Confirmation/Orientation Fee - Freshman - UMD	Fall/spring	0.05 - 999.99	Flat	\$80.00	\$200.00	150.00%
Duluth	Credit by Exam (per credit)	Fall/spring/summer	1.0 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Duluth	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Duluth	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Duluth	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Duluth	Stop Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Duluth	Late Registration - Week 1	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Duluth	Late Registration - Week 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Duluth	Late Registration - Week3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Duluth	Transcript Request	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Duluth	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Duluth	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Duluth	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Duluth	Transportation Sustainability Fee	Fall/spring	6.00 - 999.99	Flat	\$10.00	\$12.50	25.00%
Duluth	Capital Improvement Reserve Fee	Fall/spring	6.00 - 999.99	Flat	\$10.00	\$7.00	-30.00%
Duluth	Capital Improvement Reserve Fee	Summer	3.00 - 999.99	Flat	\$10.00	\$7.00	-30.00%
Duluth	CEHSP Post Baccalaureate Evaluation	Fall/spring/summer	0.05 - 999.99	Flat	\$31.00	\$31.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	0.05 - 2.99	Flat	\$103.00	\$103.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	3.0 - 5.99	Flat	\$206.00	\$206.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	6.0 - 11.99	Flat	\$309.00	\$309.00	0.00%
Duluth	Student Teaching Outside Area	Fall/spring/summer	12.0 - 999.99	Flat	\$618.00	\$618.00	0.00%
Duluth	Social Work Field Placement - Outside Duluth Area	Fall/spring/summer	0.05 - 999.99	Flat	\$480.00	\$480.00	0.00%
Duluth	Alcohol Education Class	Fall/spring	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Duluth	BASICS - Alcohol Screening & Intervention	Fall/spring	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Duluth	Chemical Screening	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$125.00	25.00%
Duluth	Smoke Free Module FEE	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Duluth	International Student Support Services	Fall/Spring	0.05 - 999.99	Flat	\$150.00	\$152.00	1.33%
Duluth	International Student Support Services	Summer	0.05 - 999.99	Flat	\$75.00	\$76.00	1.33%
Duluth	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.00%
Duluth	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%
Duluth	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.00%
Duluth	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.00%
Duluth	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Morris							
Morris	Application Fee - UMM Electronic	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Morris	Application Fee - UMM Paper	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Morris	Application Fee - UMM Global Student Teaching	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	0.00%
Morris	Confirmation/Orientation Fee - Freshmen - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.00%
Morris	Confirmation/Orientation Fee - Transfers - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.00%
Morris	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Morris	Installment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Morris	Late Payment	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Morris	NSF Check	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Morris	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$0.00	\$10.00	new
Morris	Late Registration - Week 1	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Morris	Late Registration - Week 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Morris	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Morris	Transcript Request	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Morris	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Morris	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Morris	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Morris	MN Education Job Fair Pre-Registration	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Morris	MN Education Job Fair On-Site Registration	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Morris	Rental of Musical Instrument	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Morris	Rental of Space/Purchase of Storage Container	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Morris	Chemistry Lab Equipment Breakage Fee (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$150.00	\$5.00 - \$150.00	0.00%
Morris	Lost Key/ Recore Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Morris	Concert Choir Tour - UMM - Central Europe	Fall/spring/summer	0.05 - 999.99	Flat	\$117.00	\$5,500.00	4600.85%
Morris	Additional Licensure/Endorsement Placement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.00%
Morris	Student Teaching Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$400.00	\$400.00	0.00%
Morris	GST 1-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.00%
Morris	GST 2-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$300.00	0.00%
Morris	GST 3-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$450.00	\$450.00	0.00%
Morris	GST 4-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$600.00	\$600.00	0.00%
Morris	GST 5-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	0.00%
Morris	GST 6-Week Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$900.00	\$900.00	0.00%
Morris	GST Additional Placement	Fall/spring/summer	0.05 - 999.99	Flat	\$125.00	\$125.00	0.00%
Morris	International Student Support Services	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$200.00	33.33%
Morris	National Student Exchange Program - UMM	Fall/spring/summer	0.05 - 999.99	Flat	\$230.00	\$230.00	0.00%
Morris	Nonaffiliated Study Abroad Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.00%
Morris	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.00%
Morris	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%
Morris	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.00%
Morris	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.00%
Morris	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%
Rochester							
Rochester	Application Fee Online UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Rochester	Application Fee Paper UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Rochester	Application Fee - Housing	Fall/spring/summer	0.05 - 999.99	Flat	\$0.00	\$25.00	new
Rochester	Confirmation/Tuition Deposit Fee - New Students - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.00%
Rochester	Confirmation/Housing Deposit Fee - All Students - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$110.00	\$100.00	-9.09%
Rochester	Credit by Exam Fee UMR (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Rochester	Spanish Placement Exam Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$18.00	\$18.00	0.00%
Rochester	Transcript Request	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Rochester	Transcript Request - Priority National	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Rochester	Transcript Request - Priority International	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Rochester	U Card Replacement Fee UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Rochester	UMR Laptop Non-return (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$50.00 - \$2,000.00	\$50.00 - \$2,000.00	0.00%
Rochester	Lab Drawer Supplies/Key Replacement (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$200.00	\$5.00 - \$200.00	0.00%
Rochester	Loss/Damage - UMR Student Housing (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$1,000.00	\$5.00 - \$1,000.00	0.00%
Rochester	Semester Bus Pass - UMR (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$60.00 - \$100.00	\$60.00 - \$100.00	0.00%
Rochester	Capstone Program Background Check (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$60.00	\$25.00 - \$60.00	0.00%
Rochester	National Student Exchange Program - UMR	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.00%
Rochester	Lab Tech for Med Lab Sci Capstone Track at MSHS	Fall/spring/summer	0.05 - 999.99	Flat	\$300.00	\$200.00	-33.33%
Rochester	BSHP Respiratory Care Program Track	Fall/spring/summer	0.05 - 999.99	Flat	\$682.00	\$988.00	44.87%
Rochester	BSHP Echocardiography Program Track	Fall/spring/summer	0.05 - 999.99	Flat	\$599.00	\$797.00	33.06%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Rochester	BSHP Sonography Program Track	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$695.00	39.00%
Rochester	BSHP Radiography Program Track	Fall/spring/summer	0.05 - 999.99	Flat	\$622.00	\$793.00	27.49%
Rochester	BSHS Cytotechnology Capstone	Fall/spring/summer	0.05 - 999.99	Flat	\$1,988.00	\$2,228.00	12.07%
Rochester	BSHS Nuclear Medicine Capstone	Fall/spring/summer	0.05 - 999.99	Flat	\$2,484.00	\$2,739.00	10.27%
Rochester	BSHS Medical Lab Science Capstone	Fall/spring/summer	0.05 - 999.99	Flat	\$1,161.00	\$1,376.00	18.52%
Twin Cities							
Auxiliary Services	U Card Replacement Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Auxiliary Services	UMTC Transportation and Safety Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$24.00	\$24.00	0.00%
Carlson Schl of Mgmt	CSOM Application Fee - MBA - Domestic	Fall/spring	0.05 - 999.99	Flat	\$60.00	\$60.00	0.00%
Carlson Schl of Mgmt	CSOM Application Fee - MBA - International	Fall/spring	0.05 - 999.99	Flat	\$90.00	\$90.00	0.00%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Study Abroad	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Carlson Schl of Mgmt	IBUS Application Fee - IBUS Self-Designated	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Carlson Schl of Mgmt	CSOM Confirmation Fee - Exec MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	0.00%
Carlson Schl of Mgmt	CSOM Deposit - Full Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$1,000.00	100.00%
Carlson Schl of Mgmt	CSOM Deposit - HRIR	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.00%
Carlson Schl of Mgmt	CSOM Deposit - Part Time MBA	Fall/spring/summer	0.05 - 999.99	Flat	\$200.00	\$200.00	0.00%
Carlson Schl of Mgmt	CSOM Credit by Exam	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Carlson Schl of Mgmt	CSOM Lost Clicker	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Carlson Schl of Mgmt	LeaderShape Participation Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Carlson Schl of Mgmt	Women in Business Membership Fee/Dues	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Carlson Schl of Mgmt	IBUS Cancellation Fee - Carlson Study Abroad Program	Fall/spring/summer	0.05 - 999.99	Flat	\$5,500.00	\$5,500.00	0.00%
Carlson Schl of Mgmt	IBUS Global Institute Inbound Exchange	Fall/spring/summer	0.05 - 999.99	Flat	\$3,000.00	\$3,000.00	0.00%
Carlson Schl of Mgmt	IBUS - Romania Residency	Summer	0.05 - 999.99	Variable	\$1,783.00	\$1,400.00 - \$1,900.00	6.56%
Carlson Schl of Mgmt	IBUS China Exec MBA - CHEMBA	Fall/spring/summer	0.05 - 999.99	Flat	\$10,971.00	\$9,335.00	-14.91%
Carlson Schl of Mgmt	IBUS Vienna Executive MBA (VEMBA)	Fall/spring/summer	0.05 - 999.99	Flat	\$8,537.00	\$8,537.00	0.00%
Col of Biological Sci	Placement Exam CBS (pre credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Col of Biological Sci	Room & Board - Itasca (range)	Summer	0.05 - 999.99	Variable	\$245.50 - \$1,375.00	\$245.50 - \$1,375.00	0.00%
Col of Continuing Ed	Online & Distance Learning	Fall/spring/summer	2.0 - 999.99	Flat	\$90.00	\$100.00	11.11%
Col of Continuing Ed	English Language Proficiency Testing	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$40.00	14.29%
Col of Design	Studio Usage - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Col of Design	Key Deposit - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Design	Locker Rental - DESGN	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Col of Ed & Human Devel	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Col of Ed & Human Devel	Confirmation Fee - Master of Education Initial Licensure	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Col of Ed & Human Devel	OLPD Admin Licensure - Initial	Fall/spring/summer	0.05 - 999.99	Flat	\$550.00	\$550.00	0.00%
Col of Ed & Human Devel	OLPD Admin Licensure - Additional	Fall/spring/summer	0.05 - 999.99	Flat	\$275.00	\$275.00	0.00%
Col of Ed & Human Devel	Initial Teacher Licensure Ed TPA	Fall/spring	0.05 - 999.99	Flat	\$270.00	\$270.00	0.00%
Col of Ed & Human Devel	Failure to Return Technology Equipment - CEHD (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$1,500.00	\$5.00 - \$1,500.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Dietetic Internship	Fall/spring	0.05 - 999.99	Flat	\$8,500.00	\$8,500.00	0.00%
Col of Liberal Arts	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art - Studio Deposit - Majors	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Art - Studio Deposit - MFA Studios	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Art- Regis Center Locker Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$50.00	\$10.00 - \$50.00	0.00%
Col of Liberal Arts	Art - Key Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Col of Liberal Arts	Art - Equipment Repair & Replacement (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$3,500.00	\$10.00 - \$3,500.00	0.00%
Col of Liberal Arts	Art - Late Equipment (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$25.00	\$5.00 - \$25.00	0.00%
Col of Liberal Arts	Marching Band - Instrument & Uniform Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Col of Liberal Arts	Marching Band - Instrument & Uniform - Repairs over Allowance	Fall/spring/summer	0.05 - 999.99	Variable	\$0.00	\$2.00 - \$200.00	new
Col of Liberal Arts	Marching Band - Spat Camp	Summer	0.05 - 999.99	Flat	\$80.00	\$100.00	25.00%
Col of Liberal Arts	Marching Band - Spat Camp - Uniforms	Summer	0.05 - 999.99	Variable	\$0.00	\$2.00 - \$50.00	new
Col of Liberal Arts	Music - Locker Rental (range)	Fall/spring	0.05 - 999.99	Variable	\$75.00 - \$120.00	\$25.00 - \$55.00	54.17%
Col of Liberal Arts	Music - Locker Late Checkout & Cleaning	Fall/spring	0.05 - 999.99	Variable	\$0.00	\$15.00 - \$45.00	new
Col of Liberal Arts	Music - Practice Rm Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$250.00	\$25.00 - \$255.00	2.00%
Col of Liberal Arts	Music - Ferguson Hall Lobby Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Col of Liberal Arts	Music - Ultan Recital Hall Rental	Fall/spring/summer	0.05 - 999.99	Flat	\$35.00	\$35.00	0.00%
Col of Liberal Arts	Music - Instrument Rental (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$9.00 - \$135.00	\$9.00 - \$135.00	0.00%
Col of Liberal Arts	Music - Instrument Rental Late Return Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$0.00	\$25.00	new
Col of Liberal Arts	Music - Late Return of Instrument	Fall/spring/summer	0.05 - 999.99	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Music - Lost Ensemble Music (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$25.00 - \$200.00	\$25.00 - \$200.00	0.00%
Col of Liberal Arts	Music - Lost/late Keycard (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00 - \$20.00	\$15.00 - \$20.00	0.00%
Col of Liberal Arts	Music - Piano/Harpichord Tuning	Fall/spring/summer	0.05 - 999.99	Flat	\$125.00	\$125.00	0.00%
Col of Liberal Arts	Music - Performance duplication (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$12.00	\$10.00 - \$12.00	0.00%
Col of Liberal Arts	Music - AV Staffing Fee (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$35.00 - \$140.00	\$35.00 - \$140.00	0.00%
Col of Liberal Arts	Music - Supplemental Staffing Cancellation	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Col of Liberal Arts	Music - Choir Dresses Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$60.00	\$60.00	0.00%
Col of Liberal Arts	Key Deposit - English	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Col of Liberal Arts	ACTFL Exam (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$30.00 - \$200.00	\$30.00 - \$200.00	33.33%
Col of Liberal Arts	Individual Language Assessment (ILA)/ LPE Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Col of Liberal Arts	Language Proficiency Exam - Screening	Fall/spring/summer	0.1 - 999.0	Flat	\$25.00	\$25.00	0.00%
Col of Liberal Arts	Skills Inventory Testing (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$10.00 - \$15.00	\$10.00 - \$15.00	0.00%
Col of Liberal Arts	CLA - OIT Late Equipment (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$5.00 - \$25.00	\$5.00 - \$25.00	0.00%
Col of Liberal Arts	Recommendation Packet Service Fee - HECUA	Fall/spring/summer	0.05 - 999.99	Flat	\$5.00	\$5.00	0.00%
Col of Pharmacy	PharmD Application	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Col of Pharmacy	Confirmation Deposit Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Confirmation Deposit - MOT	Fall/spring/summer	0.05 - 999.99	Flat	\$2,000.00	\$2,000.00	0.00%
Col of Sci & Engineering	Confirmation Deposit - MSST	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Confirmation Deposit - MDI	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Credit by Exam (per credit)	Fall/spring/summer	0.05 - 999.99	PerCredit	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	CEGE Deposit - Clicker	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	CEGE Locker Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	CEGE Lab Key Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Col of Sci & Engineering	CEGE Office Key Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - CEMS	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - CS&E	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Col of Sci & Engineering	Key Deposit - Mech Eng	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Col of Sci & Engineering	Background Check-MSST	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Col of Sci & Engineering	Late Capstone - MOT	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Col of Sci & Engineering	Program Fee - MOT Year 1 & Year 2	Fall/spring	0.05 - 999.99	Flat	\$1,114.00	\$1,114.00	0.00%
Col of Sci & Engineering	MSSE Program Fee 1st & 2nd Year Students	Fall/spring	0.05 - 999.99	Flat	\$1,700.00	\$1,500.00	-11.76%
Col of Veterinary Med	Application Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	Flat	\$85.00	\$85.00	0.00%
Col of Veterinary Med	Confirmation Fee - DVM Program	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Senior VP & Provost	Application Fee - TC Undergrad	Fall/spring	0.05 - 999.99	Flat	\$55.00	\$55.00	0.00%
Senior VP & Provost	Confirmation/Orientation Fee - TC Freshman	Fall/spring	0.05 - 999.99	Flat	\$250.00	\$250.00	0.00%
Senior VP & Provost	Confirmation/Orientation Fee - TC Transfer	Fall/spring/summer	0.05 - 999.99	Flat	\$80.00	\$80.00	0.00%
Senior VP & Provost	Installment/Rebiling Fee	Fall/spring	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Senior VP & Provost	Late Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Senior VP & Provost	Returned Payment Fee (NSF)	Fall/spring/summer	0.05 - 999.99	Flat	\$20.00	\$20.00	0.00%
Senior VP & Provost	Stop Payment Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Senior VP & Provost	Late Registration - Week 1	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Senior VP & Provost	Late Registration - Week 2	Fall/spring	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Senior VP & Provost	Late Registration - Week 3	Fall/spring	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Senior VP & Provost	Transcript Request - TC	Fall/spring/summer	0.05 - 999.99	Flat	\$15.00	\$15.00	0.00%
Senior VP & Provost	Transcript Request - TC Priority Natl	Fall/spring/summer	0.05 - 999.99	Flat	\$30.00	\$30.00	0.00%
Senior VP & Provost	Transcript Request - TC Priority Intl	Fall/spring/summer	0.05 - 999.99	Flat	\$40.00	\$40.00	0.00%
Senior VP & Provost	International Student Academic Fee	Fall/spring	0.05 - 5.99	Flat	\$125.00	\$125.00	0.00%
Senior VP & Provost	International Student Academic Fee	Fall/spring	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%
Senior VP & Provost	International Student Academic Fee	Summer	0.05 - 2.99	Flat	\$62.50	\$62.50	0.00%
Senior VP & Provost	International Student Academic Fee	Summer	3.00 - 5.99	Flat	\$125.00	\$125.00	0.00%
Senior VP & Provost	International Student Academic Fee	Summer	6.00 - 999.99	Flat	\$250.00	\$250.00	0.00%
Senior VP & Provost	HECUA - Administrative Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$225.00	\$225.00	0.00%
Senior VP & Provost	National Student Exchange Orientation	Fall/spring/summer	0.05 - 999.99	Flat	\$50.00	\$50.00	0.00%
Senior VP & Provost	National Student Exchange Program	Fall/spring/summer	0.05 - 999.99	Flat	\$225.00	\$225.00	0.00%
Global Prog & Strategy All	MN Semester Study Abroad Confirmation Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Global Prog & Strategy All	MN Semester Study Abroad	Fall/spring	0.05 - 999.99	Flat	\$10,260.00	\$10,773.00	5.00%
Global Prog & Strategy All	MN Semester Study Abroad	Summer	0.05 - 999.99	Flat	\$6,333.00	\$6,419.00	1.36%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Global Prog & Strategy All	International Sponsored Student Fee	Fall/spring	0.05 - 999.99	Flat	\$300.00	\$300.00	0.00%
Global Prog & Strategy All	International Sponsored Student Fee	Summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.00%
Global Prog & Strategy All	International Student Support Services	Fall/spring	0.05 - 999.99	Flat	\$145.00	\$145.00	0.00%
Global Prog & Strategy All	International Student Support Services	Summer	0.05 - 999.99	Flat	\$70.00	\$70.00	0.00%
Global Prog & Strategy All	International Student Aid	Fall/spring	0.05 - 999.99	Flat	\$14.00	\$14.00	0.00%
Global Prog & Strategy All	International Student Aid	Summer	0.05 - 999.99	Flat	\$8.00	\$8.00	0.00%
Graduate School	Application Fee - GRAD - Re-Admission/Change of Status	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Graduate School	Application Fee - GRAD (domestic)	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Graduate School	Application Fee - GRAD (International)	Fall/spring/summer	0.05 - 999.99	Flat	\$95.00	\$95.00	0.00%
Health Sciences	Application Processing Fee - Occ Therapy/Clinical Lab Sci	Fall/spring/summer	0.05 - 999.99	Flat	\$42.00	\$42.00	0.00%
Health Sciences	Admission Confirmation Fee - Occupational Therapy Program	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.00%
Health Sciences	CSPH Health Coaching	Fall/spring/summer	0.05 - 999.99	Flat	\$0.00	\$300.00	new
Health Sciences	CSH Hawaii Deposit (range)	Fall/spring	0.05 - 999.99	Variable	\$100.00 - \$600.00	\$100.00 - \$600.00	0.00%
Health Sciences	The Medical Laboratory Sciences Equipment Loss/Damage Fee (range)	Fall/spring/summer	0.05 - 999.99	Variable	\$50.00 - \$1,000.00	\$50.00 - \$1,000.00	0.00%
Humphrey Schl of Public Affr	International Fellow Orientation/First Year	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.00%
Law School	Application - LAW	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Law School	Application - LLM - Law School	Fall/spring/summer	0.05 - 999.99	Flat	\$70.00	\$70.00	0.00%
Law School	Confirmation - LAW	Fall/spring/summer	0.05 - 999.99	Flat	\$750.00	\$750.00	0.00%
Law School	Confirmation - LLM	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Law School	Transcript - Law	Fall/spring/summer	0.05 - 999.99	Flat	\$12.00	\$12.00	0.00%
Law School	Locker Rental - Law	Fall/spring/summer	0.05 - 999.99	Flat	\$10.00	\$10.00	0.00%
Medical School	Application Fee - MED (Duluth)	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Medical School	Application Fee - MED (Twin Cities)	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Medical School	Confirmation Fee - MED - Duluth	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Medical School	Confirmation Fee - MED - TC	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Medical School	Confirmation Fee - MED - Mortuary Science	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Schl of Dentistry	Application - DENT - DDS	Fall/spring/summer	0.05 - 999.99	Flat	\$85.00	\$85.00	0.00%
Schl of Dentistry	Application - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Schl of Dentistry	Application - DENT - Endodontics	Fall/spring/summer	0.05 - 999.99	Flat	\$58.00	\$58.00	0.00%
Schl of Dentistry	Application - DENT - Orthodontics (Domestic)	Fall/spring/summer	0.05 - 999.99	Flat	\$100.00	\$100.00	0.00%
Schl of Dentistry	Application - DENT - Orthodontics (International)	Fall/spring/summer	0.05 - 999.99	Flat	\$125.00	\$125.00	0.00%
Schl of Dentistry	Application - DENT - PASS	Fall/spring/summer	0.05 - 999.99	Flat	\$145.00	\$150.00	3.45%
Schl of Dentistry	Application - DENT - Periodontology (Domestic)	Fall/spring/summer	0.05 - 999.99	Flat	\$60.00	\$65.00	8.33%
Schl of Dentistry	Application - DENT - Periodontology (International)	Fall/spring/summer	0.05 - 999.99	Flat	\$65.00	\$70.00	7.69%
Schl of Dentistry	Application - DENT - Prosthodontics	Fall/spring/summer	0.05 - 999.99	Flat	\$63.00	\$63.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - DDS	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,500.00	50.00%
Schl of Dentistry	Confirmation Fee - DENT - Dental Hygiene	Fall/spring/summer	0.05 - 999.99	Flat	\$150.00	\$150.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - Dental Therapy	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,000.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - Endontic	Fall/spring/summer	0.05 - 999.99	Flat	\$2,000.00	\$2,000.00	0.00%
Schl of Dentistry	Confirmation Fee - DENT - PASS	Fall/spring/summer	0.05 - 999.99	Flat	\$38,444.00	\$25,000.00	-34.97%
Schl of Dentistry	Transfer Evaluation - DENT - DDS	Fall/spring/summer	0.05 - 999.99	Flat	\$1,000.00	\$1,500.00	50.00%
Schl of Dentistry	Summer Instrument Usage/Materials - Undergrad DT, Dental Therapy- YR1 & YR2	Summer	0.05 - 999.99	Flat	\$1,016.00	\$1,016.00	0.00%
Schl of Dentistry	Instrument Usage/Material - Dental Hygiene	Fall/spring	0.05 - 999.99	Flat	\$824.00	\$836.00	1.46%
Schl of Dentistry	Instrument Usage/Material - Dental Hygiene	Summer	0.05 - 999.99	Flat	\$495.00	\$52.00	-89.49%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad	Fall/spring	0.05 - 999.99	Flat	\$2,044.00	\$2,075.00	1.52%
Schl of Dentistry	Instrument Usage/Material - Dental Therapy - Grad	Summer	0.05 - 999.99	Flat	\$1,016.00	\$1,031.00	1.48%
Schl of Dentistry	Instrument Usage/Materials - DDS1,2,3,4,5,PASS 3,4, DT undergrad YR 2 & YR 3	Fall/spring	0.05 - 999.99	Flat	\$2,044.00	\$2,075.00	1.52%
Schl of Dentistry	Instrument Usage/Materials - Endo(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$1,358.00	\$1,383.00	1.84%
Schl of Dentistry	Instrument Usage/Materials - Peds(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$821.00	\$833.00	1.46%
Schl of Dentistry	Instrument Usage/Materials - Perio(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$608.00	\$317.00	-47.86%

University of Minnesota 2016-2017 Tuition Plan: Miscellaneous Fees

Campus/College	Fee Name	Terms	Credit range	Rate type	2016 Amount	2016 Amount	Percent Change
Schl of Dentistry	Instrument Usage/Materials - Prosth(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$983.00	\$998.00	1.53%
Schl of Dentistry	Instrument Usage/Materials - TMJ(Grad & Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$502.00	\$510.00	1.59%
Schl of Dentistry	Overgarments - Oral Surgery (Grad and Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$68.00	\$68.00	0.00%
Schl of Dentistry	Overgarments - Ortho (Grad and Certificate)	Fall/spring/summer	0.05 - 999.99	Flat	\$102.00	\$102.00	0.00%
Schl of Dentistry	Summer Instrument Usage/Materials - DDS,2,3,4,5,	Summer	0.05 - 999.99	Flat	\$1,016.00	\$1,031.00	1.48%
Schl of Dentistry	Canadian & MN Boards-DENT (DDS 4)	Fall/spring/summer	0.05 - 999.99	Flat	\$225.00	\$225.00	0.00%
Schl of Dentistry	Residency Tranfer Fee-Dental Res (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$2,800 - \$13,000	\$2,800 - \$13,000	0.00%
Schl of Nursing	Confirmation - NURSG - MN, PhD, DNP	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Schl of Nursing	Confirmation - NURSG - Baccalaureate	Fall/spring/summer	0.05 - 999.99	Flat	\$500.00	\$500.00	0.00%
Schl of Nursing	Nursing BSN Testing NCLEX-RN and module training	Fall/spring	0.05 - 999.99	Flat	\$75.00	\$75.00	0.00%
Schl of Nursing	Nursing MN Testing NCLEX-RN and module training	Fall/spring/summer	0.05 - 999.99	Flat	\$60.00	\$60.00	0.00%
Schl of Nursing	Lab, Simulation & Clinic	Fall/spring/summer	0.05 - 999.99	Flat	\$700.00	\$700.00	0.00%
Schl of Nursing	Nurse Anesthesia Program	Fall/spring/summer	0.05 - 999.99	Flat	\$457.00	\$457.00	0.00%
Schl of Public Health	SPH Admission Deposit	Fall/spring/summer	0.05 - 999.99	Flat	\$250.00	\$250.00	0.00%
Schl of Public Health	ASU Program Fee	Fall/spring/summer	0.05 - 999.99	Flat	\$337.00	\$337.00	0.00%
Student Affairs	Career Assessments (range)	Fall/spring/summer	0.05 - 999.99	Flat	\$9.00 - \$39.00	\$10.00 - \$30.00	-23.08%
Student Affairs	Dental Insurance - TC	Fall/spring	0.05 - 999.99	Flat	\$220.15	\$242.25	10.04%
Student Affairs	Dental Insurance - UMC	Fall/spring	0.05 - 999.99	Flat	\$220.15	\$242.25	10.04%
Student Affairs	Dental Insurance - UMD	Fall/spring	0.05 - 999.99	Flat	\$220.15	\$242.25	10.04%
Student Affairs	Dental Insurance - UMM	Fall/spring	0.05 - 999.99	Flat	\$220.15	\$242.25	10.04%
Student Affairs	Health Plan - TC	Fall/spring	6.0 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - TC	Summer	3.0 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - TC - AHC	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - TC - AHC	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Fall/spring	0.05 - 999.99	Flat	\$181.25	\$195.65	7.94%
Student Affairs	Health Plan - TC - Dental Res/Fellow	Summer	0.05 - 999.99	Flat	\$72.50	\$78.26	7.94%
Student Affairs	Health Plan - TC - GA	Fall/spring	0.05 - 999.99	Flat	\$109.74	\$115.68	5.41%
Student Affairs	Health Plan - TC - Group Extended Coverage	Fall/spring/summer	0.05 - 5.99	Flat	\$128.08	\$129.93	1.44%
Student Affairs	Health Plan - TC -International Students	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - TC -International Students	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMC	Fall/spring	6.0 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMC	Summer	3.0 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMC - International Students	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMC - International Students	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMD	Fall/spring	6.0 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMD	Summer	3.0 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMD - AHC	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMD - AHC	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMD - Graduate Assistant	Fall/spring/summer	0.05 - 999.99	Flat	\$109.74	\$115.68	5.41%
Student Affairs	Health Plan - UMD - International Students	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMD - International Students	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMM	Fall/spring	6.0 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMM	Summer	3.0 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Health Plan - UMM - International Students	Fall/spring	0.05 - 999.99	Flat	\$999.00	\$999.00	0.00%
Student Affairs	Health Plan - UMM - International Students	Summer	0.05 - 999.99	Flat	\$547.00	\$547.00	0.00%
Student Affairs	Long-Term Disability - TC	Fall/spring	0.05 - 999.99	Flat	\$42.50	\$43.50	2.35%
Student Affairs	Long-Term Disability - TC -DENT	Fall/spring	0.05 - 999.99	Flat	\$51.05	\$51.05	0.00%
Student Affairs	Long-Term Disability - TC -DENT	Summer	0.05 - 999.99	Flat	\$20.42	\$20.42	0.00%
Student Affairs	Long-Term Disability - UMD - AHC	Fall/spring	0.05 - 999.99	Flat	\$42.50	\$43.50	2.35%
University Finance	Capital Enhancement Fee for Student Life	Fall/spring	6.0 - 999.99	Flat	\$75.00	\$75.00	0.00%
University Finance	Stadium Fee	Fall/spring	6.0 - 999.99	Flat	\$12.50	\$6.00	-52.00%

**Attachment 10:
University of Minnesota 2016-2017 Tuition Plan: Academic Fees**


Campus/College	Fee Name	Terms	Credit range	2016 Amount	2017 Amount	Percent Change
<u>Crookston</u>						
Crookston	Campus Fee - UMC - Technology Access	Fall/spring	0.05 - 999.99	\$250.00	\$250.00	0.00%
Crookston	Durable Goods - Computer/Notebook	Fall/spring	6.0 - 999.99	\$250.00	\$250.00	0.00%
<u>Duluth</u>						
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	0.05 - 5.99	\$120.50	\$122.00	1.24%
Duluth	Collegiate Fee - UMD - CEHSP	Fall/spring	6.0 - 999.99	\$241.00	\$244.00	1.24%
Duluth	Collegiate Fee - UMD - CEHSP	Summer	0.05 - 2.99	\$60.25	\$61.00	1.24%
Duluth		Summer	3.0 - 999.99	\$120.50	\$122.00	1.24%
Duluth	Collegiate Fee - UMD - CLA	Fall/spring	0.05 - 5.99	\$136.00	\$139.00	2.21%
Duluth	Collegiate Fee - UMD - CLA	Fall/spring	6.0 - 999.99	\$272.00	\$278.00	2.21%
Duluth	Collegiate Fee - UMD - CLA	Summer	0.05 - 2.99	\$68.00	\$69.50	2.21%
Duluth	Collegiate Fee - UMD - CLA	Summer	3.0 - 999.99	\$136.00	\$139.00	2.21%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	0.05 - 5.99	\$108.00	\$109.50	1.39%
Duluth	Collegiate Fee - UMD - LSBE	Fall/spring	6.0 - 999.99	\$216.00	\$219.00	1.39%
Duluth	Collegiate Fee - UMD - LSBE	Summer	0.05 - 2.99	\$54.00	\$54.75	1.39%
Duluth	Collegiate Fee - UMD - LSBE	Summer	3.0 - 999.99	\$108.00	\$109.50	1.39%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	0.05 - 5.99	\$133.00	\$136.00	2.26%
Duluth	Collegiate Fee - UMD - SCSE	Fall/spring	6.0 - 999.99	\$266.00	\$272.00	2.26%
Duluth	Collegiate Fee - UMD - SCSE	Summer	0.05 - 2.99	\$66.50	\$68.00	2.26%
Duluth	Collegiate Fee - UMD - SCSE	Summer	3.0 - 999.99	\$133.00	\$136.00	2.26%
Duluth	Collegiate Fee - UMD - SFA	Fall/spring	0.05 - 5.99	\$183.00	\$184.50	0.82%
Duluth	Collegiate Fee - UMD - SFA	Fall/spring	6.0 - 999.99	\$366.00	\$369.00	0.82%
Duluth	Collegiate Fee - UMD - SFA	Summer	0.05 - 2.99	\$91.50	\$92.25	0.82%
Duluth	Collegiate Fee - UMD - SFA	Summer	3.0 - 999.99	\$183.00	\$184.50	0.82%
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	0.05 - 5.99	\$80.50	\$82.00	1.86%
Duluth	Collegiate Fee - UMD - UStu	Fall/spring	6.0 - 999.99	\$161.00	\$164.00	1.86%
Duluth	Collegiate Fee - UMD - UStu	Summer	0.05 - 2.99	\$40.25	\$41.00	1.86%
Duluth	Collegiate Fee - UMD - UStu	Summer	3.0 - 999.99	\$80.50	\$82.00	1.86%
<u>Morris</u>						
Morris	Campus Fee - UMM	Fall/spring	0.05 - 5.99	\$45.00	\$45.00	0.00%
Morris	Campus Fee - UMM	Fall/spring	6.0 - 999.99	\$90.00	\$90.00	0.00%
Morris	Campus Fee - UMM	Summer	0.05 - 999.99	\$45.00	\$45.00	0.00%
<u>Rochester</u>						
Rochester	Campus Fee - UMR	Fall/spring/summer	0.05 - 5.99	\$75.00	\$75.00	0.00%
Rochester	Campus Fee - UMR	Fall/spring/summer	6.0 - 999.99	\$150.00	\$150.00	0.00%
Rochester	Durable Goods - Laptop Program UMR (credit range change: previously \$75 for <6 cr)	Fall/spring	0.05 - 999.99	\$350.00	\$350.00	0.00%
<u>Twin Cities</u>						
Carlson Schl of Mgmt	CSOM Collegiate Fee	Fall/spring	0.05 - 8.99	\$290.00	\$290.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Fall/spring	9.0 - 999.99	\$580.00	\$580.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	0.05 - 5.99	\$145.00	\$145.00	0.00%
Carlson Schl of Mgmt	CSOM Collegiate Fee	Summer	6.0 - 999.99	\$290.00	\$290.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	3.0 - 5.99	\$115.00	\$115.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Fall/spring	6.0 - 999.99	\$230.00	\$230.00	0.00%
Col of Biological Sci	Collegiate Fee - CBS	Summer	3.0 - 999.99	\$115.00	\$115.00	0.00%
Col of Continuing Ed	Collegiate Fee - CCE	Fall/spring	0.05 - 5.99	\$55.00	\$75.00	36.36%
Col of Continuing Ed	Collegiate Fee - CCE	Fall/spring	6.0 - 999.99	\$110.00	\$150.00	36.36%
Col of Continuing Ed	Collegiate Fee - CCE	Summer	0.05 - 5.99	\$27.50	\$37.50	36.36%
Col of Continuing Ed	Collegiate Fee - CCE	Summer	6.0 - 999.99	\$55.00	\$75.00	36.36%

**Attachment 10:
University of Minnesota 2016-2017 Tuition Plan: Academic Fees**

Campus/College	Fee Name	Terms	Credit range	2016 Amount	2017 Amount	Percent Change
Col of Design	Collegiate Fee - DESGN	Fall/spring	0.05 - 5.99	\$175.00	\$175.00	0.00%
Col of Design	Collegiate Fee - DESGN	Fall/spring	6.0 - 999.99	\$350.00	\$350.00	0.00%
Col of Design	Collegiate Fee - DESGN	Summer	0.05 - 5.99	\$87.50	\$87.50	0.00%
Col of Design	Collegiate Fee - DESGN	Summer	6.0 - 999.99	\$175.00	\$175.00	0.00%
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	1.0 - 5.99	\$95.00	\$95.00	0.00%
Col of Ed & Human Devel	Collegiate Fee - CEHD	Fall/spring/summer	6.0 - 999.99	\$190.00	\$190.00	0.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	0.05 - 5.99	\$55.00	\$110.00	100.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Fall/spring	6.0 - 999.99	\$110.00	\$220.00	100.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	0.05 - 2.99	\$27.50	\$55.00	100.00%
Col of Food, Ag & Nat Rsrc Sci	Collegiate Fee - CFANS	Summer	3.0 - 999.99	\$55.00	\$110.00	100.00%
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	0.05 - 5.99	\$77.50	\$100.00	29.03%
Col of Liberal Arts	Collegiate Fee - CLA	Fall/spring/summer	6.0 - 999.99	\$155.00	\$200.00	29.03%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	0.05 - 5.99	\$105.00	\$105.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Fall/spring	6.0 - 999.99	\$210.00	\$210.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	0.05 - 5.99	\$52.50	\$52.50	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - Grad Prog Term Fee	Summer	6.0 - 999.99	\$105.00	\$105.00	0.00%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Fall/spring	0.05 - 999.99	\$408.00	\$425.00	4.17%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - TC	Summer	0.05 - 999.99	\$204.00	\$212.50	4.17%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Fall/spring	0.05 - 999.99	\$408.00	\$425.00	4.17%
Col of Pharmacy	Collegiate Fee - PHARM - PharmD - UMD	Summer	0.05 - 999.99	\$204.00	\$212.50	4.17%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	0.05 - 5.99	\$150.00	\$150.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Fall/spring	6.0 - 999.99	\$300.00	\$300.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	0.05 - 2.99	\$75.00	\$75.00	0.00%
Col of Sci & Engineering	Collegiate Fee - CSENG	Summer	3.0 - 999.99	\$150.00	\$150.00	0.00%
Col of Veterinary Med	Collegiate Fee - VETMD	Fall/spring/summer	2.0 - 999.99	\$525.00	\$525.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	0.05 - 5.99	\$125.00	\$125.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Fall/spring	6.0 - 999.99	\$250.00	\$250.00	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	0.05 - 2.99	\$37.50	\$37.50	0.00%
Humphrey Schl of Public Affr	Collegiate Fee - HHH	Summer	3.0 - 999.99	\$50.00	\$50.00	0.00%
Law School	Collegiate Fee - LAW	Fall/spring	0.05 - 5.99	\$237.50	\$237.50	0.00%
Law School	Collegiate Fee - LAW	Fall/spring	6.0 - 999.99	\$475.00	\$475.00	0.00%
Law School	Collegiate Fee - LAW	Summer	0.05 - 999.99	\$180.00	\$180.00	0.00%
Medical School	Collegiate Fee - MED - Mortuary Science Program	Fall/spring/summer	0.05 - 999.99	\$50.00	\$50.00	0.00%
Medical School	Collegiate Fee - MED - Duluth - Medical Students	Fall/spring	0.05 - 999.99	\$230.00	\$200.00	-13.04%
Medical School	Collegiate Fee - MED - TC Medical Students	Fall/spring	0.05 - 999.99	\$230.00	\$200.00	-13.04%
Schl of Dentistry	Collegiate Fee - DENT	Fall/spring/summer	0.05 - 999.99	\$207.00	\$207.00	0.00%
Schl of Dentistry	Interactive Audio Tools	Fall/spring	0.05 - 999.99	\$32.00	\$32.00	0.00%
Schl of Dentistry	Durable Goods - CD-ROM -Dent OA Teeth	Fall/spring	0.05 - 999.99	\$25.00	\$25.00	0.00%
Schl of Dentistry	Durable Goods - Oper/Pros Typodont-PASS	Summer	0.05 - 999.99	\$238.00	\$238.00	0.00%
Schl of Nursing	Collegiate Fee - NURSG	Fall/spring/summer	0.05 - 999.99	\$210.00	\$210.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	0.05 - 5.99	\$110.00	\$110.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Fall/spring	6.0 - 999.99	\$145.00	\$145.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	0.05 - 5.99	\$55.00	\$55.00	0.00%
Schl of Public Health	Collegiate Fee - PUBHL	Summer	6.0 - 999.99	\$75.00	\$75.00	0.00%

Attachment 11:**University of Minnesota 2016-2017 Student Services Fees****UNIVERSITY OF MINNESOTA***Office of the Executive Vice President and Provost*234 Morrill Hall
100 Church Street S.E.
Minneapolis MN 55455-0110Office: 612-625-0051
Fax: 612-624-3814

April 28, 2016

To: President Eric Kaler
Richard Pfutzenreuter, Vice President and Chief Financial OfficerFrom: Karen Hanson, Executive Vice President and Provost 

Re: Student Services Fees Recommendations for 2016-17

Attached are the 2016-17 Student Services Fees recommendations for the University of Minnesota campuses. Each of the five campuses has its own autonomous review and recommendation process, and each is governed by a student-majority committee appointed by the student association on that campus. Each campus Student Services Fees committee then forwards its recommendations to the appropriate chancellor or vice provost, who in turn reviews and comments upon these recommendations and then submits them to my office.

I am forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget for their review and action.

The recommendations for the mandatory 2016-17 Student Services Fees for each campus are as follows:

Campus	2015-16 Semester Fee	2016-17 Semester Fee	Percentage Increase
UMC	232.75	259.75	11.6%
UMD	325.89	348.13	6.8%
UMM	385.00	385.00	0
UMR	168.00	168.00	0
UMTC	430.51	432.18	0.4%

The details of the Student Services Fees recommendations submitted by each campus are attached. The student services fees recommendation for the University of Minnesota, Crookston has increased by 11.6%, primarily due to operations and maintenance of the new UMC Wellness Center. The student services fees recommendation for the University of Minnesota, Duluth has increased by 6.82%, reflecting the decision to maintain student services with a projected enrollment decline of 1,000 students (estimated at 17,200). Student services fees for both the University of Minnesota, Morris and University of Minnesota, Rochester will remain the same. The student services fees for the University of Minnesota, Twin Cities has increased by 0.4%, representing the committee's work to keep increases as low as possible while providing for the breadth of programs and services for student groups and campus health and wellness.

I want to take this opportunity to thank the Fees Committee members on each campus for their dedication and service on this very important and demanding project. Theirs is a big responsibility, one affecting nearly all students at the University, and we appreciate the commitment of the committee members to recommending fair and equitable fees that will best serve our student body.

Attachments

Driven to DiscoverSM

**Attachment 11:
University of Minnesota 2016-2017 Student Services Fees**

2016-2017 Student Services Fees Recommendations

University of Minnesota - Crookston Campus

Mandatory Student Fees <i>assessed on all students registered for 6 or more credits</i>	FY 2015-16 Approved by Administration			FY 2016-17 Requested by Organization			FY 2016-17 Recommended by Fees Committee		FY 2016-17 Recommended by Administration	
	Organization Name	Semester Students	Semester Income	Semester Fee	Semester Students	Semester Income	Semester Fee	Semester Income	Semester Fee	Semester Income
Clubs and Organizations	1,850	\$14,800	\$8.00	1,850	\$14,800	\$8.00	\$14,800	\$8.00	\$14,800	\$8.00
Concerts and Lectures	1,850	\$9,250	\$5.00	1,850	\$9,250	\$5.00	\$9,250	\$5.00	\$9,250	\$5.00
Crookston Student Association (CSA)	1,850	\$12,950	\$7.00	1,850	\$12,950	\$7.00	\$12,950	\$7.00	\$12,950	\$7.00
Student Experience	1,850	\$2,313	\$1.25	1,850	\$2,313	\$1.25	\$2,313	\$1.25	\$2,313	\$1.25
Fitness Center	1,850	\$27,750	\$15.00	1,850	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00
Health Service	1,850	\$59,200	\$32.00	1,850	\$59,200	\$32.00	\$59,200	\$32.00	\$59,200	\$32.00
Intercollegiate Athletics	1,850	\$127,650	\$69.00	1,850	\$127,650	\$69.00	\$127,650	\$69.00	\$127,650	\$69.00
Intramurals	1,850	\$11,100	\$6.00	1,850	\$14,800	\$8.00	\$12,950	\$7.00	\$12,950	\$7.00
NACTA	1,850	\$5,550	\$3.00	1,850	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00
Publications	1,850	\$1,850	\$1.00	1,850	\$0	\$0.00	\$0	\$0.00	\$0	\$0.00
Student Activities (SPACE)	1,850	\$53,650	\$29.00	1,850	\$53,650	\$29.00	\$53,650	\$29.00	\$53,650	\$29.00
Student Center	1,850	\$14,800	\$8.00	1,850	\$14,800	\$8.00	\$14,800	\$8.00	\$14,800	\$8.00
Student Center Equipment Renewal	1,850	\$5,550	\$3.00	1,850	\$5,550	\$3.00	\$5,550	\$3.00	\$5,550	\$3.00
Study Abroad	1,850	\$4,625	\$2.50	1,850	\$4,625	\$2.50	\$4,625	\$2.50	\$4,625	\$2.50
CSSD	1,850	\$7,400	\$4.00	1,850	\$7,400	\$4.00	\$7,400	\$4.00	\$7,400	\$4.00
Recreation Center	1,850	\$64,750	\$35.00	1,850	\$148,000	\$80.00	\$148,000	\$80.00	\$148,000	\$80.00
Ag-Arama	1,850	\$1,850	\$1.00	1,850	\$1,850	\$1.00	\$1,850	\$1.00	\$1,850	\$1.00
Golden Eagle Pep Band	1,850	\$5,550	\$3.00	1,850	\$5,550	\$3.00	\$5,550	\$3.00	\$5,550	\$3.00
Total Student Fees		\$430,588	\$232.75		\$482,388	\$260.75	\$480,538	\$259.75	\$480,538	\$259.75

**Attachment 11:
University of Minnesota 2016-2017 Student Services Fees**

**FY17 STUDENT SERVICES FEES RECOMMENDATIONS
University of Minnesota - Duluth Campus**

<i>(Total student transactions)</i>	2014-15 Allocation (18,200)	2015-16 Allocation (17,700)	2016-17 Request (17,200)	2016-17 Recommen d (17,200)	PER STUDENT	Percent Change
Access for All	4,000	4,000	4,000	4,000	\$ 0.23	0.00%
Asian Pacific American Student Associa	13,600	13,600	16,000	16,000	\$ 0.93	17.65%
Black Student Association	15,000	15,000	17,000	17,000	\$ 0.99	13.33%
Bulldog Taxi	38,200	25,000	20,000	15,000	\$ 0.87	-40.00%
CRU	2,000	3,200	3,900	3,200	\$ 0.19	0.00%
CFACT	6,000	4,000	0	0	\$ -	-100.00%
Chinese Student & Scholar Association	4,000	8,000	12,000	8,000	\$ 0.47	0.00%
Glensheen	15,000	15,000	10,000	10,000	\$ 0.58	-33.33%
Greek Life	2,250	2,250	0	0	\$ -	-100.00%
Green Fund		6,200	6,200	6,200	\$ 0.36	0.00%
Health Services	1,317,787	1,396,000	1,445,000	1,410,000	\$ 81.98	1.00%
Health Services Capital Imp	125,000	104,000	150,000	115,000	\$ 6.69	10.58%
Intercollegiate Athletics	1,011,371	990,000	1,009,800	1,000,000	\$ 58.14	1.01%
International Club	9,000	10,000	14,500	12,000	\$ 0.70	20.00%
InterVarsity		2,500	5,000	3,000	\$ 0.17	20.00%
Kirby Program Board	172,198	177,000	185,000	181,000	\$ 10.52	2.26%
Kirby Student Center	886,125	934,000	934,000	934,000	\$ 54.30	0.00%
Kirby Capital Improvement	423,000	375,000	425,000	400,000	\$ 23.26	6.67%
KUMD The Basement	100,000	100,000	110,000	90,000	\$ 5.23	-10.00%
Latino Chicano Student Association	13,600	13,600	16,000	16,000	\$ 0.93	17.65%
Library Communication and Events Tea	1,200	1,300	2,300	2,300	\$ 0.13	76.92%
MPIRG	42,727	32,000	49,950	45,000	\$ 2.62	40.63%
Music Organizations	55,000	55,000	55,000	55,000	\$ 3.20	0.00%
Queer and Allied Student Union	12,000	12,000	14,000	14,000	\$ 0.81	16.67%
Rec Sports Outdoor Program	1,006,294	1,040,000	1,110,000	1,100,000	\$ 63.95	5.77%
RSOP Capital Improvement	211,104	195,000	200,000	190,000	\$ 11.05	-2.56%
SERVE	6,450	6,600	5,000	4,300	\$ 0.25	-34.85%
Statesman	31,146	31,000	35,000	33,500	\$ 1.95	8.06%
Student Association	95,000	92,000	102,000	98,000	\$ 5.70	6.52%
Theatre	55,000	55,000	60,000	55,000	\$ 3.20	0.00%
Tweed Museum	18,000	18,000	18,000	18,000	\$ 1.05	0.00%
Womens Resource Action Center	10,000	10,000	12,000	12,000	\$ 0.70	20.00%
TOTAL ALLOCATIONS =	\$5,702,052	\$5,746,250	\$6,046,650	\$5,867,500	\$ 341.13	
STUDENT FEE =	\$ 313.30	\$ 324.65	\$ 351.55	\$ 341.13		
FACILITIES CAPITAL IMPROVEMENT	\$ 15	\$ 10	\$ 10	\$ 7		
STUDENT FEE & CAPT FEE=	\$ 328.30	\$ 334.65	\$ 361.55	\$ 348.13	\$ 341.13	
BUYDOWN FROM SSF RESERVES	\$ 150,000	\$ 155,000	\$ -	\$ -		
TOTAL AFTER BUYDOWN	\$ 320.06	\$ 325.89	\$ 361.55	\$ 348.13		6.83% increase

Capital Reserve Recommendations

Green Fund - Solar Oppotunities	\$100,000
Intervarsity - Banner and Equipment	\$1,000

**Attachment 11:
University of Minnesota 2016-2017 Student Services Fees**

SUMMER 2016 STUDENT SERVICES FEES RECOMMENDATIONS

University of Minnesota - Duluth Campus

	SUMMER 2014	SUMMER 2015	SUMMER 2016	SUMMER 2017
	APPROVED FEE	APPROVED FEE	APPROVED FEE	CHANCELLOR'S RECOMMENDATION
KIRBY STUDENT CENTER	34.23	33.67	35.35	35.35
KSC CAPITAL IMPROVEMENT	14.57	15.57	14.19	14.19
KUMD	3.64	3.68	3.79	3.79
HEALTH SERVICES	37.74	38.54	39.63	39.63
HEALTH SERVICES CAPITAL IMP	2.72	3.43	2.95	2.95
REC SPTS/OUTDOOR PRG	39.43	39.56	39.37	39.37
RSOP CAPITAL IMPROVEMENT	7.67	7.77	7.38	7.38
TOTAL FEE	140.00	142.22	142.66	142.66

**Attachment 11:
University of Minnesota 2016-2017 Student Services Fees**

Morris Student Service Fee Recommendations		
2016-2017 Academic Year		
All fees are per student per semester		
	2015-2016 Actual	2016-2017 Recommended
Student Activities Fee	\$118.50	\$118.50
Student Center Fee*	\$39.00	\$39.00
Athletic Fee	\$45.00	\$45.00
Regional Fitness Center Fee**	\$92.50	\$92.50
Health and Wellness Services Fee	\$90.00	\$90.00
Total	\$385.00	\$385.00

*Student Center Fee Includes:

Student Center Operation Fee of \$24.00

Student Center Reserve Fee of \$15.00

**Regional Fitness Center Fee includes:

Regional Fitness Center Membership Fee of \$90.50

Regional Fitness Center Reserve Fee of \$2.00

**Attachment11:
University of Minnesota 2016-2017 Student Services Fees**

**University of Minnesota, Morris
Student Activity Fee Allocations 2016-2017**

Funded Organizations	2016-2017 ALLOC.
University Programs and Services	
Intramurals and Recreation	\$12,450
Community Engagement	\$27,450
Office of Student Activities (OSA)	\$37,000
World Touch Cultural Heritage Week (WTCHW)	\$23,950
Campus Life Programs	
Big Friend / Little Friend (BFLF)	\$4,786
CAC Concerts Committee	\$13,800
CAC Convocations Committee	\$23,950
CAC Coordinating Board	\$11,400
CAC Films Committee	\$7,950
CAC Homecoming and Traditions (HAT)	\$4,150
CAC Performing Arts Committee (PAC)	\$36,950
Mock Trial and Pre-Law Society	\$10,500
University Recognized Organizations	
Asian Student Association (ASA)	\$7,950
Black Student Union (BSU)	\$8,200
Circle of Nations Indigenous Assoc. (CNIA)	\$19,250
Equality	\$7,950
International Student Association	\$775
KUMM - the U 90 Alternative Radio	\$8,150
Morris Campus Student Association (MCSA)	\$5,950
The University Register (UR)	\$15,700
Voices Unidas	\$4,683
Women of Color Association (WOCA)	\$5,600
Independent Student Groups	
American Chemical Society (ACS)	\$3,600
Cougar Cheerleading	\$1,236
French Club (Entre Nous)	\$2,900
Men's Rugby Team	\$12,000
Minnesota Public Interest Research Group (MPIRG)	\$11,150
Women's Rugby	\$11,300
Assistance to Student Groups	
Assistance to Student Groups Fund (ASG)	\$30,000
Total Activity Fees Allocated	\$370,730
Estimated Fees to Be Collected at \$118.50/semester	\$375,977

**Attachment 11:
University of Minnesota 2016-2017 Student Services Fees**

**UM Rochester Student Services Fee Recommendations
2016 - 2017 Academic Year**

	2015-2016 Actual	2016-2017 Recommended
TOTAL of Components	168.00	168.00
Fitness, Recreation, Sports	90.00	90.00
Mental & Physical Wellness	55.50	55.50
Student Activities & Rochester Student Association	20.00	20.00
Study Abroad/Learning Abroad	1.50	1.50
Diversity Programming	1.00	1.00

The Student Services Fee is per student per semester (Fall and Spring only) for students taking 6 or more credits

University of Minnesota 2016-2017 Student Services Fees

Twin Cities Student Service Fees Committee
Recommendations for 2016-17 Funding

Fees Groups:	2015-16 Final Rec.		2016-17 Stu Fees Requested		2016-17 Stu Fees Initial Rec.		2016-17 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
African Student Association (ASA)	\$ 7,106	\$ 0.09	\$ 18,960	\$ 0.25	\$ 11,787	\$ 0.16	\$ 11,787	\$ 0.16
All-Campus Elections Commissions	\$ 10,357	\$ 0.14	\$ 8,966	\$ 0.12	\$ 6,601	\$ 0.09	\$ 6,876	\$ 0.09
Al-Madinah Cultural Center	\$ 55,596	\$ 0.70	\$ 89,700	\$ 1.16	\$ 29,950	\$ 0.36	\$ 49,000	\$ 0.62
Alpine Ski Team	\$ 9,500	\$ 0.13	\$ 24,885	\$ 0.33	\$ 14,565	\$ 0.19	\$ 14,565	\$ 0.19
American Indian Cultural Center (AISCC)	\$ 32,611	\$ 0.44	\$ 35,149	\$ 0.47	\$ 25,311	\$ 0.34	\$ 25,311	\$ 0.34
American Institute of Aeronautics and Astronautics	\$ 11,759	\$ 0.16	\$ 20,550	\$ 0.27	\$ -	\$ -	\$ 11,268	\$ 0.15
Archery Club	\$ -	\$ -	\$ 10,260	\$ 0.14	\$ 8,452	\$ 0.11	\$ 8,452	\$ 0.11
Art of Living Club	\$ -	\$ -	\$ 8,070	\$ 0.11	\$ 3,260	\$ 0.04	\$ 3,260	\$ 0.04
Asian American Student Union	\$ 75,700	\$ 0.99	\$ 77,340	\$ 1.03	\$ -	\$ -	\$ 27,488	\$ 0.37
Asian Business & Economics Student Association	\$ -	\$ -	\$ 3,760	\$ 0.05	\$ 1,359	\$ 0.02	\$ 1,359	\$ 0.02
Association of Computing Machinery	\$ -	\$ -	\$ 23,377	\$ 0.31	\$ 11,928	\$ 0.16	\$ 11,928	\$ 0.16
Aurora Center	\$ 285,526	\$ 3.64	\$ 450,124	\$ 5.82	\$ 286,921	\$ 3.65	\$ 286,921	\$ 3.65
Be the Match on Campus	\$ 6,375	\$ 0.09	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bharat	\$ -	\$ -	\$ 17,485	\$ 0.23	\$ 13,810	\$ 0.18	\$ 13,810	\$ 0.18
Black Graduate & Professional Student Assoc.	\$ 19,660	\$ 0.26	\$ 27,115	\$ 0.35	\$ 20,170	\$ 0.26	\$ 20,170	\$ 0.26
Black Motivated Women	\$ -	\$ -	\$ 6,288	\$ 0.08	\$ 3,128	\$ 0.04	\$ 3,128	\$ 0.04
Black Student Union	\$ 21,608	\$ 0.28	\$ 27,198	\$ 0.36	\$ 23,927	\$ 0.31	\$ 23,927	\$ 0.31
Boynton Facility Support Fee	\$ 686,877	\$ 9.66	\$ 705,608	\$ 9.81	\$ 686,877	\$ 9.55	\$ 686,877	\$ 9.55
Boynton Operational Fee	\$ 8,501,277	\$ 118.42	\$ 8,691,615	\$ 120.90	\$ 8,654,732	\$ 120.38	\$ 8,654,732	\$ 120.38
Campus Atheists, Skeptics and Humanists (CASH)	\$ -	\$ -	\$ 4,540	\$ 0.06	\$ 3,440	\$ 0.05	\$ 3,440	\$ 0.05
Campus Crusade for Christ (CRU)	\$ 6,806	\$ 0.09	\$ 16,300	\$ 0.22	\$ 8,540	\$ 0.11	\$ 8,540	\$ 0.11
Catholic Students United	\$ 15,309	\$ 0.20	\$ 48,000	\$ 0.63	\$ 22,200	\$ 0.29	\$ 22,200	\$ 0.29
Chabad at the U of M	\$ 43,083	\$ 0.54	\$ 69,250	\$ 0.90	\$ 39,300	\$ 0.50	\$ 39,300	\$ 0.50
CLA Business Club	\$ -	\$ -	\$ 3,475	\$ 0.05	\$ 2,606	\$ 0.03	\$ 2,606	\$ 0.03
Co-Lab	\$ -	\$ -	\$ 3,000	\$ 0.04	\$ 775	\$ 0.01	\$ 775	\$ 0.01
Colleges Against Cancer	\$ 21,821	\$ 0.29	\$ 28,755	\$ 0.38	\$ 18,499	\$ 0.25	\$ 18,499	\$ 0.25
Collegians for a Constructive Tomorrow	\$ 92,452	\$ 1.24	\$ 174,370	\$ 2.32	\$ 57,175	\$ 0.76	\$ 71,818	\$ 0.96
Community Child Care Center	\$ 87,210	\$ 1.11	\$ 92,000	\$ 1.17	\$ 90,890	\$ 1.16	\$ 90,890	\$ 1.16
Como Early Learning Center	\$ 80,574	\$ 1.02	\$ 87,000	\$ 1.11	\$ 87,000	\$ 1.11	\$ 87,000	\$ 1.11
Compassionate Action for Animals	\$ 11,863	\$ 0.16	\$ 25,045	\$ 0.33	\$ 14,060	\$ 0.18	\$ 14,060	\$ 0.18
Coptic Orthodox Christian Association	\$ -	\$ -	\$ 3,260	\$ 0.04	\$ 2,170	\$ 0.03	\$ 2,170	\$ 0.03
Council of International Grad Students	\$ 6,195	\$ 0.08	\$ 12,990	\$ 0.17	\$ 6,183	\$ 0.08	\$ 6,183	\$ 0.08
Cultural Studies and Comparative Literature Student Assn.	\$ 3,643	\$ 0.05	\$ 14,000	\$ 0.19	\$ 1,925	\$ 0.03	\$ 1,925	\$ 0.03
Disabled Student Cultural Center	\$ 27,192	\$ 0.36	\$ 23,770	\$ 0.32	\$ 13,724	\$ 0.18	\$ 13,724	\$ 0.18
Economics Student Organization	\$ -	\$ -	\$ 3,670	\$ 0.05	\$ 3,030	\$ 0.04	\$ 3,030	\$ 0.04
Education Minnesota	\$ 711	\$ 0.01	\$ 3,130	\$ 0.04	\$ 960	\$ 0.01	\$ 960	\$ 0.01
Engineers Without Borders	\$ -	\$ -	\$ 20,850	\$ 0.28	\$ 4,060	\$ 0.05	\$ 4,060	\$ 0.05
ESPM Student Association	\$ -	\$ -	\$ 4,060	\$ 0.05	\$ 2,568	\$ 0.03	\$ 2,568	\$ 0.03
Feminist Student Activist Collective	\$ 14,219	\$ 0.19	\$ 16,525	\$ 0.22	\$ 6,300	\$ 0.08	\$ 6,650	\$ 0.09
Forensic Science Club	\$ 2,550	\$ 0.03	\$ 3,630	\$ 0.05	\$ 2,580	\$ 0.03	\$ 2,580	\$ 0.03
Fraternity Purchasing Association	\$ 4,740	\$ 0.06	\$ 10,000	\$ 0.13	\$ -	\$ -	\$ -	\$ -
Glitch Gaming	\$ 32,220	\$ 0.43	\$ 65,018	\$ 0.85	\$ 23,466	\$ 0.29	\$ 23,466	\$ 0.29
GO FIRST	\$ 42,917	\$ 0.55	\$ 44,691	\$ 0.57	\$ 38,691	\$ 0.49	\$ 38,691	\$ 0.49
Graduate Society of Human Resources Leaders	\$ -	\$ -	\$ 10,000	\$ 0.13	\$ 2,480	\$ 0.03	\$ 2,480	\$ 0.03
G-TV	\$ -	\$ -	\$ 28,550	\$ 0.38	\$ 13,760	\$ 0.18	\$ 15,620	\$ 0.21
Gymnastics Club	\$ 3,991	\$ 0.05	\$ 4,215	\$ 0.06	\$ 4,215	\$ 0.06	\$ 4,215	\$ 0.06
Habitat for Humanity	\$ 11,494	\$ 0.15	\$ 21,305	\$ 0.28	\$ 4,640	\$ 0.06	\$ 4,640	\$ 0.06
Hellenic Student Association	\$ 1,422	\$ 0.02	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hmong Minnesota Student Association (HMSA)	\$ 15,622	\$ 0.20	\$ 21,875	\$ 0.29	\$ 13,275	\$ 0.18	\$ 13,275	\$ 0.18
Human Rights Program Student Advisory Board	\$ -	\$ -	\$ 3,880	\$ 0.05	\$ 1,770	\$ 0.02	\$ 1,770	\$ 0.02
Humphrey Students of Color Association	\$ -	\$ -	\$ 3,184	\$ 0.04	\$ 1,732	\$ 0.02	\$ 1,732	\$ 0.02
Indian Student Association	\$ 6,519	\$ 0.09	\$ 11,040	\$ 0.15	\$ 10,830	\$ 0.14	\$ 10,830	\$ 0.14
Interdisciplinary Perspectives on International Development	\$ 11,299	\$ 0.15	\$ 13,145	\$ 0.18	\$ 11,775	\$ 0.16	\$ 12,375	\$ 0.16
International Buddy Program	\$ -	\$ -	\$ 9,595	\$ 0.13	\$ 5,205	\$ 0.07	\$ 5,205	\$ 0.07
Inter-professional Street Outreach Program	\$ -	\$ -	\$ 4,230	\$ 0.06	\$ -	\$ -	\$ -	\$ -
Korea's Island Dokdo	\$ 3,266	\$ 0.04	\$ 4,795	\$ 0.06	\$ 3,845	\$ 0.05	\$ 3,845	\$ 0.05
La Raza Student Cultural Center	\$ 15,926	\$ 0.21	\$ 28,001	\$ 0.37	\$ 22,311	\$ 0.29	\$ 22,311	\$ 0.29
Learning Abroad Center	\$ 119,356	\$ 1.52	\$ 119,356	\$ 1.52	\$ 119,584	\$ 1.52	\$ 119,584	\$ 1.52
Lutheran Campus Ministry	\$ 12,826	\$ 0.17	\$ 40,853	\$ 0.54	\$ 11,840	\$ 0.15	\$ 11,840	\$ 0.15
MacLuarinCSF Students	\$ 24,900	\$ 0.32	\$ 45,788	\$ 0.59	\$ 22,110	\$ 0.28	\$ 22,110	\$ 0.28
Malaysian Student Association (PERSISMA)	\$ -	\$ -	\$ 6,000	\$ 0.08	\$ 2,475	\$ 0.03	\$ 2,475	\$ 0.03
Marine Bio Club	\$ -	\$ -	\$ 5,260	\$ 0.07	\$ 4,325	\$ 0.06	\$ 4,875	\$ 0.06
Minnesota Association of Zombie Enthusiasts	\$ -	\$ -	\$ 3,000	\$ 0.04	\$ 1,660	\$ 0.02	\$ 1,660	\$ 0.02
Minnesota Disc Golf Club	\$ 1,090	\$ 0.01	\$ 8,045	\$ 0.11	\$ 2,696	\$ 0.04	\$ 3,300	\$ 0.04
Minnesota Hillel	\$ 32,695	\$ 0.44	\$ 15,500	\$ 0.19	\$ -	\$ -	\$ 15,500	\$ 0.19
Minnesota Quidditch	\$ 10,949	\$ 0.15	\$ 25,931	\$ 0.35	\$ 2,696	\$ 0.04	\$ 2,696	\$ 0.04
MN Daily	\$ 481,824	\$ 6.12	\$ 505,000	\$ 6.43	\$ 488,112	\$ 6.20	\$ 488,112	\$ 6.20
MN International Student Association	\$ 49,048	\$ 0.63	\$ 109,332	\$ 1.44	\$ 22,328	\$ 0.28	\$ 33,622	\$ 0.43
MN Public Interest Research Group (MPIRG)	\$ 113,267	\$ 1.43	\$ 173,267	\$ 2.24	\$ 88,362	\$ 1.11	\$ 88,362	\$ 1.11
Multifaith Student Council	\$ 9,891	\$ 0.13	\$ 27,130	\$ 0.36	\$ 7,118	\$ 0.09	\$ 7,118	\$ 0.09
National Association of Black Accountants	\$ 2,431	\$ 0.03	\$ 3,000	\$ 0.04	\$ 2,340	\$ 0.03	\$ 2,340	\$ 0.03
National Society of Black Engineers	\$ 5,107	\$ 0.07	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Natural Resources Association of Graduate Students	\$ 2,776	\$ 0.04	\$ 5,448	\$ 0.07	\$ 3,576	\$ 0.05	\$ 3,576	\$ 0.05
Navigators at the University of Minnesota	\$ 3,687	\$ 0.05	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Northrop Concerts and Lectures	\$ 178,362	\$ 2.27	\$ 180,827	\$ 2.30	\$ 178,362	\$ 2.27	\$ 178,362	\$ 2.27
Nursing College Board	\$ -	\$ -	\$ 4,400	\$ 0.06	\$ 2,908	\$ 0.04	\$ 2,908	\$ 0.04
Partners in Health Engage	\$ -	\$ -	\$ 5,130	\$ 0.07	\$ 2,330	\$ 0.03	\$ 2,330	\$ 0.03
Peace Corps Ambassadors	\$ 2,272	\$ 0.03	\$ 4,180	\$ 0.06	\$ 2,740	\$ 0.04	\$ 2,740	\$ 0.04
Philippine Student Association	\$ -	\$ -	\$ 6,194	\$ 0.08	\$ 3,115	\$ 0.04	\$ 3,115	\$ 0.04
Phillips Neighborhood Clinic	\$ -	\$ -	\$ 22,125	\$ 0.29	\$ 6,025	\$ 0.08	\$ 6,025	\$ 0.08
Pokemon League	\$ 2,185	\$ 0.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

University of Minnesota 2016-2017 Student Services Fees

(Twin Cities - Continued)	2015-16 Final Rec.		2016-17 Stu Fees Requested		2016-17 Stu Fees Initial Rec.		2016-17 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Pre-Med AMSA	\$ 14,361	\$ 0.19	\$ 25,360	\$ 0.34	\$ 16,655	\$ 0.22	\$ 16,655	\$ 0.22
Pre-Med in Action	\$ -	\$ -	\$ 2,100	\$ 0.03	\$ 1,320	\$ 0.02	\$ 1,320	\$ 0.02
Queer Student Cultural Center	\$ 44,772	\$ 0.58	\$ 16,667	\$ 0.22	\$ 14,817	\$ 0.20	\$ 14,817	\$ 0.20
Radio K-Operating	\$ 249,554	\$ 3.18	\$ 269,554	\$ 3.44	\$ 271,457	\$ 3.46	\$ 271,457	\$ 3.46
Rocket Team	\$ -	\$ -	\$ 21,760	\$ 0.29	\$ 7,400	\$ 0.10	\$ 7,400	\$ 0.10
Roosevelt Institute at the University of Minnesota	\$ -	\$ -	\$ 9,320	\$ 0.12	\$ 2,584	\$ 0.03	\$ 2,584	\$ 0.03
Saint Paul's Outreach	\$ 69,375	\$ 0.93	\$ 126,036	\$ 1.63	\$ 42,219	\$ 0.52	\$ 62,219	\$ 0.78
SIAM Student Chapter	\$ 2,517	\$ 0.03	\$ 3,175	\$ 0.04	\$ 2,705	\$ 0.04	\$ 2,705	\$ 0.04
Small World Coffee Hour	\$ 20,834	\$ 0.28	\$ 23,620	\$ 0.31	\$ 21,090	\$ 0.28	\$ 21,930	\$ 0.29
Society of Asian Scientists and Engineers	\$ 6,470	\$ 0.09	\$ 8,250	\$ 0.11	\$ 6,150	\$ 0.08	\$ 6,150	\$ 0.08
Society of Automotive Engineers, University of MN	\$ 34,315	\$ 0.44	\$ 34,050	\$ 0.43	\$ 31,650	\$ 0.40	\$ 31,650	\$ 0.40
Somali Student Association	\$ 20,499	\$ 0.27	\$ 36,850	\$ 0.48	\$ 12,850	\$ 0.16	\$ 27,850	\$ 0.36
Student Conflict Resolution Center	\$ 323,484	\$ 4.12	\$ 316,484	\$ 4.02	\$ 316,798	\$ 4.02	\$ 316,798	\$ 4.02
Student Fee Administration	\$ 148,825	\$ 1.89	\$ 153,290	\$ 1.95	\$ 153,290	\$ 1.95	\$ 153,290	\$ 1.95
Student National Medical Association	\$ -	\$ -	\$ 12,150	\$ 0.16	\$ 8,310	\$ 0.11	\$ 8,310	\$ 0.11
Student Service Fees Event Grant	\$ 71,095	\$ 0.90	\$ 100,000	\$ 1.29	\$ 100,000	\$ 1.29	\$ 100,000	\$ 1.29
Student Unions & Activities - Bond Repayment	\$ 3,559,021	\$ 45.14	\$ 3,716,516	\$ 47.31	\$ 3,559,021	\$ 45.21	\$ 3,559,021	\$ 45.21
Student Unions & Activities - Facility Support Fee	\$ 4,135,518	\$ 54.70	\$ 4,280,013	\$ 54.35	\$ 4,189,487	\$ 53.15	\$ 4,189,487	\$ 53.15
Student Unions & Activities - Operating Fee	\$ 2,157,413	\$ 25.30	\$ 2,193,161	\$ 27.99	\$ 2,157,413	\$ 27.51	\$ 2,157,413	\$ 27.51
Student Veterans Association	\$ 11,143	\$ 0.15	\$ 13,300	\$ 0.18	\$ 12,650	\$ 0.17	\$ 12,650	\$ 0.17
Students Against Hunger	\$ 4,289	\$ 0.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Students for a Conservative Voice	\$ 79,351	\$ 1.01	\$ 135,940	\$ 1.76	\$ 88,415	\$ 1.13	\$ 89,415	\$ 1.14
Students for a Democratic Society	\$ 3,767	\$ 0.05	\$ 5,170	\$ 0.07	\$ 3,180	\$ 0.04	\$ 3,180	\$ 0.04
Students for the Horn of Africa	\$ -	\$ -	\$ 6,765	\$ 0.09	\$ -	\$ -	\$ -	\$ -
Students Supporting Israel	\$ 15,757	\$ 0.21	\$ 22,706	\$ 0.30	\$ 15,236	\$ 0.20	\$ 15,236	\$ 0.20
Synthetic Biology Society	\$ 4,503	\$ 0.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tesla Works (Nikola Tesla PP)	\$ 21,802	\$ 0.28	\$ 31,400	\$ 0.42	\$ 17,100	\$ 0.23	\$ 17,260	\$ 0.23
U Students Like Good Food	\$ -	\$ -	\$ 5,670	\$ 0.08	\$ 3,030	\$ 0.04	\$ 3,030	\$ 0.04
U-Finance	\$ 3,555	\$ 0.05	\$ 4,600	\$ 0.06	\$ 1,750	\$ 0.02	\$ 2,800	\$ 0.04
UMN Clean Snowmobile Team	\$ -	\$ -	\$ 27,865	\$ 0.37	\$ 2,600	\$ 0.03	\$ 9,085	\$ 0.12
UMN Energy Club	\$ -	\$ -	\$ 7,138	\$ 0.10	\$ 4,752	\$ 0.06	\$ 4,752	\$ 0.06
United Nations Student Association-Model United Nations	\$ 13,271	\$ 0.18	\$ 14,000	\$ 0.19	\$ 13,800	\$ 0.18	\$ 13,800	\$ 0.18
University Forensic Speaking	\$ 5,839	\$ 0.08	\$ 73,450	\$ 0.98	\$ -	\$ -	\$ 6,064	\$ 0.08
University Honors Program Student Association	\$ 4,199	\$ 0.06	\$ 3,550	\$ 0.05	\$ 3,050	\$ 0.04	\$ 3,050	\$ 0.04
University of Minnesota Anthropology Club	\$ 4,303	\$ 0.06	\$ 3,058	\$ 0.04	\$ 3,058	\$ 0.04	\$ 3,058	\$ 0.04
University of Minnesota Solar Vehicle Project	\$ 21,253	\$ 0.27	\$ 63,266	\$ 0.83	\$ 41,541	\$ 0.54	\$ 41,541	\$ 0.54
University of Minnesota Undergrad Mock Trial Association	\$ 3,056	\$ 0.04	\$ 11,498	\$ 0.15	\$ 8,518	\$ 0.11	\$ 8,518	\$ 0.11
University Recreation and Wellness -Facility Support Fee	\$ 6,000,456	\$ 77.04	\$ 6,048,200	\$ 76.82	\$ 5,944,675	\$ 75.44	\$ 5,944,675	\$ 75.44
University Recreation and Wellness - Operational Fee	\$ 3,095,681	\$ 38.76	\$ 3,298,499	\$ 42.06	\$ 3,098,780	\$ 39.39	\$ 3,098,780	\$ 39.39
University Running Club	\$ -	\$ -	\$ 8,145	\$ 0.11	\$ 3,474	\$ 0.05	\$ 3,474	\$ 0.05
University Student Legal Service	\$ 1,267,426	\$ 16.24	\$ 1,260,000	\$ 15.99	\$ 1,267,426	\$ 16.09	\$ 1,267,426	\$ 16.09
University Transfer Student Board	\$ 4,171	\$ 0.06	\$ 3,345	\$ 0.04	\$ 3,045	\$ 0.04	\$ 3,045	\$ 0.04
University YMCA	\$ 30,192	\$ 0.39	\$ 44,200	\$ 0.58	\$ 11,200	\$ 0.14	\$ 14,300	\$ 0.18
Unlimited Dance Marathon	\$ 2,889	\$ 0.04	\$ 9,422	\$ 0.13	\$ 7,860	\$ 0.10	\$ 7,860	\$ 0.10
U-Tango Argentine Tango Club	\$ 13,928	\$ 0.19	\$ 14,839	\$ 0.20	\$ 10,964	\$ 0.15	\$ 10,964	\$ 0.15
Wake Student Magazine	\$ 37,718	\$ 0.49	\$ 48,925	\$ 0.64	\$ 38,403	\$ 0.50	\$ 38,403	\$ 0.50
WAM Collective	\$ 14,416	\$ 0.18	\$ 34,500	\$ 0.45	\$ 17,600	\$ 0.23	\$ 17,600	\$ 0.23
Wesley Foundation	\$ 39,026	\$ 0.50	\$ 105,540	\$ 1.38	\$ 31,717	\$ 0.40	\$ 31,717	\$ 0.40
West Coast Swing Club	\$ 1,517	\$ 0.02	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wrestling Club	\$ -	\$ -	\$ 12,800	\$ 0.17	\$ 6,400	\$ 0.09	\$ 6,400	\$ 0.09
Young Americans for Liberty	\$ 21,736	\$ 0.29	\$ 90,360	\$ 1.20	\$ 42,093	\$ 0.56	\$ 42,093	\$ 0.56
Total Student Fees:	\$ 32,922,959	\$ 430.51	\$ 35,259,867	\$ 461.04	\$ 32,940,993	\$ 430.11	\$ 33,098,174	\$ 432.18

Special Assessment Groups:	2015-16 Final Rec.		2016-17 Stu Fees Requested		2016-17 Stu Fees Initial Rec.		2016-17 Stu Fees Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Council of Graduate Students	\$ 124,406	\$ 10.03	\$ 177,866	\$ 15.07	\$ 124,584	\$ 10.56	\$ 124,584	\$ 10.56
Professional Student Government	\$ 219,699	\$ 12.36	\$ 245,461	\$ 19.48	\$ 195,937	\$ 15.55	\$ 195,937	\$ 15.55
MN Student Association	\$ 160,350	\$ 2.84	\$ 152,650	\$ 2.69	\$ 137,450	\$ 2.41	\$ 137,450	\$ 2.41
Total Special Assessments	\$ 504,455	\$ 25.24	\$ 575,977	\$ 37.24	\$ 457,971	\$ 28.52	\$ 457,971	\$ 28.52
<i>*Refuseable/refundable funding mechanism - those groups no longer in this category for FY10.</i>								
Total for All Groups	\$ 33,427,414	\$ 455.75	\$ 35,835,844	\$ 498.28	\$ 33,398,964	\$ 458.63	\$ 33,556,145	\$ 460.70

1. The following Administrative units submit a two year request--this is the FY18 request and recommendations:

	Requested	Initial Recommendation	Final Recommendation
Learning Abroad Center	\$ 119,356	\$ 119,584	\$ 119,584
Northrop	\$ 183,483	\$ 179,562	\$ 179,562
Radio K Operating	\$ 271,317	\$ 271,457	\$ 271,457
Student Conflict Resolution Center	\$ 323,484	\$ 323,798	\$ 323,798

2. The following Administrative units had budgets approved for FY17 during the two year process for Administrative Fee Units in FY16:

	Requested	Initial Recommendation	Final Recommendation	Adjusted Recommendation
Aurora Center	\$ 450,125	\$ 286,142	\$ 285,526	\$ 286,921
Boynton Facility Support Fee	\$ 705,608	\$ 686,877	\$ 686,877	\$ 8,654,732
Boynton Operational Fee	\$ 8,691,615	\$ 8,734,312	\$ 8,683,865	\$ 686,877
Recreational Sports - Facility Support Fee	\$ 6,048,200	\$ 5,980,097	\$ 6,005,956	\$ 5,944,675
Recreational Sports - Operational Fee	\$ 3,298,499	\$ 3,300,040	\$ 3,254,181	\$ 3,098,780
Student Unions and Activities - Bond Repayment Req	\$ 3,716,516	\$ 3,716,516	\$ 3,559,021	\$ 3,559,021
Student Unions & Activities - Facility Support Fee	\$ 4,280,013	\$ 4,189,487	\$ 4,189,487	\$ 4,189,487
Student Unions and Activities-Operational Fee	\$ 2,193,161	\$ 2,157,413	\$ 2,157,413	\$ 2,157,413
University Student Legal Services	\$ 1,260,000	\$ 1,268,426	\$ 1,267,426	\$ 1,267,426

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

	Updated Estimates with Actual Carryforward F.Y. 2016								Approved Budget F.Y. 2017							
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
U of M SUMMARY																
Resources																
Balance Forward - Systemwide	652,870	0	0	0	31,091,266	31,744,136	0	31,744,136	753,738	0	0	0	21,861,616	22,615,354	0	22,615,354
Annual Revenue:																
State Legislative Appropriations	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000
Tuition and Fees	3,600,000	866,122,240	0	0	0	869,722,240	0	869,722,240	3,600,000	879,274,406	0	0	0	882,874,406	0	882,874,406
Indirect Cost Recovery	0	0	0	141,588,061	0	141,588,061	0	141,588,061	0	0	0	133,768,788	0	133,768,788	0	133,768,788
Investment Income (net)	0	0	0	0	12,760,350	12,760,350	0	12,760,350	0	0	0	0	12,843,750	0	12,843,750	
Enterprise Assessment	19,800,000	0	0	0	0	19,800,000	0	19,800,000	20,500,000	0	0	0	0	20,500,000	0	20,500,000
Other	500,000	0	0	0	0	500,000	513,309,820	513,809,820	500,000	0	0	0	0	500,000	521,796,642	522,296,642
Subtotal - Annual Revenue	583,011,000	866,122,240	90,845,000	141,588,061	12,760,350	1,694,326,651	513,309,820	2,207,636,471	583,711,000	879,274,406	90,845,000	133,768,788	12,843,750	1,700,442,944	521,796,642	2,222,239,586
Net Interfund Transfers	5,732,000	0	0	0	(5,732,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0
Total Resources Available	589,395,870	866,122,240	90,845,000	141,588,061	38,119,616	1,726,070,787	513,309,820	2,239,380,607	590,196,738	879,274,406	90,845,000	133,768,788	28,973,366	1,723,058,298	521,796,642	2,244,854,940
Allocations																
Board of Regents	0	0	0	0	90,000	90,000	885,537	975,537	0	0	0	0	90,000	90,000	886,537	976,537
President's Office	399,919	0	0	0	50,000	449,919	6,013,629	6,463,548	389,419	0	0	0	50,000	439,419	6,121,814	6,561,233
Athletics	7,055,984	0	0	0	0	7,055,984	0	7,055,984	7,001,228	0	0	0	0	7,001,228	0	7,001,228
University Relations	0	0	0	0	4,768,000	4,768,000	4,426,477	9,194,477	0	0	0	0	5,572,980	5,572,980	3,813,221	9,386,201
General Counsel	0	0	0	0	0	0	5,285,341	5,285,341	0	0	0	0	0	0	5,815,551	5,815,551
Audits	0	0	0	0	0	0	1,962,434	1,962,434	0	0	0	0	0	0	1,973,134	1,973,134
Chief Financial Officer	0	0	0	0	0	0	24,761,278	24,761,278	0	0	0	0	0	0	25,448,539	25,448,539
University Services	239,260	0	0	0	1,000,000	1,239,260	173,408,068	174,647,328	201,453	0	0	0	1,000,000	1,201,453	175,583,368	176,784,821
Debt Service	11,824,141	0	0	0	0	11,824,141	32,641,320	44,465,461	15,580,932	0	0	0	0	15,580,932	32,483,466	48,064,398
Senior VP/Provost Acadmic Affairs	252,452,339	566,354,734	44,758,986	54,223,980	0	917,790,039	153,427,948	1,071,217,987	253,233,486	576,575,566	44,758,986	53,256,809	0	927,824,847	156,286,651	1,084,111,498
Senior VP/System Academic Adm	0	0	0	17,062	0	17,062	0	17,062	0	0	0	12,769	0	12,769	0	12,769
Senior VP Health Sciences	172,417,744	151,261,215	34,488,385	78,197,433	0	436,364,777	11,841,531	448,206,308	170,336,836	154,646,329	34,488,385	72,268,455	0	431,740,005	12,323,931	444,063,936
Human Resources	0	0	0	0	0	0	6,938,793	6,938,793	0	0	0	0	0	0	7,121,833	7,121,833
Information Technology	0	0	0	0	0	0	65,766,880	65,766,880	0	0	0	0	0	0	66,388,895	66,388,895
Research	17,835,803	0	703,683	6,740,235	0	25,279,721	21,590,584	46,870,305	19,765,557	0	703,683	5,822,394	0	26,291,634	23,644,702	49,936,336
Duluth	38,613,550	110,042,755	2,452,946	2,270,000	350,000	153,729,251	0	153,729,251	41,765,343	110,131,191	2,452,946	2,268,518	350,000	156,967,998	0	156,967,998
Morris	20,038,851	16,412,000	0	103,500	0	36,554,351	0	36,554,351	20,828,491	16,259,500	0	123,383	0	37,211,374	0	37,211,374
Crookston	10,151,889	16,637,620	0	22,788	0	26,812,297	0	26,812,297	10,915,108	16,637,620	0	16,460	0	27,569,188	0	27,569,188
Rochester	7,464,101	5,413,916	450,000	13,063	0	13,341,080	0	13,341,080	7,733,915	5,024,200	450,000	0	0	13,208,115	0	13,208,115
Contingencies and Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations	50,148,551	0	7,991,000	0	9,000,000	67,139,551	4,360,000	71,499,551	41,633,373	0	7,991,000	0	2,318,500	51,942,873	3,905,000	55,847,873
Subtotal - Allocations	588,642,132	866,122,240	90,845,000	141,588,061	16,258,000	1,703,455,433	513,309,820	2,216,765,253	589,385,141	879,274,406	90,845,000	133,768,788	10,381,480	1,703,654,815	521,796,642	2,225,451,457
Total Allocations	588,642,132	866,122,240	90,845,000	141,588,061	16,258,000	1,703,455,433	513,309,820	2,216,765,253	589,385,141	879,274,406	90,845,000	133,768,788	10,381,480	1,703,654,815	521,796,642	2,225,451,457
Change in allocations/Transfers																
Ending Balance	753,738	0	0	0	21,861,616	22,615,354	0	22,615,354	811,597	0	0	0	18,591,886	19,403,483	0	19,403,483
Required Reserve					25,998,240								25,998,240			
ANNUAL RESOURCES																
State Legislative Appropriations																
General Appropriation	559,111,000	0	0	0	0	559,111,000	0	559,111,000	559,111,000	0	0	0	0	559,111,000	0	559,111,000
MinnesotaCare	0	0	2,157,000	0	0	2,157,000	0	2,157,000	0	0	2,157,000	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	22,250,000	0	22,250,000	0	0	22,250,000	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
Agriculture Special	0	0	42,922,000	0	0	42,922,000	0	42,922,000	0	0	42,922,000	0	0	42,922,000	0	42,922,000
Health Sciences Special	0	0	9,204,000	0	0	9,204,000	0	9,204,000	0	0	9,204,000	0	0	9,204,000	0	9,204,000
Technology Special	0	0	1,140,000	0	0	1,140,000	0	1,140,000	0	0	1,140,000	0	0	1,140,000	0	1,140,000
System Special	0	0	5,181,000	0	0	5,181,000	0	5,181,000	0	0	5,181,000	0	0	5,181,000	0	5,181,000
Subtotal - State Appropriations	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000	559,111,000	0	90,845,000	0	0	649,956,000	0	649,956,000
Tuition																
Tuition/U Fee - Twin Cities	0	717,615,949	0	0	0	717,615,949	0	717,615,949	0	731,221,895	0	0	0	731,221,895	0	731,221,895
Tuition/U Fee - Duluth	0	110,042,755	0	0	0	110,042,755	0	110,042,755	0	110,131,191	0	0	0	110,131,191	0	110,131,191
Tuition/U Fee - Morris	0	16,412,000	0	0	0	16,412,000	0	16,412,000	0	16,259,500	0	0	0	16,259,500	0	16,259,500
Tuition/U Fee - Rochester	0	5,413,916	0	0	0	5,413,916	0	5,413,916	0	5,024,200	0	0	0	5,024,200	0	5,024,200

Attachment 12 Fund Forecast - Centrally Distributed and Attributed Funds

	Updated Estimates with Actual Carryforward F.Y. 2016							Approved Budget F.Y. 2017								
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
Tuition/U Fee - Crookston	0	16,637,620	0	0	0	16,637,620	0	16,637,620	0	16,637,620	0	0	0	16,637,620	0	16,637,620
Subtotal - Tuition/U Fee	0	866,122,240	0	0	0	866,122,240	0	866,122,240	0	879,274,406	0	0	0	879,274,406	0	879,274,406
Tuition Adjustment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Indirect Cost Recovery	0	0	0	141,588,061	0	141,588,061	0	141,588,061	0	0	0	133,768,788	0	133,768,788	0	133,768,788
Investment Income (net)	0	0	0	0	16,940,600	16,940,600	0	16,940,600	0	0	0	0	17,484,000	17,484,000	0	17,484,000
Gross Investment Income	0	0	0	0	16,940,600	16,940,600	0	16,940,600	0	0	0	0	17,484,000	17,484,000	0	17,484,000
Realized Capital Gains/Loss	0	0	0	0	(1,555,000)	(1,555,000)	0	(1,555,000)	0	0	0	0	(1,850,000)	(1,850,000)	0	(1,850,000)
Fees & Operating Deduction	0	0	0	0	(2,495,250)	(2,495,250)	0	(2,495,250)	0	0	0	0	(2,660,250)	(2,660,250)	0	(2,660,250)
Inv. Income - To Participants	0	0	0	0	(130,000)	(130,000)	0	(130,000)	0	0	0	0	(130,000)	(130,000)	0	(130,000)
Subtotal - Investment Income (net)	0	0	0	0	12,760,350	12,760,350	0	12,760,350	0	0	0	0	12,843,750	12,843,750	0	12,843,750
Other	0	0	0	0	0	0	513,309,820	513,309,820	0	0	0	0	0	0	521,796,642	521,796,642
Internal Cost Pool Receipts	0	0	0	0	0	0	513,309,820	513,309,820	0	0	0	0	0	0	0	0
Legal Settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Enterprise Assessment	19,800,000	0	0	0	0	19,800,000	0	19,800,000	20,500,000	0	0	0	0	20,500,000	0	20,500,000
Other Income/Misc. Adj	500,000	0	0	0	0	500,000	0	500,000	500,000	0	0	0	0	500,000	0	500,000
Subtotal - Other	20,300,000	0	0	0	0	20,300,000	513,309,820	533,609,820	21,000,000	0	0	0	0	21,000,000	521,796,642	542,796,642
Annual Revenue	583,011,000	866,122,240	90,845,000	141,588,061	12,760,350	1,694,326,651	513,309,820	2,207,636,471	583,711,000	879,274,406	90,845,000	133,768,788	12,843,750	1,700,442,944	521,796,642	2,222,239,586
Net Interfund Transfers																
Into O&M from Central Reserves	5,732,000	0	0	0	(5,732,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0
Subtotal - Net Transfers	5,732,000	0	0	0	(5,732,000)	0	0	0	5,732,000	0	0	0	(5,732,000)	0	0	0
ALLOCATIONS																
Board of Regents	0	0	0	0	90,000	90,000	885,537	975,537	0	0	0	0	90,000	90,000	886,537	976,537
President's Office	399,919	0	0	0	50,000	449,919	6,013,629	6,463,548	389,419	0	0	0	50,000	439,419	6,121,814	6,561,233
General Counsel	0	0	0	0	0	0	5,285,341	5,285,341	0	0	0	0	0	0	5,815,551	5,815,551
Audits	0	0	0	0	0	0	1,962,434	1,962,434	0	0	0	0	0	0	1,973,134	1,973,134
Chief Financial Officer																
Budget and Finance	0	0	0	0	0	0	13,682,290	13,682,290	0	0	0	0	0	0	14,056,194	14,056,194
Controller	0	0	0	0	0	0	11,078,988	11,078,988	0	0	0	0	0	0	11,392,345	11,392,345
Total - Chief Financial Officer	0	0	0	0	0	0	24,761,278	24,761,278	0	0	0	0	0	0	25,448,539	25,448,539
University Services																
University Services - VP	0	0	0	0	0	0	5,822,371	5,822,371	0	0	0	0	0	0	5,832,871	5,832,871
Facilities Management	0	0	0	0	1,000,000	1,000,000	146,908,654	147,908,654	0	0	0	0	1,000,000	1,000,000	149,657,919	150,657,919
Capital Planning/Project Mgmt	0	0	0	0	0	0	1,751,780	1,751,780	0	0	0	0	0	0	1,762,880	1,762,880
University Health & Safety	0	0	0	0	0	0	6,488,395	6,488,395	0	0	0	0	0	0	6,559,195	6,559,195
Public Safety	0	0	0	0	0	0	9,871,285	9,871,285	0	0	0	0	0	0	9,192,920	9,192,920
Auxiliary Services	239,260	0	0	0	0	239,260	2,565,583	2,804,843	201,453	0	0	0	0	201,453	2,577,583	2,779,036
Total - University Services	239,260	0	0	0	1,000,000	1,239,260	173,408,068	174,647,328	201,453	0	0	0	1,000,000	1,201,453	175,583,368	176,784,821
Debt Service	11,824,141	0	0	0	0	11,824,141	32,641,320	44,465,461	15,580,932	0	0	0	0	15,580,932	32,483,466	48,064,398
Human Resources	0	0	0	0	0	0	6,938,793	6,938,793	0	0	0	0	0	0	7,121,833	7,121,833
Information Technology	0	0	0	0	0	0	65,766,880	65,766,880	0	0	0	0	0	0	66,388,895	66,388,895
University Relations	0	0	0	0	4,768,000	4,768,000	4,426,477	9,194,477	0	0	0	0	5,572,980	5,572,980	3,813,221	9,386,201
Sr. VP System Administration	0	0	0	17,062	0	17,062	0	17,062	0	0	0	12,769	0	12,769	0	12,769
Athletics	7,055,984	0	0	0	0	7,055,984	0	7,055,984	7,001,228	0	0	0	0	7,001,228	0	7,001,228
Research	17,835,803	0	703,683	6,740,235	0	25,279,721	21,590,584	46,870,305	19,765,557	0	703,683	5,822,394	0	26,291,634	23,644,702	49,936,336
Sr. VP Academic Affairs																
Sr. Vice President / Provost	11,332,391	0	985,497	39,268	0	12,357,156	12,597,334	24,954,490	12,039,095	0	985,497	70,050	0	13,094,642	12,686,401	25,781,043
Undergraduate Education	3,071,258	1,447,279	0	252	0	4,518,789	68,420,119	72,938,908	3,090,855	1,497,779	0	0	0	4,588,634	69,928,345	74,516,979
Equity & Diversity	1,120,500	0	0	0	0	1,120,500	11,178,939	12,299,439	1,120,500	0	0	0	0	1,120,500	11,857,759	12,978,259
Global Prog Strategy Alliance	358,863	183,877	0	45,456	0	588,196	4,786,487	5,374,683	359,285	188,474	0	41,131	0	588,890	4,868,987	5,457,877
Graduate School	0	386,442	0	0	0	386,442	13,733,495	14,119,937	0	386,442	0	0	0	386,442	13,669,433	14,055,875
Student Affairs	2,374,089	0	0	38,182	0	2,412,271	3,869,182	6,281,453	2,320,098	0	0	40,000	0	2,360,098	4,159,949	6,520,047
University Libraries	0	0	0	31,900	0	31,900	38,842,392	38,874,292	0	0	0	119,000	0	119,000	39,115,777	39,234,777
Total - Sr. Vice President	18,257,101	2,017,598	985,497	155,058	0	21,415,254	153,427,948	174,843,202	18,929,833	2,072,695	985,497	270,181	0	22,258,206	156,286,651	178,544,857
Provost																

**Attachment 12
Fund Forecast - Centrally Distributed and Attributed Funds**

	Updated Estimates with Actual Carryforward F.Y. 2016								Approved Budget F.Y. 2017							
	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	I C R	Central Reserves	Total	Support Unit Pools	Budgeted Allocations
Education & Human Dev.	20,598,279	64,277,546	987,657	5,716,838	0	91,580,320	0	91,580,320	21,463,629	62,540,151	987,657	5,542,323	0	90,533,760	0	90,533,760
Carlson School of Management	6,639,077	75,047,255	806,526	80,699	0	82,573,557	0	82,573,557	7,033,027	76,572,094	806,526	50,897	0	84,462,544	0	84,462,544
Humphrey Inst. of Public Affairs	5,925,702	7,404,470	91,942	802,702	0	14,224,816	0	14,224,816	5,807,671	7,589,581	91,942	854,878	0	14,344,072	0	14,344,072
Law School	7,503,503	31,820,739	0	67,297	0	39,391,539	0	39,391,539	8,967,372	31,037,484	0	67,297	0	40,072,153	0	40,072,153
Design	7,080,285	17,615,622	451,444	124,740	0	25,272,091	0	25,272,091	7,264,501	18,199,197	451,444	124,740	0	26,039,882	0	26,039,882
Food., Ag., Nat. Res. Sciences	32,886,335	29,144,637	21,993,054	5,900,000	0	89,924,026	0	89,924,026	33,139,085	30,087,262	21,993,054	5,000,000	0	90,219,401	0	90,219,401
Ag Experiment Station	3,318,087	0	2,107,329	0	0	5,425,416	0	5,425,416	3,306,886	0	2,107,329	0	0	5,414,215	0	5,414,215
MN Extension Service	11,197,566	0	15,835,736	1,965,635	0	28,998,937	0	28,998,937	11,218,875	0	15,835,736	1,965,635	0	29,020,246	0	29,020,246
Continuing Education	6,217,995	13,403,906	0	3,000	0	19,624,901	0	19,624,901	6,133,002	13,645,453	0	250	0	19,778,705	0	19,778,705
Biological Sciences	23,148,755	23,391,411	359,801	5,464,499	0	52,364,466	0	52,364,466	23,439,894	24,227,072	359,801	5,463,387	0	53,490,154	0	53,490,154
Liberal Arts	52,795,820	177,703,605	0	2,726,291	0	233,225,716	0	233,225,716	49,013,501	181,762,513	0	2,700,000	0	233,476,014	0	233,476,014
Science & Engineering	56,883,834	124,527,945	1,140,000	31,217,221	0	213,769,000	0	213,769,000	57,516,210	128,842,064	1,140,000	31,217,221	0	218,715,495	0	218,715,495
Total - Provost	234,195,238	564,337,136	43,773,489	54,068,922	0	896,374,785	0	896,374,785	234,303,653	574,502,871	43,773,489	52,986,628	0	905,566,641	0	905,566,641
Academic Health Center																
Dentistry	13,593,567	24,121,000	244,000	1,200,000	0	39,158,567	0	39,158,567	13,355,558	26,167,000	244,000	1,100,000	0	40,866,558	0	40,866,558
Senior VP-Hlth Sciences	0	0	0	0	0	0	11,841,531	11,841,531	0	0	0	0	0	0	12,323,931	12,323,931
Academic Hlth Center - Shared	35,163,123	6,438,200	10,984,373	11,500,000	0	64,085,696	0	64,085,696	35,813,781	6,388,822	10,984,373	9,900,201	0	63,087,177	0	63,087,177
Medical School	89,539,769	46,170,995	17,670,644	43,807,878	0	197,189,286	0	197,189,286	87,837,666	46,162,362	17,670,644	40,055,381	0	191,726,053	0	191,726,053
Nursing	5,336,141	12,771,003	444,000	788,270	0	19,339,414	0	19,339,414	5,287,767	12,978,136	444,000	711,396	0	19,421,299	0	19,421,299
Pharmacy	3,934,781	23,462,105	1,444,000	4,315,763	0	33,156,649	0	33,156,649	3,380,815	24,060,471	1,444,000	4,315,763	0	33,201,049	0	33,201,049
Public Health	7,925,080	20,781,777	340,743	13,835,622	0	42,883,222	0	42,883,222	7,976,993	20,881,538	340,743	13,020,714	0	42,219,988	0	42,219,988
Veterinary Medicine	16,925,283	17,516,135	3,360,625	2,749,900	0	40,551,943	0	40,551,943	16,684,256	18,008,000	3,360,625	3,165,000	0	41,217,881	0	41,217,881
Total - Academic Health Center	172,417,744	151,261,215	34,488,385	78,197,433	0	436,364,777	11,841,531	448,206,308	170,336,836	154,646,329	34,488,385	72,268,455	0	431,740,005	12,323,931	444,063,936
Duluth	38,613,550	110,042,755	2,452,946	2,270,000	350,000	153,729,251	0	153,729,251	41,765,343	110,131,191	2,452,946	2,268,518	350,000	156,967,998	0	156,967,998
Morris	20,038,851	16,412,000	0	103,500	0	36,554,351	0	36,554,351	20,828,491	16,259,500	0	123,383	0	37,211,374	0	37,211,374
Crookston	10,151,889	16,637,620	0	22,788	0	26,812,297	0	26,812,297	10,915,108	16,637,620	0	16,460	0	27,569,188	0	27,569,188
Rochester	7,464,101	5,413,916	450,000	13,063	0	13,341,080	0	13,341,080	7,733,915	5,024,200	450,000	0	0	13,208,115	0	13,208,115
Contingencies and Reserves																
General Contingency	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	1,000,000	0	1,000,000	0	0	0	0	1,000,000	1,000,000	0	1,000,000
Special Allocations (TINA)																
Reserve - Initiatives	2,711,187	0	0	0	0	2,711,187	0	2,711,187	1,763,187	0	0	0	0	1,763,187	0	1,763,187
Strategic Planning	8,801,000	0	0	0	0	8,801,000	0	8,801,000	4,800,900	0	0	0	0	4,800,900	0	4,800,900
MnDRIVE	12,492,208	0	0	0	0	12,492,208	0	12,492,208	7,131,103	0	0	0	0	7,131,103	0	7,131,103
Strategic Investment Pool	1,400,000	0	0	0	0	1,400,000	0	1,400,000	47,300	0	0	0	0	47,300	0	47,300
Graduate Assistant Support	3,600,000	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	3,600,000	0	3,600,000
Enterprise Project	17,762,818	0	0	0	0	17,762,818	0	17,762,818	18,462,818	0	0	0	0	18,462,818	0	18,462,818
Ext Sev (16)/Law (17)/Bridge	260,000	0	0	0	0	260,000	0	260,000	500,000	0	0	0	0	500,000	0	500,000
Promise Scholarship	0	0	0	0	0	0	3,280,000	3,280,000	2,000,000	0	0	0	0	2,000,000	2,825,000	4,825,000
Interdisciplinary Pool	0	0	0	0	0	0	1,080,000	1,080,000	0	0	0	0	0	0	1,080,000	1,080,000
Utility Reserve	1,000,000	0	0	0	0	1,000,000	0	1,000,000	1,000,000	0	0	0	0	1,000,000	0	1,000,000
Holding Debt Balance	1,167,578	0	0	0	0	1,167,578	0	1,167,578	1,167,578	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations/Utilities	584,487	0	0	0	0	584,487	0	584,487	1,160,487	0	0	0	0	1,160,487	0	1,160,487
Rochester/Mayo Appropriation	0	0	7,991,000	0	0	7,991,000	0	7,991,000	0	0	7,991,000	0	0	7,991,000	0	7,991,000
NR Investment Pool	369,273	0	0	0	0	369,273	0	369,273	0	0	0	0	0	0	0	0
Legal Costs-Settlements-NR	0	0	0	0	916,504	916,504	0	916,504	0	0	0	0	0	0	0	0
LAW-FY15 Year End-NR	0	0	0	0	3,250,000	3,250,000	0	3,250,000	0	0	0	0	0	0	0	0
Future Well Replacement-NR	0	0	0	0	1,500,000	1,500,000	0	1,500,000	0	0	0	0	0	0	0	0
CBS Dean Commitment-NR	0	0	0	0	960,000	960,000	0	960,000	0	0	0	0	0	0	0	0
PUBHL-Hlth Equity-NR	0	0	0	0	473,496	473,496	0	473,496	0	0	0	0	0	0	0	0
UMD Strategic Enrollment-NR	0	0	0	0	1,900,000	1,900,000	0	1,900,000	0	0	0	0	0	0	0	0
Outside Legal - Athletics NR	0	0	0	0	0	0	0	0	0	0	0	700,000	0	700,000	0	700,000
M Health Legal/Contractual NR	0	0	0	0	0	0	0	0	0	0	0	1,618,500	0	1,618,500	0	1,618,500
Total - Special Allocations	50,148,551	0	7,991,000	0	9,000,000	67,139,551	4,360,000	71,499,551	41,633,373	0	7,991,000	0	2,318,500	51,942,873	3,905,000	55,847,873
ALLOCATIONS	588,642,132	866,122,240	90,845,000	141,588,061	16,258,000	1,703,455,433	513,309,820	2,216,765,253	589,385,141	879,274,406	90,845,000	133,768,788	10,381,480	1,703,654,815	521,796,642	2,225,451,457

Attachment 13



REGENTS OF THE UNIVERSITY OF MINNESOTA RESOLUTION RELATED TO

THE FISCAL YEAR 2016-17 ANNUAL OPERATING BUDGET

WHEREAS, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach & public service; and

WHEREAS, the State of Minnesota, through its legislative and executive branches, has appropriated \$625,549,000 in state general fund monies for fiscal year 2016-17 to the University of Minnesota, which remains unchanged from fiscal year 2015-16, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University of Minnesota is committed to achieving standards of national and international excellence; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2016-17 Annual Operating Budget as follows:

The Fiscal Year 2016-17 Annual Operating Budget approved by the Board of Regents includes the following attachments from the President's Recommended FY17 Operating Budget:

Attachment 3	Resource and Expenditure Budget Plan (University Fiscal Page)
Attachment 6	University of Minnesota 2016-17 Tuition Plan: Tuition Rates
Attachment 8	University of Minnesota 2016-17 Tuition Plan: Course/Class Fees
Attachment 9	University of Minnesota 2016-17 Tuition Plan: Miscellaneous Fees
Attachment 10	University of Minnesota 2016-17 Tuition Plan: Academic Fees
Attachment 11	University of Minnesota 2016-17 Student Services Fees
Attachment 12	Fund Forecast - Centrally Distributed and Attributed Funds

Attachment 14 Budget Balancing Under Scenarios to Reduce Resident Undergraduate Tuition Rates

	A	B	C	D	E	F	G	H	I	J	K	L	
	Incremental FY17 Resident UG Tuition	Incremental FY17 Resources Other	Incremental FY17 Resources Total	Spending Categories								FY17 Spending Total	Balance
				Fixed*	Compensation	Student Aid	Facilities/ Tech/Other	Core Operations	Student Serv. Etc.	Program & Compliance			
1 Recommended Budget	5,000,000	39,250,000	44,250,000	5,000,000	13,600,000	2,000,000	3,400,000	12,200,000	3,300,000	4,700,000	44,200,000	50,000	
2 Scenario 1 Decrease by \$205	(7,600,000)	39,250,000	31,650,000	5,000,000	13,600,000	2,000,000	3,400,000	12,200,000	3,300,000	4,700,000	44,200,000	(12,550,000)	
3 Potential Revised Spending			31,650,000	5,000,000	13,600,000	0	0	10,500,000	0	2,550,000	31,650,000	0	
4 Scenario 2 Decrease by \$100	(3,700,000)	39,250,000	35,550,000	5,000,000	13,600,000	2,000,000	3,400,000	12,200,000	3,300,000	4,700,000	44,200,000	(8,650,000)	
5 Potential Revised Spending			35,550,000	5,000,000	13,600,000	0	2,017,000	10,500,000	1,958,000	2,475,000	35,550,000	0	

President's Recommended FY17 Annual Operating Budget

Presentation to the Board of Regents
May 13, 2016



UNIVERSITY OF MINNESOTA

Driven to DiscoverSM

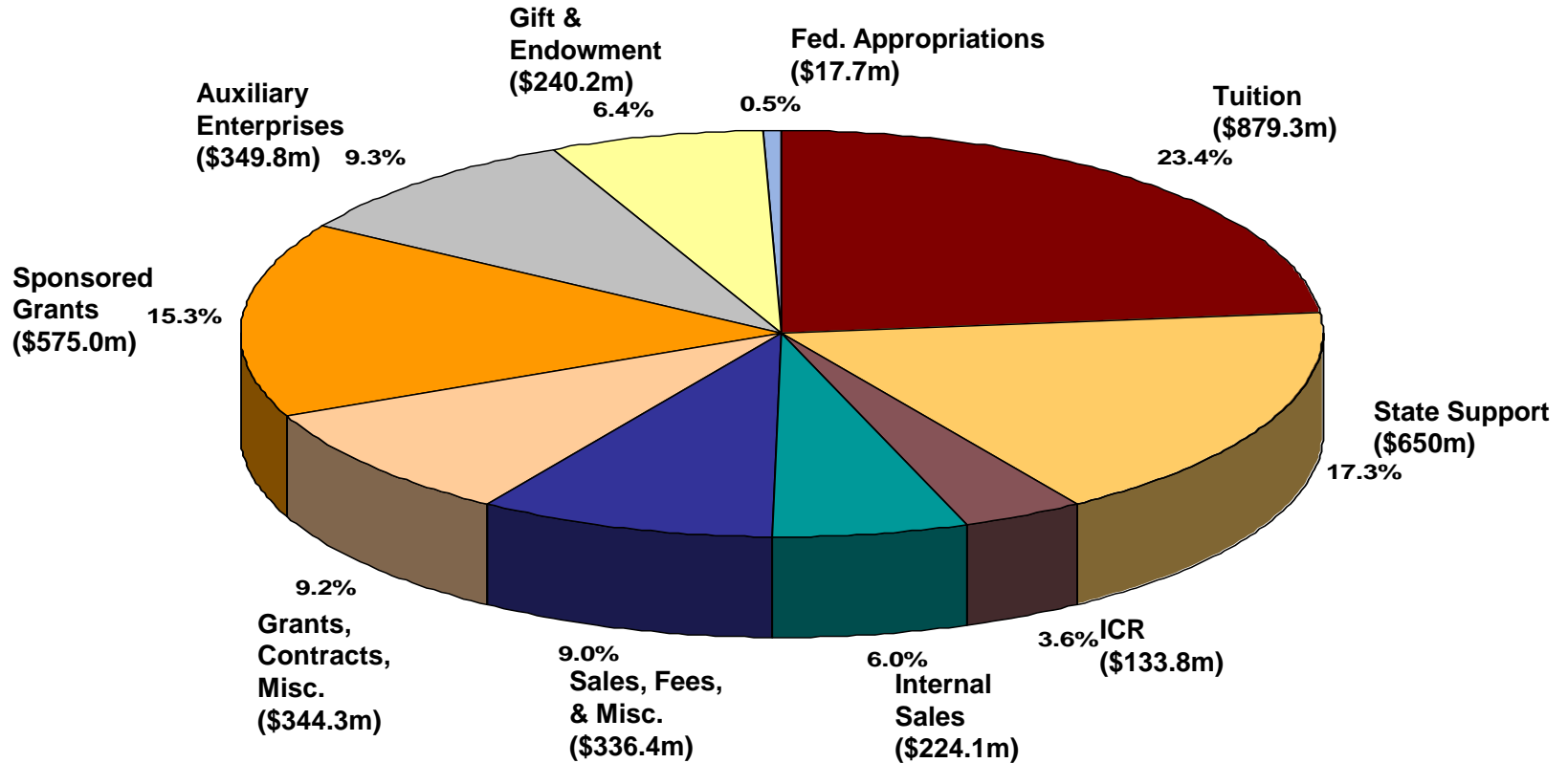
Budget Goals

- Access, Affordability and Academic Excellence
- Operational Excellence And Accountability

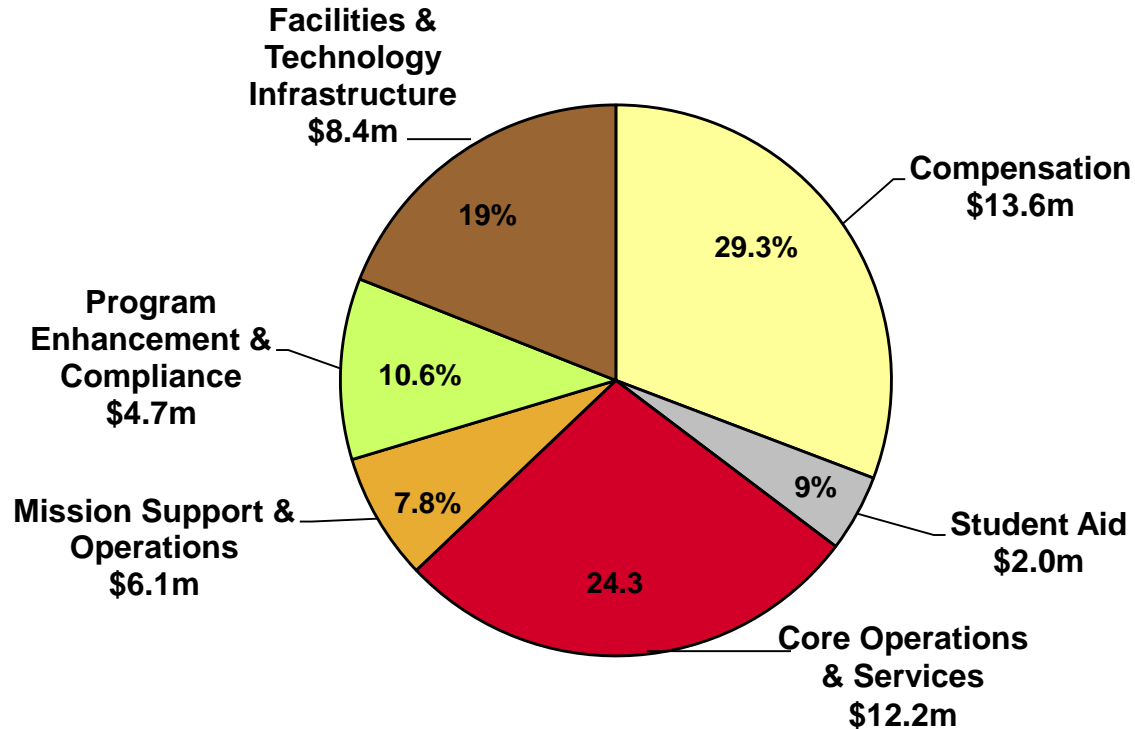


University of Minnesota Revenue Sources

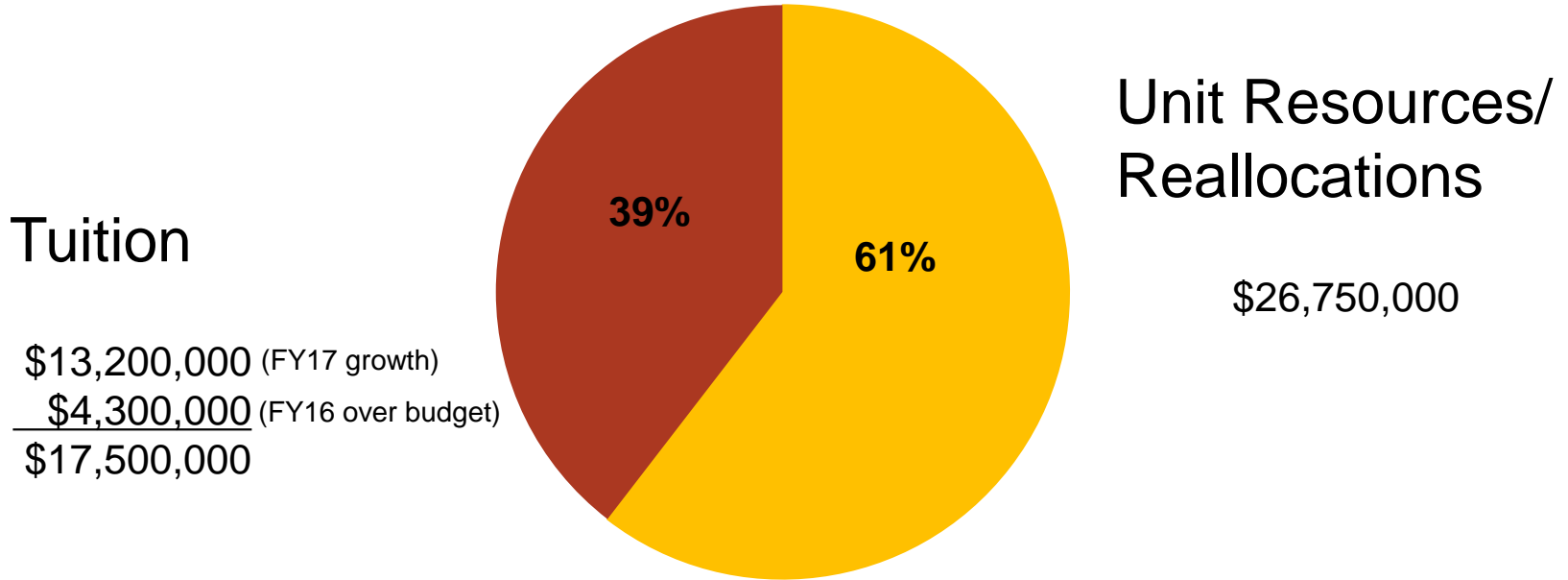
All Funds FY17: \$3.8 Billion



University of Minnesota FY16 Delivering on Budget Priorities - \$44.2 Million



**University of Minnesota FY17
Available Incremental Resources \$44,250,000**



University of Minnesota FY2017






Available Incremental Unit Resources = \$26,750,000

- Unit Level Reallocations - \$22.8 million
 - \$2.5m for improvements in HRPP
 - \$20.3m for system-wide cost increases/new investments
 - Reductions in positions throughout - primarily through attrition
 - Continued reduction in spending on travel, food, supplies, equipment etc.
- Other Unit Level Resources - \$4 million
 - Other revenue increases - Indirect Cost Recovery, available gifts, etc.
 - Cancellation of prior allocations

President's Goal – \$90m Reduction in Admin Costs Over 6 Years FY14 - FY17 and “balance”

Four components to date:

Progress to Date:

1. FY14 Implemented - <i>(Final list compiled & communicated during 2015 session)</i>		\$18.8m
2. FY15 Implemented - <i>(Final list compiled and communicated to the Board of Regents)</i>		\$21.6m
3. FY16 In process - Approved budget included unit level reallocations to support the costs and investments in the O&M/Tuition/State Specials portion of the budget and cost increases in other nonsponsored funds <i>(Final results to be compiled & communicated during 2017 session)</i>		\$17.4m
4. The FY17 proposed budget includes unit level reallocations to support the costs and investments in the O&M/Tuition/State Specials portion of the budget and a portion of the \$22.8m on previous slide		\$10.0m
5. The FY17 proposed budget also includes unit level reallocations in the other non-sponsored funds to reduce administrative costs – pay for cost increases and reduce the pressure on increased revenues in those funds (sales, fees, etc.)		\$4.7m

Total to Date:

\$72.5m

Approximately \$17.5m to implement in final two years

Tuition and Fees – FY17 Highlights

- 1) Resident Undergraduate Rates – Approximately 20,000 students will see no increase in tuition:
 - 0% rate increase for resident undergraduates – Crookston, Duluth, Morris, Rochester campuses
 - 2.5% rate increase for resident undergraduates – Twin Cities campus (coupled with increases in Promise)
- 2) Differential between resident and nonresident undergraduate rates:
 - \$2,040 (9.9%) increase on the Twin Cities Campus – differential becomes \$10,154
 - \$396 (2.5%) increase on the Duluth Campus – differential becomes \$4,346
 - re-instatement of a separate NRNR rate on the Morris campus – differential becomes \$2,000
 - Crookston and Rochester Campuses - nonresident = resident
- 3) Aligning graduate and professional tuition rates with market conditions and peer institutions
 - general resident graduate rate increase of 2.5%; others vary
 - resident rate for professional programs vary from 0% - 3.4%
 - NRNR rate increases generally 2.5%; some vary
- 4) Campus/Collegiate, course and miscellaneous fee increases minimized

Resident undergraduate tuition and required fee changes:

Crookston	+0.5%
Duluth	+0.4%
Morris	+0.0%
Rochester	+0.0%
Twin Cities	+2.5%

Change in Tuition, Fees and Room & Board – FY17 vs. FY16

Twin Cities Campus, Undergraduate, Resident – Residence Hall					
	FY16 Academic Year	FY17 Academic Year	\$ Increase	% Increase	FY17 % of Total
Tuition (13-credit band)	\$12,240	\$12,546	\$305	2.5%	54.1%
Student services fee	861	864	3	0.3%	3.7%
Collegiate fee*	462	517	55	11.9%	2.2%
Other Required Fees**	229	215	-14	-6.1%	0.9%
Subtotal tuition & required fees	13,792	14,142	350	2.5%	61.0%
Room & Board (double room, 14 meal plan)	8,744	9,058	314	3.6%	39.0%
Total Cost– Twin Cities	\$22,536	\$23,200	\$664	2.9%	100.0%

* Average of all undergraduate programs, 6+ credits – based on FY15 enrollment

** MN Student Association, Capital Enhancement Fee, Stadium Fee, Transportation Fee

Student Aid Changes – FY17 – Pell Grants, MN State Grant & U Promise

- **Federal Pell Grant** - Increase award by \$40 for most recipients; increase maximum to \$5,815 per year
- **Minnesota State Grant Program** – Eligible full-time students will receive award increases between \$260 - \$420 based on financial need (approximately \$246 is related to formula adjustments in the “living & miscellaneous expense” component)
- **U Promise** – 1) Award increases of \$134 for Twin Cities students that qualify for Minnesota State Grant program and \$306 for those unlikely to qualify, with the intent of completely offsetting the 2.5% tuition increase for all Minnesota resident undergraduates that qualify for the U Promise program. 2) Creation of a new middle income tier for all campuses - awards going to students from families with adjusted gross income from \$100,000 to \$120,000

about **20,000** resident undergraduates
will see **no increase** in tuition

as a result of the student aid changes and holding tuition flat
at UMC, UMD, UMM & UMR

Minnesota Resident Tuition Rate History

Campus	2012-13	2013-14	2014-15	2015-16	2016-17 (proposed)	Average annual increase
Twin Cities	\$12,060	\$12,060	\$12,060	\$12,240	\$12,546	1.0%
Duluth	\$11,720	\$11,720	\$11,720	\$11,896	\$11,896	0.4%
Morris	\$11,720	\$11,720	\$11,720	\$11,896	\$11,896	0.4%
Rochester	\$11,720	\$11,720	\$11,720	\$11,896	\$11,896	0.4%
Crookston	\$10,030	\$10,030	\$10,030	\$10,180	\$10,180	0.4%
Gift aid increases (Pell, MSG, & Promise)	2012-13	2013-14	2014-15	2015-16	2016-17 (proposed)	
Changes in need-based gift aid for those that qualify		+\$830	+\$510	+\$232	+\$553	



**REGENTS OF THE UNIVERSITY OF MINNESOTA
RESOLUTION RELATED TO
THE FISCAL YEAR 2016-17 ANNUAL OPERATING BUDGET**

WHEREAS, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and help apply that knowledge through research and discovery, teaching and learning, and outreach & public service; and

WHEREAS, the State of Minnesota, through its legislative and executive branches, has appropriated \$625,549,000 in state general fund monies for fiscal year 2016-17 to the University of Minnesota, which remains unchanged from fiscal year 2015-16, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University of Minnesota is committed to achieving standards of national and international excellence; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2016-17 Annual Operating Budget as follows: The Fiscal Year 2016-17 Annual Operating Budget approved by the Board of Regents includes the following attachments from the President's Recommended FY17 Operating Budget:

Attachment 3	Resource and Expenditure Budget Plan (University Fiscal Page)
Attachment 6	University of Minnesota 2016-17 Tuition Plan: Tuition Rates
Attachment 8	University of Minnesota 2016-17 Tuition Plan: Course/Class Fees
Attachment 9	University of Minnesota 2016-17 Tuition Plan: Miscellaneous Fees
Attachment 10	University of Minnesota 2016-17 Tuition Plan: Academic Fees
Attachment 11	University of Minnesota 2016-17 Student Services Fees
Attachment 12	Fund Forecast - Centrally Distributed and Attributed Funds



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: President's Recommended FY 2017 Annual Capital Improvement Budget

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Richard Pfutzenreuter, Vice President & CFO
Pamela Wheelock, Vice President

PURPOSE & KEY POINTS

The University adopts an annual capital improvement budget that authorizes projects costing more than \$500,000 to begin design and construction during the upcoming fiscal year.

The 2017 Annual Capital Improvement Budget (capital budget) authorizes projects totaling \$374,614,000. Approximately 63 percent of the capital budget is State of Minnesota supported debt from the University's 2016 Capital Request (\$236,300,000). The remaining 37 percent of the capital budget supports the University's share of the state bonding projects, as well as University-funded capital improvements. The proposed capital budget includes the University's full legislative request and will be updated in June to reflect the outcome of the 2016 legislative session.

The capital budget is reflective of the planning priorities established by the Six-Year Capital Plan approved annually by the Board.

BACKGROUND INFORMATION

Board of Regents Policy: *Reservation and Delegation of Authority* requires that all capital projects with a value greater than \$500,000 in either design or construction be included in the capital budget. In order to be included in the capital budget, the project must be approved by the respective vice president or chancellor, have completed an appropriate level of planning (typically a predesign), have all the required funding identified, and be ready to proceed if approved by the Board. These requirements lead to better projects, but also exclude from the capital budget some important projects still in development. As these projects meet the Board's criteria, they will be presented as capital budget amendments.

PRESIDENT'S RECOMMENDATION

The President recommends approval of the 2017 Annual Capital Improvement Budget.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO

FY 2017 Capital Improvement Budget

WHEREAS, the Board of Regents (Board) directed the administration to annually submit a capital improvement budget and a six-year capital improvement plan; and

WHEREAS, the Board has adopted principles to guide the formulation of the capital improvement budget and six-year capital improvement plan; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic; and

NOW, THEREFORE, BE IT RESOLVED, that the Board approves the FY 2017 Capital Improvement Budget and reaffirms its prior year capital expenditure.

UNIVERSITY OF MINNESOTA

Annual Capital Improvement Budget

Project Funding Report

UNIVERSITY OF MINNESOTA

Funding Report

Academic Affairs

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>AHC Shared Units</i>									
3286	New Facility	AHC Phase I: Health Sci Ed Facility	\$100,000	\$0	\$0	\$0	\$66,700	\$33,300	FY16 State Request
3310	Hasselmo Hall	Installation of NMR	\$700	\$700	\$0	\$0	\$0	\$0	
<i>College of Biological Sciences</i>									
3287	New Facility	Plant Growth Research Facility	\$6,600	\$0	\$0	\$0	\$4,400	\$2,200	FY16 State Request
<i>College of Food Ag & Nat Res Sci</i>									
3304	Rosemount ROC	Administrative Building Replacement	\$825	\$0	\$0	\$825	\$0	\$0	
<i>College of Liberal Arts</i>									
3282	Pillsbury Hall	Pillsbury Hall Rehabilitation	\$33,000	\$0	\$0	\$0	\$22,000	\$11,000	FY16 State Request
<i>Student Affairs, Vice Provost</i>									
3305	Multiple	R&R - Student Affairs	\$1,100	\$1,100	\$0	\$0	\$0	\$0	
			\$142,225	\$1,800	\$0	\$825	\$93,100	\$46,500	

UNIVERSITY OF MINNESOTA

Funding Report

Intercollegiate Athletics

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>Intercollegiate Athletics</i>									
3307	Cowles Stadium	Artificial Turf	\$1,400	\$1,400	\$0	\$0	\$0	\$0	Athletics has Fitz email confirmation
3336	Multiple	R&R - Athletics	\$1,300	\$1,300	\$0	\$0	\$0	\$0	
			\$2,700	\$2,700	\$0	\$0	\$0	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Duluth Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>UM Duluth</i>									
3285	New Facility	Chemistry and Adv Materials Science	\$40,750	\$0	\$0	\$0	\$27,200	\$13,550	FY16 State Request
3316	Multiple	R&R - Student Life	\$3,200	\$3,200	\$0	\$0	\$0	\$0	
3320	Housing Facilities	High Voltage Feeder Replacment	\$4,715	\$0	\$0	\$0	\$0	\$4,715	
3319	Martin Library	Securian Math Emporium	\$900	\$150	\$750	\$0	\$0	\$0	
3318	Malosky Stadium	Track Replacement	\$700	\$700	\$0	\$0	\$0	\$0	
3317	Multiple	R&R - Facilities Management	\$3,000	\$3,000	\$0	\$0	\$0	\$0	
			\$53,265	\$7,050	\$750	\$0	\$27,200	\$18,265	

UNIVERSITY OF MINNESOTA

Funding Report

University Services

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt	Comments
<i>Facilities Management</i>									
3339	TC Campus	R&R - Energy Conservation	\$4,000	\$2,000	\$0	\$2,000	\$0	\$0	
3299	Systemwide	HEAPR	\$100,000	\$0	\$0	\$0	\$100,000	\$0	FY16 State Request
3337	TC Campus	R&R -Twin Cities	\$9,250	\$8,250	\$0	\$1,000	\$0	\$0	
3338	TC Campus	R&R - Utility Infrastructure	\$12,305	\$12,305	\$0	\$0	\$0	\$0	
<i>Housing & Residential Life</i>									
3324	TC Campus	R&R- Housing & Residential Life	\$14,700	\$14,700	\$0	\$0	\$0	\$0	
<i>Parking & Transportation Services</i>									
3326	TC Campus	R&R - Parking Infrastructure	\$5,010	\$5,010	\$0	\$0	\$0	\$0	
3327	TC Campus	Transportation Infrastructure	\$2,600	\$2,600	\$0	\$0	\$0	\$0	
3328	TC Campus	Church Street Tunnel	\$2,654	\$2,654	\$0	\$0	\$0	\$0	
<i>U Market Services</i>									
3329	U Market Services	R & R - U Market	\$500	\$500	\$0	\$0	\$0	\$0	
<i>University Dining Services</i>									
3325	TC Campus	R&R - Dining Services	\$1,405	\$1,405	\$0	\$0	\$0	\$0	
<i>University Services</i>									
3288	Systemwide	Academic and Student Experience	\$24,000	\$0	\$0	\$0	\$16,000	\$8,000	FY16 State Request
			\$176,424	\$49,424	\$0	\$3,000	\$116,000	\$8,000	

UNIVERSITY OF MINNESOTA

Funding Report

Report Summary

Total	Local Funds	Grants / Gifts	Institutional Funds	State Debt	University Debt
\$374,614	\$60,974	\$750	\$3,825	\$236,300	\$72,765

UNIVERSITY OF MINNESOTA

Annual Capital Improvement Budget

Project Description Report

The following project information sheets, ordered by file number, provide brief descriptions of each project.

UNIVERSITY OF MINNESOTA

Project Description Report

3282 Pillsbury Hall Rehabilitation

Vice President: Academic Affairs

Campus: Twin Cities

Facility: Pillsbury Hall

Total Cost: \$33,000

Description: This project will completely renovate Pillsbury Hall, replacing obsolete science facilities with modern, flexible non-laboratory teaching, learning, and research spaces for College of Liberal Arts Humanities Programs. The renovated space is anticipated to be divided amongst, office, classroom and assembly type spaces to support multiple modes of learning and alternative workplace environments. At nearly 60,000 gross square feet, the renovation is expected to maintain an equivalent amount of space when complete. The building's systems will be updated to comply with current standards and codes, while retaining and celebrating the historic character of the second oldest building on the Twin Cities campus

RRC: College of Liberal Arts

RRC Contact: John Coleman

Project Manager: Roger Wegner, Mike Kisch

3285 Chemistry and Adv Materials Science

Vice President: Duluth Campus

Campus: Duluth

Facility: New Facility

Total Cost: \$40,750

Description: This project will construct approximately 58,000 square feet of research & instructional laboratories, teaching space, offices, and meeting space for the Swenson College of Science and Engineering for the Duluth Campus. The building will be three stories with a mechanical and electrical penthouse. The research laboratory space will consist of flexible wet and dry labs with adequate utilities, environmental controls, and modern safety accommodations. It will serve the needs of evolving research and teaching pedagogy. The project had prior authorized funding of \$2.25M. The total project budget will be \$43M.

RRC: Duluth Campus

RRC Contact: Lendley Black

Project Manager: John Rashid

3286 AHC Phase I: Health Sci Ed Facility

Vice President: Academic Affairs

Campus: Twin Cities

Facility: New Facility

Total Cost: \$100,000

Description: This project will construct a new education and training facility for the Academic Health Center to support interdisciplinary team-based learning and care. The new facility will include active learning classrooms, simulation centers, collaboration space, studios, and inter-professional lounges. The design calls for a new 4 story 138,500 gsf building and interior renovation of 50,000 gsf (approx. 3 floors) in the Phillips-Wangensteen Building (PWB). The total project will affect 188,500 gsf of space. This project will demolish the existing Masonic Memorial Hospital and the VFW Cancer Center buildings. This project had prior authorization in the 2016 Capital Budget.

RRC: AHC Shared Units

RRC Contact: Brooks Jackson

Project Manager: Trevor Dickie, TBD

UNIVERSITY OF MINNESOTA

Project Description Report

3287 Plant Growth Research Facility

Vice President: Academic Affairs

Campus: Twin Cities

Facility: New Facility

Total Cost: \$6,600

Description: This project will construct a new approximately 12,000 square foot greenhouse addition to the Plant Growth Facilities for the College of Biological Sciences Conservatory and demolish the existing Biological Sciences Greenhouse on the St Paul campus. The new greenhouse will be furnished with modern temperature, humidity, and lighting controls. It will be monitored via the master greenhouse campus control system. Upon completion, plant specimens and program activities currently housed in the existing Biological Sciences Greenhouse will be moved to the new facility and the old greenhouse will be demolished.

RRC: College of Biological Sciences

RRC Contact: Valerie Forbes

Project Manager: Trevor Dickie, TBD

3288 Academic and Student Experience

Vice President: University Services

Campus: Systemwide

Facility: Systemwide

Total Cost: \$24,000

Description: This project will convert obsolete spaces on the Crookston, Duluth, Morris, and Twin Cities campuses into modern spaces to meet the needs of today's programs and provide new learning opportunities across Minnesota. Up-to-date classrooms, instructional laboratories, and collaboration spaces are essential to attract the best and brightest students and remain competitive with other regional universities. Funds will be used to modernize space in the Biological Sciences Center (UMTC), A.B. Anderson Hall (UMD), Humanities Building and Blakely Hall (UMM) and Owen Hall, Dowell Hall and Sahlstrom Hall (UMC). The overall student experience at the University of Minnesota will be improved by enhancing the physical environment and adding modern classroom learning technologies.

RRC: University Services

RRC Contact: Pamela Wheelock

Project Manager: Multiple

3299 HEAPR

Vice President: University Services

Campus: Systemwide

Facility: Systemwide

Total Cost: \$100,000

Description: The funds authorized will be used system-wide to maximize and extend the life of the University's existing physical plant. Individual projects will fall into one of four broad categories – Health and Safety, Building Systems, Energy Efficiency, and Utility Infrastructure. The system-wide HEAPR advisory committee makes recommendations on individual projects to the Vice President for University Services using data from the Facility Condition Assessment and Building Code Deficiency Report.

RRC: Facilities Management

RRC Contact: Brian Swanson

Project Manager: Andrew Chan

UNIVERSITY OF MINNESOTA

Project Description Report

3304 Administrative Building Replacment

Vice President: Academic Affairs

Campus: Rosemount

Facility: Rosemount ROC

Total Cost: \$825

Description: This project will construct a new administrative office building of approximately 2,800 square feet at the Rosemount Research and Outreach Center. This building replaces an existing facility which is located on a parcel leased for gravel mining and must be vacated by the end of the 2016 calendar year.

RRC: College of Food, Agriculture and Natural Sciences

RRC Contact: Brian Buhr

Project Manager: George Mahowald

3305 R&R - Student Affairs

Vice President: Academic Affairs

Campus: Twin Cities

Facility: Multiple

Total Cost: \$1,100

Description: Funds authorized in this request will be used for facility depreciation, maintenance and repairs for Boynton, Recreation and Wellness Center and Student Union Activities.

RRC: Student Affairs

RRC Contact: Danita Young

Project Manager: various

3307 Artificial Turf

Vice President: Intercollegiate Athletics

Campus: Twin Cities

Facility: Cowles Stadium

Total Cost: \$1,400

Description: This project will replace approximately 47,000 square feet of existing sod and sprinkler system with monofilament artificial turf. An alternate will be included to install approximately 11,000 square feet of electric infield heating. The scope of work will include storm water management and proper field drainage.

RRC: Intercollegiate Athletics

RRC Contact: Elizabeth Goetz

Project Manager: Pete Nickel

UNIVERSITY OF MINNESOTA

Project Description Report

3310 Installation of NMR

Vice President: Academic Affairs

Campus: Twin Cities

Facility: Hasselmo Hall

Total Cost: \$700

Description: This project will renovate and repurpose an existing 605 square foot laboratory on the first floor of Hasselmo Hall for the Center of Drug Design. The project will purchase and install a new 400 Mhz NMR and upgrade utilities, fire sprinklers, oxygen sensors, and emergency ventilation to meet the environmental and safety requirements for operation.

RRC: AHC Shared Units

RRC Contact: Brooks Jackson

Project Manager: Roger Wegner

3316 R&R - Student Life

Vice President: Duluth Campus

Campus: Duluth

Facility: Multiple

Total Cost: \$3,200

Description: Funding authorized in this request will be used for facility and infrastructure improvements and repair and replacement projects in the residence halls, apartments, and other student service facilities on the Duluth campus

RRC: Duluth Campus

RRC Contact: Lendley Black

Project Manager: John Rashid

3317 R&R - Facilities Management

Vice President: Duluth Campus

Campus: Duluth

Facility: Multiple

Total Cost: \$3,000

Description: Funding authorized in this request will be used for facility and infrastructure improvements and repair and replacement projects on the Duluth campus.

RRC: Duluth Campus

RRC Contact: Lendley Black

Project Manager: John Rashid

UNIVERSITY OF MINNESOTA

Project Description Report

3318 Track Replacement

Vice President: Duluth Campus
Campus: Duluth
Facility: Malosky Stadium
Total Cost: \$700

RRC: Duluth Campus
RRC Contact: Lendley Black
Project Manager: John Rashid

Description: This project will replace the existing running and field events tracks at Malosky Stadium. The existing track has reached the end of its useful life. Facilities Management has been patching the track but large cracks have now formed. The project includes removal of the existing track surface (including the track surfaces that serve the field events (long jump, pole vault, etc.), inspection and repair of the sub base as required, and installation of a new track surface.

3319 Securian Math Emporium

Vice President: Duluth Campus
Campus: Duluth
Facility: Martin Library
Total Cost: \$900

RRC: Duluth Campus
RRC Contact: Lendley Black
Project Manager: John Rashid

Description: This project will renovate and expand the Mathematics Learning Laboratory from its current 2,500 square feet location to 5,000 square feet. The existing 72 seat conventional computer laboratory will be replaced with new active learning arrangement allowing for uniform collaborative groups of up to 128 students. Life safety system modifications, HVAC alterations, active learning technology upgrades, architectural finishes, and improved lighting will improve functionality of the space. Existing offices displaced by the expansion of the Math lab will be relocated.

3320 High Voltage Feeder Replacement

Vice President: Duluth Campus
Campus: Duluth
Facility: Housing Facilities
Total Cost: \$4,715

RRC: Duluth Campus
RRC Contact: Lendley Black
Project Manager: John Rashid

Description: This project will replace all feeders and primary switching equipment associated with the DU5 and DU6 feeder systems that power all Campus Housing facilities, Student Health Services and exterior street, sidewalks, and parking lot lighting around this part of the campus, originating at the Fire Station substation on College Street. Primary switching and load-break equipment associated with the feeds and transformers serving the softball field and Vermillion/Burntside hall will also be replaced. Existing Minnesota Power transformers serving UMD's Oakland Apartments will be purchased by UMD and connected to the new system that will be fed from both the Fire Station substation on College Street and the Campus Utility Building substation on St. Marie Street.

UNIVERSITY OF MINNESOTA

Project Description Report

3324 R&R- Housing & Residential Life

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$14,700

Description: Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in the residence halls, apartments and family student housing units on the Twin Cities campus. Notable investments in facilities for FY17 include Frontier Hall HVAC system upgrade, Commonwealth Terrace Cooperative replacement of streets/curb/gutter, Centennial Hall replacement of 2 passenger elevators, and Sanford Hall Dining Hall & Servery Refresh.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: Daniel Elliot

3325 R&R - Dining Services

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$1,405

Description: Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in food venues on the Twin Cities campus.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: Leslie Bowman

3326 R&R - Parking Infrastructure

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$5,010

Description: Funding authorized in this request will be used for parking facility and infrastructure improvements and repair and replacement projects on the Twin Cities campus, including improvements to surface parking, structured parking, emergency generators, and elevators.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: Sandy Cullen

UNIVERSITY OF MINNESOTA

Project Description Report

3327 Transportation Infrastructure

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$2,600

Description: Funding authorized in this request will be used for transportation infrastructure improvements and repair and replacement projects on the Twin Cities campus, including improvements to streets, sidewalks, bridges, building linkages, and safety systems. A notable investment includes the reconstruction of 8th Street SE.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: Sandy Cullen

3328 Church Street Tunnel

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$2,654

Description: This project will construct a new underground tunnel connection, approximately 207 feet in length, between the existing Tate Science and Teaching building and the Rapson link. The tunnel will fill a gap in the Gopher Way by connecting the Northrop Mall western campus to the College of Science and Engineering eastern campus across Church Street. The proposed tunnel will enhance pedestrian circulation, building services, and utilities in the district and reduce the amount of service traffic on Church Street.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: Kevin Ross

3329 R & R - U Market

Vice President: University Services

Campus: Twin Cities

Facility: U Market Services

Total Cost: \$500

Description: Funds authorized in this request will be used for replacement of the warehouse portion of the roof. The front third of the roof was replaced in 2008.

RRC: Auxiliary Services

RRC Contact: Laurie Scheich

Project Manager: TBD

UNIVERSITY OF MINNESOTA

Project Description Report

3336 R&R - Athletics

Vice President: Intercollegiate Athletics

Campus: Twin Cities

Facility: Multiple

Total Cost: \$1,300

Description: Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects in athletics venues on the Twin Cities campus.

RRC: Intercollegiate Athletics

RRC Contact: Elizabeth Goetz

Project Manager: various

3337 R&R -Twin Cities

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$9,250

Description: Funding authorized in this request will be used for facility and infrastructure improvements, and repair and replacement projects on the Twin Cities campus.

RRC: Facilities Management

RRC Contact: Mike Berthelsen

Project Manager: various

3338 R&R - Utility Infrastructure

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$12,305

Description: Funding authorized in this request will be used for utility infrastructure improvements, and repair and replacement projects on the Twin Cities campus.

RRC: Facilities Management

RRC Contact: Mike Berthelsen

Project Manager: various

UNIVERSITY OF MINNESOTA

Project Description Report

3339 R&R - Energy Conservation

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$4,000

Description: Funding authorized in this request will be used on the Twin Cities campus to enhance the energy efficiency of the buildings and infrastructure on the Twin Cities campus.

RRC: Facilities Management

RRC Contact: Mike Berthelsen

Project Manager: various

University of Minnesota
Potential Additions
Annual FY 2017 Capital Improvement Budget

Campus	Resource Responsibility Center	Facility	Title
UMD	Duluth	New Facility	Research Greenhouse
UMTC	College of Science & Engineering	Shepherd Labs	Robotics Lab
UMTC	Intercollegiate Athletics	Mariucci Arena	Weight Room Remodel
UMTC	Public Safety	New Facility	Public Safety Facility
UMTC	University Services	Faye Thompson Center	Partial Renovation
UMTC	University Services	Re-Use Warehouse	Renovation for Waste & Recycling Program
UMTC	University Services	Pioneer Hall	Renovation of Residence Hall
UMTC	University Services	Superblock Dining	Renovation and Consolidation of Resident Dining
UMTC	Libraries	Multiple	Rarebooks Discovery Center

FY 2017 Annual Capital Improvement Budget

Board of Regents
May 13, 2016



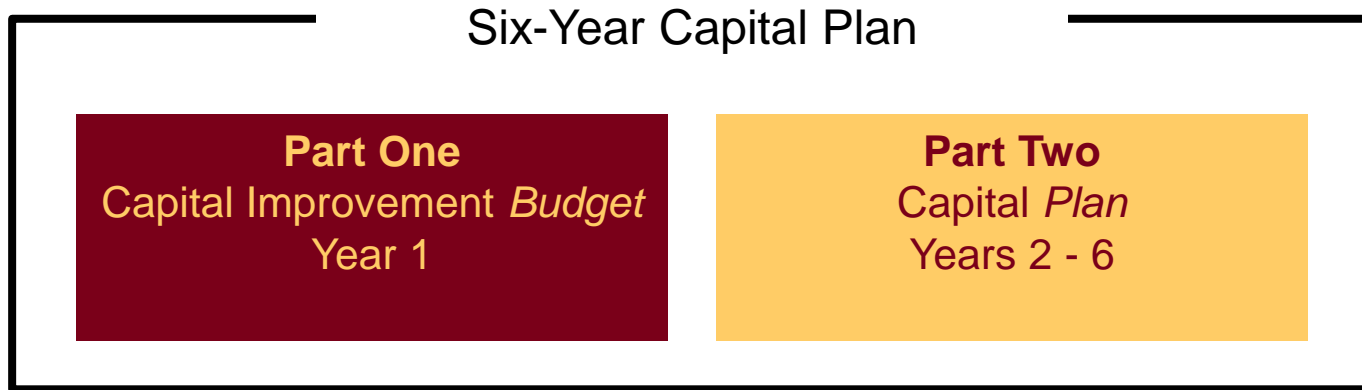
UNIVERSITY OF MINNESOTA

Driven to DiscoverSM



Capital Plan

- Board of Regents policy directs the administration to develop a capital budget with a “six-year time horizon, updated annually”





Annual Capital Improvement Budget

- Year 1 of the Six-Year Capital Plan
- Includes individual projects over \$500,000
- Projects need to have a completed predesign
- Projects must be fully funded
- Approved projects move into design and/or construction





2016 State Capital Request Update

- The capital improvement budget information in the docket material reflects the full value of the University's state request
- The capital improvement budget will be updated for the June meeting to reflect the final bill outcome





Included State Capital Request Projects

Request
(dollars in millions)

Location	Project	Total	State	U of MN
SYSTEM	HEAPR	\$100.0	\$100.0	\$0.0
UMD	Chemistry and Advanced Materials Science	\$40.8	\$27.2	\$13.6
UMTC	AHC Phase I: Health Science Education Facility	\$100.0	\$66.7	\$33.3
UMTC	Plant Growth Research Facility	\$6.6	\$4.4	\$2.2
SYSTEM	Academic and Student Experience Investments	\$24.0	\$16.0	\$8.0
UMTC	Pillsbury Hall Renovation	\$33.0	\$22.0	\$11.0
Total:		\$304.4	\$236.3	\$68.1



HEAPR Projects

- HEAPR legislation provides very strict guidelines on the type of projects that can be funded
 - Intended to give the University and MNSCU flexibility to operate within these strict guidelines
- Funds are intended to preserve and renew existing campus facilities by funding five kinds of projects
 - Accessibility
 - Building Systems
 - Energy Efficiency
 - Health and Safety
 - Infrastructure





HEAPR Projects

- The 2016 request of \$100 million will fund more than 95 projects system-wide
- The preliminary project list will be adjusted to align project priorities with final state funding
- Projects include:
 - UMD Sports and Health Center HVAC Upgrades
 - UMM Humanities HVAC Improvements
 - UMC Electrical Infrastructure
 - WCROC Critical Infrastructure and Safety
 - UMTC Mechanical Engineering: Phase 3
 - UMTC Ruttan Windows, Skylights and Doors
 - UMTC Boss Lab Infrastructure: Phase 2





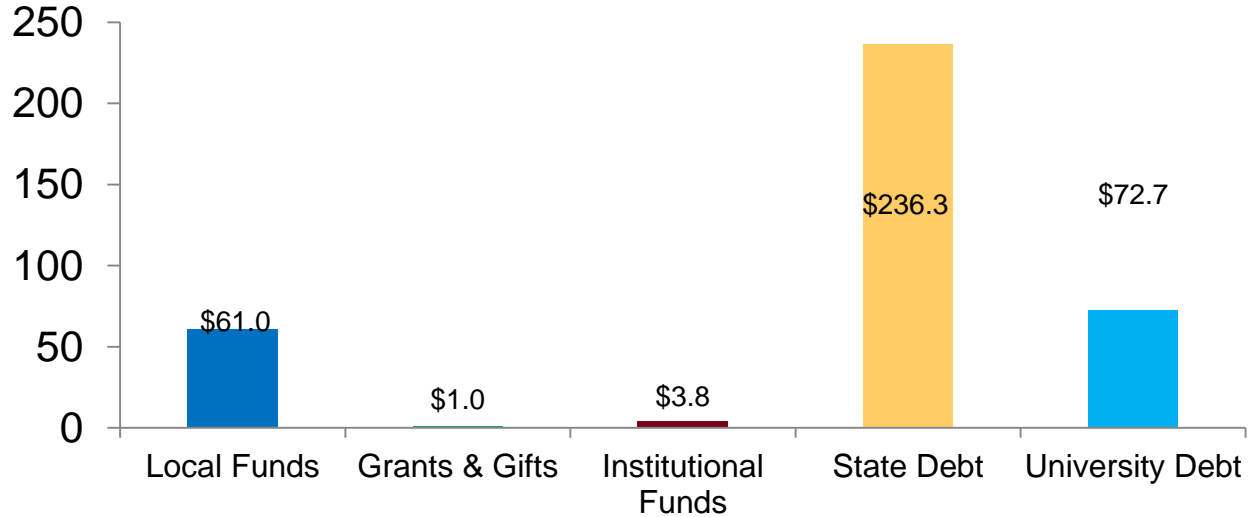
Sample University Projects

- Repair and Replacement (Systemwide)
- Pillsbury Hall Renovation (UMTC)
- Church Street Tunnel (UMTC)
- High Voltage Feeder Replacement (UMD)
- Academic and Student Experience (Systemwide)





Annual Capital Improvement Budget: \$374.6 million



72% of total from State
28% of total from U of M



UNIVERSITY OF MINNESOTA

Driven to DiscoverSM



UniversityofMinn



UMNews



UofMN

©2014 Regents of the University of Minnesota. All rights reserved.
The University of Minnesota is an equal opportunity educator and employer.



BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: System-wide Strategic Planning: UMD

Review **Review + Action** **Action** **Discussion**

This is a report required by Board policy.

PRESENTERS: President Eric W. Kaler
Lendley Black, Chancellor, University of Minnesota Duluth

PURPOSE & KEY POINTS

The purpose of this item is to discuss the University of Minnesota Duluth (UMD) Strategic Plan and to provide an update on progress.

BACKGROUND INFORMATION

In May 2011, UMD launched its first strategic plan, which built on the campus tradition of academic excellence and its integral place within the University system. The plan was the result of extensive discussion with faculty, staff, administrators, students, and community partners. As a result of this process, the campus established new vision and mission statements, identified core values, outlined six campus goals, and developed an action plan for achieving those goals.

Update on Campus Action Plan

Since 2011, considerable progress has been made toward plan goals. Strategic planning grants were provided to faculty, students, staff, and community partners. The campus has launched an initiative to be more efficient in the utilization of campus resources and to identify areas of potential growth. Recruitment and admission processes were overhauled and are aligned with the new mission, vision, and goals; improved student retention is a particular focus this year.

Significant achievements include:

- Implementing a new liberal education curriculum.
- Creating a hybrid lab course to serve more than 1,000 students in chemistry, bio-chemistry and biology.
- National and international news coverage of Large Lakes Observatory research on climate change and the great lakes; research on the East Antarctic shield; and academic programs focused on American Indian topics, moose research, and blood-loss trauma therapy.
- Diversity, social justice, and inclusion training for campus leaders.
- Establishing the Campus Climate Response Team.

Progress on Strategic Goals

1. *Promote integrated curricular, co-curricular, and living-learning undergraduate experiences that achieve UMD's learning goals and prepared students for lifelong learning, globally engaged citizenship, and success in their academic, personal, and professional lives.*
 - Redesigned courses for active learning in the Swenson College of Science and Engineering.
 - Created a Motion and Media Across Disciplines lab, which is home to multi-disciplinary collaborations among faculty in theatre, digital arts, exercise science, mechanical engineering, and computer science.
 - Implemented the new Cultural Entrepreneurship program in the College of Liberal Arts, where students learn to become entrepreneurs and innovators in the arts, culture, and media industries.
 - Partnered with 3M to integrate sustainability awareness into all business and economics courses at the Labovitz School.
 - Established the learning commons as a dedicated space for integrated campus services that support student learning. Services provided by this one-stop student center include a tutoring center, a writers' workshop, and a supportive services program.
 - Established multicultural living and learning units in the residence halls.
2. *Create a positive and inclusive campus climate for all by advancing equity, diversity, and social justice.*
 - Trained more than 50 campus leaders in the Intercultural Development Inventory.
 - Recruited minority faculty members through the pre-doctoral program.
 - Completed a comprehensive climate survey of entire campus community, with results to be shared in fall of 2016.
 - Supported the Youth of Duluth program to develop the leadership and academic skills of minority children.
 - Implemented new interdisciplinary programs to broaden the range of diversity-focused curricula (Spanish studies major, Asian studies major, Russian studies minor, and Chinese studies minor).
 - Established a task force to create a Ronald McNair Scholars Program at UMD.
 - Built campus website for reporting campus climate issues.
3. *Establish UMD as a center of excellence for graduate studies in the Upper Midwest.*
 - Revived the Master in Liberal Arts program and launched the Master of Arts in Psychological Science, Master of Tribal Administration and Governance, Master of Science in Civil Engineering, Master of Engineering, and Master of Environmental Education degree programs.
 - Conducted feasibility surveys on increasing graduate enrollment in four colleges and provided recruitment funds for all UMD graduate programs.
 - Established the graduate student endowed fellowship, providing \$15,000 per year in support, and established a graduate student research and presentation travel fund of \$15,000 per year.
 - Integrated the graduate council into the UMD governance structure.
 - Highlighted the comparative advantage of UMD's graduate programs in the upper Midwest, with the help of the Strategic Enrollment Management Council,
 - Established interdisciplinary graduate programs to utilize collective campus resources.

4. *Advance UMD's stature as a major campus for research and creative activities, leveraging the region's unique natural, human, and cultural resources.*
 - Small wind turbine installation at the UMD Research and Field Studies Center is helping to reduce the campus carbon footprint while engaging faculty and students in research.
 - Incorporating active learning into civil engineering classes through a partnership with the Duluth Economic Development Authority to enhance experiential learning.
 - Established a campus-wide faculty mentoring system, and provided seed money for faculty to use as leverage to acquire additional research funding.
 - Funded UMD-community partnerships in the arts, recreation, sustainable food, energy conservation, bike paths to campus, and educational leadership programs for at-risk children.
 - Partnered with Northland Human Resource Association to explore human resource professional education at the Labovitz School of Business and Economics.

5. *Strengthen ties with Duluth and surrounding communities in an intentional, visible, and mutually beneficial partnership.*
 - Made UMD information easier for campus and community stakeholders to access.
 - Restructured the Office of Continuing Education to respond to community goals.
 - Held events "How Did You Come to Be Here?" and "Infinite Stories" to recognize the multiple voices on campus.
 - Implemented a program to strengthen college access for Duluth-area minority children.
 - Implemented a bike to campus program.
 - Helped fund the Lakewalk Bike and Pedestrian Corridor.
 - Enabled the English department to build capacity with area high schools to enhance the teaching of English among high school students enrolled in the College in the Schools Program.

6. *Utilize UMD's infrastructure, technologies, and information, human, and financial resources to support the campus in a sustainable manner.*
 - Adopted new campus governance structure to streamline campus decision making and give all campus constituents a voice.
 - Incorporated sustainability into UMD's graduate program in education.
 - Renovated Kirby Student Center Lounge to better serve students.
 - Completed the campus master plan.
 - Established a grand pedestrian and bicycle entry connecting Woodland Avenue with University Drive.
 - Established the GreenHouse, a sustainable living/learning community.
 - Incorporated local produce from the UMD Farm and local farms in Dining Services.

Twin Cities and Duluth Strategic Plans

- Synergies among the UMD and UMTC vision and mission statements.
- Focus on inclusiveness, diversity, social justice, and respect for each individual.
- Development of programs that address unique regional and geographic needs, community resources, and assets of the surrounding communities and their stakeholders
- Commitments to addressing grand challenges in ways that are distinctive to each unique campus.



2011 University of Minnesota Duluth Strategic Plan





Introduction

Pages 2 – 3

Core Values

Page 4

Mission Statement

Page 5

Vision Statement

Page 5

Strategic Goals

Page 6

Campus Action Plan

Pages 7 – 12

Greetings:

I am pleased to present to you the 2011 University of Minnesota Duluth Strategic Plan.

This is the culmination of seven months of work and input from over 2,000 people from the university and the community. UMD leadership is pleased that so many people participated in the process because the wide range of voices makes this plan stronger.

The plan, along with its Goals and Action Steps, will enable us to make wise decisions in the months and years to come, within the context of uncertain state budgets and rapid change. It provides a sharper focus on distinctive UMD attributes and the unique niche that will place UMD among the best higher education institutions of its type in the country.

We have dreamed big, and we are reaching toward a vision that will stretch us and help us become the premier institution we aspire to be.

Thank you for all that you have done to make this plan possible and for all that you will do to help us realize its goals.

Sincerely,



*Lendley C. "Lynn" Black
Chancellor, University of Minnesota Duluth*





An Inclusive and Collaborative Planning Process

The UMD Strategic Plan is the product of an inclusive, collaborative process involving the entire campus as well as Duluth community leaders. Because UMD's planning is "rolling," the document will be reviewed, assessed, and refined annually.

The plan includes these elements:

UMD's Core Values articulate the essential principles that guide our decision-making.

UMD's Mission Statement defines our purpose for being. It succinctly states why the institution exists.

UMD's Vision Statement describes our ideal future and the institution's aspirations. It guides institutional decision-making and priority setting. The year 2020 serves as our target for achieving this new vision.

UMD's Campus Goals define the six major initiatives leading to the realization of our new vision. They focus on the primary programs and activities for moving us forward within the next three to five years.

UMD's Campus Action Plan delineates specific measurable steps for achieving the six goals. Some are short-term, to be completed within a year or two, while others are long-term, intended to be accomplished over a period of several years.

Strategic Plan

Endorsed by the Campus Assembly on April 12, 2011

Approved by Chancellor Black on May 3, 2011

Campus Action Plan including Action Steps for the Strategic Plan's six goals

Recommended by the Strategic Plan Steering Committee on April 29, 2011

Approved by Chancellor Black on May 24, 2011

Introducing a New Vision...

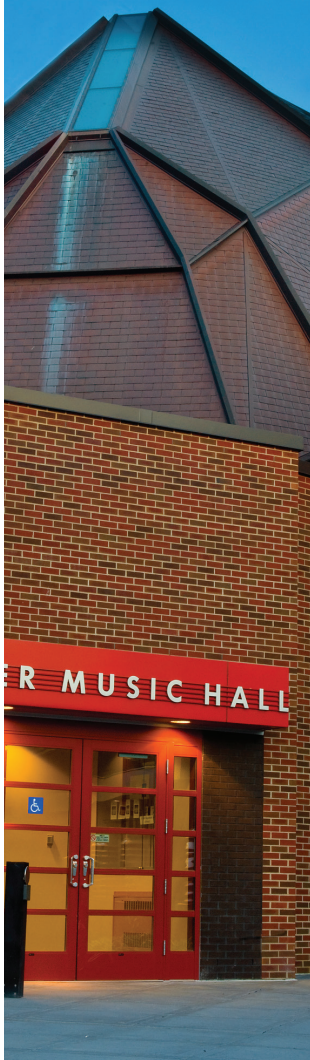
Serving the people of Minnesota and beyond, the University of Minnesota Duluth takes full advantage of its Northeast Minnesota location on the dramatic shores of Lake Superior to offer a quality living and learning experience. An integral part of the University of Minnesota System, UMD takes pride in its collaborative programs and initiatives with other System campuses. We nurture student success in an academic culture of high expectations through a learning-centered environment characterized by innovative comprehensive undergraduate and graduate programs, student life initiatives, discipline-specific and interdisciplinary research opportunities, creative endeavors, and thriving international exchanges.

Our new vision focuses on students learning and growing through experience, critical inquiry, and interaction with other learners. An enhanced research presence leading to regional accomplishments will ultimately result in UMD's recognition as a world-class center of scholarly outreach. At the same time, we build upon our reputation for excellence in recreational programs, student life, and intercollegiate athletics, thereby providing a holistic experience for students.

We encourage the ability to speak honestly about issues and ourselves by fostering a campus culture that welcomes students, faculty, staff, and guests to an inclusive learning climate committed to diversity, equity, and social justice. We serve the educational needs of indigenous peoples, their economic growth, their culture, and the sovereignty of the American Indian nations of the region, the state, and North America.

UMD eagerly embraces a global future while maintaining a strong presence in the cultural, economic, and intellectual life of the Duluth community, the Northland, the state, and the nation. By strengthening and firmly establishing the centrality of international activities on and away from campus, we leverage our place within the global strategies of the University of Minnesota System. We endeavor to become and remain a model of community engagement and service which improves the quality of life for all and deepens the understanding, meaning, and purpose of the UMD educational experience.





Core Values

To promote student success and to enrich the educational experience, students, staff and faculty at UMD strive to learn, work, and live in accord with the following core values:

Learning

We educate students through an integrative learning-centered environment that fosters a lifelong pursuit of wisdom.

Discovery

We discover, create, and share knowledge.

Engagement

We actively collaborate with each other and the larger community to identify and achieve common goals.

Inclusiveness

We respect and embrace the diversity of individuals, perspectives, and ideas and promote social justice.

Sustainability

We balance current environmental, economic, and social needs with those of future generations.

Integrity

We adhere to the highest ethical standards and take responsibility for our ideas and actions.

Excellence

We achieve excellence through creativity, continuous improvement, and innovation.



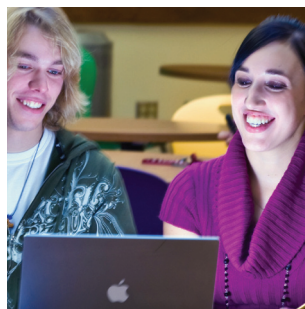
Mission Statement

The University of Minnesota Duluth integrates liberal education, research, creative activity, and public engagement and prepares students to thrive as lifelong learners and globally engaged citizens.

Vision Statement

The University of Minnesota Duluth will build upon its unique land-grant and sea-grant traditions to become a premier comprehensive university recognized as world class for its learning-centered student experiences, research, creative activities, and public engagement.

- We will educate students to be engaged, lifelong learners through our rich learning-centered and innovative curricula and student life experiences.
- We will prepare graduates who are sought after by employers because of their cultural, global, and professional competence.
- We will address issues central to the global society's scientific, cultural, economic, and artistic vitality through research and creative inquiry.
- We will become a world leader in learning and research opportunities by leveraging the region's unique natural, human, and cultural resources.
- We will serve the educational needs of indigenous peoples, as well as the economic growth, cultural preservation, and sovereignty of the American Indian nations of the region, the state and North America.
- We will create a campus that exemplifies resource sustainability, technology and information integration, global perspectives and connections, social justice, and collaboration.
- We will be central to the cultural, economic, and intellectual life of Duluth and surrounding communities.



Strategic Goals



Goal 1

Promote integrated curricular, co-curricular, and living-learning undergraduate experiences that achieve UMD's student learning goals and prepare students for lifelong learning, globally engaged citizenship, and success in their academic, personal, and professional lives.



Goal 2

Create a positive and inclusive campus climate for all by advancing equity, diversity, and social justice.



Goal 3

Establish UMD as a center of excellence for graduate studies in the Upper Midwest.



Goal 4

Advance UMD's stature as a major campus for research and creative activities, leveraging our region's unique natural, human, and cultural resources.



Goal 5

Strengthen ties with Duluth and surrounding communities in an intentional, visible, and mutually beneficial partnership.



Goal 6

Utilize UMD's infrastructure; technologies; and information, human and financial resources to support the campus in a sustainable manner.

Campus Action Plan

Goal 1:

Promote integrated curricular, co-curricular, and living-learning undergraduate experiences that achieve UMD's learning goals and prepare students for lifelong learning, globally engaged citizenship, and success in their academic, personal, and professional lives.

Action Steps

Initiate campus-wide discussions to develop UMD's philosophy of teaching and learning, which supports student achievement of UMD's learning goals (*October 2011*).

Establish undergraduate enrollment targets based on capacity to deliver quality programs, student and societal demands, academic preparation of incoming students, and tuition revenue needs (*December 2011*).

Identify, prioritize and assess activities, using tools such as the Student Success Strategy Map, that support student achievement of UMD's learning goals, student success, satisfaction, and graduation rates (*May 2012*).

Develop and begin to implement a plan, including benchmarks, to create an integrated globally engaged campus (*May 2012*).

Encourage and support course redesign projects to include active learning strategies, best practices and alternate modes of delivery (*December 2011*).

Implement the new liberal education program that meets liberal education goals and contributes to UMD's learning goals (*August 2012*).

Establish a comprehensive plan for learning and teaching support that includes such initiatives as a center of teaching and learning, a writing center, tutoring services, and a library commons area (*August 2012*).

Refine and begin to implement a plan to provide effective, individualized academic and co-curricular advising for all students (*December 2012*).

Target dates for action steps are indicated in parentheses.



Goal 2:

Create a positive and inclusive campus climate for all by advancing equity, diversity, and social justice.

Action Steps

Create a campus definition of equity, diversity, and social justice and share these understandings with all students, staff, and faculty (*December 2011*).

Implement effective, measurable processes to recruit, retain, and support diverse students, faculty and staff (*May 2012*).

Update, implement, and rigorously enforce all policies and procedures that advance cultural diversity and social justice (*May 2012*).

Develop and begin to implement a plan to serve indigenous people through the recruitment of students, staff and faculty, the enhancement of curriculum, and partnerships with tribal governments (*May 2012*).

Evaluate progress toward and support of diversity and climate initiatives as an explicit part of performance reviews of campus leadership. Conduct a longitudinal survey and assessment of campus climate and diversity initiatives every three years, disseminating results and integrating findings into academic and student life (*December 2012*).

Integrate cultural diversity, cultural competence, and social justice topics into the curriculum and campus life, using an enhanced liberal education theme on cultural diversity as a core of this effort (*May 2013*).

Develop partnerships with the surrounding community around diversity and social justice initiatives (*Immediate and Ongoing*).

Enhance orientation programs and special training opportunities for all members of the UMD community that promote equity, diversity and social justice (*Immediate and Ongoing*).



Goal 3:

Establish UMD as a center of excellence for graduate studies in the Upper Midwest.

Action Steps

Formalize a policy for Directors of Graduate Studies that outlines expectations of the role and provides appropriate release time and/or support to meet those expectations (*December 2011*).

Establish a priority fundraising goal of increasing the number of graduate fellowships (*December 2011*).

Provide financial support for the development of proposals for new graduate programs (professional, masters, or “all-university” doctoral programs) that focus on the strengths of UMD as guided by the mission and vision statements (*December 2012*).

Perform an analysis of the accreditation and budgetary aspects of developing stand-alone doctoral programs at UMD in specific target areas (*December 2012*).

Implement a comprehensive plan to attract, retain, and serve high caliber graduate students (*December 2012*).

Enhance the Office of Graduate Education to centralize existing graduate-related services and to expand support systems for graduate students (*May 2013*).

Support professional development for graduate students, and the establishment of a graduate student association (*Immediate and Ongoing*).



Goal 4:

Advance UMD's stature as a major campus for research and creative activities, leveraging our region's unique natural, human, and cultural resources.

Action Steps

Promote the UMD definition of research that includes traditional research, creative accomplishment, scholarship of teaching and learning, and scholarship of engagement (*December 2011*).

Enhance staffing needed to support Sponsored Projects Administration (SPA). Evaluate the administrative reporting structure to support UMD's research endeavors in a financially sound manner (*May 2012*).

Establish a priority fundraising goal of increasing the number of endowed professorships to attract top faculty with the expectation that they will lead a significant research effort in their college aligned with the vision and mission of UMD (*May 2012*).

Increase the visibility of UMD's research programs, faculty, staff, and students at the local, national, and international level. Promote UMD as the first stop for the local media for cutting edge information and solutions (*Immediate and Ongoing*).

Facilitate translational work (patents, start-up companies) in areas that show potential to financially support UMD research and educational efforts (*Immediate and Ongoing*).

Encourage undergraduate research in all colleges as an integral way to support undergraduate student education and faculty research (*Immediate and Ongoing*).



Goal 5:

Strengthen ties with Duluth and surrounding communities in an intentional, visible, and mutually beneficial partnership.

Action Steps

Develop a two-way communication mechanism to keep the community informed about the important and exciting developments at UMD while simultaneously listening to and responding to the input that the community provides to UMD (*December 2011*).

Enhance the Office of Civic Engagement to build capacity for an engaged campus and to build partnerships with an engaged community, including development of a downtown presence (*December 2012*).

Enhance the ability for all constituencies of the campus to coordinate effective tools by which the community can access resources – a help-line, space accessibility, central ticket office, improved signage, etc. (*December 2012*).

Establish a mechanism for identifying and supporting lifelong learning goals of our graduates as well as the broader community (*May 2013*).

Recognize and promote civic engagement and community-based research as legitimate scholarly activity (*Immediate and Ongoing*).

Develop and communicate a strong and consistent brand and visual identity for UMD (*Immediate and Ongoing*).

Embed community-based learning into the curriculum (*Immediate and Ongoing*).

Participate in city planning efforts that impact UMD, including the Woodland School campus, the UMD area, community facilities for UMD programs, and off-campus housing for UMD students (*Immediate and Ongoing*).



Goal 6:

Enhance UMD's infrastructure; technologies; and information, financial, and human resources to support the campus in a sustainable manner.

Action Steps

Expand the campus master plan to incorporate more depth in sustainable planning issues. These should include effective use of green space, community connectivity, alternate transportation (bike and walking paths) and inclusion of outlying properties (May 2012).

Establish UMD as an anchor tenant for a regional fiber optic hub, and promote expansion of regional networks that serve our students, faculty, and staff who live or work off campus (May 2012).

Support the professional development of all employees to learn and use new technologies, skills, and information in support of campus goals (May 2013).

Examine the overall administrative, governance, and program structure and make appropriate changes to ensure alignment with the strategic plan and campus needs (May 2013).

Promote effective use of technology and information resources in teaching and learning, research and creative endeavors, outreach activities, and support of University business (Immediate and Ongoing).

Invest in UMD infrastructure and communication upgrades to more actively promote the athletic, recreational, and cultural opportunities available on and off campus (Immediate and Ongoing).

Renovate and upgrade learning, athletic, social, recreational and living spaces in and around campus, making use of the campus master plan as a guide (Immediate and Ongoing).

Reduce campus greenhouse gas emissions in line with the UMD Energy Action Plan (Immediate and Ongoing).

Infuse the concept and application of sustainability into our curriculum and co-curriculum, our research activities, and our use of facilities (Immediate and Ongoing).

Develop financial and operational models to provide data to inform resource allocation (Immediate and Ongoing).



A photograph of a hallway with a large, colorful world map painted on the floor. Three people are walking away from the camera in the distance. The map shows continents in various colors like green, brown, and blue, and oceans in shades of blue. The hallway has yellow walls and a dark baseboard.

*“...world-class center of
scholarly outreach...”*

*“...speak honestly about
issues and ourselves...”*

*“...campus culture that
welcomes students...”*

“...global future...”

“...strong community presence...”



Office of the Chancellor

University of Minnesota Duluth

515 Darland Administration Building

1049 University Drive

Duluth, MN 55812-3011



218-726-7106



UMD is a campus of the University of Minnesota.



Printed on 10% post-consumer waste paper using soy inks

The University of Minnesota is an equal opportunity educator and employer.



UMD

UNIVERSITY OF MINNESOTA DULUTH
Driven to Discover™

2014 Strategic Plan Update

Message from the Chancellor

In 2011, UMD launched its first all-campus strategic plan. Together, the campus community outlined many goals and embraced our core values of learning, discovery, engagement, inclusiveness, sustainability, integrity, and excellence.

We've made outstanding progress. In the second year of the plan, we implemented action steps and provided grants to faculty, students, staff, and community partners. In the plan's third year, we launched an initiative to be more efficient in our utilization of campus resources and to identify areas of potential growth.



We are delighted with the impact of our work. This booklet restates our six goals and presents highlights of our accomplishments. Below is a list of significant projects:

Implemented a new liberal education curriculum

Created a hybrid lab course to serve more than 1,000 students in chemistry, bio-chemistry, and biology

Received national and international news coverage of the Large Lakes Observatory research on climate change and the Great Lakes, research on the East Antarctic shield, academic programs focused on American Indian topics, moose research, and blood-loss trauma therapy

Strategically managed enrollment, resulting in a nine percent growth in new freshman students for fall 2013

Raised more than \$12 million with support from donors and alumni in fiscal year 2013

Trained campus leaders in diversity, social justice, and inclusion

Established the Campus Climate Response Team

Expanded the number of minority faculty members

I am very proud of our progress. We will continue to build on our areas of strength and marshal the skills and talents of everyone across campus. Together, we will lead UMD on a robust and sustainable pathway to excellence that is inclusive of our diverse voices, stories, and experiences.



Lendley C. Black

CHANCELLOR

UMD

UNIVERSITY OF MINNESOTA DULUTH
Driven to Discover™

Promote integrated curricular, co-curricular, and living-learning undergraduate experiences that achieve UMD's learning goals and prepare students for lifelong learning, globally engaged citizenship, and success in their academic, personal, and professional lives.

Redesigned courses for active learning in the Swenson College of Science and Engineering

Developed a School of Fine Arts seminar for all first-year students on the interconnectedness of fine arts

Built a multimedia production lab in the College of Liberal Arts

Implemented the new Cultural Entrepreneurship program in the College of Liberal Arts, where students learn to become entrepreneurs and innovators in the arts, culture, and media industries

Partnered the Labovitz School of Business and Economics with 3M to integrate sustainability awareness into all business and economics courses

Established the ARCHES program with Lake Superior College to help students transfer to UMD

Promoted enrollment in STEM (Science, Technology, Engineering, and Math) classes

Established a new study abroad program in Kenya

Established the Center for Teaching and Learning

Established multicultural living and learning units in the residence halls

Increased support for faculty to promote student civic and community engagement



2

Create a positive and inclusive campus climate for all by advancing equity, diversity, and social justice.

Received ranking as one of the top 25 GLBT-friendly colleges in the United States

Trained campus leaders in the Intercultural Development Inventory

Recruited minority faculty members through the pre-doctoral program

Implemented diversity training programs and discussions about campus climate change

Increased the number of underrepresented students during academic year 2013-14

Completed the campus climate survey of underrepresented groups

Supported Youth of Duluth program to develop the leadership and academic skills of minority children

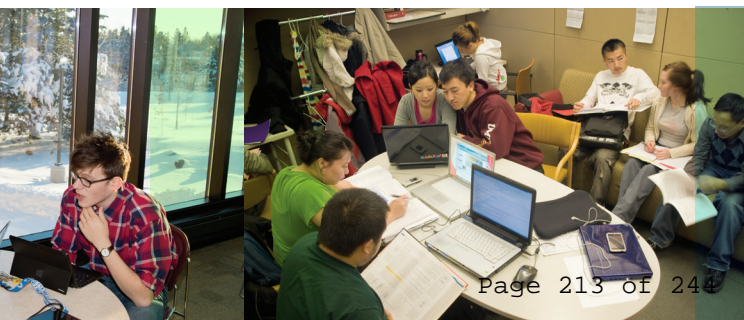
Completed the 2012-13 campus climate survey of faculty and staff

Completed and implemented diversity-focused training for students in key areas of campus life (housing, athletics, and Kirby Board)

Implemented new interdisciplinary programs to diversify and broaden the range of diversity-focused curricula (Spanish studies major, Asian studies major, Russian studies minor, and Chinese studies minor)

Established a task force to create a Ronald McNair Scholars Program at UMD

Built campus website for reporting campus climate issues



GOAL 3

Establish UMD as a center of excellence for graduate studies in the Upper Midwest.

Revived the Master in Liberal Arts program and launched the Master of Arts in Psychological Science, Master of Tribal Administration and Governance, Master of Science in Civil Engineering, Master of Engineering, and Master of Environmental Education degree programs

Conducted feasibility surveys on increasing graduate enrollment in four of UMD's colleges and provided recruitment funds for all UMD graduate programs

Established first Graduate Student Endowed Fellowship, providing \$15,000 per year in support, and established a graduate student research and presentation travel fund of \$15,000 per year

Integrated the Graduate Council into the UMD governance structure

Continued work on the growth of a Graduate Student Association

Continued work on the establishment of UMD-based Ph.D. programs

Formalized policies for directors of graduate studies to ensure a unified approach to services

Highlighted, through the Strategic Enrollment Management (SEM) Council, the comparative advantage of UMD's graduate programs in the Upper Midwest

Established interdisciplinary graduate programs to utilize collective campus resources



4

Advance UMD's stature as a major campus for research and creative activities, leveraging our region's unique natural, human, and cultural resources.

Awarded 11 faculty development research grants in 2013, worked to establish a campus-wide faculty mentoring system, and provided seed money for faculty to use as leverage to acquire additional research funding

Received three awards totaling more than \$2 million from the Minnesota State Legislature for research and performance by graduate students across campus

Received more than \$31 million in external funding for UMD's five colleges, UMD Administration, Natural Resources Research Institute, School of Medicine Duluth, and College of Pharmacy Duluth

Increased the number of undergraduate students presenting their scholarship at national conferences

Established the Bio-Translational Research Center

Established a Mental Health First Aid Certification Training program

Funded 14 new UMD-community partnerships in the arts, recreation, sustainable food, energy conservation, bike paths to campus, and educational leadership programs for at-risk children



5

Strengthen ties with Duluth and surrounding communities in an intentional, visible, and mutually beneficial partnership.

Supported faculty, students, and staff in creating civic engagement and community-based research and course components

Made UMD information easier for campus and community stakeholders to access

Restructured the Office of Continuing Education to respond to community goals

Held events “How Did You Come To Be Here?” and “Infinite Stories” to recognize the multiple voices on campus

Completed a strong and consistent brand and visual identity for UMD, “Those who can, Duluth,” using signage, an outreach campaign, and a redesigned web page

Implemented a program to strengthen college access for Duluth-area minority children

Implemented a Bike to Campus program

Provided partial funding for an integrated fish, plant, and algal oil project

Helped fund the Lakewalk Bike and Pedestrian Corridor

Supported an education program about public health concerns during Women’s History Month

Worked with an area developer on off-campus housing for UMD students



6

Utilize UMD's infrastructure, technologies, and information, human, and financial resources to support the campus in a sustainable manner.

Adopted new campus governance structure to streamline campus decision making and give all campus constituents a voice

Continued administrative support for faculty and staff to upgrade and learn new technologies and skills

Incorporated sustainability into UMD's graduate program in education

Enhanced campus by planting trees around the campus perimeter and installing maroon and gold street signage

Renovated Kirby Student Center Lounge to better serve students

Completed the campus master plan

Established a grand pedestrian and bicycle entry connecting Woodland Avenue with University Drive

Established the GreenHouse, a sustainable living/learning community

Incorporated local produce from the UMD Farm and local farms in Dining Services





The Challenges Ahead

A shift in public funding for higher education will continue to pose formidable challenges for UMD. Changing demographics will impact UMD as the number of high school students in the state and the nation continues to decrease.

In spite of financial challenges, the UMD campus community is determined to build upon our history of excellence in teaching, scholarship, discoveries, and artistic creativity; to enrich the quality of our educational and research experiences; to marshal our resources to strengthen our mutual partnerships with community stakeholders; and to play a role in promoting the continued social, cultural, and economic development of the state of Minnesota.





THOSE WHO CAN,
Duluth

Office of the Chancellor
515 Darland Administration Building
1049 University Drive
Duluth MN 55812-3011
218-726-7106
d.umn.edu/chancellor/planning

SPRING 2014

Synergies of University of Minnesota Twin Cities & University of Minnesota Duluth Missions, Visions, Values and Strategic Plans

University of Minnesota Vision Statement

“The University of Minnesota Twin Cities will be pre-eminent in solving the Grand Challenges of a diverse and changing world.” There are four key goals comprising this vision:

- *Capitalizing on the breadth and quality of our research and our curricular strengths.*
- *Recruiting, retaining, and promoting field-shaping researchers and teachers.*
- *Fostering reciprocal engagement with our various communities and capitalizing on our location.*
- *Promoting excellence and rejecting complacency at all levels of the institution.*

University of Minnesota Duluth Vision Statement

The University of Minnesota Duluth will build upon its unique land-grant and sea-grant traditions to become a premier comprehensive university recognized as world class for its learning-centered student experiences, research, creative activities, and public engagement. Key parts of the UMD Vision Statements are:

- *We will educate students to be engaged, lifelong learners through our rich learning-centered and innovative curricula and student experiences.*
- *We will prepare graduates who are sought after by employers because of their cultural, global, and professional competence.*
- *We will address issues central to the global society’s scientific, cultural, economic, and artistic vitality through research and creative inquiry.*

- *We will become a world leader in learning and research opportunities by leveraging the region’s unique natural, human, and cultural resources.*
- *We will serve the educational needs of the indigenous peoples, as well as the economic growth, cultural preservation, and sovereignty of the American Indian nations of the region, the state and North America.*
- *We will create a campus that exemplifies resource sustainability, technology and information integration, global perspectives and connections, social justice, and collaboration.*
- *We will be central to the cultural, economic, and intellectual life of Duluth and surrounding communities.*

University of Minnesota Twin Cities Mission Statement

The University of Minnesota, founded in the belief that all people are enriched by understanding, is dedicated to the advancement of learning and the search for truth; the sharing of this knowledge through education for a diverse community; and to the application of this knowledge to benefit the people of the state, the nation, and the world. This mission is carried out through:

- *Research and discovery*
- *Teaching and learning*
- *Outreach and public service*

University of Minnesota Duluth Mission Statement

The University of Minnesota Duluth integrates liberal education, research, creative activity, and public engagement and prepares students to thrive as lifelong learners and globally engaged citizens.

This mission is represented by SEVEN core values:

- *Learning*
- *Discovery*
- *Engagement*
- *Inclusiveness*
- *Sustainability*

- Integrity
- Excellence

Synergies of the University of Minnesota Twin Cities and the University of Minnesota Duluth Strategic Plans

The mission, vision statements and strategic plans of UMN Twin Cities and UMN Duluth emphasizes the following shared goals:

1. A strong focus and emphases on harnessing the human capital potential of every Minnesotan via the channels of transformative learning whose fulcrum is personal enrichment, a premium quality of life, and a valuation and recognition of the voice of every Minnesotan in shaping and nurturing sustainable communities through collaborative partnerships and enterprises. A focus on student learning and personal enrichment through shared ideas, mutual respect, fostering of a positive and safe climate that draws on the affirmation of shared beliefs, and seamless engagement with the public. *HARNESSING THE EDUCATIONAL AND HUMAN CAPITAL POTENTIAL OF EVERY MINNESOTAN; EFFECTIVELY ENGAGING STUDENTS IN INNOVATIVE & CREATIVE WAYS, INCLUDING EXPERIENTIAL LEARNING, CIVIC ENGAGEMENT, AND SERVICE-LEARNING.*
2. A strive toward inclusiveness, diversity, social justice, and respect for each individual. Recruitment, promotion, and retention of a diverse workforce and student body. Creation of a climate that is conducive for learning and discovery to occur. *DIVERSITY, SOCIAL JUSTICE, INCLUSIVITY, CREATING A WELCOMING AND SAFE ENVIRONMENT FOR DIVERSE LEARNING FORMATS TO THRIVE; FOSTERING AN UNDERSTANDING OF INTERCULTURAL COMPETENCIES & COMMUNICATIONS.*
3. Place accorded for both UMN Twin Cities and UMN Duluth to develop and nurture specific programs of distinction that speaks to the unique regional and geographic needs, resources, and assets of the surrounding communities and their stakeholders. *LEVERAGING EACH REGION'S UNIQUE RESOURCES IN A MUTUALLY SUSTAINABLE WAY TO PROMOTE COMMUNITY, STATE, AND INTERNATIONAL PARTNERSHIPS AND OUTREACH.*

4. The values, missions and strategic plans of UMN Twin Cities and UMN Duluth are aligned with a shared mandate to train graduates who stay committed to the principles and tenets of lifelong learning as a vehicle for self-improvement and personal enrichment while showing preparedness and adaptation to current and future careers trajectories. *EFFECTIVE INTEGRATED TEACHING & LEARNING FOR THE COMMON GOOD INCLUDING THE TRAINING OF FUTURE LEADERS WHO ARE EXPERTS IN THEIR RESPECTIVE FIELDS OF STUDY.*

5. UMN Twin Cities and UMN Duluth strategic plan initiatives recognize faculty development, faculty creative and artistic activities, and the role of the scholarship of research and teaching in facilitating and harnessing the holistic development of faculty in their respective disciplines. This initiative dovetails with the appreciation of sponsored research and the management of the research enterprise at the institutional level to ensure maximum outcome. *RESEARCH & DISCOVERY; ENCOURAGEMENT OF IDEAS AND INCUBATION AND PUTTING IDEAS TO TEST; A RESOLVE TO PROMOTE A VIBRANT INTERDISCIPLINARY & COLLABORATIVE LEARNING AT THE UNDERGRADUATE AND GRADUATE LEVELS IN ALL THE COLLEGES.*

6. A persistent sharpening of the skills that students need to become successful, including the exploration of diverse modes of inquiry and “knowing” to ensure that graduates are able to transfer what they have imbibed to help ameliorate or solve pressing social problems. The inclusion of this aspect of the educational process in the strategic plan initiatives is premised on the thought that a carefully and purposeful educational curriculum ought to incorporate and be able to anticipate social changes; that static educational systems devoid of planning, re-visioning, and change often fail to demonstrate their relevance in society. Formulation of measurable action steps for a continuous assessment of the totality of the educational experiences and their associated outcomes. Pivotal to this is the systematic collection, analyses, interpretation, and utilization of data to ensure efficiencies and sound decision-making and identification of best practices for modeling and ensuring institutional effectiveness, stability and long-term growth. *COMMITMENT TO STUDENT LIFELONG LEARNING; ALIGNING RESOURCES TO STRATEGIC PRIORITIES, INCLUDING A RE-ENVISIONING, RE-POSITIONING OF THE UMN FOR EFFECTIVENESS AND EFFICIENCY WHILE ESCHEWING THE NOTION THAT INSTITUTIONS SHOULD NOT CHANGE.*

7. Develop multiple pathways whereby students and faculty are enabled in experiencing and maintaining global and international interconnectedness in world affairs while contributing and lending their voices and resources to the understanding of current social, cultural, economic, and political issues at the international stage through the scholarship of engagement. *STRONG COMMITMENTS TO GLOBAL AND INTERNATIONAL EDUCATION, INFUSION OF INTERNATIONALIZATION INTO THE CURRICULUM TO ENHANCE AND BROADEN HUMAN POTENTIAL AND COLLECTIVE WELL-BEING OF ALL.*

8. Strong commitments to data-driven research and decision-making coalescing around scientific inventions and creativities, discoveries, development of patents, a mastery and understanding of social, cultural, economic, and technological innovations, and exploration of ways to find appropriate solutions to pressing problems. *ARTISTRY CREATIVITIES, FOSTERING TECHNOLOGICAL INNOVATIONS & USAGE WHILE CONFRONTING AND RESOLVING CHALLENGES AT THE LOCAL, STATE, NATIONAL, AND GLOBAL LEVELS.*

9. A continuous striving to fostering a culture of trust, accountability, and effective stewardship of the public's investments in education recognizing the fiduciary imperative of demonstrating verifiable utilization of state resources to bring added-value to higher education. *FOSTERING RESPECT, HONESTY, TRUSTWORTHINESS AND PUBLIC ACCOUNTABILITY, STEWARDSHIP AND ENGAGING EXTERNAL CONSTITUENTS.*

10. A demonstration of commitment to effectively develop and use resources in a meaningful and sustainable manner to reduce resource utilization, to promote conservation and renewable energies in ways that are environmentally sound, and to continually upgrade infrastructures through capital improvements in buildings and physical assets. *SUSTAINABILITY AND EFFECTIVE UTILIZATION OF RESOURCES TO REDUCE AND CONSERVE ENERGY WHILE PROMOTING ENVIRONMENTAL SAFE PRACTICES.*

11. The strategic plans at both institutions are structured to incorporate varied trajectories of institutional branding and visual manifestations of the two universities as sites for continuous innovations designed to better position the two campuses on pathways of academic and scholastic excellence. This excellence is modeled by periodic redefinitions of the brand identities to better illustrate and exemplify the roles, added value, and impact

that the two universities bring to the State of Minnesota. The persistent branding of the university's products is intended to reinvigorate and strengthen the two universities relationships with their external constituencies (alumni, donors) and at the same time marshal their resources to promote institutional advancement and effectiveness.

UMD Strategic Plan Update

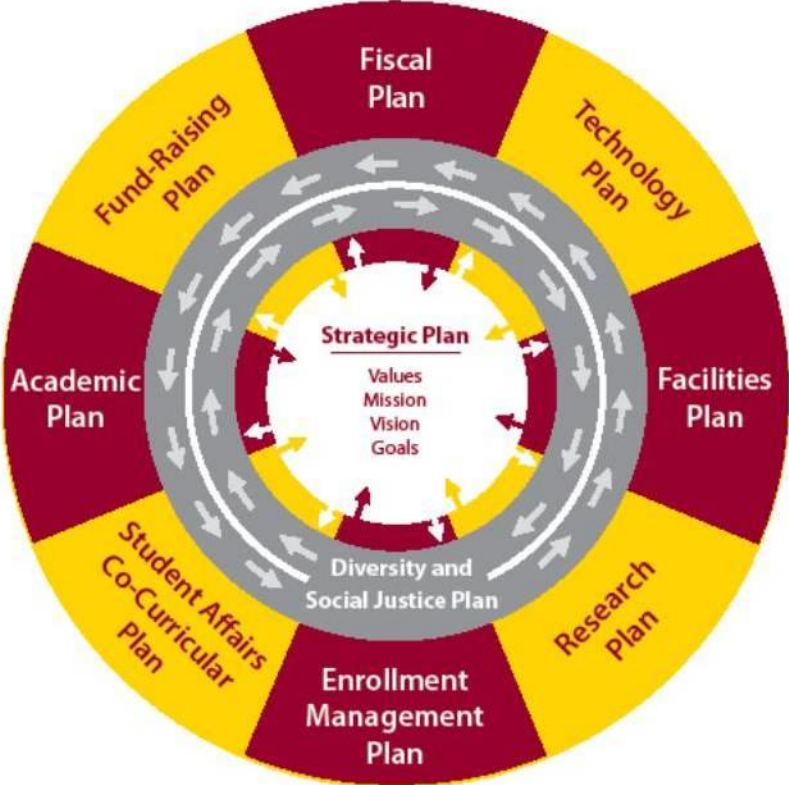




2011 University of Minnesota Duluth Strategic Plan



University of Minnesota Duluth
Integrated Strategic Plan







Active Learning Classroom



UMD Mission Statement

The University of Minnesota Duluth integrates liberal education, research, creative activity, and public engagement and prepares students to thrive as lifelong learners and globally engaged citizens.

UM Twin Cities Mission Statement

The University of Minnesota Twin Cities will be pre-eminent in solving the Grand Challenges of a diverse and changing world.





Freshwater Research



Natural Resources Research Institute

















BOARD OF REGENTS DOCKET ITEM SUMMARY

Board of Regents

May 13, 2016

AGENDA ITEM: Report of the Committees

Review Review + Action Action Discussion

This is a report required by Board policy.

PRESENTERS: Regent Dean E. Johnson

PURPOSE & KEY POINTS

Pursuant to Board of Regents Policy: *Board Operations and Agenda Guidelines*, "The Board conducts business through meetings of the Board and its committees.... [and] Committees provide recommendations for action by the Board. Typically, standing committees have the following responsibilities:

Recommend action on matters where the Board has reserved authority to itself as outlined in Board of Regents Policy: *Reservation and Delegation of Authority* and other Board policies;

- Provide governance oversight on topics within the committee's purview;
- Review and make recommendations on relevant new and existing Board policies;
- Receive reports on policy-related issues affecting University departments and units;
- Receive information items (e.g., status reports on current issues of concern and administrative searches); and
- Review other items placed on the agenda by the Board chair in consultation with the president and Board vice chair."

The Board chair will call on the chair of each committee to present recommended actions and provide a brief report.

BACKGROUND

Current committee chairs:

- Academic & Student Affairs Committee – L. Cohen
- Audit & Compliance Committee – L. Brod
- Facilities, Planning & Operations Committee – D. McMillan
- Faculty & Staff Affairs Committee – P. Simmons
- Finance Committee – R. Beeson
- Governance & Policy Committee – L. Cohen
- Litigation Review Committee – T. Devine