

# Strategic Financial Risk Profile

Presentation to the Finance Committee  
October 10, 2013



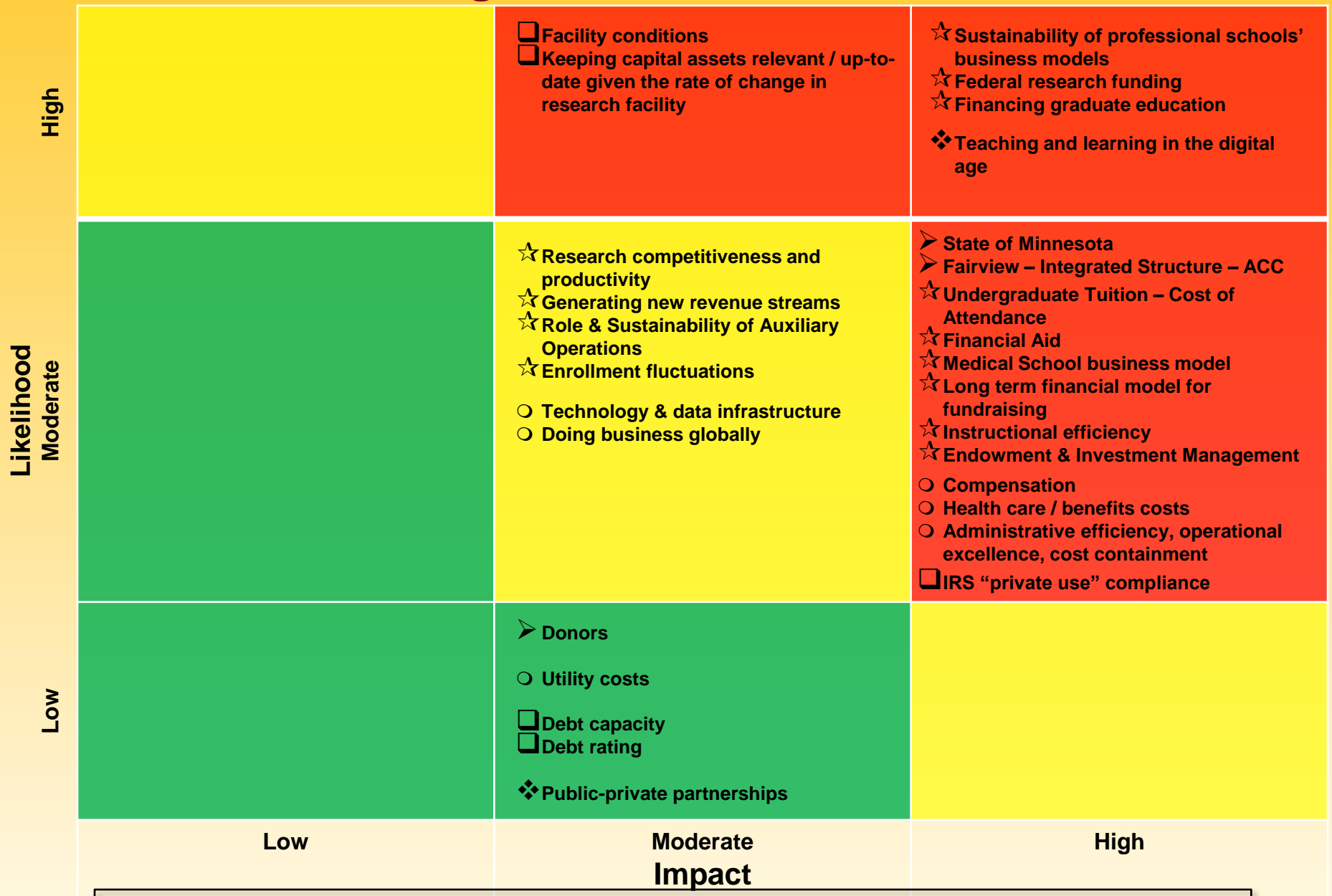
UNIVERSITY OF MINNESOTA

**Driven to Discover<sup>SM</sup>**

# Categories of Strategic Financial Risk

- Maintaining Key Financial Relationships
- Financing the Mission
- Financing Operations
- Financing Capital Assets
- Emerging Trends

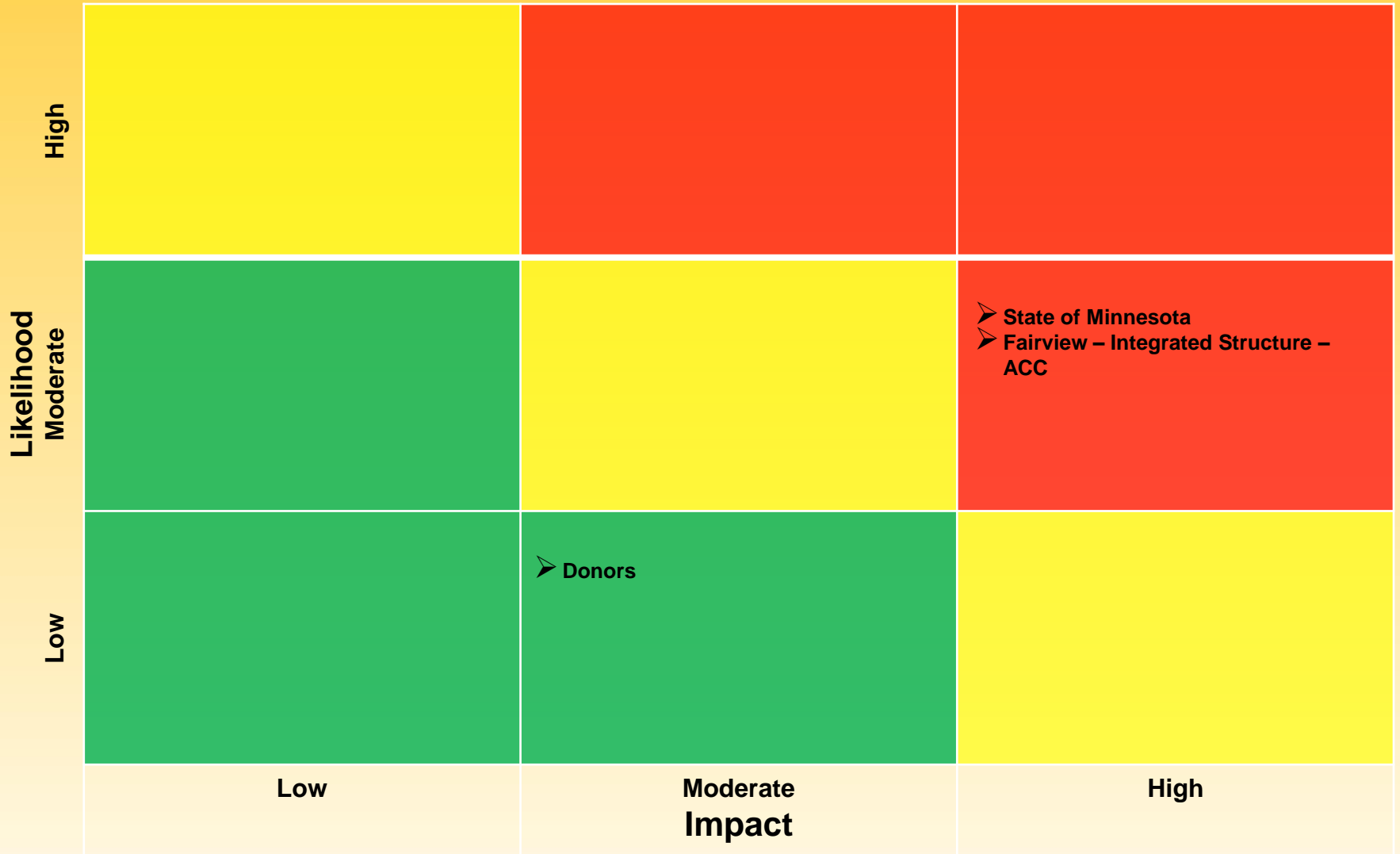
# Strategic Financial Risk Profile



➤ Maintaining Key Financial Relationships	☆ Financing the Mission	○ Financing Operations	☐ Financing Capital Assets	❖ Emerging Trends
---	-------------------------	------------------------	----------------------------	-------------------

# Strategic Financial Risk Profile

## Maintaining Key Financial Relationships



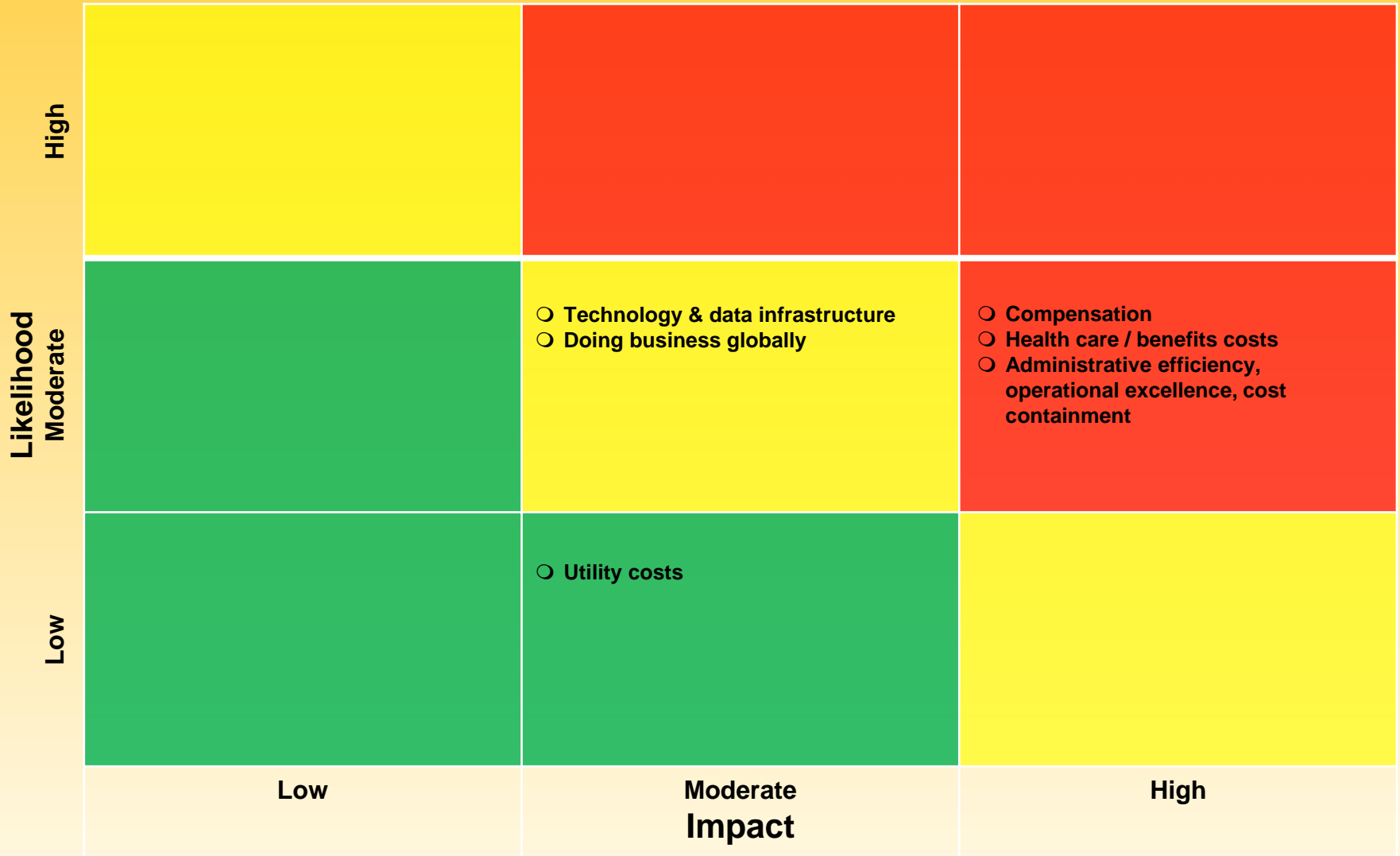
# Strategic Financial Risk Profile

## Financing the Mission

High			<ul style="list-style-type: none"> <li>☆ Sustainability of professional schools' business models</li> <li>☆ Federal research funding</li> <li>☆ Financing graduate education</li> </ul>
Moderate		<ul style="list-style-type: none"> <li>☆ Research competitiveness and productivity</li> <li>☆ Generating new revenue streams</li> <li>☆ Role &amp; Sustainability of Auxiliary Operations</li> <li>☆ Enrollment fluctuations</li> </ul>	<ul style="list-style-type: none"> <li>☆ Undergraduate Tuition – Cost of Attendance</li> <li>☆ Financial Aid</li> <li>☆ Medical School business model</li> <li>☆ Long term financial model for fundraising</li> <li>☆ Instructional efficiency</li> <li>☆ Endowment &amp; Investment Management</li> </ul>
Low			
	Low	Moderate Impact	High

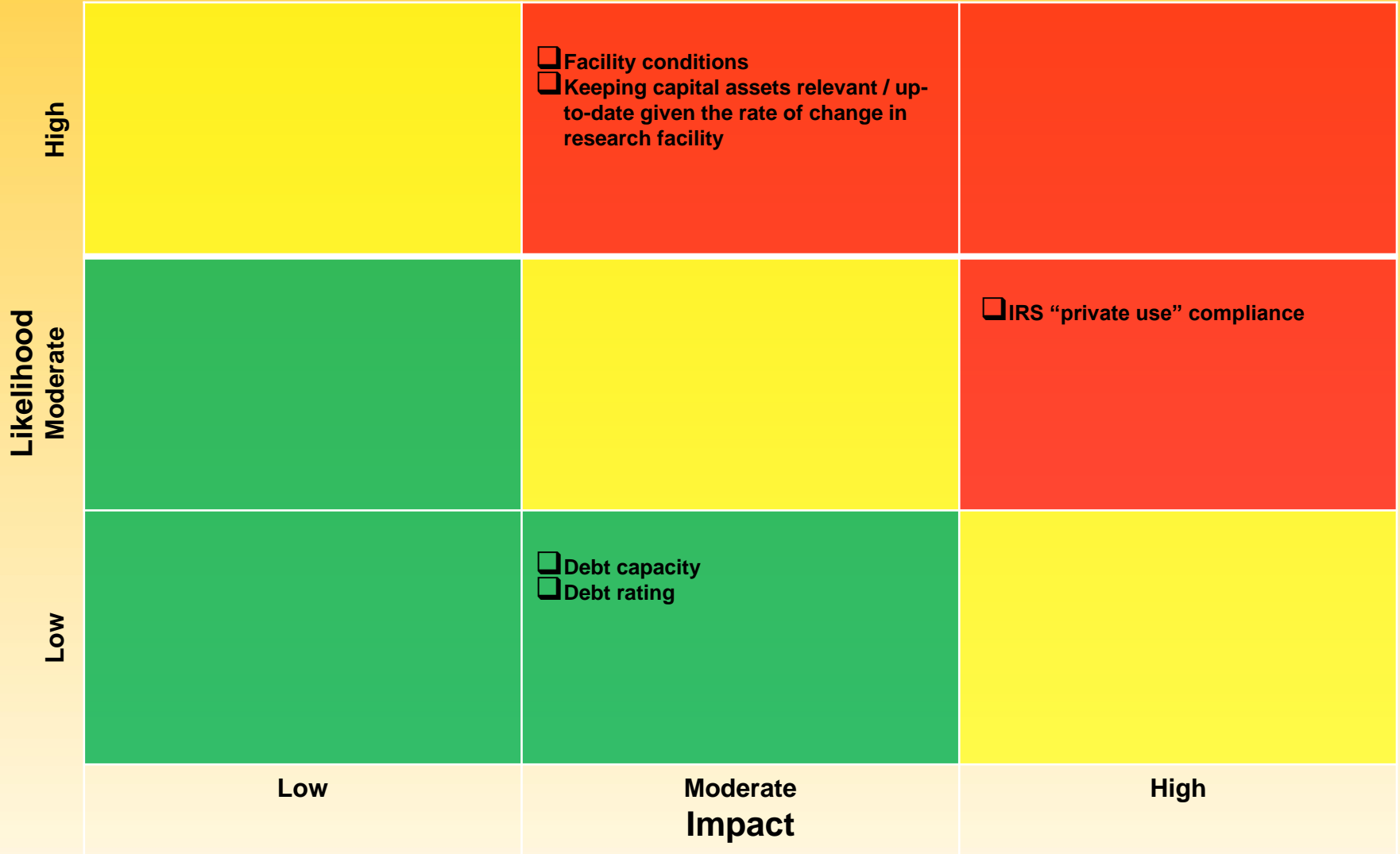
# Strategic Financial Risk Profile

## Financing Operations



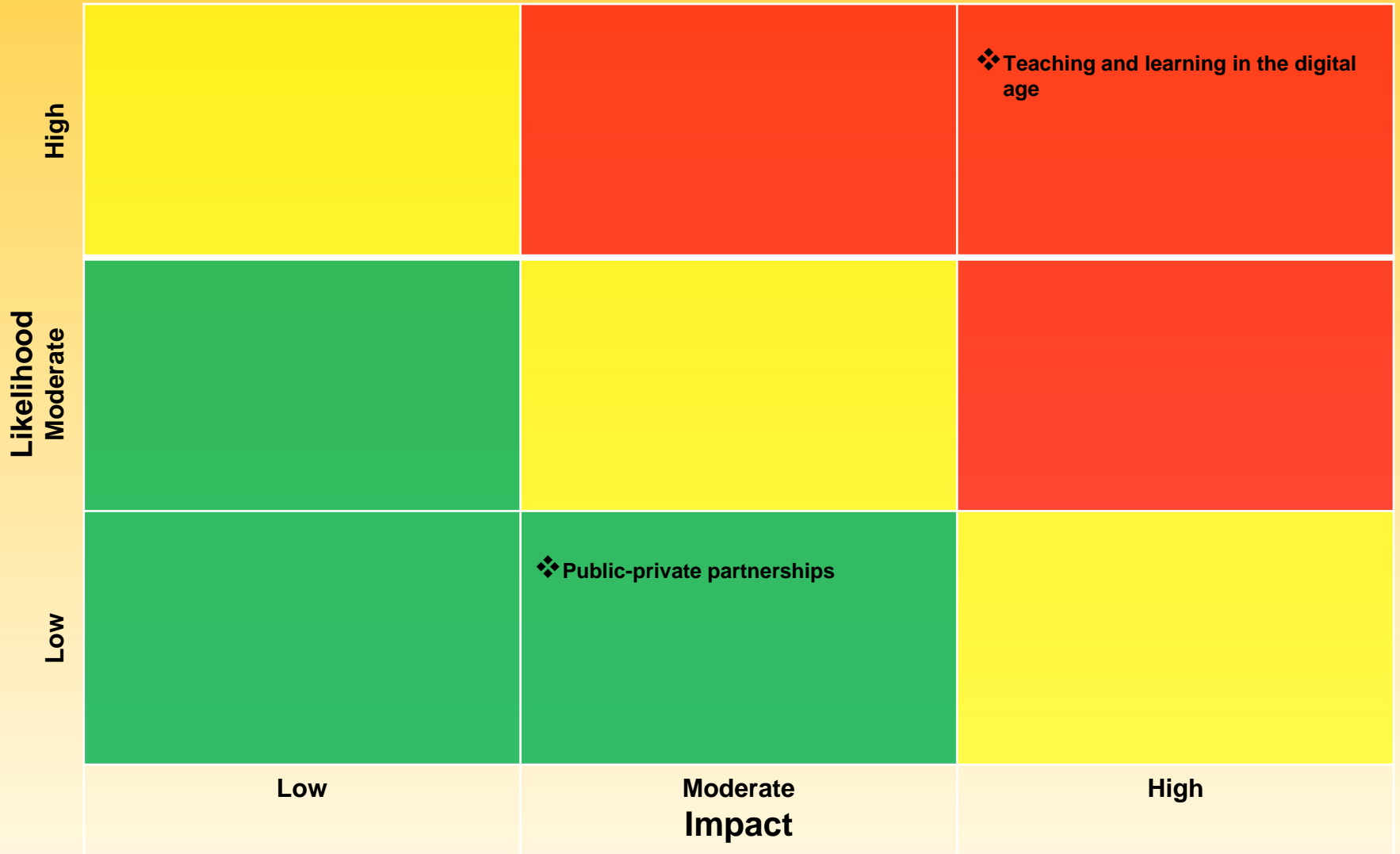
# Strategic Financial Risk Profile

## Financing Capital Assets



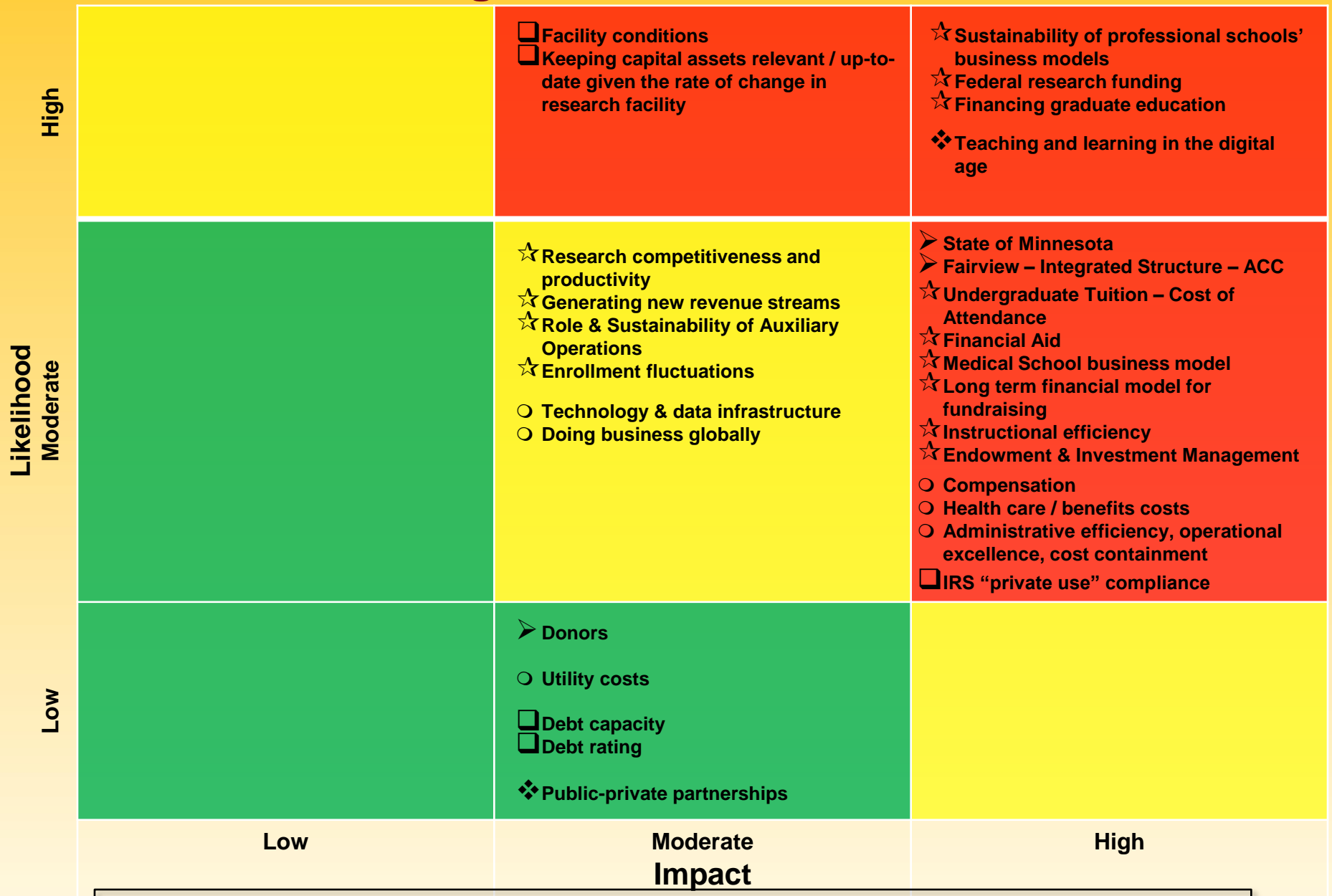
# Strategic Financial Risk Profile

## Emerging Trends





# Strategic Financial Risk Profile



➤ Maintaining Key Financial Relationships	☆ Financing the Mission	○ Financing Operations	☐ Financing Capital Assets	❖ Emerging Trends
---	-------------------------	------------------------	----------------------------	-------------------