

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Friday, June 11, 2010

9:00 a.m. - 12:00 p.m.

600 McNamara Alumni Center, Boardroom

Board Members

Clyde Allen, Chair
Linda Cohen, Vice Chair
Anthony Baraga
Richard Beeson
Dallas Bohnsack
John Frobenius
Venora Hung
Steven Hunter
Dean Johnson
David Larson
Maureen Ramirez
Patricia Simmons

AGENDA

ANNUAL MEETING

1. Establishment of Meeting Dates for 2010-2011 - C. Allen (pp. 3-4)
2. Other Business

MONTHLY MEETING

1. Approval of Minutes - Action - C. Allen
2. Report of the President - R. Bruininks
3. Report of the Chair - C. Allen
4. Receive and File Reports (5-11)
 - A. Quarterly Report of Grant & Contract Activity
5. Consent Report - Review/Action - C. Allen (pp. 12-23)
 - A. Report of the All-University Honors Committee
 - B. Gifts
 - C. Summary of Expenditures
6. Appointment of Regents Professors - Review/Action - R. Bruininks (p. 24)
7. Board of Regents Policy: *Code of Ethics* - Annual Review - M. Rotenberg (pp. 25-29)
8. Report of the Faculty Consultative Committee - M. Gonzales (pp. 30-32)
9. Recognition of Faculty Consultative Committee Outgoing Chair - C. Allen/R. Bruininks (p. 33)
10. Annual U of M Alumni Association Report - R. Bruininks/K. Himle/P. Esten/A. Givens (pp. 34-35)
11. Board of Regents Policy: *Awards, Honors, and Recognitions* - Action - K. Brown (pp. 36-53)
12. Board of Regents Policy: *Namings* - Action - K. Brown (pp. 54-62)
13. President's Recommended FY2011 Annual Capital Improvement Budget - Action - R. Bruininks/
K. O'Brien/R. Pfutzenreuter (pp. 63-81)

14. President's Recommended FY2011 Annual Operating Budget - Review - R. Bruininks/
R. Pfitzenreuter (pp. 82-164)
15. Use of the Name: University of Minnesota Physicians - F. Cerra/M. Rotenberg/B. Daniels (p. 165)
16. Report of the Audit Committee - S. Hunter
17. Report of the Educational Planning & Policy Committee - P. Simmons
18. Report of the Facilities Committee - S. Hunter
19. Report of the Faculty, Staff & Student Affairs Committee - D. Johnson
20. Report of the Finance & Operations Committee - J. Frobenius
21. Report of the Litigation Review Committee - A. Baraga
22. Old Business
23. New Business
24. Adjournment



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Establishment of Meeting Dates

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

Background Information:

UNIVERSITY OF MINNESOTA
BOARD OF REGENTS
TENTATIVE 2010-2011 MEETING SCHEDULE

July 7, 2010	One-Day Meeting
July 8-9, 2010	Board of Regents Retreat
August, 2010	No Meeting
September 8, 2010	One-Day Meeting
October 7-8, 2010	
November 11-12, 2010	
December 9-10, 2010	
January, 2011	No Meeting
February 10-11, 2011	
March 10-11, 2011	
April 7-8, 2011	Meeting Tentative
May 12-13, 2011	
June 9-10, 2011	



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Receive and File Reports

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

Background Information:

There is one item for receipt and filing:

- A) Quarterly Report of Grant & Contract Activity

UNIVERSITY OF MINNESOTA

Meeting of the Board of Regents



Quarterly Report of Grant/Contract Activity

**Fiscal Year 2010
Third Quarter Data: January - March, 2010**

University of Minnesota
Quarterly Report of Grant and Contract Activity
Award Summary by Sponsor
Fiscal Year 2010 Third Quarter: January - March, 2010

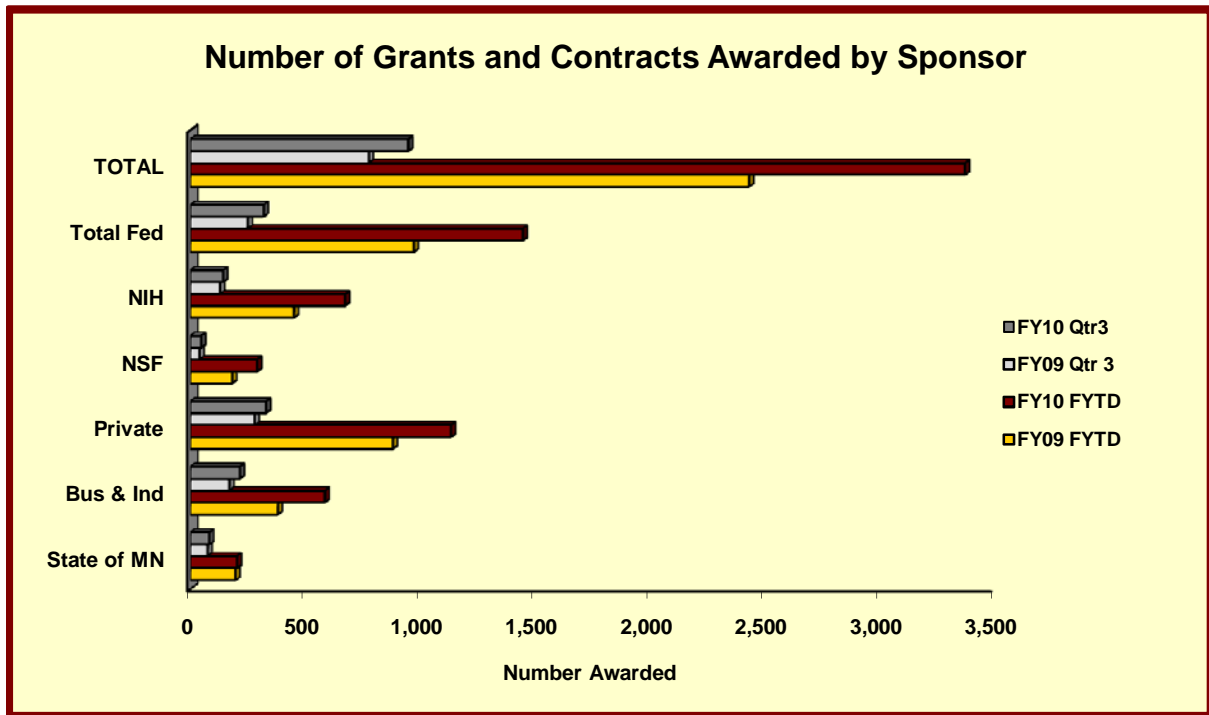


Figure 1: Number of Awards by Sponsor.

Comparison for Fiscal Year 2010 versus Fiscal Year 2009. (For numerical data, see Table 1 below.)

Agency	Quarter 3		YTD	
	FY09	FY10	FY09	FY10
Total Fed	251	320	972	1,448
NIH	129	143	451	674
NSF	41	47	182	292
Private	281	330	882	1,135
Bus & Ind	170	216	381	586
State of MN	75	83	197	203
TOTAL	777	949	2,432	3,372

Table 1: Qtr 3 and Fiscal Year comparisons.

University of Minnesota
Quarterly Report of Grant and Contract Activity
Award Summary by Sponsor
Fiscal Year 2010 Third Quarter: January - March, 2010

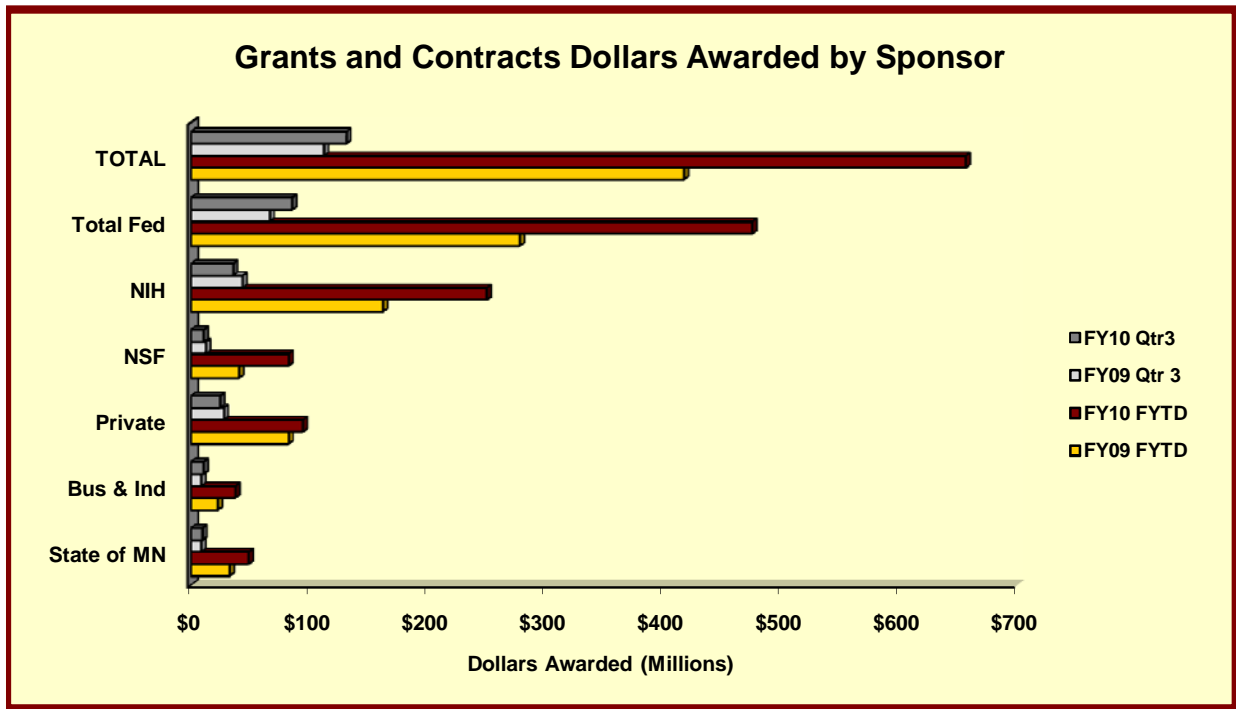


Figure 2: Award Totals by Sponsor.

Comparison for Fiscal Year 2010 versus Fiscal Year 2009. (For numerical data see Table 2 below.)

Agency	Table 2: Total Awarded (Millions)				
	Quarter 3		YTD		% Change
	FY09	FY10	FY09	FY10	
Total Fed	\$67	\$86	\$279	\$476	71%
NIH	\$44	\$36	\$163	\$251	54%
NSF	\$13	\$11	\$41	\$83	102%
Private	\$28	\$25	\$83	\$95	14%
Bus & Ind	\$9	\$11	\$23	\$38	65%
State of MN	\$9	\$10	\$33	\$49	48%
TOTAL	\$113	\$132	\$418	\$657	57%

Table 2: Qtr 3 and Fiscal Year comparisons.

**University of Minnesota
 Quarterly Report of Grant and Contract Activity
 Award Summary by College
 Fiscal Year 2010 Third Quarter: January - March, 2010**

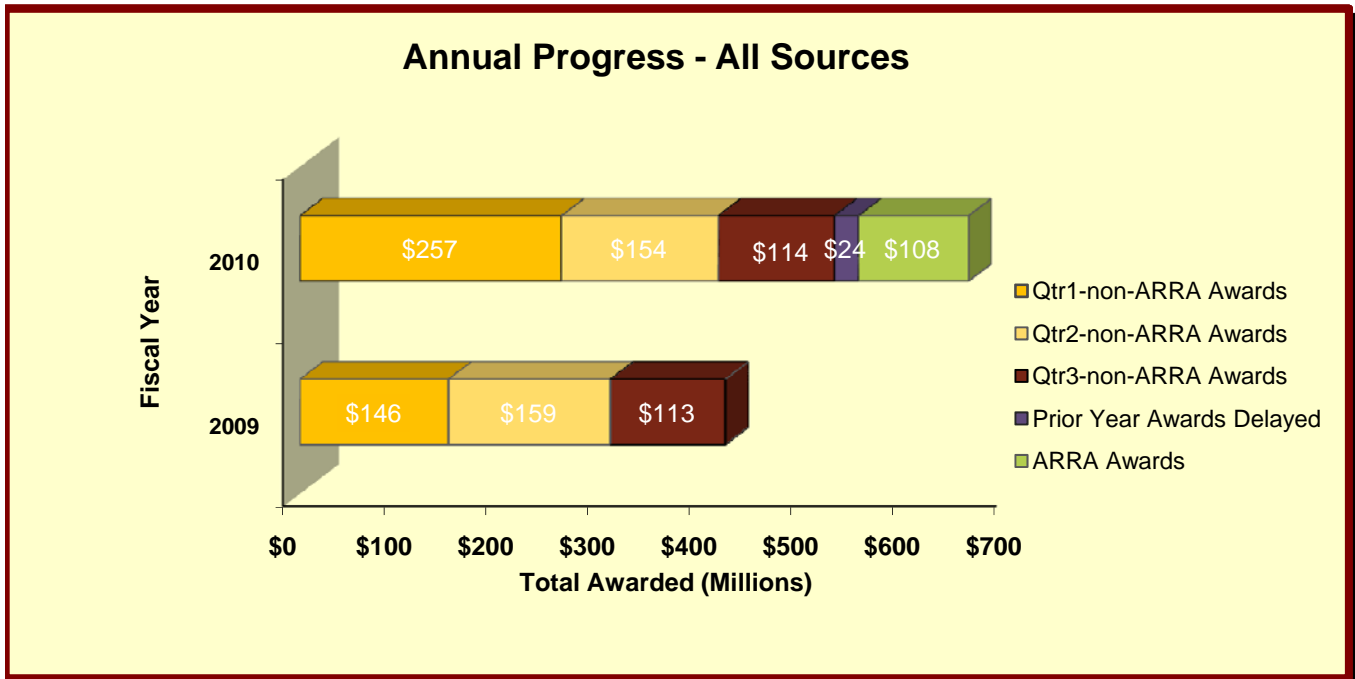


Figure 3: Quarter Comparison – All Sources.

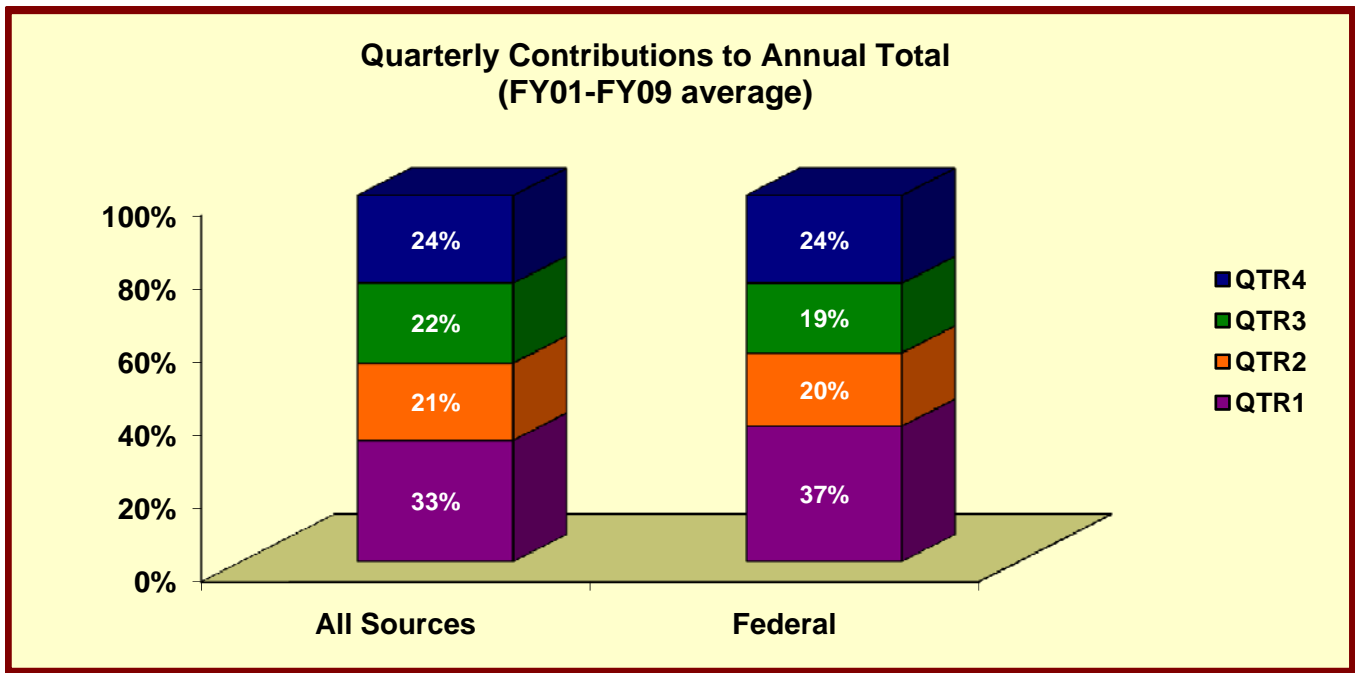


Figure 4: Quarterly Contribution as a percentage of annual total (FY01-FY09 average).

**University of Minnesota
 Quarterly Report of Grant and Contract Activity
 Award Summary by College
 Fiscal Year 2010 Third Quarter: January - March, 2010**

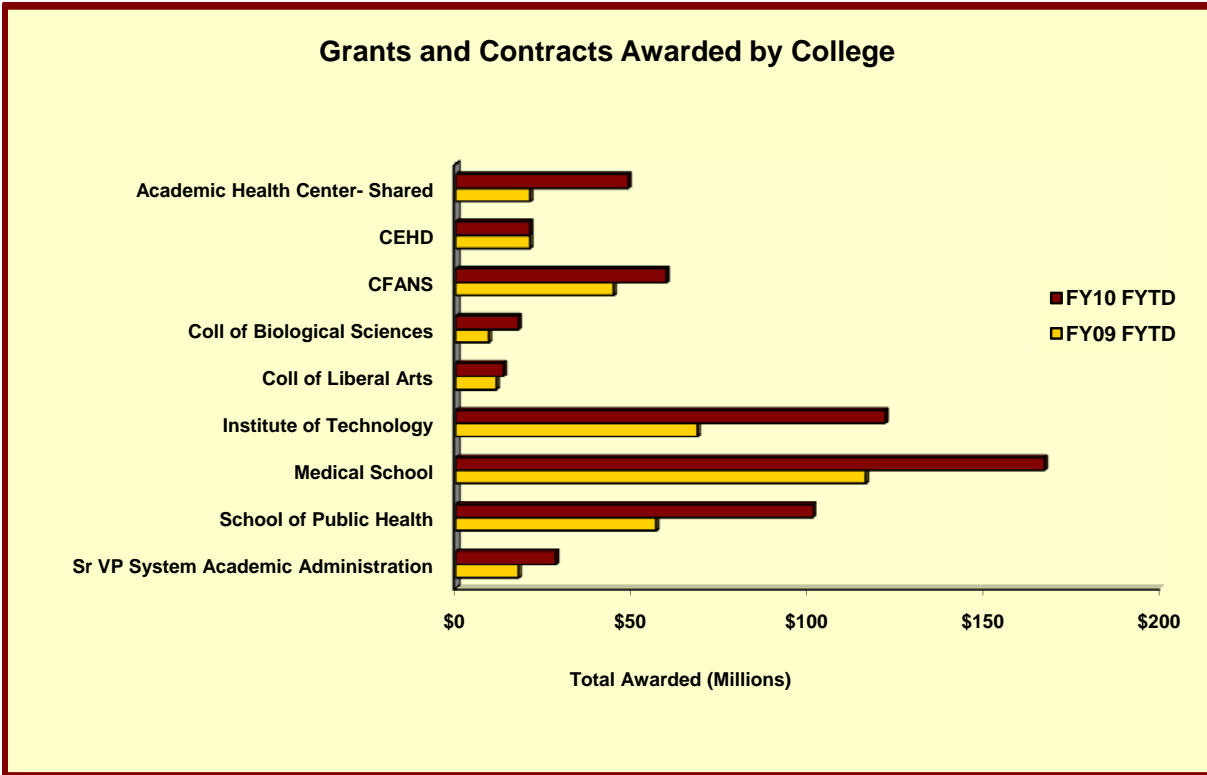


Figure 5: Grants and Contracts Awarded by Colleges: Units with Greater than \$15 Million Awarded Annually.

**University of Minnesota
 Quarterly Report of Grant and Contract Activity
 Award Summary by College
 Fiscal Year 2010 Third Quarter: January - March, 2010**

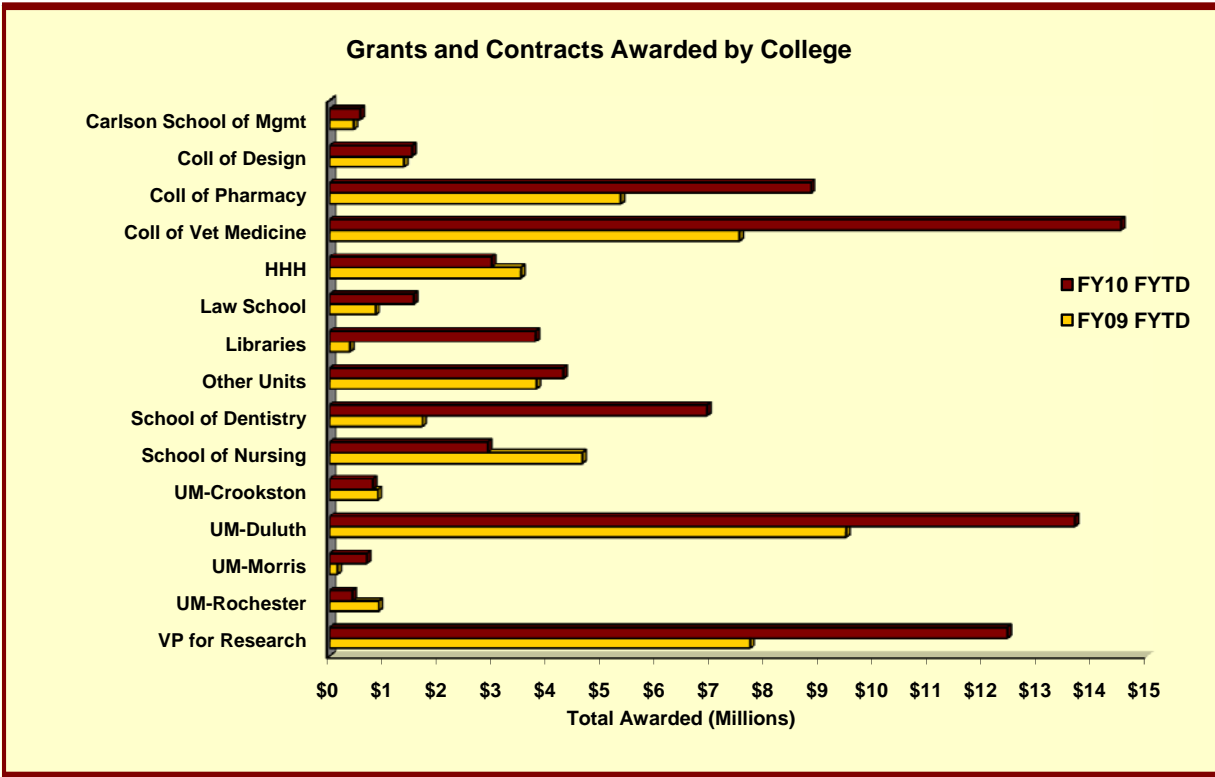


Figure 6: Grants and Contracts Awarded by Colleges: Units with Less than \$15 Million Awarded Annually.

Other units includes Auxiliary Services, Ag Experiment Station, Equity & Diversity, Office of Emergency Response, Student Affairs Adm, University Health & Safety, VP Scholarly & Cultural Affairs.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Consent Report

review review/action action discussion

Presenters: Regent Clyde Allen

Purpose:

policy background/context oversight strategic positioning

To seek Board of Regents approval of items in the consent report, as required in Board of Regents Policy: *Reservation and Delegation of Authority*.

Outline of Key Points/Policy Issues:

Items for consideration:

- I. Report of the All-University Honors Committee
The president recommends approval of the All-University Honors recommendation forwarded to the Board of Regents in a letter dated May 28, 2010.
- II. Gifts
The President recommends approval of the Summary Report of Gifts to the University of Minnesota through April 30, 2010 (attached).
- III. Summary of Expenditures
The President recommends approval of the Quarterly Summary of Expenditures reports (attached).

Background Information:

President's Recommendation for Action:

The President recommends approval of the Consent Report.

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

June 11, 2010 Regents Meeting

	<u>April</u>		<u>Year-to-Date</u>	
	<u>2010</u>	<u>2009</u>	<u>07/01/09 04/30/10</u>	<u>07/01/08 04/30/09</u>
U of M Gift Receiving	\$ 218,790	\$ 1,165,088	\$ 3,055,800	\$ 2,998,824
4-H Foundation	67,055	82,183	420,567	331,248
Arboretum Foundation	519,450	190,889	2,711,457	2,990,433
MN Medical Foundation	2,732,803	2,722,156	39,344,770	116,845,400
Univ of MN Foundation	<u>11,212,283</u>	<u>4,098,550</u>	<u>87,854,667</u>	<u>102,978,708</u>
Total Gift Activity	<u><u>\$ 14,750,381</u></u>	<u><u>\$ 8,258,866</u></u>	<u><u>\$133,387,261</u></u>	<u><u>\$ 226,144,613</u></u>

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

Gifts to benefit the University of Minnesota

Gifts received in April 2010

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<u>\$1 Million and Over</u>			
Carl and Eloise Pohlad Family Foundation	UMF	Pledge	Department of Intercollegiate Athletics
Fairview Health Services	UMF/MMF	Gift	Department of Intercollegiate Athletics, Medical School Administration, Academic Health Center
<u>\$500,000 - \$1,000,000</u>			
Elizabeth M. Haaland	MMF	Gift	Dermatology, Scholarships
<u>\$250,000 - \$500,000</u>			
Douglas C. Mohl	MMF	Gift	Medical School Administration
<u>\$100,000 - \$250,000</u>			
McLaughlin Gormley King Company	UMF	Pledge	College of Food, Agricultural and Natural Resource Sciences
3M Company	UMF	Gift	Institute of Technology, School of Dentistry
Gyrus ACMI Incorporated	MMF	Gift	Medicine
University Medical Auxiliary	MMF	Pledge	Academic Health Center
Davisco Foods International Incorporated	UMF	Gift	College of Veterinary Medicine
Leon S. Robertson	MMF	Gift	Environmental and Occupational Health
Scott and Julie Becker	UMF	Gift	Department of Intercollegiate Athletics
<u>\$50,000 - \$100,000</u>			
Swenson Family Foundation	UMF	Gift	University of Minnesota, Duluth
The McKnight Foundation	UMF	Gift	College of Design, Humphrey Institute of Public Affairs
Advanced Bionics	UMF	Gift	College of Liberal Arts
General Mills Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences, Department of Intercollegiate Athletics
Medtronic Incorporated	UMF/MMF	Gift	Institute of Technology, Carlson School of Management, 'Medicine
Minnesota Turf and Grounds Foundation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences

\$50,000 - \$100,000

The Institute for Basic and Applied Research in Surgery	MMF	Gift	Surgery
Center for Computer-Assisted Legal Instruction	UMF	Gift	Law School
Anna M. Heilmaier Charitable Foundation	MMF	Gift	Ophthalmology
Glyndon Farms Company	UMF	Pledge	Extension Service
Timothy P. and Jennifer A. Horan	UMF	Pledge	Department of Intercollegiate Athletics

\$25,000 - \$50,000

Covidien	UMF	Gift	Academic Health Center
Lions Multiple District Hearing Foundation Incorporated	MMF	Gift	Otolaryngology
J. P. Morgan	UM	Gift	Minnesota Landscape Arboretum
MacArthur Company	UMF	Gift	Department of Intercollegiate Athletics
Mary Lee Dayton	UMF/UM	Gift	Bell Museum of Natural History, Minnesota Landscape Arboretum
Anonymous	UM	Gift	4H Foundation
Huss Foundation	UMF	Gift	Bell Museum of Natural History
Michael H. and Julie A. Kaplan	UMF	Gift	College of Liberal Arts
Austrian Federal Ministry of Science and Research	UMF	Gift	College of Liberal Arts
Andrea Hricko Hjelm	UMF	Pledge	Department of Intercollegiate Athletics
1923 Fund	MMF	Gift	Pediatrics
Alice and Fred Wall Family Foundation	MMF	Gift	Emergency Medicine
Ardis H. Nier Estate	UMF	Gift	Institute of Technology
Camfil Farr Incorporated	UMF	Gift	College of Veterinary Medicine
Dennis W. Anderson	MMF	Gift	Medicine
Dorothy H. Anderson	UMF	Pledge	College of Food, Agricultural and Natural Resource Sciences
John A. and Colleen L. Economos	UMF	Pledge	Department of Intercollegiate Athletics
NCSL Foundation-State Legislatures	UM	Gift	4H Foundation
Robert L. and Pamela W. Senkler	UMF	Pledge	Carlson School of Management
The Wallin Foundation	UMF	Gift	Carlson School of Management
Thomson P. Soule	UMF	Pledge	College of Biological Sciences
TKDA and Associates Incorporated	UMF	Pledge	Institute of Technology

\$10,000 - \$25,000

Pro Print Incorporated	UMF	Pledge	University of Minnesota, Duluth
FSH Society Incorporated	MMF	Gift	Pediatrics

\$10,000 - \$25,000

Michael S. Holloway	UMF	Gift	Department of Intercollegiate Athletics
Katherine R. Lillehei Charitable Lead Annuity	UMF	Gift	School of Nursing
Marc E. Maslow	UMF	Gift	Department of Intercollegiate Athletics
Richard N. Flint	UMF	Gift	University of Minnesota, Duluth
Anonymous	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
St. Jude Medical Incorporated	MMF	Gift	Medicine, 'Pediatrics
Lee B. and Margaret J. Skold	UM	Gift	Libraries
Tamara J. Slobodkin	UM	Gift	Libraries
Quality Liquid Feeds Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
3M Foundation Incorporated	UMF	Pledge	Various Colleges
Minnesota Corn Growers Association	UMF/UM	Gift	College of Food, Agricultural and Natural Resource Sciences, 4H Foundation
Ralco Nutrition Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Microsoft Corporation	UM	Gift	Office of Information Technology
Xcel Energy Foundation	UMF/UM	Gift/Pledge	Various Colleges
ARUP	UMF	Gift	University of Minnesota, Duluth
Beth H. Erickson	MMF	Gift	Neurosciences
Dolan Family Fund of the Minneapolis Foundation	UMF/UM	Gift	Law School, Minnesota Landscape Arboretum
Fairview Foundation	MMF	Gift	Pediatrics
Genentech Incorporated	MMF	Gift	Schulze Diabetes Institute
John Deere Foundation	UMF	Gift	Libraries
Kraus-Anderson Construction Company	MMF	Gift	Academic Health Center
Katherine R. Lillehei Charitable Lead Unitrust	UMF	Gift	School of Nursing
Cargill Incorporated	UMF	Gift/Pledge	Institute of Technology, University of Minnesota, Crookston
Burton G. and Cynthia R. Ross Fund- Minneapolis Foundation	UMF	Gift	Weisman Art Museum
Cy and Paula DeCosse Fund- Minneapolis Foundation	UMF	Gift	College of Liberal Arts
Dr. Wilbert H. and Janet T. Ahern	UMF	Pledge	University of Minnesota, Morris
Fredrikson and Byron PA	UMF	Gift	Carlson School of Management
Jodee and Nick Kozlak	UMF	Pledge	Carlson School of Management
Securian Financial Group	UMF	Gift	Department of Intercollegiate Athletics
Dougherty Financial Group LLC	UMF	Gift	Department of Intercollegiate Athletics

\$10,000 - \$25,000

Anthony Garofalo Education Fund-St. Paul Foundation	UMF	Gift	Scholarships
Geritom Medical Pharmacy	UMF	Gift	Department of Intercollegiate Athletics
Alliant Energy Corporation Services Incorporated	UMF	Gift	Institute of Technology
BNG Management Company	UMF	Gift	Carlson School of Management
C. Charles Jackson Foundation	UMF	Gift	Carlson School of Management
Drs. George and Barbara G. Barany	UMF	Gift	Institute of Technology
Gregory J. Connell	MMF	Gift	Pharmacology
Horst Rechelbacher Foundation	UMF	Gift	College of Liberal Arts
Leonard, Street, and Deinard Foundation	MMF	Gift	Pediatrics
Mark and Charlie's Gay Lesbian Fund-Moral Values	UMF	Gift	College of Liberal Arts
McCarthy-Bjorklund Foundation	UMF	Gift	Bell Museum of Natural History
Newman's Own Foundation	UMF	Gift	Humphrey Institute of Public Affairs
Richard T. Burke Sr.	UMF	Gift	Carlson School of Management
Robert Schachter and Karen Rylander	UMF	Gift	College of Veterinary Medicine, Raptor Center
Roger and Mary Haxby Fund-Fidelity Charitable Gift Fund	UMF	Gift	Institute of Technology
RTP Company	MMF	Gift	Pediatrics
Target Corporation	MMF	Gift	Pediatrics
Ted and Dr. Roberta Mann Foundation	MMF	Gift	Neurosciences

\$5,000 - \$10,000

John E. and Nancy E. Lindahl	UMF	Gift	Department of Intercollegiate Athletics
Thomas O. Moe	UMF	Gift	Department of Intercollegiate Athletics
Paul L. Thompson	MMF	Gift	Masonic Cancer Center
UnitedHealth Group	UM	Gift	Minnesota Landscape Arboretum
Daniel D. Stratton	UMF	Gift	Department of Intercollegiate Athletics
Brian Mark	UMF	Gift	Department of Intercollegiate Athletics
The Fund for the Tiger	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Jon and Susan Campbell	UM	Gift	Minnesota Landscape Arboretum
Gregory P. Nelson	UMF	Gift	Department of Intercollegiate Athletics
G. Martin Johnson	UMF	Gift	Department of Intercollegiate Athletics
Jan M. Conlin	UMF	Gift	Law School
Norman Engelbrecht	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Pohlad Companies	UMF	Gift	Department of Intercollegiate Athletics

\$5,000 - \$10,000

Dan Riley	UMF	Gift	Department of Intercollegiate Athletics
Beam Global Spirits and Wine Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Miller Brewing Company	UMF	Gift	Department of Intercollegiate Athletics
Scott Litman	UMF	Gift	Department of Intercollegiate Athletics
Ziegler Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Classical Association of the Middle West and South	UMF	Gift	College of Liberal Arts
Pfizer Incorporated	MMF	Gift	Medicine
Sigma Theta Tau International Incorporated	UMF	Gift	School of Nursing
Robert A. Mulder	UMF	Gift	Department of Intercollegiate Athletics
Mike Wright	UMF	Gift	Department of Intercollegiate Athletics
Greek Ministry of Culture	UMF	Gift	College of Liberal Arts
Patrick Dombrowski	UMF	Gift	Department of Intercollegiate Athletics
Jon W. Springer	UMF	Gift	Department of Intercollegiate Athletics
Dr. Hans G. Eriksson	UMF	Gift	College of Education and Human Development
Frank H. Burton	MMF	Gift	Pharmacology
Ted F. Robb III	UM	Gift	Minnesota Landscape Arboretum
Dr. J. Daniel Baasen	UMF	Gift	Department of Intercollegiate Athletics
J. L. Buchanan Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Lowell F. Schwab	UMF	Gift	Department of Intercollegiate Athletics
Wells Fargo and Company	UMF	Gift	Department of Intercollegiate Athletics
Douglas V. Miller	UMF	Gift	Department of Intercollegiate Athletics
Crystal Farms Refrigerated Distribution Company	UMF	Gift	Department of Intercollegiate Athletics
E. A. Sween Company	UMF	Gift	Department of Intercollegiate Athletics
Erik Torgerson	UMF	Gift	Department of Intercollegiate Athletics
Kelly and Berens PA	UMF	Gift	Department of Intercollegiate Athletics
Harvey B. Mackay	UMF	Gift	Department of Intercollegiate Athletics
Kevin G. Fahey	UMF	Gift	Department of Intercollegiate Athletics
Logistics International LLC	UMF	Gift	Department of Intercollegiate Athletics
Mike Haglund	UMF	Gift	Department of Intercollegiate Athletics
El Microcircuits Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Wound Ostomy and Continence Nurses Society Foundation	UMF	Gift	School of Nursing
Press-Sure Printing Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Michael R. Burley	UMF	Gift	Department of Intercollegiate Athletics
Anonymous	UMF	Gift	College of Liberal Arts
Anthony Ostlund Baer and Louwagie PA	MMF	Gift	Pediatrics
Camille L. Coman	MMF	Gift	Pediatrics

\$5,000 - \$10,000

Donald O. Dencker	UMF	Gift	Institute of Technology
John Deere Company	UMF	Gift	Institute of Technology
Minnesota Vikings	MMF	Gift	Pediatrics
Public Strategies Group Incorporated	UMF	Gift	Humphrey Institute of Public Affairs
Fund-St. Paul Foundation			
Richard J. Ames	UMF	Gift	Department of Intercollegiate Athletics
University of Minnesota Physicians	MMF	Gift	Pediatrics
James Wohlford	UMF	Gift	Department of Intercollegiate Athletics
Matt Davis	UMF	Gift	Department of Intercollegiate Athletics
Steve Gau	UMF	Gift	Department of Intercollegiate Athletics
American Foundation for Gender and Genital Medicine and Sciences	MMF	Gift	Family Medicine and Community Health
Bremer Bank	UMF	Gift	Department of Intercollegiate Athletics
Robins Kaplan Miller and Ciresi LLP	UMF	Gift	Department of Intercollegiate Athletics
EMD Crop BioScience Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Teambackers	UMF	Gift	University of Minnesota, Crookston
Michael Foods Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Jeff Cowan	UMF	Gift	Department of Intercollegiate Athletics
Lois K. Berens	UMF	Gift	Department of Intercollegiate Athletics
Roy R. Ferber	UMF	Gift	Department of Intercollegiate Athletics
Dorsey and Whitney LLP	UM	Gift	Minnesota Landscape Arboretum
Joel D. Killoran	UMF	Gift	On Campus Stadium
Medtronic Foundation	MMF	Gift	School of Public Health
Wells Fargo Bank NA	UM	Gift	Minnesota Landscape Arboretum
Wells Fargo Private Client Services	UM	Gift	Minnesota Landscape Arboretum
Berger Transfer and Storage Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Hormel Foods Corporation	UMF	Pledge	Various Colleges
Sigma Xi	UMF	Gift	University of Minnesota, Duluth
Whitney L. Alexander	UMF	Gift	Department of Intercollegiate Athletics
Arizant Incorporated	UMF	Gift	Institute of Technology
Aitkin Iron Works Incorporated	UMF	Gift	Department of Intercollegiate Athletics
First Commercial Bank	UMF	Gift	Department of Intercollegiate Athletics
Mark E. Hegman	UMF	Gift	Department of Intercollegiate Athletics
Rels Title	UMF	Gift	Department of Intercollegiate Athletics
Ruth G. and Dale L. Bachman	UMF	Gift	Department of Intercollegiate Athletics
SFM	UMF	Gift	Department of Intercollegiate Athletics

\$5,000 - \$10,000

Simcote Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Abbott Laboratories	UMF	Gift	Institute of Technology
Agrium Advanced Technologies (U S) Incorporated	UMF	Gift	University of Minnesota, Crookston
Associated Milk Producers Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Betsy Packard	UM	Gift	Minnesota Landscape Arboretum
Carlson-LaVine Incorporated	MMF	Gift	Academic Health Center
Denise A. Dohrmann	MMF	Gift	Masonic Cancer Center
Diamedix	MMF	Gift	Laboratory Medicine and Pathology
Dr. Dale V. Olson	UMF	Pledge	School of Dentistry
Dr. Gordon D. Spronk	UMF	Gift	Department of Intercollegiate Athletics
Dr. Lois A. Anselment	UM	Gift	Minnesota Landscape Arboretum
Dr. Michael M. Kearney	UMF	Gift	Institute of Technology
Dr. Michele E. Fraser	UMF	Gift	College of Liberal Arts
Fredrikson and Byron Foundation	UMF	Gift	Law School
Gray Plant Mooty Foundation	UMF	Gift	Law School
Greystone Foundation	UMF	Gift	Weisman Art Museum
Hemophilia Foundation of MN/Dakotas	UMF	Gift	Scholarships
Insignia Systems Incorporated	MMF	Gift	Schulze Diabetes Institute
Jacobs Engineering Foundation	MMF	Gift	Academic Health Center
James L. and Julianne K. Chosy	UMF	Gift	Law School
John H. and Bobbi Augustine	UMF	Gift	College of Liberal Arts
John H. Hammergren	UMF	Pledge	Carlson School of Management
Kraft Foods Global Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Laurie R. Calmenson	MMF	Gift	Pediatrics
Lommen Abdo	UMF	Gift	Carlson School of Management
Mark Haemig DDS PLLC	UMF	Gift	School of Dentistry
Maslon Edelman Borman and Brand LLP	UMF	Gift	Carlson School of Management
Mengnai Li	MMF	Pledge	Orthopaedic Surgery
Messina and Associates Incorporated	UMF	Gift	University of Minnesota, Duluth
Northwest Manufacturing Incorporated	UMF	Gift	University of Minnesota, Crookston
Otto J. Havelka	MMF	Gift	Pediatrics
Regis Corporation	UMF	Gift	Department of Intercollegiate Athletics
Richard J. Bjorklund	UMF	Gift	Department of Intercollegiate Athletics
Simplot Shared Services AP	UMF	Gift	University of Minnesota, Crookston
Thomas E. Caron	UMF	Gift	Department of Intercollegiate Athletics
William D. Zollars	UMF	Pledge	Carlson School of Management

UNIVERSITY OF MINNESOTA
 BOARD OF REGENTS
 SUMMARY OF EXPENDITURES
 GENERAL OPERATIONS AND MAINTENANCE FUND
 NINE MONTHS ENDING MARCH 31, 2010

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2009/10	REVENUES/ EXPENDITURES YTD 2009/10	PERCENT EXPENDED	CURRENT BUDGET 2008/09	REVENUES/ EXPENDITURES YTD 2008/09	PERCENT EXPENDED
Beginning Balance (Prior Year Carryforward)						
Revenues						
Total Current Year Allocation	\$13,000	\$95,400		\$49,000	\$71,226	
Net Transfers	\$840,060	\$840,060		\$895,860	\$895,860	
		\$61,000 *			\$6,402 **	
Total Resources	<u>\$853,060</u>	<u>\$996,460</u>		<u>\$944,860</u>	<u>\$973,488</u>	
Expenditures						
Salaries	\$474,721	\$365,079	76.9%	\$514,021	\$400,820	78.0%
Fringe Benefits	\$150,227	\$116,091	77.3%	\$161,069	\$121,809	75.6%
Supplies, Expenses, Equipment	\$215,112	\$139,059	64.6%	\$205,226	\$145,442	70.9%
Total Expenditures	<u>\$840,060</u>	<u>\$620,229</u>	<u>73.8%</u>	<u>\$880,316</u>	<u>\$668,071</u>	<u>75.9%</u>
Ending Balance	<u>\$13,000</u>	<u>\$376,231</u>		<u>\$64,544</u>	<u>\$305,417</u>	

*Funding for approved personnel expenditures.

**Includes \$15,602 for 2008 coordinate campus visit less \$9,200 transferred out for unallotment.

UNIVERSITY OF MINNESOTA
 PRESIDENT'S OFFICE
 SUMMARY OF EXPENDITURES
 GENERAL OPERATIONS AND MAINTENANCE FUND
 NINE MONTHS ENDING March 31st (3RD Quarter)
 (Unaudited)

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2009/10	REVENUES/ EXPENDITURES YTD 2009/10	PERCENT EXPENDED	CURRENT BUDGET 2008/09	REVENUES/ EXPENDITURES YTD 2008/09	PERCENT EXPENDED
Beginning Balance (Prior Year Carry forward)	\$1,401,168	\$1,401,168		\$382,581	\$382,581	
Revenues						
Total Year Allocation	\$3,323,320	\$3,273,320		\$4,072,071	\$3,900,402	
Total Resources	<u>\$4,724,488</u>	<u>\$4,674,488</u>		<u>\$4,454,652</u>	<u>\$4,282,983</u>	
Expenditures						
President's Office Salaries	\$1,340,869	\$1,045,837	78.0%	\$1,523,242	\$1,134,249	74.5%
President's Office Fringe Benefits	\$594,156	\$343,884	57.9%	\$743,591	\$366,562	49.3%
Supplies, Expense, Equipment Ofc of the President-General Operations	\$199,261	\$98,214	49.3%	\$124,572	\$138,113	110.9%
Eastcliff Management Office Salaries	\$100,677	\$73,737	73.2%	\$100,012	\$75,757	75.7%
Eastcliff Management Office Fringe Benefits	\$37,251	\$22,729	61.0%	\$32,704	\$20,325	62.1%
Supplies, Expense, Equipment Eastcliff Management Ofc-General Operations	\$39,223	\$17,047	43.5%	\$39,500	\$19,516	49.4%
President's Travel&External Relations	\$7,116	\$11,112	156.1%	\$28,874	\$6,967	24.1%
Fund Transfers			0.0%		\$0	0.0%
President's Discretionary*	\$727,242	\$377,980	52.0%	\$970,754	\$574,411	59.2%
University Wide Memberships	\$334,212	\$310,012	92.8%	\$376,077	\$262,781	69.9%
Total Expenditures	<u>\$3,380,007</u>	<u>\$2,300,551</u>	<u>68.1%</u>	<u>\$3,939,326</u>	<u>\$2,598,681</u>	<u>66.0%</u>
Ending Balance	<u>\$1,344,481</u>	<u>\$2,373,937</u>		<u>\$515,326</u>	<u>\$1,684,302</u>	

*FY09 President's Discretionary figure includes the FY09 Unallotment of \$69,700

**UNIVERSITY OF MINNESOTA
EASTCLIFF OPERATIONS
SUMMARY OF EXPENDITURES
GENERAL OPERATIONS AND MAINTENANCE FUND
NINE MONTHS ENDING MARCH 31, 2010
(UNAUDITED)**

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2009-10	REVENUES/ EXPENDITURES YTD 2009-10	PERCENT EXPENDED	PRIOR BUDGET 2008-09	REVENUES/ EXPENDITURES YTD 2008-09	PERCENT EXPENDED
Beginning Balance (Prior Year Carryforward)*	\$0	\$0		\$0	\$0	
Revenues						
Total Current Year Allocation**	\$227,319	\$227,319		\$258,030	\$258,030	
Transfer from the General Contingency						
Total Resources	<u>\$227,319</u>	<u>\$227,319</u>		<u>\$258,030</u>	<u>\$258,030</u>	
Expenditures						
Household Maintenance						
Salaries, Fringes	\$19,021	\$16,122	84.8%	\$20,291	\$15,616	77.0%
Supplies, Expense, Equipment	<u>\$208,298</u>	<u>\$171,559</u>	<u>82.4%</u>	<u>\$237,739</u>	<u>\$191,666</u>	<u>80.6%</u>
Household Maintenance Total	\$227,319	\$187,681	82.6%	\$258,030	\$207,282	80.3%
Transfer to/(from) the Project Reserve					\$0	
Ending Balance	<u><u>\$0</u></u>	<u><u>\$39,638</u></u>		<u><u>\$0</u></u>	<u><u>\$50,748</u></u>	

Notes:

* "Prior Year Carryforward" was taken off of this report because it is used for Eastcliff capital and renewal projects rather than operating purposes.

Eastcliff project reporting to the board is part of the normal capital project reporting process.

** Eastcliff's budget was cut by almost 12% for FY10.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Appointment of Regents Professors

review review/action action discussion

Presenters: President Robert Bruininks

Purpose:

To request Board of Regents approval of the recommendation made by President Robert H. Bruininks and the Regents Professors Nominating Committee.

Outline of Key Points/Policy Issues:

Background Information:

The special title of Regents Professor is the highest recognition the University gives to a member of its faculty. Only nominees whose academic distinction is clearly outstanding and whose distinction is clearly recognized by the academic community locally, nationally, and perhaps internationally are recommended for the award. The recommendation was forwarded in a letter dated May 28, 2010, from President Robert H. Bruininks to members of the Board of Regents.

President's Recommendation for Action:

The President recommends that the Board of Regents approve the recommendation of the Regents Professor Nominating Committee.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Board of Regents Policy: Code of Ethics - Annual Review

review review/action action discussion

Presenters: General Counsel Mark Rotenberg

Purpose:

policy background/context oversight strategic positioning

This presentation fulfills the requirement contained in Board of Regents Policy: *Code of Ethics*, which calls for the Board of Regents, with the assistance of the general counsel, to publicly review at the beginning of each fiscal year the requirements and procedures provided in this policy.

Outline of Key Points/Policy Issues:

The general counsel will review the principal elements of the policy, focusing on the definition of a conflict of interest.

Background Information:



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY**

Page 1 of 4

Board Operations
**CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS**
Adopted: February 9, 1996
Amended: May 12, 2006
Supersedes: (see end of policy)

**CODE OF ETHICS
FOR MEMBERS OF THE BOARD OF REGENTS**

This policy governs the activities of members of the Board of Regents (Board) of the University of Minnesota (University) regarding financial disclosure, gifts, expense reimbursement, and conflicts of interest.

SECTION I. GUIDING PRINCIPLES.

The following principles shall guide the accountability of Regents:

Subd. 1. Public Trust. The Board is responsible for the governance of the University. In carrying out this constitutionally conferred public trust, Regents must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest, and shall not use the authority, title, or prestige of their office to solicit or otherwise obtain private financial, social, or political benefit that in any manner is inconsistent with the public interest. In serving the people of Minnesota, Regents shall adhere to the highest ethical standards.

Subd. 2. Paramount Interest. Regents bring to their task varied backgrounds and expertise, but they are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount.

Subd. 3. Time Commitment. In undertaking the duties of the office, Regents shall make the necessary commitment of time and diligence to fulfill their public governance responsibilities.

SECTION II. FINANCIAL DISCLOSURE REQUIREMENTS.

Upon election to office and annually on September 30 thereafter, Regents shall file a financial disclosure statement with the executive director/secretary of the Board in a form consistent with the financial disclosure required for senior University officials. The general counsel shall review the disclosure forms for compliance with this policy.

SECTION III. GIFTS.

No Regent shall accept any gift or accommodation, except as permitted by Board policy. This prohibition does not apply to complimentary tickets to University events furnished in accordance with guidelines on file in the Board Office.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 2 of 4

Board Operations
CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

SECTION IV. EXPENSES.

Regents serve without compensation, but they are entitled to reimbursement for expenses incurred while representing the University in an official capacity in accordance with guidelines on file in the Board Office.

SECTION V. DEFINITIONS.

Subd. 1. Recusal. Recusal shall mean noninvolvement of a Regent in any discussion of, and decision regarding, the relevant matter to ensure that the Regent's independence of judgment is not compromised, that the public's confidence in the integrity of the Board is preserved, and that the University's public mission is protected.

Subd. 2. Financial Conflict of Interest. A *financial conflict of interest* exists whenever a Regent, a Regent's family member, and/or a business associated with a Regent or a Regent's family member has an actual or potential financial interest or any other interest in a matter pending before the Board that may impair independence of judgment or objectivity in the discharge of the Regent's public governance responsibilities.

Subd. 3. Family Member. *Family member* shall mean a spouse, parent, sibling, child, domestic partner, or any person residing in the Regent's household.

Subd. 4. Business Associated with a Regent. *Business associated with a Regent* shall mean an organization, corporation, partnership, proprietorship, or other entity if either the Regent or a member of the Regent's family:

- (a) receives compensation in excess of \$500 in any month or has any contractual right to future income in excess of \$6,000 per year;
- (b) serves as an officer, director, partner, or employee; or
- (c) holds a financial interest valued in excess of \$10,000.

For purposes of this policy, compensation shall not include compensation from the University, any governmental source, investment or savings income, retirement or insurance benefits, or alimony.

Subd. 5. Financial Interest. *Financial interest* shall mean a foreseeable, nontrivial financial effect that may result from Board action.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 3 of 4

Board Operations

**CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS**

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

Subd. 6. Employment-Related Conflict of Interest. An *employment-related conflict of interest* exists whenever a Regent's employment relationships may impair independence of judgment.

SECTION VI. FINANCIAL AND EMPLOYMENT-RELATED CONFLICT OF INTEREST PROCEDURES.

Subd. 1. Interpretation and Application. The conflict of interest provisions of this policy shall be interpreted and applied to best serve the interests of the University. In some cases, full disclosure and consideration of the particular facts may indicate that a potential conflict of interest is insubstantial so that the University's interests are best served by the Regent's participation. If doubt remains regarding the need for recusal, the Regent involved must elect recusal. Recusal on a particular matter because of a conflict does not reflect adversely on the Regent involved; rather, it simply recognizes that in a complex and interconnected society conflicts cannot be entirely avoided and will occur.

Subd. 2. Disclosure or Acknowledgment of Actual or Potential Conflicts. Actual or potential conflicts of interest shall be brought to the attention of the chair of the Board at the earliest opportunity. Such actual or potential conflicts may be reported by an individual Regent or by any other person. Disclosure or acknowledgment of such a conflict of interest and recusal shall be noted appropriately in Board minutes.

Subd. 3. Consultation with General Counsel. A Regent with a conflict of interest question is encouraged to consult with the general counsel who, if requested, shall provide a written opinion on whether a conflict of interest exists under this policy. A copy of any such opinion shall be provided to the chair. The chair also may request an opinion from the general counsel on any conflict of interest question.

Subd. 4. Disputed Conflicts of Interest. Any disputed issues relating to the existence of a conflict of interest requiring recusal shall be decided by the chair, who may choose to refer the question to an ad hoc group of Regents consisting of the chair, the vice chair, and one other Regent appointed by the chair. If the chair or vice chair is the subject of the conflict of interest dispute, another Regent shall be appointed by the ranking Regent. The chair (or the ad hoc group if appointed) shall determine whether there is a conflict of interest and report the decision to the Board; however, in all cases the Board is the final authority on conflict questions.

Subd. 5. Deliberations and Voting. Regents who declare or have been found to have an actual or potential financial or employment-related conflict of interest shall



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY**

Page 4 of 4

**Board Operations
CODE OF ETHICS FOR MEMBERS OF THE
BOARD OF REGENTS**

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

recuse themselves regarding the matter determined to be a conflict and shall not take any action to influence the outcome of the matter.

SECTION VII. CANDIDACY FOR PUBLIC OFFICE.

A Regent shall resign from the Board upon officially announcing candidacy for any partisan elective public office.

SECTION VIII. ANNUAL REVIEW OF POLICY.

At the beginning of each fiscal year, the Board, with the assistance of the general counsel, shall publicly review the requirements and procedures of this policy.

SUPERSEDES: CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS DATED OCTOBER 12, 1973.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Report of the Faculty Consultative Committee

review review/action action discussion

Presenters: Professor Marti Gonzales

Purpose:

policy background/context oversight strategic positioning

To provide the Board of Regents with an update on the goals and accomplishments of the Faculty Consultative Committee throughout the year.

Outline of Key Points/Policy Issues:

Background Information:

It is customary for the chair of the Faculty Consultative Committee to provide quarterly updates to the Board of Regents.

**REPORT OF THE FACULTY CONSULTATIVE COMMITTEE
TO THE BOARD OF REGENTS
June 11, 2010**

Regents Chair Allen, Vice Chair Cohen, Members of the Board, President Bruininks, it is once again an honor to provide you with the fourth and final in a series of reports from the Faculty Consultative Committee for the 2009-2010 academic year. It has been quite an active year for all of us here at the University, a year marked by progress as faculty governance representatives and administrators consulted on a number of administrative policy issues: documenting and managing individual conflicts of interest; ensuring that sponsored project effort for externally funded researchers and scholars is in keeping with funding regulations; initiating and continuing discussions of open access—the electronic depositing and archiving of scholarly work to ensure timely and free public access to our research—including the implications of copyright for open access, and the benefits to the University, individual scholars, and those outside the University; looking ahead to changes in financing the efforts of the Office of Technology Commercialization, as income from some of our most lucrative patents will diminish in the years ahead; and of course, discussing the implications of “going Google” in the months ahead.

The policies I mentioned briefly will continue to move ahead. Over the summer months, senior administrators and representatives from the Office of Institutional Compliance will continue to consult with faculty governance to make the last of revisions to the administrative Individual conflict of interest policy, and we all anticipate that the final version will come before the University Senate in the fall for final discussion and action. It’s been a while in coming, of course, due to the most thorough and responsive consultation faculty could have wished for, and to the complex relationships among activities, Institutional Review Board policies and practices, and accreditation oversight, yet the University will soon have both a Regents and an administrative individual conflicts of interest policy to which our peers will look for guidance.

Similarly, other policies related to our research mission will move ahead in the coming months, as senior administrators will continue to consult with representatives in faculty governance to discuss and refine policy governing the activities of researchers who devote summer effort to sponsored research projects; indeed, it is anticipated that such consultation will expand to address policy issues related to sponsored-project effort in general. Finally, the confluence of two forces have led those who look ahead to contemplate changes in policy related to the Office of Technology Commercialization, which is funded from patent royalties; the costs of services essential to the commercialization of intellectual property and to a reliable revenue stream to units, researchers, and the University will increase with each new potentially patentable drug, technology, and other discovery, even as lucrative income from the Ziagen patent and others continues to decline. Again, consultation on a policy designed to get ahead of these fiscal challenges will continue over the summer months, with Senate discussion and action to follow in the coming academic year.

On a more general note, occasions such as the preparation of a final report like this one provide an opportunity for both reflection on the past and contemplation of the future. This year has been one of commitment to collective sacrifice, as for the first time since the Great Depression, faculty, staff, and administrators will be subject to salary decreases. Although we at the University of Minnesota have been spared the draconian sacrifices of many peer institutions, pay cuts for the upcoming fiscal year have driven home that in myriad ways, employees will likely be asked to make future sacrifices, doing more with less in the years ahead, given an anticipated state budget deficit that might well approach \$6 billion in the next biennium. Such a commitment to sacrifices in the near and distant term is often accompanied by both a sense of “we’re all in this together” and serious individual and collective concerns of what the future holds, given faculty conviction that the biggest challenges and sacrifices are yet to come. These challenges are not for the faint of heart, and necessitate nothing less than a revolution in our conceptions of the role of higher education nationally, and in our own university’s mission as a public research land grant institution responsible for undergraduate education, graduate training, cutting-edge research and scholarship, and mutually beneficial engagement with the legislature and citizens in both rural and urban locales.

I recently asked friends and colleagues who serve with me on the Faculty Consultative Committee to look ahead, and to speculate on the most pressing challenges before us and on the ideals, activities, and practices that will best situate us to meet them. There was no shortage of challenges identified, foremost among them our ever-worsening financial situation. Few can envision a future when public support in the form of appropriations and capital investments will once again exceed the private support reflected in tuition revenues. This test underscores the vital need for bold strategies and hard decisions necessary to reinvent the scope of our institutional mission, and the sooner, the better. In many local units, priorities have been debated and solutions proposed via the Senior Vice President and Provost's "Blue Ribbon" Committees, yet ultimately, the strategies that are finally enacted will be determined by senior administrators and the Board of Regents.

If it's one thing I've learned this year, it's that no matter what the ultimate decision or the thoughtful rationale for it, consequences are myriad and complex, and resistance in some quarters is all but inevitable. Still, psychologists are actually good for something, and they have reminded us that what matters more to people is not necessarily the ultimate *outcome* of decision-making, but instead the *process* by which that outcome was achieved: "Procedural justice" matters. Thorough and candid consultation is a step in the right direction, yet alone, it is insufficient in these times, given the large numbers of internal and external stakeholders whose lives are shaped by our decisions. Nature abhors a vacuum and in times of uncertainty and risk, human nature abhors an *informational* vacuum. Thus, clear, frequent, and informative communication with internal and external audiences is essential in the months and years ahead. Moreover, *what* is communicated is no less important than the process of providing timely information. In the midst of ongoing uncertainty, faculty and other employees need a justified sense that our leaders are not simply satisfied to emulate what works best for peer institutions, but instead, to lead our peers by articulating the values and hard decisions—the vision, if you will—that will change the ways that all of us in higher education do business.

In future years, we simply may not be able to do all that we do now for our students and the citizens of Minnesota. Still, as we grapple with best practices in graduate education and the right size of our programs, find creative and less risk-averse ways to invest and to deal with the increasing burden of external regulation, or debate the role of online education, no matter what our challenges, we should never lose sight of the need for excellence in research, teaching, and public engagement, and of the need to find the best ways to foster and measure it, all the better to foster accountability. These are but the highlights of my colleagues' and my attempts to address what is needed as we move ahead, of course. As one colleague put it, "What is needed as we move ahead? You mean apart from honest talk, clear vision, stated strategy, and a willingness to make hard decisions?" That sums it up. We don't ask much. Still, what an impressive legacy for an outgoing administration to leave for its successors and other members of the University community.

And finally, as daunting as our hopes and expectations might seem to senior administrators, our commitment to working candidly and productively with current and future leaders remains steadfast. Of that I am confident, in large part because in a few short weeks, Professor Michael Oakes and I will be handing over the reins to Professor Kate VandenBosch from the Department of Plant Biology, who will serve as FCC Chair, and to Professor Chris Cramer from the Department of Chemistry, who will serve as Vice Chair. We will indeed be in capable hands.

Respectfully submitted,

Marti Hope Gonzales, 2009-2010 Chair
Faculty Consultative Committee



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Recognition of Faculty Consultative Committee Outgoing Chair

review review/action action discussion

Presenters: Regent Clyde Allen
President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

To present a Certification of Appreciation to Professor Marti Hope Gonzales, outgoing chair of the Faculty Consultative Committee.

Outline of Key Points/Policy Issues:

Background Information:

The Certificate of Appreciation may be awarded to any person for contributions or services at the collegiate or all-University level. It is customary for the Board of Regents to award this certificate to outgoing chairs of the Faculty Consultative Committee.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Annual U of M Alumni Association Report

review review/action action discussion

Presenters: President Robert H. Bruininks
Karen Himle, Vice President for University Relations
Phil Esten, UMAA Chief Executive Officer
Archie Givens, UMAA National Board of Directors President

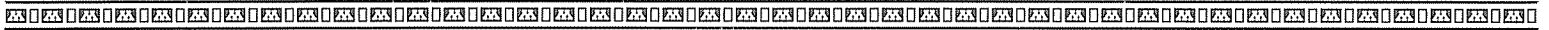
Purpose:

policy background/context oversight strategic positioning

To provide an annual update to the Board of Regents on the 2009-10 accomplishments of the University of Minnesota Alumni Association.

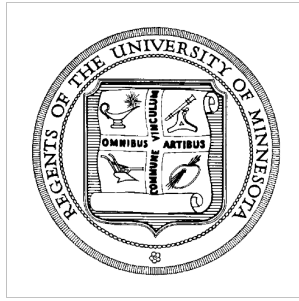
Outline of Key Points/Policy Issues:

Background Information:



UNIVERSITY OF MINNESOTA ALUMNI ASSOCIATION 2009-10 HIGHLIGHTS

- Visited 50 communities through the statewide speakers tour, highlighting academics and research at the University, specifically children's health and the University of Minnesota Amplatz Children's Hospital.
- *Minnesota* magazine won the CASE Gold award, the highest distinction nationally in alumni publications. Through *Minnesota* we highlighted teaching, research, discoveries, students, alumni, athletics, campus life, the arts, and history.
- Welcomed Gopher football back to campus in the new TCF Bank Stadium, including featuring the return to campus in the Fall commemorative issue of *Minnesota* magazine.
- Partnered in the eight-day Homecoming celebrations, including the university-wide open house and public tours of the stadium.
- Featured six prominent alumni as Homecoming grand marshals: Garrison Keillor, Walter Mondale, Lindsay Whalen, Deb Hopp, Bobby Bell, and Norman Borlaug (who passed away shortly before Homecoming); co-hosted the post-parade pep fest in TCF Bank Stadium, with over 6,000 fans attending.
- Hosted a university-wide awards event to honor 12 winners of the University's Alumni Service Awards, and the Alumni Association's own volunteer award recipients.
- Co-hosted with the University Gateway Corporation pre-game festivities at the McNamara Alumni Center before six home football games.
- Launched new, interactive Web site and enhanced our on-line version of the magazine.
- Co-hosted the University's Legislative Briefing with nearly 400 alumni and friends attending.
- Achieved membership goal of 59,000 and surpassed our life membership goal, reaching 16,200 life members.
- Engaged thousands of alumni in collegiate alumni society and geographic chapter programs and events.
- Connected nearly 2,000 students with 2,000 alumni mentors through The Mentor Connection Program in partnership with college alumni societies.
- Celebrated with alumni and friends as we hosted more than 2,000 guests at Mariucci Arena at our Annual Celebration, which featured Katie Couric.
- Bid farewell to Margaret Carlson, who retired as the Alumni Association's chief executive officer, having served in that role since 1985.
- Welcomed new chief executive officer, Phil Esten, who received his Ph.D. from the University in 2003.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Board of Regents Policy: Awards, Honors, and Recognition

review review/action action discussion

Presenters: Vice President/Chief of Staff Kathryn Brown

Purpose:

policy background/context oversight strategic positioning

To act on proposed amendments to Board of Regents Policy: *Awards, Honors, and Recognition*.

Outline of Key Points/Policy Issues:

There are a number of proposed amendments that are primarily housekeeping in nature, and intended to improve policy clarity, accuracy, and organization. The more substantive amendments include removing all references to namings from the policy and placing those sections in a new policy titled Board of Regents Policy: *Namings* (also to be acted on by the Board at this meeting). Specific sections that are removed and placed in the new Board of Regents Policy: *Namings* are namings related to:

- lectureships, fellowships, professorships, and chairs;
- buildings, grounds, structures, or areas;
- separate building parts; and
- departmental chairs.

Background Information:

Board of Regents Policy: *Awards, Honors, and Recognition* was first adopted on February 19, 1965 and last amended on November 10, 2005.

President's Recommendation for Action:

The President recommends adoption of proposed amendments to Board of Regents Policy: *Awards, Honors, and Recognition*.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

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Academic

AWARDS, HONORS, AND RECOGNITION

Adopted: February 19, 1965 & March 10, 1989

Amended: April 13, 1984; July 8, 1994; March 13, 1998; June 12, 1998; September 11, 1998; December 13, 2002; February 13, 2004; November 10, 2005

DRAFT for action June 11, 2010

AWARDS, HONORS, AND RECOGNITION

This policy describes University of Minnesota (University) awards granted to faculty (Article 2), awards administered by the All-University Honors Committee (Article 3), Regents Awards (Article 4), and Other University Awards (Article 5).

The awards, honors, and recognitions described in this policy shall be bestowed in accordance with the provisions of Board of Regents Policy: *Equity, Diversity, Equal Opportunity, and Affirmative Action* and Board of Regents Policy: *Reservation and Delegation of Authority*.

ARTICLE 1

GUIDING PRINCIPLES INTRODUCTION

SECTION I. GUIDING PRINCIPLES.

The following principles shall guide the granting of awards, honors, and recognition at the University:

Subd. 1. Recognition of Excellence. The University recognizes excellence and achievement by conferring awards and honors on prominent local, state, national, and international persons who have achieved distinction in public service, enterprise, education, science, literature, and the arts.

Subd. 2. Employee Recruitment and Retention. Awards granted to employees contribute to the quality of the University in extremely significant ways, enabling the University to attract and retain a talented workforce and the very best scholars and researchers in particular fields.

~~**Subd. 3. Consistency with Board of Regents Policy.** The awards, honors, and recognitions described in this policy shall be bestowed in accordance with the provisions of Board of Regents Policy: *Equal Opportunity* and Board of Regents Policy: *Reservation and Delegation of Authority*.~~

SECTION II. CONFLICT OF INTEREST RELATING TO A REGENT.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

Page 2 of 17

Academic

AWARDS, HONORS, AND RECOGNITION

Adopted: February 19, 1965 & March 10, 1989

Amended: April 13, 1984; July 8, 1994; March 13, 1998; June 12, 1998; September 11, 1998; December 13, 2002; February 13, 2004; November 10, 2005

DRAFT for action June 11, 2010

~~Subd. 4. Conflict of Interest Relating to a Regent.~~ When a Regent or former Regent is under consideration for an award (other than *Regent Emeritus*), a special committee, chaired and appointed by the chair of the University Senate All-University Honors Committee (Honors Committee), shall be convened to review and approve the award. The special committee shall have final approval and shall include the chair of the Board of Regents (Board), (or the vice chair if the recommended award recipient is the chair); the vice president for university relations; the senior vice president for academic affairs and provost; and the president of the University of Minnesota Foundation (Foundation). It shall have final approval.

SECTION III. RESTRICTIONS ON THE USE OF TITLE.

The titles of *University, distinguished, or Regents Professor* are conferred only by the Board.

ARTICLE 2

FACULTY AWARDS

SECTION I. REGENTS PROFESSOR.

The special title of *Regents Professor* is the highest recognition the University gives to a member of its faculty.

Subd. 1. Approval. The Board awards the title *Regents Professor* to selected members of the faculty, upon recommendation of the president.

Subd. 2. Management. The Office of the President manages this award process. The president appoints a Selection Advisory Committee (SAC) to review Regents professor nominations, consult with persons from other universities, and make recommendations to the president. Members of the SAC serve at the president’s pleasure, but consideration shall be given for some continuity of membership.

(a) Nomination. Any person or group may nominate a faculty member to receive the title of *Regents Professor*. Nominations are made to the president.

(b) Selection Criteria. Nominations shall be judged according to:



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- the criteria used by the University to evaluate eligibility for the rank of full professor;
- the scope and quality of scholarly and/or artistic contributions;
- the quality of teaching; and
- contributions to the public good.

Only nominees whose academic distinction is clearly outstanding and whose distinction is clearly recognized by the academic community ~~locally, nationally, and perhaps internationally~~ are recommended to the president.

(c) Review and Recommendations. The SAC shall review nominees and make recommendations to the president. It is the responsibility of the president to recommend awards to the Board.

(d) Restriction on Number of Recipients. The best guarantee of the significance of this award is careful restriction of the total number of recipients. Generally, not more than three persons shall be designated *Regents Professor* in any given year.

Subd. 3. Provisions.

(a) Title of Regents Professor. The title *Regents Professor*, once awarded, shall be held as long as the recipient retains a full-time, tenured appointment as a faculty member of the University. To be considered "full-time," the recipient must hold at least a 66 percent time appointment or be on a sabbatical or other approved leave, including phased retirement. Upon retirement or reduction of the appointment to less than 66 percent time, the faculty member becomes *Regents Professor Emeritus*. The academic field of accomplishment shall continue to be a part of the title, as, for example, "*Regents Professor of _____* (academic department or field)."

(b) Duties and Responsibilities. Designation as a Regents professor does not necessarily imply any changes in duties and responsibilities.

(c) Recognition. A person named as a Regents professor shall be suitably recognized in a public ceremony and shall receive from the University a medallion suitable for desk use and for use with academic costume.



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(d) Annual Stipend. A Regents professors shall receive an annual stipends from the a recognized University fFoundation during their tenure as a faculty members. The stipend shall cease upon retirement or a reduction of appointment to less than 66 percent time, excluding phased retirement.

(e) Private Financial Support. The University welcomes private donor support of stipends for Regents professors. However, no endowment shall be accepted to underwrite creation of a Regents professorship in a given department or college.

(f) Salary. Appointment as a Regents professor shall not imply any particular salary level for the faculty member receiving such an honor. The salaries of Regents professors shall be determined independently and without reference to their receipt of an annual stipend from the Foundation.

(g) Budgetary Oversight. The president maintains oversight of budget items for Regents professors, but budget items shall be transferred to the college in which the recipient holds appointment.

SECTION II. MCKNIGHT PROFESSORS AWARDS.

The following McKnight Award programs identify, recognize, and support the University's most promising faculty at critical stages in their careers:

Subd. 1. McKnight Presidential Endowed Chairs. The McKnight Presidential Endowed Chair is one of the highest honors for faculty and reflects the college or campus priorities to recruit or retain highly distinguished, world-class scholars. Recipients are recognized for their academic and research accomplishments and their contributions to advancing the University among its peers. The designation of *McKnight Presidential Endowed Chair* is held by recipients for a minimum of 7 years, with the option of renewal by the president.

(a) Approval. The president approves this award, upon recommendation of a committee convened by the senior vice president for academic affairs and provost.

(b) Management. The Office of the Senior Vice President for Academic Affairs and Provost manages this award process.



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Subd. 2. Distinguished McKnight University Professorship. The Distinguished McKnight University Professorship recognizes outstanding mid-career faculty members who have recently achieved full professor status for their scholarly achievements; the potential for greater attainment in their field; the extent to which their achievements have brought distinction to the University; the quality of their teaching and advising; and their contributions to the wider community. Recipients hold the title *Distinguished McKnight University Professor* for as long as they remain at the University.

(a) **Approval.** The vice provost and dean of the Graduate School graduate education approves this award, upon recommendation of a selection committee appointed by the Graduate School Office of the Senior Vice President for Academic Affairs and Provost.

(b) **Management.** The Graduate School Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

Subd. 3. McKnight Presidential Fellows. The McKnight Presidential Fellow Award recognizes recently promoted associate professors in recognition of their research, scholarship, and leadership in their fields. Recipients hold the designation of *McKnight Presidential Fellow* for 3 years.

(a) **Approval.** The president approves this award, upon the recommendations of the senior vice president for health sciences and senior vice president for academic affairs and provost.

(b) **Management.** The Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

Subd. 4. McKnight Land-Grant Professorship. The McKnight Land-Grant Professorship recognizes junior scholars for their potential for important contributions to their field; the degree to which their past achievements and current ideas demonstrate originality, imagination, and innovation; their potential for attracting outstanding students; and the significance of their research and the clarity with which it is conveyed to the non-specialist. Recipients hold the designation of *McKnight Land-Grant Professor* for 2 years.

(a) **Approval.** The vice provost and dean of the Graduate School graduate



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education approves this award, upon recommendation of a selection committee appointed by the Graduate School Office of the Senior Vice President for Academic Affairs and Provost.

(b) Management. The Graduate School Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

SECTION III. HORACE T. MORSE UNIVERSITY OF MINNESOTA ALUMNI ASSOCIATION AWARD.

The Horace T. Morse University of Minnesota Alumni Association Award is granted to faculty members in recognition of outstanding contributions to undergraduate education.

Subd. 1. Approval. The University Senate Committee on Educational Policy (SCEP) approves this award, upon recommendation of a subcommittee of SCEP.

Subd. 2. Management. The Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

SECTION IV. OUTSTANDING CONTRIBUTIONS TO GRADUATE AND PROFESSIONAL EDUCATION AWARD.

The Outstanding Contributions to Graduate and Professional Education Award is granted to faculty members in recognition of their outstanding contributions to post-baccalaureate graduate and professional education.

Subd. 1. Approval. SCEP approves this award, upon recommendation of a subcommittee of SCEP.

Subd. 2. Management. The Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

SECTION V. LECTURESHIPS, FELLOWSHIPS, PROFESSORSHIPS, AND CHAIRS.

Lectureships, fellowships, professorships, and chairs provide scholars a continuous



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~~and reliable source of support to pursue their research and teaching. Funds may be used for salary or salary augmentation, graduate student stipends, secretarial support, supplies, travel to scholarly conferences, publishing expenses, and other items necessary to support the work and increase the effectiveness of an outstanding scholar.~~

~~**Subd. 1. Approval.** The president or delegate approves the establishment of a lectureship, fellowship, professorship, or chair.~~

~~**Subd. 2. Management.** The relevant department or college establishes and manages the process for lectureships, fellowships, professorships, and chairs. Proposals to establish one of these awards shall specify the conditions of the award, the activities to be supported by the award, and the amount of the endowment or the annual level of funding.~~

~~**Subd. 3. Provisions.**~~

~~**(a) Private Financial Support and Naming of Lectureships, Fellowships, Professorships, and Chairs.** The University seeks and welcomes private financial support for lectureships, fellowships, professorships, and chairs. Awards established under this policy typically shall carry the name of the donor, of a person or institution designated by the donor, or of a person in whose name the University seeks funds to endow the award.~~

~~**(b) Restriction on Use of Title.** Lectureships, fellowships, professorships, and chairs shall not include such terms as *University*, *distinguished*, or the title *Regents Professor*. These titles are conferred only by the Board. (Should this be added to R&D?)~~

~~**(c) Level of Endowment.**~~

~~**(1) Approval.** The president or delegate must approve the level of endowment.~~

~~**(2) Endowment for Chairs.** A permanent chair may be established when \$2,000,000 or more has been placed in an endowment that provides in perpetuity the annual funds needed for support. Alternatively, a chair also may be established if a minimum of \$200,000 per year of expendable~~



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~~funds is made available for at least ten years. In this latter case, the chair designation shall continue during the term of the support. The combination of salary and chair endowment shall be sufficient to provide salary and fringe benefits for the recipient, staff support, travel, and other expenses. Board of Regents Policy: *Faculty Tenure* shall govern the appointment of the faculty member holding the chair beyond ten years.~~

~~In the case of chairs established on a term basis, the number in a particular unit shall be limited in accordance with other applicable University policies to avoid excessive dependence on nonrecurring sources of support. In situations where sufficient funding is available, more than one chair may be supported with the income stream, assuming the original intent of the gift is maintained.~~

~~(3) **Named Chair Appointment Process.** The process of appointing faculty members to a named chair must conform to the search and selection procedures generally followed in the unit in which the named chair is to be established, except as noted in Subd. 3 (d), below.~~

~~(4) **Endowment for Professorships.** The combination of salary and endowment shall be sufficient to provide salary and fringe benefits for the recipient, staff support, travel, and other expenses. Professorships require a minimum of \$1,000,000 in permanent endowment or a minimum of \$100,000 per year of expendable funds for ten years. In the former case, the professorship shall continue in perpetuity; in the latter case, it shall continue during the period for which support is provided. Generally, these funds supplement other support available for faculty salaries in the designated area and may be used for any purpose that enhances the quality of teaching, scholarship, or service in that field.~~

~~In situations where sufficient funding is available, more than one professorship may be supported with the income stream, assuming the original intent of the gift is maintained. In accepting the gift, the department or other unit must accept responsibility for providing such additional funds as may be necessary for the faculty member(s) holding~~



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~~the professorship to carry out the intent of the gift.~~

~~(5) **Endowment for Faculty Fellows.** Faculty fellows require a minimum of \$500,000 in permanent endowment or a minimum of \$50,000 per year of expendable funds for a period of years. Generally, these funds are used to supplement a professor's salary, to provide stipends and support for fellowships, or to cover expenses incurred in a lecture series. In situations where sufficient funding is available, more than one faculty fellow may be supported with the income stream, assuming the original intent of the gift is maintained.~~

~~(6) **Other Named Endowments and Awards.** Lectureships, fellowships, scholarships, or other named awards title may be used for gifts of less than \$500,000 in permanent endowment or \$50,000 a year for a period of years. A minimum award in this category would provide at least \$1,000 per year for ten years.~~

~~(d) **Donor Support.**~~

~~(1) **Accepting Donor Support.** The University shall be the sole judge of the qualifications of candidates for lectureships, fellowships, professorships, and chairs. However, this does not preclude accepting support for a named chair or professorship for a particular University professor when this appointment has been approved by the department, the college, and the senior vice president for academic affairs and provost.~~

~~(2) **Coordination With Foundation.** All contracts, proposals, and negotiations shall be coordinated with the Foundation to ensure that there is no conflict with other donor/proposal contracts and that the proposal is in compliance with all applicable policies.~~

~~(3) **Coordination Between Fund-Raising and Academic Units.** Fund-raising units and academic units involved in preparing proposals and cultivating prospective donors shall work closely together to ensure that all parties agree as to how the donation is applied. Insofar as possible, non-salary supplement awards recognizing a particular merit or achievement shall be established as tax-exempt prizes. The minimum levels specified in this policy shall be reviewed at least every five years.~~



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~~to determine whether these levels can sustain salary support and the costs associated with professorships or chairs.~~

ARTICLE 3

ALL-UNIVERSITY HONORS AND AWARDS

All-University honors and awards are recommended to the president and the Board by the Honors Committee. The Honors Committee establishes procedures for nominations and solicits, reviews, and recommends nominations for all-University honors and awards for the University system.

Subd. 1. Honorary Degrees. The award of honorary degrees by a university is an extension of its role as the unique institution in society devoted to the discovery, transmission, and preservation of knowledge. The honorary degree is the highest award granted by the University and constitutes recognition of distinctive achievement that has added materially to knowledge and to the betterment of society.

(a) **Approval.** The Board approves this award.

(b) **Management.** The Honors Committee manages this award process and submits recommendations to the president. The president recommends awards to the Board.

(c) **Provisions.**

- (1) **Selection Criteria and Degree Titles.** An honorary degree may be awarded to an individual who has achieved acknowledged eminence in cultural affairs (Doctor of Humane Letters), public service (Doctor of Laws), or a field of knowledge and scholarship (Doctor of Science). The University honors qualified persons within the academic community and other arenas, such as public service or enterprise. Persons receiving honorary degrees need not have received their education at, or have been otherwise associated with, the University. Honorary degrees shall not be awarded solely to encourage or reward contributions to the University.



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- (2) **Public Recognition.** The awarding of honorary degrees is an event at which achievement is celebrated and given public recognition. It is customary to award several honorary degrees each year.

Subd. 2. Outstanding Achievement Awards. Outstanding Achievement Awards may be granted to former students of the University who have attained unusual distinction in their chosen fields, professions, or public service, and who have demonstrated outstanding achievement and leadership on a community, state, national, or international level. Education at the University should represent a significant portion of a candidate's total education.

(a) **Approval.** The Board approves this award.

(b) **Management.** The Honors Committee manages this award process and submits recommendations to the president. The president recommends awards to the Board.

Subd. 3. Awards of Distinction. The Award of Distinction may be granted to individuals who are not or who have not been a student or employee of the University in recognition of distinction in their field, profession, and/or public or volunteer service.

(a) **Approval.** The Board approves this award.

(b) **Management.** The Honors Committee manages this award process and submits recommendations to the president. The president recommends awards to the Board.

Subd. 4. Alumni Service Awards. The Alumni Service Award may be granted to former students in recognition of volunteer service to the University; its schools, colleges, departments, or faculty; or to the University of Minnesota Twin Cities Alumni Association (Alumni Association) or any of its constituent groups.

(a) **Approval.** The Board approves this award.

(b) **Management.** The Alumni Association manages this award process. Nominations are submitted to the executive director of the Alumni Association. After



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review by the Alumni Association's Alumni Honors Committee, a recommendation is forwarded to the Honors Committee, which then forwards a recommendation to the president. The president recommends awards to the Board.

~~**Subd. 5. Naming of Buildings, Grounds, Structures, or Areas.** University buildings, grounds, structures, or areas may be named to honor an individual or individuals or to recognize the financial contributions of an individual, corporation, or other entity. Since a naming forges a close link between the named individual or entity and the University, it is of special importance that the history, behavior, and reputation of the named individual or entity are consistent with the values for which the University stands.~~

~~**(a) Approval.** The Board reserves to itself authority to name, rename, or revoke the naming of buildings, grounds, structures, or areas.~~

~~**(b) Management.** The Board Office manages the process for the naming for past presidents. The Honors Committee manages the process for all other namings and submits recommendations to the president. The president recommends awards to the Board.~~

~~**(c) Procedures.** The Board Office shall maintain procedures to implement Article 3, subd. 5, of this policy.~~

~~**(d) Provisions:**~~

~~**(1) Naming Criteria.** The naming of buildings as *hall* or *library* is limited to the names of persons who have had an association with the University and who have achieved prominence in a field of endeavor. A building may be named for a person still living who has left the service of the University.~~

~~**(2) Naming for Past Presidents.** The University traditionally names buildings for past presidents. The chair of the Board convenes a committee with representatives from the Board, the Faculty Consultative Committee, and the Honors Committee to develop a recommendation for Board action. Consideration of a naming shall take place after a president's association with the University has ended, usually between one and five years following service.~~



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~~(3) **Naming for Significant Financial Contribution.** A building, separate parts of a building, grounds, structures, or areas also may be named for a donor, corporation, or other entity whose gift or sponsorship has significantly financed its acquisition, construction, or renovation. In order to ensure consistency in the size of gifts or sponsorships relative to the overall significance of the building or its parts, grounds, structures, or area to be named, the University and the Foundation shall maintain guidelines to implement this policy.~~

ARTICLE 4

REGENTS AWARDS

Subd. 1. Regents Award. The Regents Award may be granted to individuals who have performed exceptionally valuable and meritorious service to the University or contributed to the building and development of the University through significant benefactions. Candidacy is not limited to graduates or former students of the University.

(a) Approval. The Regents Award Nominating Committee approves this award.

(b) Management. The Board Office manages this award process. A Regents Award Nominating Committee reviews nominations and selects recipients of the Regents Award. The committee shall include three members of the Board appointed by the chair of the Board, the president, the senior vice president for academic affairs and provost, and the chair of the Senate Consultative Committee. The president of the Foundation shall serve as an ex officio member.

Subd. 2. Certificate of Outstanding Merit. The Certificate of Outstanding Merit is given to an individual or group of individuals in the University in recognition of outstanding community service.

(a) Approval. The chair of the Board approves this award.



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(b) **Management.** The Board Office manages this award process.

Subd. 3. Certificate of Recognition. The Certificate of Recognition recognizes significant achievement by members of the University community who have attained unusual distinction in a field of knowledge and scholarship.

(a) **Approval.** The chair of the Board approves this award.

(b) **Management.** The Board Office manages this award process.

Subd. 4. Distinguished International Service Award. The Distinguished International Service Award recognizes distinguished foreign dignitaries visiting the University.

(a) **Approval.** The chair of the Board approves this award.

(b) **Management.** The Board Office manages this award process.

Subd. 5. Regent Emeritus Title. Regents are awarded the title of *Regent Emeritus* upon their retirement from the Board.

Subd. 6. President Emeritus Title. The title of *President Emeritus* may be bestowed upon a president who has completed service as president of the University.

(a) **Approval.** The chair of the Board approves the awarding of the title of *President Emeritus*.

(b) **Management.** The Board Office manages this award process.

ARTICLE 5

OTHER UNIVERSITY AWARDS

Subd. 1. Josie R. Johnson Human Rights and Social Justice Award. The Josie R. Johnson Human Rights and Social Justice Award recognizes individuals who, through their principles and practices, exemplify a high standard of excellence in creating respectful and inclusive learning and working environments. Recipients



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must have made outstanding contributions to the promotion of human rights and social justice within the University community. At least one faculty or staff member and one student shall receive this award each year.

(a) **Approval.** The Josie R. Johnson Human Rights and Social Justice Award Selection Committee approves this award.

(b) **Management.** The Office of the Vice President for Equity and Diversity ~~Multicultural and Academic Affairs~~ manages this award process.

Subd. 2. Outstanding Community Service Award. The Outstanding Community Service Award recognizes the outstanding contributions and accomplishments of faculty, staff, or community members who have made substantial, enduring contributions to the community and improved public life and the well being of society. Such contributions and accomplishments must result in long-term and lasting changes for the public good and demonstrate an unusual commitment to the University and the larger Minnesota community.

(a) **Approval.** The senior vice president for system academic administration approves this award, upon recommendation of a selection committee ~~appointed by the Council on Public Engagement~~.

(b) **Management.** The Office of the Senior Vice President for System Academic Administration manages this award process.

Subd. 3. President's Award for Outstanding Service. The President's Award for Outstanding Service recognizes exceptional service to the University and its schools, colleges, departments, and service units by any active or retired member of the faculty or staff. Such service must go well beyond the regular duties of a faculty or staff member and must demonstrate unusual commitment to the University community.

(a) **Approval.** The president approves this award, upon recommendation of the President's Award for Outstanding Service Committee.

(b) **Management.** The Office of the President manages this award process.

Subd. 4. John Tate Awards for Excellence in Undergraduate Advising. The John Tate Awards for Excellence in Undergraduate Advising recognize and reward



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outstanding academic advising and call attention to the contributions that academic advising makes in helping students formulate and achieve intellectual, career, and personal goals.

(a) **Approval.** The vice provost for undergraduate education approves this award, upon recommendation of a committee appointed by the vice provost for undergraduate education.

(b) **Management.** The Office of the Senior Vice President for Academic Affairs and Provost manages this award process.

Subd. 5. McKnight Presidential Leadership Chairs. The McKnight Presidential Leadership Chair recognizes the contributions of University deans and executive officers for their extraordinary scholarly achievements and for their role as respected leaders and mentors. Recipients are chosen for their leadership qualities at the University, their ability to inspire others in their work, and their commitment to advancing the University’s priorities and establishing the University as a world-class institution of research and learning. The designation of *McKnight Presidential Leadership Chair* is held by recipients for a minimum of 5 years, with the option of renewal by the president.

(a) **Approval.** The president approves this award, in consultation with the senior vice presidents.

(b) **Management.** The Office of the President manages this award process.

~~**Subd. 6. Naming of Separate Building Parts.** Separate names may be given to separate parts of a building already named for another individual.~~

~~(a) **Approval.** An independent committee approves this award.~~

~~(b) **Management.** An independent committee manages this award process.~~

Subd. 76. Certificate of Appreciation. The Certificate of Appreciation may be awarded to any person for contributions or services at the collegiate or all-University level.



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(a) **Approval.** The relevant unit approves this award.

(b) **Management.** The relevant unit manages this award process.

~~Subd. 8. **Departmental Chairs.** Departmental chairs may be named to honor an individual.~~

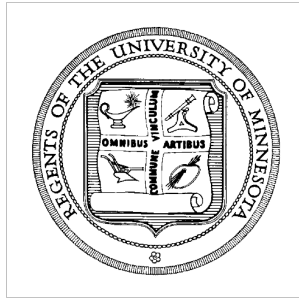
~~(a) **Approval.** The president or delegate approves this award, with the concurrence of the faculty.~~

~~(b) **Management.** The relevant unit manages this award process.~~

Subd. 97. Teaching Awards. Some individual collegiate units recognize teaching excellence.

(a) **Approval.** Relevant collegiate units approve this award.

(b) **Management.** Relevant collegiate units manage this award process.



UNIVERSITY OF MINNESOTA BOARD OF REGENTS

Board of Regents

June 11, 2010

Agenda Item: Board of Regents Policy: Namings

review review/action action discussion

Presenters: Vice President/Chief of Staff Kathryn Brown

Purpose:

policy background/context oversight strategic positioning

To act on proposed Board of Regents Policy: *Namings*, which governs all namings of significant University assets, including honorary namings, namings associated with gifts or sponsorships, and other namings.

Outline of Key Points/Policy Issues:

To date, namings of significant University assets have been governed by Board of Regents Policy: *Awards, Honors, and Recognition* (Awards Policy), but the policy only addressed a limited number of naming opportunities.

To ensure that namings in Board policy are all-inclusive, governed by a common set of guiding principles, and reviewed and approved using a coordinated and consistent process, a new policy dedicated to naming of significant University assets was developed, providing all naming policy provisions at the Board level in one document. The new policy also sets forth clear expectations for proper University consultation, review, approval, and management of namings associated with gifts or sponsorships.

With the development of a proposed Board of Regents Policy: *Namings* (Naming Policy), all provisions related to naming in the Awards Policy are being removed and placed into the proposed new Naming Policy. Those provisions include namings related to:

- lectureships, fellowships, professorships, and chairs;
- buildings, grounds, structures, or areas;
- separate building parts; and
- departmental chairs.

The Naming Policy now governs all namings, including those previously covered in the Awards Policy as well as other naming provisions that have not been covered in policy but that reflect current practice or intent. One exception to moving all namings from the Awards Policy to the Naming Policy is the section related to naming of lectureships, fellowships, professorships, and chairs. While the primary components of

this section have been moved to the Naming Policy, a number of operational details are being moved into administrative policy. The Naming Policy, however, maintains the provisions related to endowment levels associated with lectureships, fellowships, professorships, and chairs.

Since being reviewed by the Board on May 14, 2010, additional language has been added to Section V. regarding namings for commercial entities.

President's Recommendation for Action:

The President recommends adoption of Board of Regents Policy: *Namings*.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

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Administrative

NAMINGS
Adopted:

DRAFT for action June 11, 2010

NAMINGS

SECTION I. SCOPE.

This policy governs the namings of significant University of Minnesota (University) assets, including (1) honorary namings (Section IV); (2) namings associated with gifts or sponsorships (Section V); and (3) other namings (Section VI).

SECTION II. GUIDING PRINCIPLES.

(a) Naming for an individual or organization is an honor that forges a close link between the individual or organization and the University. As such, it is critically important that the integrity, history, behavior, and reputation of the named individual or organization be consistent with the academic mission and values of the University.

(b) The University shall ensure that namings preserve the long-standing traditions, values, culture, and prestige of the University.

(c) Namings as part of sponsorship agreements shall be consistent with the University's reputation and core values and the highest standards for business and financial integrity.

(d) The University shall maintain a consistent, coordinated, and transparent approach to naming that reflects the University's consultative and collaborative decision-making process, ensures the proper review and approval of all naming proposals, and preserves confidentiality consistent with applicable law.

(e) The University shall ensure coordination between: (1) the institution and recognized University foundations; and (2) fund-raising and academic units in order to maintain alignment of institutional and development priorities and compliance with University policies and procedures.

SECTION III. DEFINITIONS.

Subd. 1. Significant University Assets. *Significant University assets* shall mean tangible or intangible resources of the University that are of significant prominence or visibility. Assets include but are not limited to the following: colleges and schools; University-level academic programs, centers, and institutes; lectureships, fellowships, professorships, and chairs; and buildings, significant portions of buildings, grounds, physical structures, streets, and areas.



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Subd. 2. Donor. *Donor* shall mean a person or entity transferring money or other property to the University or one of its recognized foundations in connection with a naming, whether or not the donor is the subject of the naming.

Subd. 3. Gift. *Gift* shall mean a transfer of, or promise to transfer, money or other property to the University without reciprocal benefit to the donor.

Subd. 4. Sponsor. *Sponsor* shall mean a person or entity entering into a sponsorship.

Subd. 5. Sponsorship. *Sponsorship* shall mean a contract involving the provision of funds or other support with the expectation of public acknowledgement or promotional opportunity.

Subd. 6. Street. *Street* shall mean any private road or driveway as defined in the *Regents of the University of Minnesota Traffic Regulations Ordinances*.

SECTION IV. HONORARY NAMINGS.

Significant University assets may be named in honor of an individual or a non-University entity to recognize service, dedication, or meritorious contributions to the institution when the naming is not associated with a gift or sponsorship.

Subd. 1. Naming of Colleges, Schools, and University-Level Academic Programs. These assets may be named in honor of an individual or non-University entity.

(a) Approval. The Board of Regents (Board) reserves to itself authority to name, rename, or revoke the honorary naming of these assets.

(b) Management. The Senate All-University Honors Committee (Honors Committee) manages the process and submits recommendations to the president, who recommends namings to the Board.

Subd. 2. Naming of Departmental Chairs. A departmental chair may be named in honor of an individual.

(a) Approval. The president or delegate approve this naming, with concurrence of departmental faculty.

(b) Management. The relevant unit manages this naming process.



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Subd. 3. Naming of Buildings and Other Significant University Assets.

Buildings and other significant University assets may be named in honor of an individual or non-University entity. A building may be named for a person still living who has left the service of the University.

(a) Approval. The Board reserves to itself authority to name, rename, or revoke the honorary naming of buildings and other significant University assets.

(b) Management. The Honors Committee manages the process and submits recommendations to the president, who recommends namings to the Board.

Subd. 4. Naming of Buildings for Past Presidents. The University may name buildings for past presidents. Consideration of a naming shall take place after a president's association with the University has ended, usually between one and five years following service.

(a) Approval. The Board reserves to itself authority to name, rename, or revoke the naming of buildings for past presidents.

(b) Management. The chair of the Board convenes a committee with representatives from the Board, the Faculty Consultative Committee, and the Honors Committee to develop a recommendation. This recommendation shall be forwarded to the Honors Committee for information prior to submission to the Board for final action.

Subd. 5. Naming of Separate Building Parts. Separate building parts that are not significant University assets may be named in honor of an individual or a non-University entity. An independent committee of the relevant academic or administrative leadership and building occupants shall manage and approve these namings.

SECTION V. NAMINGS ASSOCIATED WITH GIFTS OR SPONSORSHIPS.

Significant University assets may be named for individuals or non-University entities to recognize significant gifts or as part of a sponsorship. Colleges, schools, academic programs, centers, or institutes are not usually named for commercial entities; if the name of a commercial entity is to be considered, board consultation is required.

Subd. 1. Naming of Endowed Lectureships, Fellowships, Professorships, and Chairs. The University seeks and welcomes private financial support for endowed lectureships, fellowships, professorships, and chairs, which provide scholars a continuous



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BOARD OF REGENTS POLICY
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DRAFT for action June 11, 2010

and reliable source of support to pursue their research and teaching. Awards established in these categories shall typically carry the name of the donor, of a person or institution designated by the donor, or of a person in whose name the University seeks funds to endow the award.

(a) Approval. The president or delegate approves the naming of a lectureship, fellowship, professorship, or chair.

(b) Management. The relevant department or college establishes and manages the process for lectureships, fellowships, professorships, and chairs. Proposals to establish one of these institutional awards shall specify the conditions of the naming, the activities to be supported by the gift or sponsorship, and the amount of the endowment or the annual level of funding.

(c) Candidates. The University shall have sole authority to appoint the holders of lectureships, fellowships, and chairs.

(d) Provisions.

(1) Restriction on Use of Title. Lectureships, fellowships, professorships, and chairs shall not include such terms as *University*, *distinguished*, or the title *Regents Professor*. These titles are conferred only by the Board.

(2) Level of Endowment.

(i) Endowment for Chairs. A permanent chair may be established when \$2,000,000 or more has been placed in an endowment that provides in perpetuity the annual funds needed for support. Alternatively, a chair also may be established if a minimum of \$200,000 per year of expendable funds is made available for at least ten years.

(ii) Endowment for Professorships. The combination of salary and endowment shall be sufficient to provide salary and fringe benefits for the recipient, staff support, travel, and other expenses. Professorships require a minimum of \$1,000,000 in permanent endowment or a minimum of \$100,000 per year of expendable funds for ten years.

(iii) Endowment for Faculty Fellows. Faculty fellows require a minimum of \$500,000 in permanent endowment or a minimum of \$50,000 per year of expendable funds for ten years.

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(iv) **Other Named Endowments and Awards.** The titles of lectureships, scholarships, or other named awards may be used for gifts of less than \$500,000 in permanent endowment or \$50,000 a year for ten years. A minimum award in this category would provide at least \$1,000 per year for ten years.

Subd. 2. Naming of Colleges, Schools, Buildings, and Other Significant University Assets. These assets may be named to recognize gifts or as part of a sponsorship. No commitment regarding namings associated with gifts or sponsorships shall be made to a donor or sponsor prior to the applicable University review and approval.

(a) **Consultation.** Prior to entering into substantive discussions or making an oral or written commitment regarding a naming to a donor or sponsor, any individual acting on behalf of the University or a recognized University foundation shall (1) inform the donor or sponsor of this policy; (2) consult with the president to determine whether the naming opportunity requires the review and approval process outlined below; and (3) consult with the recognized University foundations as appropriate to determine whether the proposed naming meets the guidelines of the recognized University foundations.

(b) **Review.** A standing naming committee, with two representatives from the Honors Committee, representatives from the recognized University foundations, and relevant academic and administrative officers, shall review naming proposals and submit recommendations to the president. The president recommends namings to the Board.

(c) **Approval.** The Board reserves to itself authority to name, rename, or revoke the naming of colleges, schools, buildings, and other significant University assets.

(d) **Management.** For gifts, the recognized University foundations shall maintain guidelines to implement this policy in order to ensure consistency in the size of gifts relative to the significance of the asset being named. For sponsorships, the president or delegate shall ensure the consistency of the size of the sponsorship agreement relative to the overall significance of the asset to be named.

Subd. 3. Other Namings Associated with Gifts or Sponsorships. University assets not covered by the definition in Section III., Subd. 1., may be named to recognize gifts or as part of a sponsorship.



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NAMINGS
Adopted:

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(a) **Approval.** The president or delegate shall approve the naming of these assets.

(b) **Management.** Recognized University foundations shall manage the process for the naming of these assets and maintain guidelines and criteria for these namings.

SECTION VI. OTHER NAMINGS.

This section shall govern the naming of significant University assets when the name is not in honor of an individual or non-University entity and the naming is not associated with a gift or sponsorship.

Subd. 1. Naming of Colleges and Schools. A college or school may be named to reflect the relevant academic discipline.

(a) **Approval.** The Board reserves to itself authority to name, rename, or revoke the naming of colleges and schools.

(b) **Management.** The president or delegate recommends namings of colleges and schools to the Board.

Subd. 2. Naming of Buildings, Significant Portions of Buildings, Grounds, Physical Structures, Areas, or Streets. These assets may be named to describe the academic or administrative purpose of the asset or to reflect a symbolic meaning appropriate for the asset.

(a) **Approval.** The Board reserves to itself authority to name, rename, or revoke the naming of buildings, significant portions or buildings, grounds, physical structures, areas, or streets.

(b) **Management.** The Honors Committee manages the process for the naming of buildings, significant portions of buildings, grounds, physical structures, areas, or streets and submits recommendations to the president. The president recommends namings to the Board.

(c) **Working Titles.** The president or delegate may provide a working title for buildings, significant portions of buildings, grounds, physical structures, areas, or streets during planning and construction and prior to official naming by the Board.

SECTION VII. RENAMINGS AND REVOCATION.



UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

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Administrative

NAMINGS

Adopted:

DRAFT for action June 11, 2010

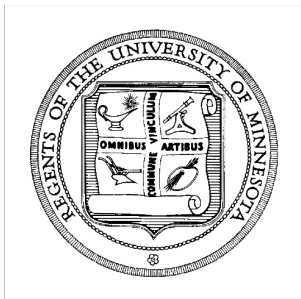
Subd. 1. Renamings. The University reserves the right to rename any named asset of the University. Renamings shall be consistent with the review and approval process for namings.

Subd. 2. Revocation. The University reserves the right to revoke a naming if for any reason it presents risk or harm to the reputation of the University, or if the intent of a gift or the terms of a sponsorship associated with the naming cannot be fulfilled. For all namings requiring Board approval, the Board reserves the right to revoke them. Other namings may be revoked by the president or delegate.

SECTION VIII. IMPLEMENTATION.

Subd. 1. Legal Review. All gift agreements or contracts involving a naming must be reviewed by the Office of the General Counsel prior to approval.

Subd. 2. Administration. The president or delegate shall establish and maintain administrative policies and procedures to implement this policy.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: President's Recommended FY2011 Annual Capital Improvement Budget

review review/action action discussion

Presenters: President Robert H. Bruininks
Vice President Kathleen O'Brien
Vice President/CFO Richard Pfutzenreuter

Purpose:

policy background/context oversight strategic positioning

The University adopts an annual capital improvement budget, which authorizes projects to begin design and construction during the upcoming fiscal year.

Outline of Key Points/Policy Issues:

The 2011 Annual Capital Improvement Budget authorizes projects totaling \$406,085,000 to begin design or construction during the next fiscal year. Approximately 58 percent of the capital budget is State of Minnesota supported debt for the University's 2010 capital request and the Biomedical Facilities program. The remaining 42 percent of the capital budget supports the University's share of state bonding projects as well as University-funded capital improvements.

The Annual Capital Budget is reflective of the planning priorities established by the Six-Year Capital Improvement Plan approved by the Board of Regents annually.

The University requires that all capital projects spending more than \$500,000 on either design or construction be included in the Annual Capital Improvements Budget. In order to be included in the annual capital budget, the project must be approved by the respective Vice President or Chancellor, have completed an appropriate level of planning (typically a pre-design), have all the required funding identified, and be ready to proceed if approved by the Board of Regents. These requirements lead to better projects, but also exclude from the capital budget some important projects still in development. As these projects meet the Board's criteria, they will be presented as Capital Budget Amendments. The uncertain nature of the economy and the opportunity for federal stimulus projects is likely to result in a higher number of capital budget amendments in the coming year.

President's Recommendation for Action:

The President recommends approval of the 2011 University Capital Improvement Budget and reaffirmation of its prior year capital expenditure authorization.



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO FY2011 CAPITAL IMPROVEMENT BUDGET

WHEREAS, the Board of Regents directed the administration to annually submit a capital improvement budget and a 6-year capital improvement plan; and

WHEREAS, the Board has adopted principles to guide the formulation of the capital improvement budget and 6-year capital improvement plan; and

WHEREAS, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

WHEREAS, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Regents approves the FY 2011 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.

Project Funding Report

UNIVERSITY OF MINNESOTA

Funding Report

Academic Affairs

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>College of Liberal Arts</i>										
2998	Folwell Hall	Interior Renovation	\$34,500	\$0	\$0	\$0	\$0	\$23,000	\$11,500	
<i>Institute of Technology</i>										
2995	New Facility	Physics & Nanotechnology (Design)	\$6,550	\$1,786	\$0	\$0	\$0	\$4,000	\$764	
3014	New Facility	Wind Turbine - U More Park	\$5,700	\$332	\$5,368	\$0	\$0	\$0	\$0	
<i>Recreational Sports</i>										
3006	University Recreation Cent	Addition	\$57,840	\$0	\$0	\$0	\$0	\$0	\$57,840	Amend. \$1.76m prior approval
			\$104,590	\$2,118	\$5,368	\$0	\$0	\$27,000	\$70,104	

UNIVERSITY OF MINNESOTA

Funding Report

<i>Health Sciences</i>										
File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Biomedical Facilities Program</i>										
3016	New Facility	Cancer / Cardio Vascular Research	\$195,900	\$0	\$0	\$0	\$0	\$146,925	\$48,975	Amend: \$4.4m prior approval
<i>Medical School</i>										
3012	Jackson Hall	Imaging Facility	\$3,454	\$0	\$3,454	\$0	\$0	\$0	\$0	
			\$199,354	\$0	\$3,454	\$0	\$0	\$146,925	\$48,975	

UNIVERSITY OF MINNESOTA

Funding Report

Research										
File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Office of the Vice President</i>										
3004	Systemwide	General Laboratory Renovations	\$10,001	\$0	\$0	\$0	\$0	\$6,667	\$3,334	
3017	TC Campus	Central Corridor LRT: Laboratory Relo	\$1,000	\$0	\$0	\$1,000	\$0	\$0	\$0	
			\$11,001	\$0	\$0	\$1,000	\$0	\$6,667	\$3,334	

UNIVERSITY OF MINNESOTA

Funding Report

System Administration

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Extension Service</i>										
3009	Coffey Hall	Suite 90 Renovation	\$550	\$550	\$0	\$0	\$0	\$0	\$0	
<i>Research & Outreach Centers</i>										
3023	Multiple	HEAPR	\$650	\$0	\$0	\$0	\$0	\$650	\$0	
			\$1,200	\$550	\$0	\$0	\$0	\$650	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Scholarly & Cultural Affairs

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
3008	Northrop Auditorium	Renovation (Design)	\$3,900	\$0	\$0	\$2,925	\$0	\$975	\$0	HEAPR / other split? \$3.9M require
			\$3,900	\$0	\$0	\$2,925	\$0	\$975	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Crookston Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Facilities Management</i>										
2607	UMC Campus	R & R - UMC Campus	\$141	\$0	\$0	\$141	\$0	\$0	\$0	
3025	UMC Campus	HEAPR	\$650	\$0	\$0	\$0	\$0	\$650	\$0	
			\$791	\$0	\$0	\$141	\$0	\$650	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

<i>Duluth Campus</i>		University								
File	Facility	Project Title	Total	Local Funds	Grants / Gifts	Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Academic Affairs</i>										
3010	Chester Park School	Space Build-out	\$1,200	\$1,200	\$0	\$0	\$0	\$0	\$0	
<i>Auxiliary Services</i>										
2944	UMD Campus	R & R - Auxiliary Services	\$800	\$0	\$0	\$0	\$800	\$0	\$0	
<i>Facilities Management</i>										
2857	UMD Campus	R & R - UMD Campus	\$3,000	\$1,885	\$0	\$1,115	\$0	\$0	\$0	
3022	UMD Campus	HEAPR	\$3,858	\$0	\$0	\$0	\$0	\$3,858	\$0	
			\$8,858	\$3,085	\$0	\$1,115	\$800	\$3,858	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Morris Campus

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University			Univ. Debt	Comments
						Funds	Self Support	State Debt		
<i>Facilities Management</i>										
2606	UMM Campus	R & R - UMM Campus	\$303	\$0	\$0	\$303	\$0	\$0	\$0	
3007	New Facility	Wind Turbine	\$4,950	\$1,350	\$0	\$0	\$0	\$0	\$3,600	
3024	UMM Campus	HEAPR	\$1,792	\$0	\$0	\$0	\$0	\$1,792	\$0	
			\$7,045	\$1,350	\$0	\$303	\$0	\$1,792	\$3,600	

UNIVERSITY OF MINNESOTA

Funding Report

File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds				Univ. Debt	Comments
						Self Support	State Debt	State Debt	Comments		
<i>Auxiliary Services</i>											
2770	TC Campus	R & R - Parking & Transportation	\$873	\$0	\$0	\$0	\$873	\$0	\$0	\$0	
2888	TC Campus	R & R - Housing & Residential Life	\$4,562	\$0	\$0	\$0	\$4,562	\$0	\$0	\$0	
<i>Facilities Management</i>											
2616	TC Campus	R & R - Utility Infrastructure	\$4,744	\$0	\$0	\$0	\$4,744	\$0	\$0	\$0	
2832	TC Campus	R & R - Twin Cities Campus	\$7,877	\$0	\$0	\$7,877	\$0	\$0	\$0	\$0	
2894	TC Campus	R & R - Energy Recommissioning	\$2,000	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	
3003	Multiple	HEAPR	\$48,075	\$0	\$0	\$0	\$0	\$48,075	\$0	\$0	
<i>Public Safety</i>											
3011	University Office Plaza	Dispatch Co-location	\$565	\$565	\$0	\$0	\$0	\$0	\$0	\$0	
3019	TC Campus	Voice Alert System	\$650	\$360	\$290	\$0	\$0	\$0	\$0	\$0	
			\$69,346	\$925	\$290	\$7,877	\$12,179	\$48,075	\$0	\$0	

UNIVERSITY OF MINNESOTA

Funding Report

Report Summary

Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt
\$406,085	\$8,028	\$9,112	\$13,361	\$12,979	\$236,592	\$126,013

Project Description Report

The following project information sheets, ordered by file number, provide brief descriptions of each project.

Information sheets for Repair and Replacement (RR) projects are not included because each budget line item for these categories represent multiple projects.

UNIVERSITY OF MINNESOTA

Project Description Report

3008 Renovation (Design)

Vice President: Scholarly & Cultural Affairs

Campus: Twin Cities

Facility: Northrop Auditorium

Total Cost: \$3,900

Description: This project will complete design development on the Northrop Auditorium renovation.

RRC: Scholarly & Cultural Affairs

RRC Contact: Rosenstone, S.

Project Manager: Denny, M.

3011 Dispatch Co-location

Vice President: University Services

Campus: Twin Cities

Facility: University Office Plaza

Total Cost: \$565

Description: This project will consolidate the University's 911 dispatch & central security monitoring functions the University Office Plaza building.

RRC: Public Safety

RRC Contact:

Project Manager:

3019 Voice Alert System

Vice President: University Services

Campus: Twin Cities

Facility: TC Campus

Total Cost: \$650

Description: This project will install an exterior emergency voice alert system on the Twin Cities campus.

RRC: Public Safety

RRC Contact: O'Brien, K.

Project Manager: Neitz, J.

Operating Cost Report

UNIVERSITY OF MINNESOTA

Operating Cost Report

File	Facility	Project Title	Net Annual Operating Cost	Net Square Footage	Annual Debt Service	
<i>Academic Affairs</i>						
2995	New Facility	Physics & Nanotechnology (Design)	\$0	0	\$58,000	Design only
2998	Folwell Hall	Interior Renovation	\$339,000	0	\$869,000	Existing facilities
3006	University Recreation Cent	Addition	\$2,680,650	145,000	\$4,414,000	
3014	New Facility	Wind Turbine - U More Park	\$0	0	\$0	
<i>Health Sciences</i>						
3012	Jackson Hall	Imaging Facility	\$0	0	\$0	Existing facilities
3016	New Facility	Cancer / Cardio Vascular Research	\$4,480,000	280,000	\$3,085,000	
<i>Research</i>						
3004	Systemwide	General Laboratory Renovations	\$0	0	\$252,000	Existing facilities
3017	TC Campus	Central Corridor LRT: Laboratory Relo	\$1,800,000	0	\$0	Conversion of Mayo Garage
<i>System Administration</i>						
3009	Coffey Hall	Suite 90 Renovation	\$0	0	\$0	Existing facilities
<i>Scholarly & Cultural Affairs</i>						
3008	Northrop Auditorium	Renovation (Design)	\$0	0	\$0	
<i>Duluth Campus</i>						
3010	Chester Park School	Space Build-out	\$0	0	\$0	Existing facilities
<i>Morris Campus</i>						
3007	New Facility	Wind Turbine	\$23,000	0	\$272,000	
<i>University Services</i>						
3011	University Office Plaza	Dispatch Co-location	\$0	0	\$0	
3019	TC Campus	Voice Alert System	\$0	0	\$0	

UNIVERSITY OF MINNESOTA

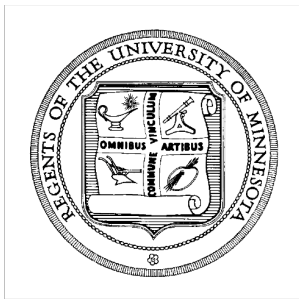
Operating Cost Report

File	Facility	Project Title	Net Annual Operating Cost	Net Square Footage	Annual Debt Service
Total:			\$9,322,650	425,000	\$8,950,000

**University of Minnesota
Changes Since May
Annual Capital Budget**

File No.	Campus	Facility	Project Title	Change
3008	Twin Cities	Northrop Auditorium	Interior Renovation - Design Development	Added to Annual Capital Budget
3011	Twin Cities	University Office Plaza	911 / Central Security Consolidation	Added to Annual Capital Budget
3010	Twin Cities	Exterior	Emergency Voice Alert	Added to Annual Capital Budget
3017	Twin Cities		CCLRT Lab Relocation	Reduced by \$24,000 from \$25,000

May	
Capital Budget Total:	\$425,945
Capital Budget Changes:	
	\$2,925 Interior Renovation - Design Development
	\$565 911 / Central Security Consolidation
	\$650 Emergency Voice Alert
	(\$24,000) Modification of CCLRT Lab Relocation
June	
Capital Budget Total:	\$406,085



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: President's Recommended FY2011 Annual Operating Budget

review review/action action discussion

Presenters: President Robert H. Bruininks
Vice President/CFO Richard Pfitzenreuter

Purpose:

policy background/context oversight strategic positioning

This item presents the President's Recommended Operating Budget Plan for FY11 to the Board of Regents for review.

The University of Minnesota is essential to Minnesota in terms of human capital, innovation, economic growth and quality of life. The University has been a national leader in financial support for students, so while tuition rates have climbed at the University and elsewhere, the actual cost to attend has remained affordable, especially for Minnesota students with financial need. Support for the University of Minnesota remains strong and a strong state partnership and strong state support remain essential to maintaining the University's quality and ability to deliver on its public mission.

Careful planning during the last two years has enabled the University to take advantage of natural opportunities to reduce the size of the workforce and to moderate future workforce reductions. Investment of stimulus dollars has provided the University with critical one-time funds to address a wide range of programs that would not have been possible given the larger economic crisis facing the nation. The University have reduced costs, deferred investments, cut administrative overhead, implemented energy savings programs, strengthened important academic initiatives and taken strong steps to ensure a continuation of strong financial aid programs despite these difficult budgetary situations.

This year's budget planning has involved some difficult choices to address the financial challenges. Decisions had to be made in the context of significant financial challenges faced by the state of Minnesota and a resulting reduction in the University's recurring appropriation of an additional \$32.3 million from the FY10 funding level.

Outline of Key Points/Policy Issues:

For the second year in a row, the University of Minnesota faces a significant budget challenge due to a reduction in state funds of \$32.3 million from the FY10 funding level. In biennial terms, the table below outlines the outcome of the University's 2010-2012 biennial budget appropriations. (Appropriations from the Health Care Access fund and the Cigarette Tax have been excluded.)

Biennial Appropriations: Outcome of 2009 and 2010 Legislative Sessions
Dollars in Thousands

	<u>FY10</u>	<u>FY11</u>	<u>Biennium</u>
Beginning Base Appropriation	\$702.6	\$702.6	\$1,405.2
State Appropriation-2009 Session	\$623.4	\$677.3	\$1,300.7
Enacted Governor's Un-allotment	\$0.0	(\$50.0)	(\$50.0)
Further Reduction-2010 Session	<u>\$0.0</u>	<u>(\$36.2)</u>	<u>(\$36.2)</u>
Actual Appropriations	\$623.4	\$591.1	\$1,214.5
Change from Base	(\$79.2)	(\$111.5)	(\$190.7)

Governor's Un-Allotment: At the conclusion of the 2009 legislative session, the state faced a budget shortfall of approximately \$2.7 billion for the current biennium and the Governor announced that un-allotment actions would be taken to balance the state budget. Due to the interaction between E-12 education and higher education with respect to the federal stimulus funds made available to the State of Minnesota through the American Recovery and Reinvestment Act (ARRA) the Governor could not un-allot from FY10 appropriations. In addition, it was understood that the maximum amount of un-allotment that could be implemented on both the University of Minnesota and the Minnesota State Colleges and Universities (MNSCU) amounted to approximately \$146 million for FY11. In a letter to the Legislature, and again in enacted legislation during the 2010 session, the Governor's un-allotment was implemented with a \$50 million reduction in the University's previously enacted FY11 appropriation.

Further Reduction: In balancing the budget for FY11, the legislature was again constrained in the level of further cut that could be applied to the University. The maintenance of effort requirements set by the Federal Government in order to protect the stimulus funds made available to the State of Minnesota through the ARRA, set the minimum appropriation for the University for FY11 at \$591.1 million – the same level the University received in FY06. Therefore, the final appropriation for the University for FY11 was cut an additional \$36.2 million from the previously enacted FY11 appropriation (\$32.3 million from the FY10 funding level) and set at \$591.1 million.

This reduction coupled with critical investment needs and cost increases has resulted in a significant challenge for the University. In keeping with recent practice, the University proposes to address the budget challenge through a combination of new tuition revenue and unit reductions and resource adjustments. As the table below shows, the University will primarily address the challenge through unit reductions and resource adjustments.

Dollars in Millions – expressed as incremental change compared to FY10:

<u>Budget Challenge</u>		
Reduction in Appropriation from FY10	\$32.3	
Recurring Financial Obligations	\$73.7	
Nonrecurring Financial Obligations	<u>\$46.0</u>	
Total Challenge	\$152.0	
<u>Recommended Solution</u>		
New Tuition Revenue	\$47.1	31%
Unit Reductions/Resource Adjustments	<u>\$104.9</u>	69%
Total Solution	\$152.0	

These investment plans and corresponding identified resources related to tuition and state funds are included in the all-funds budget for FY11 for Board of Regents approval. The all-current funds non-sponsored budget plan for FY11, which includes state appropriations, tuition and all other sources (such as gifts, indirect cost recovery, sales and fees, and so forth) proposes total net resources of \$3,353,911,831 and expenditures of \$2,815,937,632. The sponsored funds budget plan for FY11 is an additional \$529,000,000.

Important budget planning and implementation will again be carried out in departments, centers, colleges and campuses. All efforts to implement this recommended operating budget plan for FY11 will support the University's long-term goals of excellence.

Background Information:

The Board of Regents received a preliminary financial plan for FY11 as part of the FY10 Operating Budget submittal in June of 2009 and has been updated on the FY10 budget status and projected challenge for FY11 periodically throughout the year.

President's Recommendation for Action:

The President recommends approval of the Operating Budget Plan 2010-11.

University of Minnesota

President's Recommended
Operating Budget Plan 2010-11

Submitted for Review to the Board of Regents
June 10, 2010

President's Recommended Operating Budget Plan 2010-11

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I. Budget Context

A. Legislative Outcome – Change in State Appropriations

The table below outlines the outcome of the University of Minnesota's 2010-2012 biennial budget appropriations. Appropriations from the Health Care Access fund, \$2.2 million per year, and the \$22.2 million annual appropriation to the Academic Health Center pursuant to Minnesota Statutes, section 297.10 have been excluded from the table.

University of Minnesota Biennial Appropriations – Outcome of 2009 and 2010 Legislative Sessions (\$ in Thousands)			
	FY10	FY11	<u>Biennium</u>
Beginning Base Level Appropriation	\$702.6	\$702.6	\$1,405.2
Actual State Appropriation – 2009 Session	<u>\$623.4</u>	<u>\$677.3</u>	<u>\$1,300.7</u>
Governor's Un-Allotment		(\$50.0)	(\$50.0)
Enacted Reduction – 2010 Session	<u>\$0</u>	<u>(\$36.2)</u>	<u>(\$36.2)</u>
Actual State Appropriation – 2010 Session	<u>\$623.4</u>	<u>\$591.1</u>	<u>\$1,214.5</u>
Change from Base	(\$79.2)	(\$111.5)	(\$190.7)

As indicated above, the University's biennial base level appropriation was reduced by \$190.7 million or approximately 13.6%.

1. Governor's Un-Allotment

At the conclusion of the 2009 legislative session, the state faced a budget shortfall of approximately \$2.7 billion for the current biennium and the Governor announced that un-allotment actions would be taken to balance the state budget. Due to the interaction between E-12 education and higher education with respect to the federal stimulus funds made available to the State of Minnesota through the American Recovery and Reinvestment Act (ARRA) the Governor could not un-allot from FY10 appropriations. In addition, it was generally understood through the ARRA that the maximum amount of un-allotment that could be implemented on both the University of Minnesota and the Minnesota State Colleges and Universities (MNSCU) amounted to approximately \$146 million for FY11. In a letter to the Legislature, and again in legislation during the 2010 session, the Governor's un-allotment was implemented with a \$50 million reduction in the University's previously enacted FY11 appropriation.

2. Further Reduction

In balancing the budget for FY11, the legislature was again constrained in the level of further cut that could be applied to the University. The maintenance of effort requirements set by the Federal Government in order to protect the stimulus funds made available to the State of Minnesota through the ARRA, set the minimum appropriation for the University for FY11 at \$591.1 million – the same level the University received in FY06. Therefore, the final appropriation for the University for FY11 was cut an additional \$36.2 million and set at \$591.1 million

B. FY11 Budget Framework – Incremental Changes

For the second year in a row, the University of Minnesota faces a significant budget challenge due to the reduction in state funds explained above. This reduction coupled with critical investment needs and cost increases (both recurring and nonrecurring) has resulted in a significant financial challenge for the University. In keeping with recent practice, the University proposes to address the budget challenge through a combination of new tuition revenue and unit reductions and resource adjustments. As the table below shows, the University will primarily address the challenge through unit reductions and resource adjustments.

The figures shown are *incremental* changes in revenue and expenditures compared to the prior fiscal year. (Further details on the FY11 budget plan begin on page 10 of this document.)

University of Minnesota
FY11 Budget Framework
 (\$ in millions)

Budget Challenge

Reduction in Appropriation from FY10	\$32.3	
Recurring Financial Obligations	\$73.7	
Nonrecurring Financial Obligations	\$46.0	
Total Challenge	\$152.0	

Recommended Solution

New Tuition Revenue	\$47.1	31%
Unit Reductions/Resource Adjustments	\$104.9	69%
Total Solution	\$152.0	

C. Federal Stimulus

As a result of the enactment of the American Recovery and Reinvestment Act (ARRA) the University of Minnesota was appropriated \$15,273,000 for FY09 and \$74,050,000 for FY10 by the 2009 Minnesota Legislature, totaling \$89,323,000. These funds have been and will continue to be allocated consistent with the requirements and guidelines of the ARRA and the specific requirements enacted by the 2009 Minnesota Legislature.

The ARRA appropriations are placed into unique federal funds within the University in order to specifically track and report on their use. The University is required to submit requests for reimbursement of expenditures to the State of Minnesota who then transfers the federal funds to the University. Through April 22, the University has expended, requested and received \$35.3 million. The full \$89.3 million must be expended by September 30, 2011. It is currently estimated that approximately \$51,000,000 of stimulus funds will be expended during FY10 and \$38,300,000 in FY11.

The allocation of these funds has been incorporated into the budget development processes for both fiscal years. Decisions made during the FY10 budget development process resulted in an allocation of \$73.8 million of the available \$89.3. Of the \$73.8 million, \$46.2 was allocated to student financial aid (the stimulus scholarships, middle income scholarships and other need-based aid). The remaining \$27.6

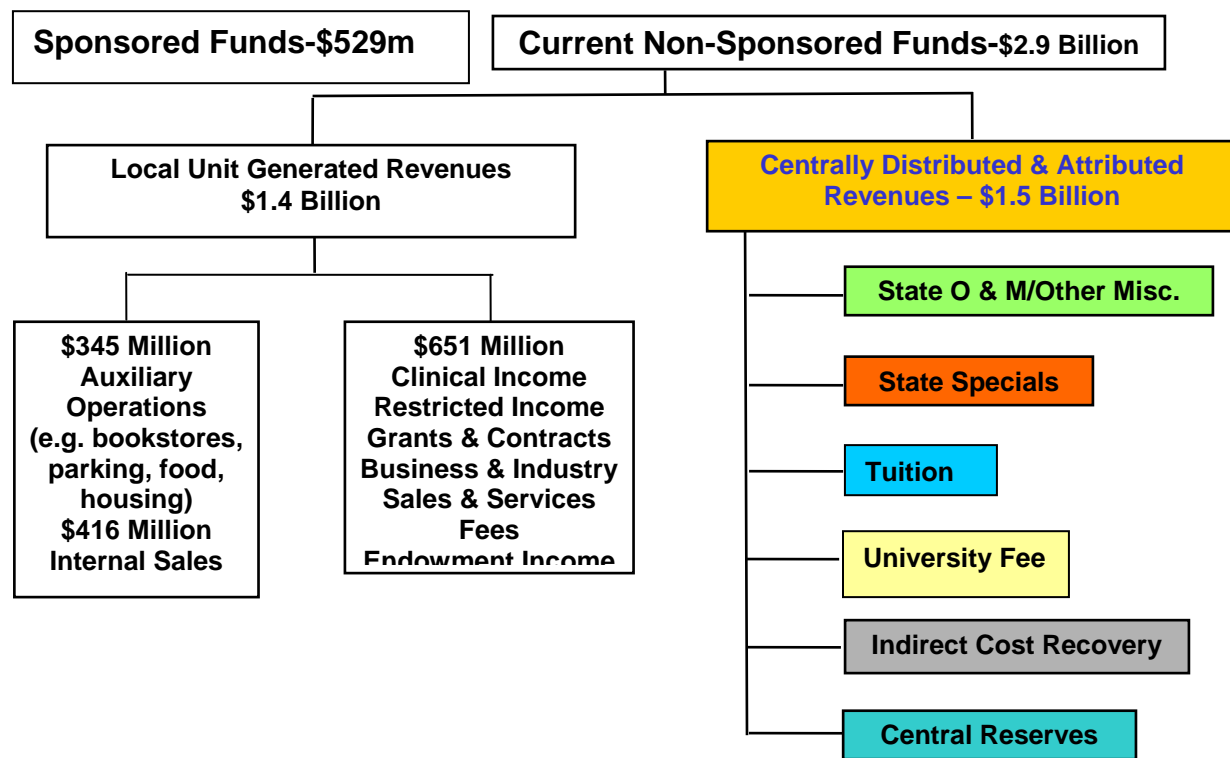
million was allocated to various academic one-time initiatives and bridging funds to help phase-in the appropriation reductions.

For the FY11 budget development process there was \$15.5 million as yet unallocated (\$89.3 less \$73.8). The decision has been made to allocate the entire \$15.5 million to student financial aid. This expenditure is an allowable use of the funds by state and federal direction and is easier to administer given the complex reporting requirements associated with all other types of expenditure. Applying the \$15.5 million to financial aid will allow for the redirection of an equivalent amount of O&M dollars to the nonrecurring investments in FY11 described on page 11.

II All-Funds Budget – Summary – Current Law Appropriation

The FY11 operating budget presented here for approval is an “all-funds” budget. Attachment 1, “Resource and Expenditure Budget Plan – University Fiscal Page”, provides the detailed budget plan for FY11 in an all-funds context. The chart below displays the fund structure included in this budget.

University of Minnesota All Funds Budget Structure



Sponsored funds are those provided to the University by a grant or a contract. They are restricted funds administered by Sponsored Projects Administration within the Office of the Vice President for Research and are budgeted on a multi-year, project by project basis. For FY11, the total projected sponsored funds budget is \$529,000,000. It is included here for the purposes of identifying the University’s total annual operation budget, but it does not require Board approval.

Those funds in the Local Unit Generated category are, by University Policy, monitored and reviewed by central administration, but are automatically attributed to the units as generated and are managed within those units. The annual budgeting of revenues and expenses in this category of funds requires decision making processes at the local unit level, but not by central administration. The primary focus of the discussion and information in this document centers on the category of funds commonly referred to as “centrally distributed and attributed” – funds requiring a decision process or formal approval by central administration and the Board on the exact amount to estimate and budget in each academic and support unit. These are the funds that support nearly the entire maintenance and operation of the University’s core mission.

A. University of Minnesota Financial Statement Forecast

The President’s Recommended Operating Budget Plan for FY11 includes the portrayal of the operating budget plan in the framework of the annual financial statement. Attachment 1 contains the more traditional budgetary view of the annual operating budget plan while Attachments 2 and 3 translate that information into two key financial statement presentation views.

The financial statements represent management's forecast of the University's Consolidated Statement of Net Assets and Statement of Revenues, Expenses, and Changes in Net Assets updated for June 30, 2010, and projected for June 30, 2011 based on the University's budgeted revenues and expenditures, and management assumptions related to investments, debt, and capital assets. The forecast statements for June 30, 2010 and June 30, 2011 also take into consideration actual amounts through December 31, 2009. The figures contained in Attachments 2 and 3 are unaudited. The University typically publishes audited financial statements by November following the official close of the fiscal year on June 30.

B. Detailed FY11 Operating Budget Overview

This recommended operating budget plan for FY11 has been developed in adherence with the budget principles and strategies used to guide University budgetary decisions over the last several years. These principles were communicated with last year’s budget at the beginning of the biennium and remain true and relevant as we move into FY11:

- Advance the University’s quality and competitiveness through targeted and timely investment in mission-critical academic and capital priorities
- Compensate, support and retain talented faculty and staff
- Continue to improve financial access and affordability for students
- Continue to solve the majority of the University’s budget challenges and needs through cost reductions, productivity enhancements, reduced investment and reinvestment of existing resources
- Take additional strategic actions to grow and stabilize revenues including state, sponsored, and private support, as well as revenue generated through educational programs
- Substantially reduce current and projected cost increases
- Apply one-time or temporary resources to reduce the immediate impact of substantial state budget reductions on students and employees, and bridge critical investments to ensure the University’s strengths and mission are continued

This year’s budget planning has involved some difficult choices to address the financial challenges while adhering to these important budget principles. (See Section III B below on Investment Plans and Strategies to Balance the Budget beginning on page 12. for details.) Decisions had to be made in the

context of significant fiscal challenges faced by the state of Minnesota and a resulting reduction in the University's recurring appropriation of another \$32.3 million from the FY10 level.

The University of Minnesota is essential to Minnesota in terms of human capital, innovation, economic growth and quality of life. We have been national leaders in financial support for students, so while tuition rates have climbed at the University and elsewhere, our actual cost has remained affordable, especially for Minnesota students with financial need. Support for the University of Minnesota remains strong and a strong state partnership and strong state support remain essential to maintaining the University's quality and ability to deliver on its public mission.

Careful planning during the last two years has enabled the University to take advantage of natural opportunities to reduce the size of our workforce and moderate future workforce reductions. Investment of stimulus dollars has provided the University with critical one-time funds to address a wide range of programs that would not have been possible given the larger economic crisis facing the nation. We have reduced costs, deferred investments, cut administrative overhead, implemented energy savings programs, strengthened important academic initiatives and taken strong steps to ensure a continuation of strong financial aid programs despite these difficult budgetary situations.

Important budget planning and implementation will again be carried out across the University: in departments and centers and colleges and campuses. All efforts undertaken to implement this recommended operating budget plan for FY11 will support the University's long-term goals of excellence.

In summary, the budget for total current nonsponsored funds is proposed as follows:

Current Nonsponsored Funds- Fiscal Year 2010-11 Operating Budget

Beginning Balance	\$563,952,807
Revenue & Net Transfers	<u>\$2,789,959,024</u>
Total Net Resources	\$3,353,911,831
Expenditures	<u>\$2,815,937,632</u>
Ending Balance	\$537,974,199

Sponsored Funds – Fiscal Year 2010-11 Budget

Projected Revenues	\$529,000,000
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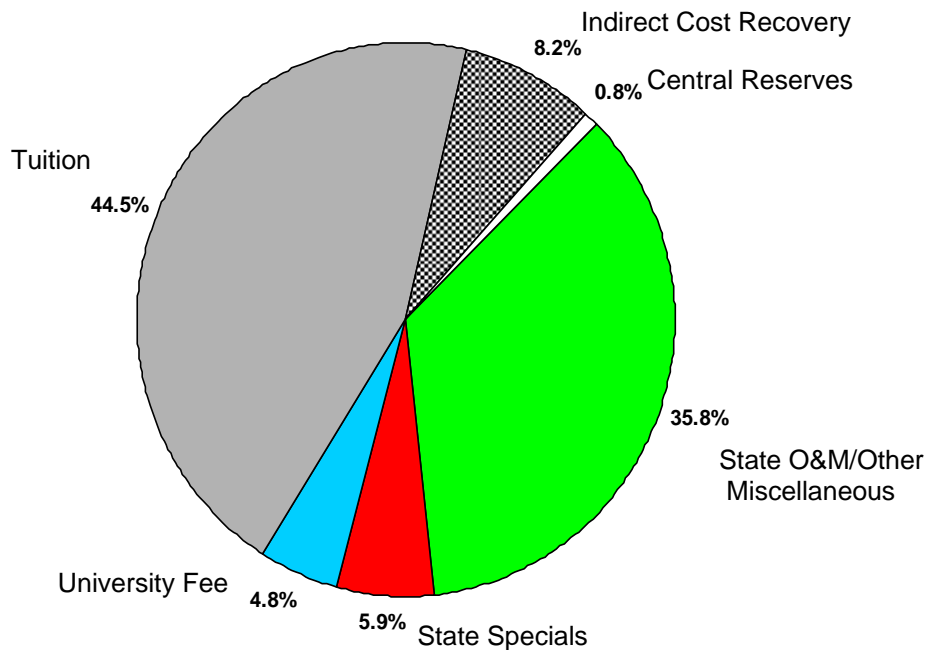
Within the framework of the FY11 Operating Budget Plan, the primary funds supporting teaching, research and outreach are Operations and Maintenance, (O&M), University Fee, Tuition, State Specials, Indirect Cost Recovery (ICR) and Central Reserves – those described above as centrally distributed and attributed. These six funds total approximately 50% of the projected \$3 billion in externally generated revenues of the University (excluding internal sales) and represent the major focus of budget development and planning. The remaining 50% of the University's budget is derived from more restricted funds including sponsored grants and contracts (18%), and fees, auxiliary enterprises, philanthropic support, education sales and services, etc. (32% combined). The revenue and expenditure plans relative to the six centrally distributed and attributed funds are summarized below:

**President's FY11 Recommended Operating Budget
(O&M, University Fee, Tuition, State Specials, ICR, Central Reserves)**

		<u>Percent</u>
<i>Beginning Balance</i>	\$9,395,970	
<i>Revenues & Net Transfers</i>		
Operations & Maintenance-State	527,410,000	34.7%
Operations & Maintenance-Other	17,264,520	1.1%
University Fee	73,563,366	4.8%
Tuition	676,753,416	44.5%
State Specials	89,493,000	5.9%
Indirect Cost Recovery	124,961,290	8.2%
Central Reserves	11,786,445	.8%
 <i>Total Net Resources</i>	 <i>\$1,530,628,007</i>	 <i>100%</i>
 <i>Allocations to Units</i>	 <i>\$1,520,088,645</i>	
<i>Ending Balance</i>	<i>\$10,539,362</i>	

In graphic form, the chart below displays the estimated relative share that each of these six revenue sources represents of the estimated centrally distributed and attributed revenues for the fiscal year ending June 30, 2011.

University of Minnesota
Centrally Distributed & Attributed Revenues
Fiscal Year 2010-11 Proposed Budget
\$1,530,628,007



III. Budget Development FY11

A. Summary

The FY11 operating budget plan for state appropriations and tuition/University fee includes total incremental recurring resources of \$73.7 million compared to FY10 (Indirect Cost Recovery and Central Reserves are discussed separately later in this document). The framework for the incremental resources and the allocation of those resources is as follows:

	FY11 Recurring <u>(change from 10)</u> <i>\$ in Thousands</i>	FY11 Nonrecurring <u>(change from 10)</u> <i>\$ in Thousands</i>	FY11 Total <u>(change from 10)</u> <i>\$ in Thousands</i>
Identified Resources			
State Appropriation	(\$32,300)	\$0	(\$32,300)
University Reductions & Reallocations	58,900	0	58,900
Tuition & UFee	47,100	0	47,100
Federal Stimulus Carryover	0	38,300	38,300
Nonrecurring University Actions	<u>0</u>	<u>46,000</u>	<u>46,000</u>
Total Identified Resources	\$73,700	\$84,300	\$158,000
Investments			
O&M/State Special Fringe Costs	\$31,500	\$0	\$31,500
27 th Pay Period – All Funds	0	46,000	46,000
Financial Aid Programs	8,900	0	8,900
Facility Operations	5,800	0	5,800
Strategic Investments	<u>27,500</u>	<u>38,300</u>	<u>65,800</u>
Total Investments	\$73,700	\$84,300	\$158,000
Balance	\$0	\$0	\$0

Please note that details contained in this document for FY11 should be understood and considered as planning information – subject to modification should circumstances and operating assumptions change.

B. FY11 Investment Plans

1. Recurring Investments:

Due to the continued reduction in state appropriation, opportunities to advance a broad range of major University initiatives, including important faculty and staff hires, have been seriously curtailed. Instead, decisions have been made to strategically fund a select number of focused, critical investments or to provide for general operating funds in select cases where the loss of appropriation would be particularly detrimental to the University's top goals. These investments are in addition to the required spending increases for compensation, facilities operations and the financial aid programs. Examples of strategic investments included within the \$27,500,000 identified above include:

- \$14.6 million of tuition revenue increase or cost savings purposefully directed back into general collegiate operations to partially offset the loss of appropriation or declines in other revenues - to help them address the resulting key financial issues unique to their schools (structural imbalances, need for additional student aid, retention of key staff and so on)

- \$2,652,000 in scholarship matches – in addition to the \$8.9 million mentioned above for the University's need-based financial aid programs
- \$200,000 for the Writing Enriched Curriculum program
- \$645,000 to backfill the legislative reduction in the Health Sciences State Special specifically enacted to provide the same amount to Hennepin County
- \$360,000 to fund the recurring costs of the Office of Business Relations (previously funded with nonrecurring sources)
- \$1,143,621 to cover the additional costs of the University's hardware/software maintenance agreements
- \$1,985,772 to support the new debt service costs in the academic units associated with Folwell Hall and MBB
- \$240,000 for two new Extension educators – one family specialist and one at UROC
- \$45,000 for the Target Studio at the Weisman Art Museum
- \$150,000 for a Post-Doc Initiative jointly managed by the Vice President for Equity and Diversity and the Vice President for Research
- \$125,000 to support the Center for Global Health and Social Responsibility
- \$145,000 to the Office of General Counsel in recognition of increased outside legal costs
- \$371,620 for the phased in costs related to increasing the number of Regents Professors and the value of the corresponding awards and to equalize the stipends for Teaching Academy members
- \$50,000 in support of our international presence abroad to fund a regional office in India
- \$90,000 for a Chemical Security Coordinator to meet the requirements of the Chemical Facility Anti-Terrorism Standards enforced by the Department of Homeland Security

In addition, it is important to note that the new Middle-Income Scholarship program, which was initially funded at \$7.8 million for FY10 from the federal stimulus funds, will be funded in FY11 half from federal stimulus funds and half from a recurring O&M allocation. It will be fully funded from internal University funds in FY12 and beyond.

2. Nonrecurring Investments:

The availability of \$15.5 million of stimulus funds in FY11 to support student financial aid (explained on page 6) allowed for the opportunity to make a commensurate amount of nonrecurring investments. These initiatives are spread across all campuses and many colleges and support units. Examples include:

- \$2.5 million to provide temporary bridging support for instructional staff in the College of Liberal Arts, the Institute of Technology and University of Minnesota Duluth
- \$4.3 million to support start-up or one-time costs associated with retentions and/or new faculty hires in the College of Biological Sciences, the College of Liberal Arts, the Humphrey Institute, the Medical School, University of MN Rochester and the College of Veterinary Medicine
- \$2.4 million to cover costs of academic facility improvements such as a new Student Learning Commons for the School of Dentistry, a Digital Fabrication Lab and a Virtual Reality/Visualization Lab for the College of Design, renovation of Teaching Labs at University of MN Crookston and so on
- \$200,000 in support of the Carbon College initiative at University of MN Morris
- \$2.6 million to back-fill for one year the recurring reductions in support unit activities, including \$1.3 million for the R&R budget, \$500,000 for the Driven to Discover campaign, \$300,000 for information technology operations, and other targeted reductions in unit operations
- \$200,000 for a scholarship search and management tool for the Vice Provost for Undergraduate Education
- \$150,000 to expand Undergraduate Research Opportunities (UROP) grants for one more year

- \$226,000 to support the costs of four positions in Sponsored Projects Administration necessary to handle the increased tasks associated with increased grant activity – largely due to the availability of stimulus funded grants

It should also be noted that the \$46 million estimated cost of the 27th pay period for FY11 (all funding sources) will be paid for through a combination of strategies. Over half of the cost will be addressed through implementation of the one-time compensation strategies approved by the Board of Regents in May (details can be found on page 19), and the remainder will be funded through the use unit level balances.

C. Strategies to Balance the Budget for FY11

State Appropriation

The change in the state appropriation is addressed in some detail on pages 4 and 22 of this document and, as explained earlier, there is no increase in appropriation available to cover the costs and investments identified above. Instead, the loss of appropriation represents a \$32.3 million challenge in balancing the budget and a significant reason behind the levels of University reallocation and tuition rates included within this recommended budget.

Unit Reductions and Resource Adjustments

Over the last several biennia, the University has routinely included planned reductions and resource adjustments within its proposed annual budget. Whether to address a reduction in state appropriation or to increase investments in units or programs at the core of the University's mission and priorities, the annual budgets have included reductions to or elimination of the O&M allocations supporting activities further from those mission critical functions. For the year just ending, FY10, there were reductions or resource adjustments implemented totaling almost \$92 million. Either when accomplished within a unit but between programs or between different organizational units, such reductions or eliminations of state appropriations may, in some cases, lead to the elimination, downsizing or consolidation of activities or units. In other cases, these reductions will lead to a greater reliance on other revenue sources. In every case, the strategies chosen must be implemented consistent with University goals at all organizational levels. As reported in February, 2010, implementation of the FY10 reductions resulted in the following:

- Elimination of faculty, staff and student positions through “un-funding” of open position, the Retirement Incentives option and lay-offs. This occurred in almost every unit within the University and was the factor behind over 90% of the implemented reductions
- Reductions in general expenses including printing, travel, supplies and professional development
- Reductions in reserves held on an annual basis for tuition fluctuations, program start-ups, discretionary spending and seed funding
- Restructuring of operations, including: instructional delivery in colleges (changes in teaching loads, numbers of sections, sizes of sections, etc.); service points in the libraries; preventive maintenance tasks within Facilities Management; custodial services; classroom technical services and upgrades, and many others.
- Selective reductions or elimination of program funds: Experiment Station initiatives, hockey program at Crookston, a center in the Medical School, the post-doc program in the Humphrey Institute

As units are only receiving their final FY11 allocation numbers at the time this recommended budget is being delivered to the Board of Regents, specific details related to implementation of the next round of

reductions is not known. From the plans submitted during the budget development discussions, it is apparent that much of the impact in the immediate future will again be in the form of reduced or eliminated positions, some currently open awaiting a new hire, and some currently filled. Some personnel reductions will result from restructuring and reorganizing administrative functions and some will result from a necessary elimination and downsizing of activities and services. Other examples of expense reductions proposed by units represent a deeper and further cut-back in general operations including: reductions in recurring project funding; changes in operations to further reduce expenditures for printing, travel, food, etc.; reductions to pools of discretionary funds; reductions in contract employees or consultants; offsetting revenue increases from other sources, etc. Most importantly, students are protected in this budget; there will be no reductions in student aid programs as a result of these reductions and resource adjustments. In some cases, actions taken to balance the FY10 budget went above and beyond what was necessary to balance that year's budget and will contribute toward the reductions necessary for FY11. In other cases, FY10 recurring tuition and indirect cost recovery revenues exceeded budget projections, allowing for the application of those resources to FY11 increased costs.

The assignment of specific reductions/resource adjustments for FY11 was accomplished through budget development discussions with each unit. The assignments were not across-the-board. The average reduction/resource adjustment assigned to Twin Cities non-collegiate support units for FY11 is 3% of the adjusted FY10 recurring O&M base. Individually, the unit level reductions for these support units ranged from 1% to 9%. For academic units, the unit level reductions/resource adjustments ranged from 0% to 11% of the FY10 O&M/State Special/Tuition base.

Tuition and the University Fee

The President's Recommended Operating Budget Plan 2010-2011 increases tuition and University fee revenue to the institution by \$47.1 million. For FY11 the University administration is *recommending an overall increase in tuition and the University fee of 7.5 percent for most resident students*. The actual increase in tuition rates varies in order to produce this result, with the University fee increasing from \$600 per term to \$650 per term (prorated at \$65 per credit for credits 1-10). The University fee is assessed to all students, in addition to tuition. The overall tuition increase for any student is best understood as the total increase in tuition and the University fee.

See Attachment 4 (University of Minnesota 2010-11 Tuition Plan: Tuition Rates) for specific details regarding graduate and professional student tuition increases associated with the President's Recommended Operating Budget Plan 2010-11.

For undergraduate students and most graduate students the increase for non-resident students has been kept to the same dollar increase as for resident students, as has been the case since FY05. This is to ensure the University's non-resident tuition rates for undergraduate and graduate students on the Twin Cities and Duluth campuses do not increase beyond what the market will bear.

The annual dollar and percentage increases (tuition + University fee) for various students are shown in the table below.

University of Minnesota 2010-11 Tuition and University Fee Plan: Annual Increases						
	Annual Cost		Annual \$ Increase		Annual % Increase	
	Tuition + U Fee		Tuition + U Fee		Tuition + U Fee	
	Resident	Nonres	Resident	Nonres	Resident	Nonres
Crookston Undergraduate	\$9,232	\$9,232	\$644	\$644	7.5%	7.5%
Duluth Undergraduate	\$10,782	\$12,782	\$752	\$752	7.5%	6.3%
Morris Undergraduate	\$10,782	\$10,782	\$752	\$752	7.5%	7.5%
Twin Cities Undergraduate	\$11,094	\$22,724	\$774	\$774	7.5%	3.5%
New Nonresident **	---	\$15,394	---	\$1,074	---	7.5%
Graduate School	\$13,344	\$20,442	\$932	\$932	7.5%	4.8%
M.B.A. Day Program	\$30,196	\$42,444	\$1,476	\$2,060	5.1%	5.1%
Dentistry *	\$34,961	\$62,122	\$2,876	\$6,373	9.0%	11.4%
Medical School (Year 1) *	\$33,999	\$43,269	\$1,671	\$3,033	5.2%	7.5%
Pharmacy	\$21,149	\$32,536	\$1,485	\$1,484	7.6%	4.8%
Veterinary Medicine	\$25,107	\$46,654	\$1,761	\$3,264	7.5%	7.5%
** For nonresident students matriculating fall 2008 or later						
* Includes Summer						

Access and Affordability: In setting tuition rates, the University always balances the need for new revenue with the importance of maintaining access and affordability for students.

For FY11, the University's Promise Scholarship Program for Minnesota resident students will help to ensure that the University remains affordable for Minnesota students from low and middle-income families. The number of students who are eligible for the program is projected to be more than 13,000.

Also in FY11, as in FY10, the University will receive fiscal stabilization funds from the ARRA, in part to mitigate tuition increases for resident undergraduate students. These funds will be used to provide a federal stimulus grant that limits the increase in tuition for all resident undergraduate students to \$450.

The first table below shows the base FY10 tuition and University fee amount for Minnesota resident undergraduate students (row 4), the FY11 tuition increase (row 5), the stimulus offset for resident undergraduates (row 6), the Promise increase for Pell-eligible students (row 7), and the net tuition increase over FY10 (rows 8 and 9). It highlights the legislative requirement that the tuition increase for Minnesota resident undergraduate students be limited to \$450 (4.4%) through the use of stimulus funds.

Net FY 2011 Tuition Increase for Minnesota Resident Undergraduate Students						
	A	B	C	D	E	F
		Pell-eligible, Founders-eligible	Non-Pell-Eligible, State Grant-eligible	Non-Pell/State-Grant Eligible, Middle Income	Upper Middle Income	Income > \$160K or No FAFSA
1	Cohort Description					
2	Income Level	< \$40K	\$40K-\$60K	\$60K-\$100K	\$100K-\$160K	> \$160K
3	Number of Students	6,200	4,200	4,600	4,600	11,950
4	FY 2010 Tuition/U Fee	\$10,320	\$10,320	\$10,320	\$10,320	\$10,320
5	FY11 7.5% Tuition Increase	\$774	\$774	\$774	\$774	\$774
6	FY11 Federal Stimulus	-\$324	-\$324	-\$324	-\$324	-\$324
7	FY11 Promise Increase	-\$450	\$0	\$0	\$0	\$0
8	Net Increase Over FY 2010 \$	\$0	\$450	\$450	\$450	\$450
9	Net Increase Over FY 2010 %	0.0%	4.4%	4.4%	4.4%	4.4%

The University's tuition and financial aid strategy for the 2010-2011 biennium also needs to be understood over the 2-year period, taking into account all changes at the federal, state, and University levels. This is shown in second table below, which shows the net tuition amount for FY09, FY10, and FY11 for various income levels (rows 4-6) and the net change over the 2-year period (rows 7-8). As indicated there has been no increase for the lowest income students, whose tuition and fees are fully covered by federal and state grants and University scholarships (column B). The increases for students in the other income groups range from -12.6 % to 7.8%. The decrease for the students in column C, who benefit from the new Middle Income Scholarship, would have been even greater if not for the state grant shortfall in FY11, which reduces the federal and state grant amount for these students by \$700, on average. These tables are for the Twin Cities campus. Changes for the other campuses are comparable.

Change in Net Tuition Amounts for Minnesota Resident Undergraduate Students: FY 2009 – FY 2011						
	A	B	C	D	E	F
		Pell-eligible, Founders-eligible	Non-Pell-Eligible, State Grant-eligible	Non-Pell/State-Grant Eligible, Middle Income	Upper Middle Income	Income > \$160K or No FAFSA
1	Cohort Description					
2	Income Level	< \$40K	\$40K-\$60K	\$60K-\$100K	\$100K-\$160K	> \$160K
3	Number of Students	6,200	4,200	4,600	4,600	11,950
4	FY 2009 Net Tuition/U Fee	\$0	\$6,600	\$9,600	\$9,600	\$9,600
5	FY 2010 Net Tuition/U Fee	\$0	\$4,617	\$9,400	\$9,900	\$9,900
6	FY 2011 Net Tuition/U Fee	\$0	\$5,767	\$9,850	\$10,350	\$10,350
7	2-Year Change since FY 2009 \$	\$0	-\$833	\$250	\$750	\$750
8	2-Year Change since FY 2009 %	na	-12.6%	2.6%	7.8%	7.8%

As indicated in the table above, Pell-eligible students (family income less than \$40,000) will not see an increase in tuition over the two years. Non-Pell eligible students that are state grant eligible with a family income of between \$40,000 and \$60,000 will see an average annual decrease in tuition of 6.3% for FY10 and FY11. Non-Pell eligible students that are state grant eligible with a family income of between \$60,000 and \$100,000 will see an average annual increase in tuition of 1.3% for FY10 and FY11. And finally, families with an income greater than \$100,000 will see an average annual increase of 3.9% for FY10 and FY11.

University Support for Graduate and First Professional Students

In 2008-09 the University provided \$280 million in support for graduate and first professional students in the form of scholarships, fellowships, and University employment. This is more than double the support the University provided to undergraduate students (\$121 million). Total University support for all students amounts to \$401 million. The final amounts for 2009-10 and 2010-11 will be similar.

Of the \$401 million in financial support for the University's students, which does not include federal and state grants and scholarships from external agencies, \$276 million is in the form of University employment. More than two-thirds of the funding for student employment comes from resources other than state funds or tuition revenue. For example, most of the funding for graduate students with appointments as research assistants comes from federal grants and contracts. This employment amount does not include the salaries of the University's many regular employees who are also graduate students. Detail is provided in the table below. (Note that the total enrollment numbers for graduate and first professional students are slightly higher than what is reported elsewhere because not all fellows, pre-docs, and post- docs are formally enrolled in any given term.)

2008-09 University of Minnesota Student Financial Assistance				
	# Students	Scholarships	Employment	Total
Undergraduate	40,546	\$78,286,219	\$42,732,503	\$121,018,723
Graduate	14,944	\$36,657,672	\$157,426,528	\$194,084,201
First Professional *	2,890	\$9,841,202	\$2,425,903	\$12,267,105
First Professional/Other **	2,019	\$0	\$73,788,287	\$73,788,287
Total	60,399	\$124,785,094	\$276,373,222	\$401,158,316
* Includes just J.D., D.D.S., D.Pharm., D.V.M., M.D.				
** Includes medical residents and fellows, pre-docs, and post-docs				

There are many differences in the tuition and financial aid paradigms for undergraduate students and graduate and first professional students. It is important to note that most Ph.D. students do not pay any tuition, because they are employed as TA's and RA's, and that continuing M.D. students are not subject to tuition increases, because their tuition rate is guaranteed for six years when they matriculate. A full discussion of the University's support for graduate and professional students can be found in the docket materials for the September 2009 work session on "Graduate & Professional Education: Quality, Tuition and Financial Aid."

Cost of Attendance

In addition to base tuition, students pursuing a University education incur additional fees and expenses required to attend classes on a full-time basis. The proposed rates for undergraduate tuition and the university fee, for the 2010-11 academic year range from \$9,232 to \$11,094 depending on the campus the student attends. Required fees, and room and board costs represent an additional expense, and when combined with the base tuition, comprise the total cost of University attendance. For 2010-11 the total cost of University attendance for resident undergraduates ranges from \$17,191 to \$19,779 depending on the campus the student attends. Estimated increases in total cost of attendance are typically lower than tuition rate increases. The increases from FY10 to FY11 by campus are: Crookston, 5.9%; Duluth, 5.6%; Morris, 4.6%; and Twin Cities, 5.2%.

Depending on the campus, costs for each of the other categories fall within a given range as a percent of the total: Room and board, based on anticipated rates for on-campus dormitories, ranges from \$6,392 to \$7,576 and represents 35.2% - 38.3% of the total cost of attendance; various required fees assessed to students range from \$750 to \$1,391, and represent between 4.1% - 8.1% of the total cost of attendance. The cost of textbooks, supplies and personal expenses were not included in the estimated total cost of attendance in order to confine the estimate to costs that are within the approval responsibilities of the Board of Regents, although the University does work to restrain and reduce these costs as well.

The tables below present estimated total cost of attendance for an undergraduate resident student living in a dorm room for the 2010-11 academic year at each of the four University of Minnesota campuses.

Twin Cities Campus, Undergraduate, Resident – Dorm Room					
	FY10 Academic Year	FY11 Academic Year	\$ Increase	% Increase	FY11 % of Total
Tuition (13-credit band)	\$9,120	\$9,794	\$674	7.4	49.5
University fee	1,200	1,300	100	8.3	6.6
Net tuition and university fee	10,320	11,094	774	7.5	56.1
Student services fee	697	698	1	0.1	3.5
Technology fee*	334	343	9	2.6	1.7
Transportation fee	34	36	2	5.9	0.2
Stadium fee	25	25	0	0.0	0.1
Other required fees**	7	7	0	0.0	0.1
Subtotal tuition and required fees	11,417	12,203	786	6.9	61.7
Room & Board (double room, 14 meal plan)	7,392	7,576	184	2.5	38.3
Total Cost of Attendance – Twin Cities	\$18,809	\$19,779	\$970	5.2%	100%

*Average of all undergraduate programs, 6+ credits

**Council of College Boards, MN Student Association.

University of Minnesota - Crookston, Resident – Dorm Room					
	FY10 Academic Year	FY11 Academic Year	\$ Increase	% Increase	FY11 % of Total
Tuition (13-credit band)	\$7,388	\$7,932	\$544	7.4	46.1
University fee	1,200	1,300	100	8.3	7.6
Net tuition and university fee	8,588	9,232	644	7.5	53.7
Student services fee	400	391	-9	-2.3	2.3
Technology fee	1,000	1,000	0	0	5.8
Subtotal tuition and required fees	9,988	10,623	635	6.4	61.8
Room & Board (double room, 19 meal plan)	6,248	6,568	320	5.1	38.2
Total Cost of Attendance – Crookston	\$16,236	\$17,191	\$955	5.9%	100%

University of Minnesota - Duluth, Resident Undergraduate– Dorm Room					
	FY10 Academic Year	FY11 Academic Year	\$ Increase	% Increase	FY11 % of Total
Tuition (13-credit band)	\$8,830	\$9,482	\$652	7.4	52.2
University fee	1,200	1,300	100	8.3	7.2
Net tuition and university fee	10,030	10,782	752	7.5	59.4
Student services fee	558	558	0	0.0	3.1
Collegiate equipment technology fee	267	267	0	0.0	1.5
Computer network access fee	149	149	0	0.0	0.8
Subtotal tuition and required fees	11,004	11,756	752	6.8	64.8
Room & Board (double room, 19 meal plan)	6,176	6,392	216	3.5	35.2
Total Cost of Attendance – Duluth	\$17,180	\$18,148	\$968	5.6%	100%

University of Minnesota - Morris, Resident – Dorm Room					
	FY10 Academic Year	FY11 Academic Year	\$ Increase	% Increase	FY11 % of Total
Tuition (13-credit band)	\$8,830	\$9,482	\$652	7.4	51.0
University fee	1,200	1,300	100	8.3	7.0
Net tuition and university fee	10,030	10,782	752	7.5	58.0
Student services fee*	580	625	45	7.8	3.4
Technology fee	105	125	20	3.6	0.7
Subtotal tuition and required fees	10,715	11,532	817	7.6	62.1
Room & Board (double room, 19 meal plan)	7,049	7,049	0	0.0	37.9
Total Cost of Attendance – Morris	\$17,764	\$18,581	\$817	4.6%	100%

*Activities fee, Health Services fee, Student Center fee, Athletics fee, Regional Fitness Center fee

D. Special Budget Issues

Compensation

It is important to note that information in this document regarding compensation matters has been prepared for budgeting purposes and should not be interpreted as an attempt by the University to disregard good faith bargaining with affected employee groups or to ignore all other mandates of PELRA.

Salary Increases:

The budget assumes the following general salary increases:

	<u>FY11</u>
Non-faculty academic employees	2% (delivered Jan. 1)
Faculty	2% (delivered Jan. 1)
Civil Service/Bargaining Unit employees	2% (full year)

In addition, the Board of Regents passed a resolution in May, 2010 authorizing the President “to implement a plan for temporary reductions in pay and unpaid furloughs in FY 2011, consistent with the following strategies:”

- for faculty and academic professional and administrative employees a 1.15% temporary reduction in pay (including an additional 1.15% temporary reduction for senior administrators)
- for civil service bargaining unit employees three days of mandatory unpaid work furlough
- for each campus, a provision to close for a reasonable number of days between the end of fall semester and the beginning of spring semester
- for all employees, the option of additional voluntary unpaid furlough days, limited in number to avoid adverse impact on the business of the University

These strategies have been authorized as effective ways to help manage budgets and reduce operating costs during this challenging fiscal time.

Fringe Benefit Rates:

The fringe benefit rates for civil service employees, academic employees and graduate assistants for FY11 are shown below:

	<u>Actual 2009-10</u>	<u>Proposed 2010-11</u>
Civil Service (and undergraduate students)	37.0%	40.1%
Academic	32.3%	33.3%
Graduate Assistants		
Tuition	\$14.32/hr	\$15.40/hr
Health Insurance	16.84%	16.86%
Social Security/Medicare	7.46%	7.34%

The breakdown of the fringe benefit rates by component is included in this document as Attachments 5 and 6.

Rates and Fees

Internal Sales and Auxiliaries

There are a variety of rates charged by University units that fall under the definition of Internal Sales or Auxiliary Enterprises (see Attachment 7 for the definition of all sponsored and nonsponsored funds). The proposed rates and fees for each year and a review of the processes used to arrive at them are built into the annual budget development process. The all-funds budget in this document, as displayed on

Attachment 1, includes the proposed Internal Sales and Auxiliary rates as part of the projected revenue for FY11.

The University provides housing, dining and parking services for the convenience of its students, faculty and staff. Though the specific rates and charges for these services vary broadly, the table below reflects the average anticipated increases by each service area by campus. These rates have been developed and approved after the appropriate reviews and consultation process of each campus. In addition, the room and board rates are reflected in the cost of attendance information displayed earlier beginning on page 16.

**Auxiliary Rate Increases
Average Fee Increase for FY11**

<u>Campus</u>	<u>Room & Board</u>	<u>Parking</u>
Crookston	5.0%	32.3%*
Duluth	4.0%	2.0%
Morris	0.0%	6.4%
Twin Cities	2.49%	
Contract Garages		0.0%
Contract Ramps		0.0%
Contract Lots		0.0%
Hourly		0.0%

** Parking rates have not been adjusted for ten years, and although the percentage increase is significant, applied on a small base it results in a modest increase of \$22.*

Other Fees

Each request for a new course or collegiate fee or any increase in an existing course or collegiate fee has been reviewed through the budget process. Attachments 8, 9, and 10 contain the lists of all such proposed fees that are recommended for approval at this time. Each of these changes meet the parameters established in Regents policy. In general, the course fees are designed to recover specific costs and are assessed for the purposes of 1) paying for transportation related expenses associated with field trips, 2) paying for consumable materials utilized in instruction, or 3) charges relating to cost demand for services such as music lessons or access to very specialized equipment. At this time, the majority of collegiate term fees primarily support technology needs in the college – technology costs directly related to service to students (labs, equipment, etc.). Some collegiate term fees support general operating expenses in addition to technology needs.

As presented to the Board of Regents in December, 2009, the Budget Office has been conducting a review and analysis of fees charged to students, focusing on the rates, revenues and rationale associated with administrative, academic and course fees. As a result of that analysis, the Budget Office will work with each college and campus over the next six months to clean up the fees and better categorize them as to purpose and align them appropriately with Regents Policy. The President's Recommended Operating Budget for FY12 will include any fee restructuring necessary as a result of this work. Specific outcomes that will be implemented include:

- Elimination of the University Fee by rolling it into tuition beginning in FY13
- Transformation of the current collegiate technology fees into just a general collegiate fee – currently colleges could have one or the other, but there is not real difference between them and the two different categorizations causes some confusion

- Increased review of collegiate fee purposes and levels during the annual budget development process
- Strict application of definitions for allowable course fees – remove course fees that are questionable as to whether they are allowable or not
- Separate review process for e-learning fees
- Standardization of fee structures, parameters and processes where appropriate across campuses and colleges

The all-funds budget recommended in this document, as displayed on Attachment 1 includes the fee increases as part of the projected revenues for fiscal year 2010-11.

Student Services Fee Summary

Attachment 11 outlines the recommendations to the Board regarding student service fees at all campuses for FY11. These fees have also been incorporated into the cost of attendance information displayed above.

IV. Operating Budget – Revenue Summary

A. Non-Current Funds

Since expenditures in these funds can change significantly from one year to the next, budgets for non-current funds are less predictable than the budgets for current funds. Noncurrent funds can generally be classified into one of the following fund groups:

- 1) Plant Funds – The majority of non-current expenditures are contained within the plant funds. These funds are to account for property, plant and equipment transactions of the University. The spending pattern in this area varies depending upon capital project construction timetables and available financing from external sources such as State of Minnesota general obligation bonds. Plant fund activities (capital projects over \$500,000) are summarized in the annual capital budget presented to the Board of Regents for review in May and approval in June 2010.
- 2) Endowment and Similar Funds – The resources included in endowment and similar funds are a combination of gifts made to the University that contain certain stipulations as to preservation of principal, and additions to existing endowments in the form of investment income and market value fluctuations. Projections of total change in endowment and similar funds are difficult because these funds are subject to market risks as well as fluctuations in contributions.
- 3) Loan Funds – These funds are designated for student loans, which are provided by the federal government, the State of Minnesota, and private donors. The loan fund is the smallest group of non-current funds. Additions to the fund consist of interest received on outstanding loans and new contributions.

Noncurrent funds generally do not support the daily operations of the University and therefore are not detailed further within this document.

B. Current Funds

Current funds support the day-to-day activities of the University and can be explained in two categories:

- 1) Nonsponsored Funds
 - Centrally Distributed and Attributed – Funds distributed or attributed by the Board of Regents, which may be further distributed to a unit or department by a central, collegiate or administrative office.
 - Self-Sustaining – Funds in which expenditures are supported by revenues earned by the internal or external sale of goods or services, fees, federal appropriations, or by gifts from external donors.
- 2) Sponsored Funds (sponsored research) – Funds provided by a grant or contract that are administered by Sponsored Projects Administration within the Office of the Vice President for Research.

For FY09, the most recent year of actual resource and expenditure information, current fund revenues for University operations totaled approximately \$2.9 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. The table below outlines the major funding sources supporting FY09 expenditures, the budget for these sources for FY10, and the proposed budget for FY11.

**Current Fund Revenues
Sponsored and Nonsponsored**

<u>Funding Source</u>	<u>FY2008-09 Actual Revenues</u>	<u>FY2009-10 Budget Plan</u>	<u>FY2010-11 Proposed Budget</u>	<u>FY10% of Total</u>
Operations & Maintenance Approp	\$613,457,384	\$555,226,636	\$527,410,000	15%
Tuition & University Fee	677,127,329	681,386,695	750,316,782	22%
State Specials	90,682,044	100,047,000	89,493,000	3%
Indirect Cost Recovery	115,350,876	111,500,990	124,961,290	4%
Investment Income	17,464,217	12,413,561	12,910,103	0%
Auxiliary Enterprises	296,663,038	338,838,596	345,615,368	10%
Internal Sales	384,513,211	411,543,249	415,658,681	12%
Gifts	127,870,273	102,255,713	106,345,941	3%
Other Unrestricted Accounts	337,231,177	310,140,446	316,651,615	9%
Other Restricted Accounts	<u>256,551,030</u>	<u>220,740,245</u>	<u>228,596,243</u>	<u>7%</u>
Subtotal Current Nonsponsored	\$2,916,910,579	\$2,844,093,131	\$2,917,959,023	85%
Sponsored Research	<u>\$462,808,811</u>	<u>\$504,000,000</u>	<u>\$529,000,000</u>	<u>15%</u>
Total Revenue	\$3,379,719,390	\$3,348,093,131	\$3,446,959,023	100%

Revenue Summary by Fund Group

The President's operating budget plan is composed of current, nonsponsored funds that represent approximately 85% of all current fund resources. The budget plan also includes estimated resources for current, sponsored funds, which comprise the remaining 15% of annual current fund resources. What follows is a brief overview of the FY11 revenue summary for each of the current fund categories.

Centrally Distributed and Attributed Funds

Operations and Maintenance Fund

The financial plan for the Operations and Maintenance fund is based upon resources derived from state appropriations, financial services fees, the Enterprise Assessment, and transfers-in from central reserves.

Resources available for FY11 are projected to be \$554,193,965. This represents a decrease in resources of \$21,061,061 compared to FY10.

- Legislative appropriations will decrease \$22,935,000. This is the net result of a legislatively authorized increase to the base of \$53,894,000 during the 2009 session, implementation of the Governor's un-allotment to O&M of \$44,606,000 and an additional cut to the O&M base of \$32,223,000
- Application/Bursar fees are estimated to remain stable
- Resources from the Enterprise Assessment (internal assessment to support the enterprise system replacement projects) will remain stable
- The transfer-in from Central Reserves/ICR will increase by \$200,000 to support the O&M operating budget and there will be an additional transfer in from student finance of \$1,664,520 reflecting a recurring reduction in the estimated cost of the Promise for Tomorrow Scholarship
- The balance available from the previous year is estimated to be \$9,419 more than that available in FY10

Tuition and University Fee Funds

The financial plan for the University Fee fund is based upon resources derived from a \$650 per term fee assessed to each student registering at the University (prorated at \$65/credit for credits 1-9). In FY10, this fee was \$600.00 per term (prorated at \$60.00/credit for credits 1-9). Beginning in FY07, the University Fee is attributed 100% to the academic units on the same basis as tuition.

University Fee resources available for FY11 are projected to be \$73,563,366. This represents an increase in resources of \$5,303,239 in this fund compared to FY10.

The FY11 tuition rate schedule for all campuses can be found in Attachment 4.

Tuition revenue is increasing \$41,671,699 between FY10 and FY11. A large part of this growth is a result of the rate increases proposed to meet the budget challenge for the year. There are some areas expecting slight increases in enrollment as well.

The FY10 and FY11 tuition and University fee revenue estimates (combined) by unit are as follows:

	<u>FY2009-10</u>	<u>FY2010-11</u>
<u>Crookston</u>	\$10,741,685	\$11,546,851
<u>Duluth</u>	99,075,277	104,946,546
<u>Morris</u>	13,898,553	14,963,350
<u>Rochester</u>	1,416,135	2,670,512
<u>Twin Cities – Academic Health Center Colleges</u>		
Dentistry	15,201,719	16,591,503
Medical School	37,808,901	39,877,126
Nursing	8,541,295	8,997,887
Pharmacy	17,174,319	18,377,316
Public Health	13,121,456	14,125,000
Veterinary Medicine	<u>13,052,100</u>	<u>14,502,400</u>
Total Academic Health Center Colleges	104,899,790	112,471,232
<u>Twin Cities – Provost Colleges</u>		
Food, Ag. & Natural Resource Sciences	20,000,636	21,500,757
Design	14,522,536	15,905,486
Biological Sciences	17,678,243	18,894,188
Carlson School of Management	65,323,421	66,588,877
Continuing Education	15,430,189	15,054,874

Education & Human Development	55,661,778	59,836,592
Humphrey Institute	6,725,033	7,233,616
Institute of Technology	89,378,702	98,167,605
Law School	23,428,925	25,406,906
Liberal Arts	<u>160,289,314</u>	<u>169,433,610</u>
Total Provost Colleges	468,438,777	498,022,511
Senior Vice President Units		
Academic Health Center Shared	3,542,357	4,265,912
Graduate School	451,676	485,587
Sr. VP System Academic Admin.	49,819	53,589
Undergraduate Education	<u>827,775</u>	<u>890,692</u>
Total Vice President Units	4,871,627	5,695,780
Grand Total	\$703,341,844	\$750,316,782

State Specials

The financial plan for state specials is based upon resources derived from restricted state appropriations. Revenues from the state specials available for FY11 total \$89,493,000. This represents a decrease of \$10,536,000 from FY10. The decrease specifically relates to:

- a decrease of \$5,394,000 from implementation of the Governor's un-allotment
- a decrease of \$3,897,000 from the additional cut to the base during the 2010 session
- a planned and phased reduction of \$400,00 in the year three amount for the mesothelioma study transfer
- a decrease in the special project appropriations from the Heritage Fund of \$845,000

The state specials by appropriation for FY10 and FY11:

	<u>FY10</u>	<u>Change</u>	<u>FY11</u>
Agricultural Special	\$52,255,000	(\$6,645,000)	\$45,610,000
Health Sciences Special	5,275,000	(670,000)	4,605,000
Technology Special	1,387,000	(176,000)	1,211,000
System Special	6,155,000	(782,000)	5,373,000
Mayo/University Partnership	8,000,000	(1,018,000)	6,982,000
Cigarette Tax	22,250,000	0	22,250,000
MN Care	2,157,000	0	2,157,000
Heritage Fund (projects)	1,150,000	(845,000)	305,000
Mesothelioma Study Transfer	<u>1,400,000</u>	<u>(400,000)</u>	<u>1,000,000</u>
Totals	\$100,029,000	(\$10,536,000)	\$89,493,000

The allocation of these appropriations by unit is included on Attachment 12: Fund Forecast Centrally Distributed and Attributed Funds.

Indirect Cost Recovery

The financial plan for indirect cost recovery funds is based upon estimated resources derived from the reimbursements received from sponsors to cover "overhead" costs associated with sponsored research. For FY11, available indirect cost recovery resources are estimated to be \$124,961,290. This represents an increase in resources available for distribution of \$2,285,336 compared to the estimate for the previous year – all from an increase in generated revenues based on projected grant activity.

In October 2007, the University signed a new Facilities and Administrative (F&A) rate agreement with the Federal Department of Health and Human Services (DHHS). Effective FY08, the F&A rate charged to new federal grants increased to 51% from 49.5%. This new rate only applies to new grants. Any grant that was previously awarded at the old 49.5% rate will continue to use the 49.5% rate through the end of the grant.

The table below presents a summary of the change in recurring indirect cost revenue allocations from FY10 to FY11 by resource responsibility center. Under the institutional budget model, 100% of the ICR revenue is attributed to the academic units that generate it.

Distribution of Recurring ICR Revenue for Fiscal Years 2009-10 and 2010-11

	<u>FY2010</u>	<u>FY2011</u>
Crookston	\$44,311	\$42,752
Duluth	2,300,000	2,346,000
Morris	109,841	112,037
Rochester	5,847	11,959
Twin Cities-Academic Health Center		
Academic Health Center Shared	11,000,000	11,142,863
Dentistry	950,000	1,000,000
Medical School	40,987,384	41,387,804
Nursing	831,584	848,216
Pharmacy	2,750,000	2,887,500
Public Health	13,000,000	13,000,000
Veterinary Medicine	<u>2,305,200</u>	<u>2,626,000</u>
Total Academic Health Center	71,824,168	72,892,383
Twin Cities-Sr. VP Academic Affairs		
Food, Ag & Natural Resource Sciences	5,073,380	5,174,848
Design	80,000	80,000
Biological Sciences	4,417,842	4,506,199
Carlson School of Management	305,998	312,118
Education & Human Development	4,855,184	4,586,928
Humphrey Institute	460,000	360,000
Institute of Technology	23,500,000	24,675,000
Law School	220,000	320,000
Liberal Arts	3,381,260	3,448,885
Sr. VP Academic Affairs & Provost	150,000	38,887
Student Affairs	9,709	4,893
University Libraries	<u>7,000</u>	<u>7,000</u>
Total Sr. VP Academic Affairs	42,460,373	43,514,758
Twin Cities – Sr. VP System Academic Admin.		
MN Extension Service	1,536,184	1,566,908
System Admin. – Academic Units	377,617	390,200
Equity & Diversity	558	0
Office of International Programs	<u>75,000</u>	<u>68,000</u>
Total Other Units	1,989,359	2,025,108
Other		
VP for Research	3,930,032	4,008,633
VP Scholarly & Cultural Affairs	6,423	0
Human Resources	5,600	7,660
 Grand Total	 \$122,675,954	 \$124,961,290

Central Reserves

The primary revenue source for the central reserves fund is investment earnings from the temporary investment pool. The purpose of this fund is to insulate the University from potential major financial risks, including:

- Unanticipated or uninsured catastrophic events
- Temporary institutional revenue declines or expenditure gaps
- Unforeseen legal obligations and costs
- Failures in central infrastructure
- Failures of major business systems

The financial plan for FY11 central reserves is based on estimated resources derived from investment earnings. Resources available for the year are projected to be \$11,662,970, which is an increase of \$1,393,342 from FY10.

- Gross investment income is estimated to decrease \$1,390,000
- The balance available from the previous year is estimated at \$2,130,103 less than that available in FY10
- The estimate of capital gains/losses is \$5,130,000 better than in FY10, which has a positive impact on the balance (estimated gain of \$1,000,000 rather than a loss of \$4,130,000)
- The fees and operating costs deducted from earnings is \$16,555 more than in FY10
- The transfer to O&M is increasing by \$200,000 compared to FY10

The financial plan for FY11 central reserves includes allocations of \$1,345,000.

After allocations, the central reserves balance is projected to be \$10,317,970 at the end of FY11. Based on FY11 state appropriations, Board of Regents policy would set the required balance at \$24,676,120. Given the continued unstable market conditions of the last year and the potential spending of departmental balances (cash) as units work to implement reductions in recurring spending, the FY11 plan for central reserves will not meet policy guidelines. Budget plans for the next few years will include efforts to increase the reserve back to Board policy level.

Self-Sustaining Funds

Auxiliary Enterprises

The University operates a number of self-sustaining operations called auxiliary enterprises. These are activities that provide goods and services predominantly to individuals in the University community and incidentally to the general public. Resident halls, food service, student unions, bookstores, parking and transit, health services and intercollegiate athletics are primary examples of auxiliary enterprises.

Overall, the FY11 budget plan for auxiliary enterprises is based upon estimated resources of \$345,615,368.

Internal Service Activities

The University conducts internal service activities for the purpose of convenience, cost or control. These activities provide goods and services predominantly to University departments and incidentally to the general public. Fleet services, University Stores and the Physics Shop are primary examples of internal service activities.

Overall, the FY11 budget plan for internal service organizations is built based upon estimated resources of \$415,658,681.

Other Unrestricted and Other Restricted Nonsponsored Activity

FY11 budget plans for other unrestricted and restricted nonsponsored funds are based upon estimated resources of \$651,593,799.

The other unrestricted fund category includes resources derived from miscellaneous activity such as sales of education goods and services, clinical income, and course and technology fees.

The other restricted fund category includes numerous restricted accounts, the funds of which may only be used in accordance with the purposes established by the source. Examples of funds included in this category are grants and contracts with business and industry, University of Minnesota Foundation, and restricted government funds.

Sponsored Research

Sponsored research consists of grants and contracts administered through the Office of Sponsored Project Administration (SPA). Sponsored funds typically represent multi-year activities surrounding research projects. Estimated expenditures for a given year will vary according to the University's ability to obtain research grants as well as the timing of expenditures related to current or pending research projects. Estimated expenditures for FY11 equal \$529,000,000.

V. Operating Budget – Expenditure/Resource Allocation Summary

For FY09, the most recent year of actual resource and expenditure information, current fund expenditures for University operations totaled approximately \$3.2 billion. Attachment 7 contains the definitions of all current nonsponsored and sponsored funds. The table below outlines (according to function) the current fund expenditures for FY09, the approved budget for these sources for FY10, and the proposed budget for FY11.

Funding Source	Current Fund Expenditures Sponsored and Nonsponsored			
	FY2008-09 Actual Expenditures	FY2009-10 Budget Plan	FY2010-11 Proposed Budget	FY10 % of Total
Current Nonsponsored Funds:				
Instruction	\$689,950,125	\$671,347,991	\$693,402,054	21%
Research	232,405,059	213,329,516	220,337,480	7%
Public Service	138,981,776	136,911,159	138,408,748	4%
Academic Support	491,442,929	500,587,877	509,032,399	15%
Student Services	106,462,629	110,527,679	114,158,559	3%
Institutional Support	262,545,160	306,975,474	310,059,747	9%
Plant/Ops & Maintenance	356,427,208	384,302,340	392,926,833	12%
Scholarships/Fellowships	206,895,472	177,310,222	208,134,937	6%
Auxiliary Enterprises	222,660,958	225,082,809	229,476,874	7%
	\$2,707,771,316	\$2,726,375,067	\$2,815,937,631	84%
Subtotal Sponsored	\$462,808,811	\$504,000,000	\$529,000,000	16%
Total Expenditures	\$3,170,580,127	\$3,230,375,067	\$3,344,937,631	100%

The President's operating budget plan is composed of current, nonsponsored funds that represent approximately 84% of all current fund expenditures. The budget plan also includes estimated expenditures for current, sponsored funds, which comprise the remaining 16% of annual current fund expenditures.

Centrally Distributed and Attributed – Proposed Distributions

Within the context of available resources, the proposed distributions for the centrally distributed and attributed funds are as follows:

**Fiscal Year 2000-11 Proposed Distributions
Centrally Distributed and Attributed Funds**

	<u>O&M</u>	<u>Tuition</u>	<u>State Specials</u>	<u>ICR</u>	<u>Central Reserves</u>	<u>University Fee</u>
Balance Forward	\$221,342	\$0	\$0	\$0	\$9,174,628	\$0
Annual Revenue/ Net Transfers	553,972,623	676,753,416	89,493,000	124,961,290	2,488,342	73,563,366
Total Net Resources	\$554,193,965	\$676,753,416	\$89,493,000	\$124,961,290	\$11,662,970	\$73,563,366
Planned Distributions	\$553,972,573	\$676,753,416	\$89,493,000	\$124,961,290	\$1,345,000	\$73,563,366
Ending Balance	\$221,392	\$0	\$0	\$0	\$10,317,970	\$0

Details on specific distributions by campus, college and support unit can be found on Attachment 12, Fund Forecast – Centrally Distributed and Attributed Funds.

VI. Future Planning – FY12 and FY13 Scenarios

This year's budget development includes an extension of the practice of providing financial information through the President's Recommended Annual Operating Budget Plan for FY11 by including an additional two year outlook. This additional information provides a very preliminary look at the potential financial challenges facing the University in FY12 and FY13. The inclusion of additional financial information beyond the current year is always difficult given the potential range of options and choices available. Compounding the uncertainty regarding future financial estimates is the unsettled state budget outlook for the next biennium. The information outlined below is designed to initiate a discussion regarding potential future financial challenges and the options, strategies and approaches that may be necessary in the future to address those challenges. The focus of scenarios A and B is on revenue changes associated with the University's annual state operations and maintenance/state special appropriations and incremental changes in expenditures encompassing the University's state appropriation and tuition funds.

The table below outlines the four year appropriation levels enacted at the conclusion of the 2010 legislative session.

	Enacted Appropriations		Beginning Base Level Funding	
	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>
State General Funds	\$623.4	\$591.1	\$642.2	\$642.2
Change from Prior Year	-	(\$32.3)	\$50.9	-

In addition to establishing the University's FY10 and FY11 appropriations, the Legislature also established an FY12 and FY13 beginning base level funding of \$642.2 million per year. This base level funding traditionally represents the starting point for budget development for the 2012-2013 biennium. The base level funding for FY12 and FY13 can not be altered by un-allotment actions in the current biennium and will, per tradition, be incorporated into long term state budget projections by the State of Minnesota. As indicated in the above table, the Legislature increased the University's funding level of \$591.1 million for FY11 by a total of \$50.9 million or \$101.8 million for the biennium. It is unlikely that this increased funding level will be available to the University due to the extreme budget shortfall still facing the State of Minnesota.

At the conclusion of the 2010 legislative session, the Legislature projected a state budget shortfall of approximately \$5.8 billion. This figure does not include the impact of inflation on state expenditures. In projecting the \$5.8 billion budget shortfall the Legislature included the University's beginning base level funding identified in the above table.

Preparation of the University's next biennial budget submittal will begin in June/July of the even numbered year (2010) prior to the odd numbered year (2011) in which the Minnesota Legislature establishes the upcoming biennial budget (for 2012-2013).

The University carefully takes into consideration, during the development of its annual operating budgets, the potential impact of changes in the base level appropriations for the biennium following the current biennium in order to ensure that budget development for the near term does not result in a significant structural imbalance (defined here as an imbalance between recurring resources and recurring expenditures) in the next biennium. An example of this would be to commit an unrealistic amount of current biennial appropriations to recurring expenditures when it is apparent, through an analysis of the subsequent biennium that some portion of current resources is not intended to recur into the following years.

Scenarios A and B below outline different views of the University's financial landscape in FY12 and FY13. These two scenarios outline mildly different views regarding the outcome of state appropriations. A critical factor in understanding the two scenarios is that the beginning point for modeling and evaluating changes in state appropriations for FY12 is the actual \$591.1 million funding level for FY11 authorized by the 2010 Legislature. As such, the amounts shown in the tables below are incremental changes in resource and expenditure levels from the actual appropriation level for FY11. Tables A and B do not calculate changes in state appropriations based upon the \$642.2 million beginning base established by the 2010 Minnesota Legislature as this is an unlikely outcome and the University is not building its FY11 operating budget assuming the restoration of funds at this higher level.

The preliminary financial plan for FY11 contains a \$3.9 million structural imbalance related to financing of the middle income scholarship program through the use of federal stimulus dollars which must be corrected in FY12. The structural imbalance carried forward into FY12 is equivalent to .28% of anticipated FY11 revenues from state appropriations and tuition. Expenditure projections outlined below in Table A incorporate the structural imbalance.

Scenario A outlines a budget challenge of roughly \$157.0 million in FY12 and an additional challenge of roughly \$113.0 million for FY13.

Scenario A – Repeating 2010-11 Percent Reductions – Key Assumptions

The state appropriation assumption contained in Table A assumes that the 2011 Minnesota legislature authorizes an annual appropriation of \$524.3 million to the University of Minnesota for FY12 (a repeat of

the FY10 actual annual **percentage** reduction of 11.3%) and \$497.0 million for FY13 (a repeat of the FY11 actual annual **percentage** reduction of 5.2%). In this scenario, the University's FY11 appropriation of \$591.1 would fall by the same **percentage** reductions experienced for FY10 and FY11. At the conclusion of the next biennium, the University's state appropriation would stand at \$497.0 million representing a decline of \$94.1 million from FY10 levels. Due to the fact that the modeled reduction in state appropriations is taken from the FY11 funding level of \$591.1 million as opposed to the enacted beginning base level of \$642.2 million, the actual contribution this reduction makes toward resolving the states \$5.8 billion shortfall is \$263.1 million.

Table A
University of Minnesota FY12 and FY13 Budget Outlook
Repeating 2010-11 Percent Reductions

<u>Resource Changes</u>	<u>FY12</u>	<u>FY13</u>
Change in State Appropriation	(\$66.8)	(\$27.3)
 <u>Expenditure Changes</u>		
General Cost Increases/Financial Obligations & Strategic Investments	<u>\$90.0</u>	<u>\$86.0</u>
Total Budget Challenge	(\$156.8)	(\$113.3)

The expenditure plan in Table A assumes a traditional mix of expenditure requirements. The Board of Regents has previously been presented with estimates of incremental expenditure levels necessary to ensure that faculty and staff are compensated at reasonable levels, that contractual obligations are met, that funds are available to support new building operations, debt and leases, and that the University is able to make modest strategic investments consistent with the goals and priorities of strategic positioning. The expenditure plan does not reflect an acceleration of expenditures over historical rates of growth and is not reflective of potential increased investment needs that may be necessary due to extraordinary financial circumstances. The higher expenditure level in FY12 compared to FY13 reflects the need to address the \$3.9 million structural imbalance carried over from FY11.

Scenario B – Repeating 2010-11 Dollar Reductions – Key Assumptions

The state appropriation assumption contained in Table B assumes that the 2011 Minnesota legislature authorizes an annual appropriation of \$511.9 million to the University of Minnesota for FY12 (a repeat of the FY10 actual annual **dollar** reduction of \$79.2 million) and \$475.7 million for FY13 (a repeat of the FY11 actual annual **dollar** reduction of \$36.2 million). In this scenario, the University's FY11 appropriation of \$591.1 would fall by the same **dollar** reductions experienced for FY10 and FY11. At the conclusion of the next biennium, the University's state appropriation would stand at \$475.7 million representing a decline of \$115.4 million from FY10 levels. Due to the fact that the modeled reduction in state appropriations is taken from the FY11 funding level of \$591.1 million as opposed to the enacted beginning base level of \$642.2 million, the actual contribution this reduction makes toward resolving the states \$5.8 billion shortfall is \$296.9 million.

The budget challenge contained in Table B totals \$169.2 million for FY12 and an additional \$122.2 million for FY13.

Table B
 University of Minnesota FY12 and FY13 Budget Outlook
Repeating 2010-11 Dollar Reductions

	<u>FY12</u>	<u>FY13</u>
<u>Resource Changes</u>		
Change in State Appropriation	(\$79.2)	(\$36.2)
<u>Expenditure Changes</u>		
General Cost Increases/Financial Obligations & Strategic Investments	<u>\$90.0</u>	<u>\$86.0</u>
Total Budget Challenge	(\$169.2)	(\$122.2)

The expenditure plan in Table B assumes a traditional mix of expenditure requirements. The Board of Regents has previously been presented with estimates of incremental expenditure levels necessary to ensure that faculty and staff are compensated at reasonable levels, that contractual obligations are met, that funds are available to support new building operations, debt and leases, and that the University is able to make modest strategic investments consistent with the goals and priorities of strategic positioning. The expenditure plan does not reflect an acceleration of expenditures over historical rates of growth and is not reflective of potential increased investment needs that may be necessary due to extraordinary financial circumstances. The higher expenditure level in FY12 compared to FY13 reflects the need to address the \$3.9 million structural imbalance carried over from FY11.

Both Tables A and B are built on similar views of state appropriation levels. Other scenarios could be created that reflect different levels of optimism or pessimism regarding the direction of state support for higher education as well as potential state revenue shortages or surpluses in the state general fund for the 2012–2013 biennium. As stated earlier in this document, the State of Minnesota currently faces a \$5.8 billion budget shortfall for the 2012–2013 biennium after the conclusion of the 2010 Legislature.

The scenarios outlined in Tables A and B above have not assumed what level of new resources will be needed to help offset some portion of the budget challenge and they also do not provide a cost reduction target or propose any major modifications to the built in expenditure assumptions that total \$90 million in FY12 and \$86 million in FY13. The University and its faculty, staff and students will once again face significant financial challenges in FY12 and FY13 and must begin to prepare for those challenges.

VII. All Current Funds Operating Budget – Resolution

Attachment 13 contains the budget resolution for approval by the Board of Regents.

Resource and Expenditure Budget Plan
University Fiscal Page
Current Non Sponsored Funds

Excluding Multi Year accounts	Actual 2008-2009	Budgeted 2009-2010	Budget Plan 2010-2011
RESOURCES			
a Carry Forward	\$607,737,464	\$561,113,066	\$563,952,807
Revenues by Revenue Class			
O&M Appropriations	\$613,457,384	\$555,226,636	\$527,410,000
State Specials	\$90,682,044	\$100,047,000	\$89,493,000
Tuition and University Fee	\$677,127,329	\$681,386,695	\$750,316,782
ICR	\$115,350,876	\$111,500,990	\$124,961,290
Internal Sales	\$384,513,211	\$411,543,249	\$415,658,681
Student Fees	\$83,489,569	\$84,457,255	\$85,301,827
Endowment Income	\$32,601,880	\$24,340,312	\$24,340,312
Federal Appropriations	\$21,930,094	\$10,171,669	\$10,578,536
Gifts	\$127,870,273	\$102,255,713	\$106,345,941
Grants and Contracts-Non-sponsored	\$202,019,056	\$186,228,264	\$193,677,395
Investment Income	\$17,464,217	\$12,413,561	\$12,910,103
Auxiliary Enterprises	\$296,663,038	\$338,838,596	\$345,615,368
Other Unrestricted	\$197,423,901	\$168,036,505	\$171,397,235
Private Practice	\$56,317,707	\$57,646,686	\$59,952,553
b Total Revenues	\$2,916,910,579	\$2,844,093,130	\$2,917,959,024
c Net Transfers	(\$179,565,097)	(\$80,055,049)	(\$90,000,000)
d Adjusting Entries	(\$76,198,566)	(\$34,823,274)	(\$38,000,000)
e TOTAL NET RESOURCES (a+b+c)	\$3,268,884,381	\$3,290,327,873	\$3,353,911,831
EXPENDITURES			
Expenditures by Function Type			
Instruction	\$689,950,125	\$671,347,991	\$693,402,054
Research	232,405,059	213,329,516	220,337,480
Public Service	138,981,776	136,911,159	138,408,748
Academic Support	491,442,929	500,587,877	509,032,399
Student Services	106,462,629	110,527,679	114,158,559
Institutional Support	262,545,160	306,975,474	310,059,747
Operation & Maint. of Plant	356,427,208	384,302,340	392,926,833
Scholarships & Fellowships	206,895,472	177,310,222	208,134,937
Auxiliary Enterprises	222,660,958	225,082,809	229,476,874
TOTAL EXPENDITURES	\$2,707,771,315	\$2,726,375,066	\$2,815,937,632
Expenditures by Object Class			
Salaries	\$1,262,235,612	\$1,227,825,178	\$1,264,659,933
Fringe Benefits	\$387,066,249	\$411,293,164	\$435,970,754
Student Aid	\$176,633,284	\$182,098,595	\$194,845,497
Supplies, Serv, & Misc. Exp.	\$322,988,983	\$329,229,135	\$332,521,427
Utilities	\$194,088,316	\$224,703,491	\$231,444,596
Consultant/Purchased Person.	\$127,088,272	\$110,481,416	\$111,586,230
Depreciation	\$39,879,493	\$11,993,784	\$12,353,598
Materials for Resale	\$94,885,383	\$103,795,484	\$104,833,439
Equipment	\$28,093,940	\$21,937,950	\$22,376,709
Rents, & Leases	\$26,219,423	\$26,194,752	\$26,980,594
Repairs, Maintenance & Supplies	47,326,390	\$75,174,394	\$76,677,882
ICR/Subcontracts/Participants	1,203,197	\$1,018,054	\$1,038,415
Other Expenses	\$62,774	\$629,669	\$648,559
f TOTAL EXPENDITURES	\$2,707,771,315	\$2,726,375,066	\$2,815,937,632
ENDING BALANCE (d-e)	\$561,113,066	\$563,952,807	\$537,974,199

* Note - Fiscal years prior to FY09 are not included on this attachment due to changes in the categorization of data with implementation of the enterprise financial system beginning FY09.

Attachment 2

**UNIVERSITY OF MINNESOTA
ANNUAL FORECAST
CONSOLIDATED STATEMENT OF NET ASSETS
JUNE 30, 2010 and 2011
(in thousands)**

	June 30 2010	June 30 2011
Assets		
Current assets		
Cash and cash equivalents	274,905	274,904
Short-term investments	44,704	44,704
Receivables, net	269,996	296,996
Inventories	23,934	25,370
Current portion of student loans receivable, net	8,033	8,836
Current portion of prepaid expenses and deferred charges	1,332	1,257
Other assets	932	1,298
Total current assets	623,836	653,365
Noncurrent assets		
Restricted cash and cash equivalents	51,416	51,416
Investments	1,192,070	1,325,343
Receivables, net	533	476
Student loan receivables, net	63,559	69,915
Prepaid expenses and deferred charges	2,719	2,475
Other assets	45	42
Capital assets, net	2,598,379	2,715,286
Total noncurrent assets	3,908,721	4,164,953
Total Assets	4,532,557	4,818,318
Liabilities		
Current liabilities		
Accounts Payable	143,767	143,767
Accrued liabilities and other	276,680	250,000
Unearned Income	66,822	67,094
Long-term debt-current portion	368,852	473,623
Total current liabilities	856,121	934,484
Noncurrent liabilities		
Accrued liabilities and other	117,679	121,833
Unearned income	594	401
Long-term debt	574,190	636,813
Total noncurrent liabilities	692,463	759,047
Total liabilities	1,548,584	1,693,531
Net Assets	2,983,973	3,124,787
Net Assets		
Unrestricted	592,357	620,311
Restricted		
Expendable	459,064	480,727
Nonexpendable	256,237	268,329
Invested in capital, net of related debt	1,676,315	1,755,420
Total net assets	2,983,973	3,124,787

Attachment 3

UNIVERSITY OF MINNESOTA
ANNUAL FORECAST
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS
JUNE 30, 2010 and 2011
(in thousands)

	June 30 2010	June 30 2011
Revenues		
Operating Revenues		
Student Tuition & Fees, net	646,654	681,709
Federal Appropriations	24,000	16,500
Federal Grants & Contracts	442,164	468,694
State & Other Gov't Grants	45,492	45,492
Nongovernmental Grants & Contracts	233,904	240,921
Student Loan Interest Income	1,958	2,020
Sales & Services of Educational Activities	182,670	184,497
Auxiliary Enterprises, net of Scholarship Allowances	319,300	322,493
Other Operating Revenues	1,968	1,968
Total Operating Revenues	1,898,110	1,964,294
Expenses		
Education & General	2,353,879	2,495,110
Scholarships & Fellowships	104,784	112,832
Depreciation	169,270	177,388
Auxiliary Enterprises	235,000	244,400
Other Operating Expenses	923	923
Total Operating Expenses	2,863,856	3,030,653
Operating Income / (Loss)	(965,746)	(1,066,359)
Nonoperating Revenues (Expenses)		
State Appropriations	705,625	674,166
Grants	171,699	171,699
Gifts	134,380	142,549
Investment Income / (Loss)	(27,852)	(1,898)
Net inc / (dec) in the FMV of Investments	21,194	133,273
Interest on Capital Asset-Related Debt	29,820	32,264
Other Nonoperating Expenses, net	(110)	(110)
Net Nonoperating Revenues	1,034,756	1,151,943
Income Before Other Revenues	69,010	85,584
Capital Appropriations	65,000	37,000
Capital Grants & Gifts	13,230	13,230
Additions to Permanent Endowments	11,500	5,000
Total Other Revenues	89,730	55,230
Increase / (Decrease in Net Assets)	158,740	140,814
Net Assets at end of year	2,983,973	3,124,787

University of Minnesota 2010-11 Tuition Plan: Tuition Rates

2010-11 Tuition Schedule

	2009-10 Semester Rates		2010-11 Semester Rates		2009-10	2010-11	% Increase Resident
	Resident	Nonresident	Resident	Nonresident	U Fee	U Fee	
Twin Cities							
Undergraduate							
Per Credit	\$350.76	\$798.07	\$376.70	\$824.00	\$60.00	\$65.00	7.53%
13-Credit Band	\$4,560.00	\$10,375.00	\$4,897.00	\$10,712.00	\$600.00	\$650.00	7.50%
Undergraduate Fall 2008 or Later							
Per Credit		\$504.61		\$542.08	\$60.00	\$65.00	8.33%
13-Credit Band		\$6,560.00		\$7,047.00	\$600.00	\$650.00	8.33%
Graduate School General Programs							
Part-time rates							
per credit	\$934.33	\$1,525.83	\$1,003.67	\$1,595.17	\$60.00	\$65.00	7.48%
Full-time rates							
6-14 Credits	\$5,606.00	\$9,155.00	\$6,022.00	\$9,571.00	\$600.00	\$650.00	7.51%
Each Credit over 14	\$934.33	\$1,525.83	\$1,003.67	\$1,595.17	\$60.00	\$65.00	7.48%
Architecture & Landscape Arch Professional Programs Only							
Per Credit	\$758.16	\$1,143.08	\$814.59	\$814.59	\$60.00	\$65.00	7.51%
12-17 Credits	\$9,098.00	\$13,717.00	\$9,775.00	\$9,775.00	\$600.00	\$650.00	7.50%
Each Credit over 17	\$758.16	\$1,143.08	\$814.59	\$814.59	\$60.00	\$65.00	7.51%
College of Continuing Education							
Housing Studies Certificate (per cr)	\$628.00	\$628.00	\$674.60	\$674.60	\$60.00	\$65.00	7.50%
Master of Biological Sciences (per cr)	\$1,314.00	\$1,314.00	\$1,412.00	\$1,412.00	\$60.00	\$65.00	7.50%
CLA -- Master of Geographical Information System							
Part-time rates							
Per credit	\$977.00	\$1,595.50	\$1,049.50	\$1,668.00	\$60.00	\$65.00	7.47%
Full-time rates							
6-14 Credits	\$5,862.00	\$9,573.00	\$6,297.00	\$10,008.00	\$600.00	\$650.00	7.51%
Each Credit over 14	\$977.00	\$1,595.50	\$1,049.50	\$1,668.00	\$60.00	\$65.00	7.47%
Humphrey Institutes Masters							
Master of Public Policy (MPP)							
Master of Urban and Regional Planning (MURP)							
Master of Science in Science, Technology and Environmental Policy (MS-STEP)							
Per Credit	\$1,077.83	\$1,668.00	\$1,157.84	\$1,748.00	\$60.00	\$65.00	7.47%
6-15 Credits	\$6,467.00	\$10,008.00	\$6,947.00	\$10,488.00	\$600.00	\$650.00	7.50%
Each Credit over 15	\$1,077.83	\$1,668.00	\$1,157.84	\$1,748.00	\$60.00	\$65.00	7.47%
Master of Development Practice							
Per Credit	\$1,077.83	\$1,668.00	\$1,157.84	\$1,748.00	\$60.00	\$65.00	7.47%
6-16 Credits	\$6,467.00	\$10,008.00	\$6,947.00	\$10,488.00	\$600.00	\$650.00	7.50%
Each Credit over 16	\$1,077.83	\$1,668.00	\$1,157.84	\$1,748.00	\$60.00	\$65.00	7.47%
Master of Public Affairs Per Credit	\$938.00	\$1,529.00	\$1,003.58	\$1,595.08	\$60.00	\$65.00	7.07%
Management of Technology Masters							
First Year	\$15,175.00	\$15,175.00	\$15,487.50	\$15,487.50	\$600.00	\$650.00	2.30%
Second Year	\$15,030.00	\$15,030.00	\$15,175.00	\$15,175.00	\$600.00	\$650.00	1.25%
Per Credit (special circumstances)	\$1,640.00	\$1,640.00	\$1,675.00	\$1,675.00	\$60.00	\$65.00	2.35%
Software Engineering Masters							
First Year	\$6,950.00	\$6,950.00	\$7,200.00	\$7,200.00	\$600.00	\$650.00	3.97%
Second Year (continuing)	\$6,760.00	\$6,760.00	\$6,750.00	\$6,750.00	\$600.00	\$650.00	0.54%
Infrastructure Systems Eng Masters							
First Year	\$6,475.00	\$6,475.00	\$6,700.00	\$6,700.00	\$600.00	\$650.00	3.89%
Second Year	\$6,225.00	\$6,225.00	\$6,475.00	\$6,475.00	\$600.00	\$650.00	4.40%
Third Year	\$6,000.00	\$6,000.00	\$6,225.00	\$6,225.00	\$600.00	\$650.00	4.17%
Per Credit (special circumstances)	\$863.00	\$863.00	\$895.00	\$895.00	\$60.00	\$65.00	4.01%
Master of Financial Mathematics (per cr)	\$700.00	\$700.00	\$750.00	\$750.00	\$60.00	\$65.00	7.24%

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	2009-10 Semester Rates		2010-11 Semester Rates		2009-10	2010-11	% Increase Resident
	Resident	Nonresident	Resident	Nonresident	U Fee	U Fee	
Master of Security Technology (per cr)	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$60.00	\$65.00	0.47%
Professional Schools							
Carlson School of Management							
Industrial Relations Masters Day Program							
Per Credit	\$707.90	\$1,291.30	\$761.00	\$1,388.25	\$60.00	\$65.00	7.57%
10-15 Credits	\$7,079.00	\$12,913.00	\$7,610.00	\$13,882.50	\$600.00	\$650.00	7.57%
Industrial Relations Masters Evening Program							
Per Credit	\$758.00	\$1,104.00	\$781.00	\$1,137.10	\$60.00	\$65.00	3.42%
M.B.A. Day Program ***							
Entering Students (guaranteed two-year rates)							
Per Credit	\$1,146.66	\$1,632.66	\$1,204.00	\$1,714.34	\$60.00	\$65.00	5.17%
12-19 Credits	\$13,760.00	\$19,592.00	\$14,448.00	\$20,572.00	\$600.00	\$650.00	5.14%
Continuing Students							
Per Credit	\$1,068.67	\$1,518.75	\$1,146.66	\$1,632.66	\$60.00	\$65.00	7.35%
12-14 Credits	\$12,800.00	\$18,225.00	\$13,760.00	\$19,592.00	\$600.00	\$650.00	7.54%
M.B.A. Evening Program							
Per Credit (1-11)	\$1,060.00	\$1,060.00	\$1,090.00	\$1,090.00	\$60.00	\$65.00	3.13%
12 or more Per Credit	\$1,060.00	\$1,536.00	\$1,090.00	\$1,579.00	\$60.00	\$65.00	3.13%
M.B.T. Program							
Per Credit (1-11)	\$1,060.00	\$1,060.00	\$1,090.00	\$1,090.00	\$60.00	\$65.00	3.13%
12 or more Per Credit	\$1,060.00	\$1,536.00	\$1,090.00	\$1,579.00	\$60.00	\$65.00	3.13%
Master of Accounting							
Per Credit (1-9)	\$731.00	\$1,091.10	\$761.00	\$1,388.25	\$60.00	\$65.00	4.42%
10-18 Credits	\$7,310.00	\$10,911.00	\$7,610.00	\$13,882.50	\$600.00	\$650.00	4.42%
Executive MBA							
Entering Students (guaranteed 2 yr rates)	\$23,160.00	\$23,160.00	\$23,750.00	\$23,750.00	\$600.00	\$650.00	2.69%
Continuing Students	\$22,162.50	\$22,162.50	\$23,160.00	\$23,160.00	\$600.00	\$650.00	4.60%
Dentistry, School of							
Resident and Nonresident							
Semester	\$11,948.00	\$21,581.00	\$13,023.00	\$23,739.00	\$600.00	\$650.00	8.97%
Summer Term	\$6,389.00	\$11,540.00	\$6,964.00	\$12,694.00	\$600.00	\$650.00	8.94%
Program Completion (per credit)	\$478.00	\$864.00	\$521.00	\$950.40	\$60.00	\$65.00	8.92%
North Dakota Reciprocity (75% NR rate)							
Semester	\$16,185.75		\$17,804.00		\$600.00	\$650.00	9.94%
Summer Term	\$8,655.00		\$9,520.00		\$600.00	\$650.00	9.89%
Program Completion (per credit)	\$648.00		\$712.80		\$60.00	\$65.00	9.86%
Note: 75% ND Reciprocity only applies to students entering in 2009-10 or before. Those students receive the discount for all their years. ND students entering in 2010-11 pay full non-resident tuition.							
PASS							
Semester - Year 1	\$26,959.00		\$29,385.00		\$600.00	\$650.00	8.98%
Summer Term - Year 1	\$17,216.00		\$18,765.00		\$600.00	\$650.00	8.98%
Semester - Year 2	\$25,556.00		\$27,856.00		\$600.00	\$650.00	8.98%
Summer Term - Year 2	\$13,542.00		\$14,761.00		\$600.00	\$650.00	8.97%
Program Completion (per credit)	\$841.00		\$916.69		\$60.00	\$65.00	8.96%
Dental Therapist Graduate Program							
Semester	\$5,223.00	\$8,772.00	\$5,615.00	\$9,430.00	\$600.00	\$650.00	7.59%
Summer Term	\$5,223.00	\$8,772.00	\$5,615.00	\$9,430.00	\$600.00	\$650.00	7.59%
Program Completion (per credit)	\$209.00	\$351.00	\$224.68	\$377.33	\$60.00	\$65.00	7.69%
Master of Dental Hygiene (same as Graduate School)							
Certificate Programs							
Oral Maxillofacial Surgery	\$879.00	\$879.00	\$945.00	\$945.00	\$600.00	\$650.00	7.84%

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	2009-10 Semester Rates		2009-10 Semester Rates		2009-10 U Fee	2010-11 U Fee	% Increase Resident
	Resident	Nonresident	Resident	Nonresident			
Orthodontics	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Pediatrics	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Periodontology	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Prosthodontics	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
TMD and Orofacial	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Oral Health Services for Older Adults	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Endodontics	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
GPR	\$1,760.00	\$1,760.00	\$1,892.00	\$1,892.00	\$600.00	\$650.00	7.71%
Departmental Masters and Post-baccalaureate Certificates							
Per Credit	\$446.83	\$728.83	\$479.92	\$761.92	\$60.00	\$65.00	7.51%
12 - 18 Credit plateau	\$5,362.00	\$8,746.00	\$5,759.00	\$9,143.00	\$600.00	\$650.00	7.50%
Law School							
1 L							
Per Credit	\$1,055.16	\$1,446.92	\$1,201.00	\$1,555.42	\$60.00	\$65.00	13.53%
Term (12 or more Credits)	\$12,662.00	\$17,363.00	\$14,412.00	\$18,665.00	\$600.00	\$650.00	13.57%
2 L							
Per Credit			\$1,134.34	\$1,555.42	\$60.00	\$65.00	
Term (12 or more Credits)			\$13,612.00	\$18,665.00	\$600.00	\$650.00	
3 L							
Per Credit	\$981.00	\$1,446.91	\$1,054.59	\$1,555.42	\$60.00	\$65.00	7.55%
Term (12 or more Credits)	\$11,772.00	\$17,363.00	\$12,655.00	\$18,665.00	\$600.00	\$650.00	7.54%
LLM / per Credit							
LLM / term (12 or more Credits)	\$1,493.25	\$1,493.25	\$1,605.25	\$1,605.25	\$60.00	\$65.00	7.53%
LLM / term (12 or more Credits)	\$17,919.00	\$17,919.00	\$19,263.00	\$19,263.00	\$600.00	\$650.00	7.53%
Medical School (TC & UMD)							
1st year students							
Per term including summer	\$10,176.00	\$12,812.00	\$10,683.00	\$13,773.00	\$600.00	\$650.00	5.17%
2nd year students							
Per term including summer	\$9,691.00	\$12,202.00	\$10,176.00	\$12,812.00	\$600.00	\$650.00	5.20%
3rd year students							
Per term including summer	\$9,409.00	\$11,847.00	\$9,691.00	\$12,202.00	\$600.00	\$650.00	3.32%
4th year students							
Per term including summer	\$9,135.00	\$11,502.00	\$9,409.00	\$11,847.00	\$600.00	\$650.00	3.33%
5th year students							
Per term including summer	\$8,869.00	\$11,167.00	\$9,135.00	\$11,502.00	\$600.00	\$650.00	3.34%
6th year students							
Per term including summer	\$8,611.00	\$10,909.00	\$8,869.00	\$11,167.00	\$600.00	\$650.00	3.34%
Completion							
Per term including summer	na	na					
Medical fellow specialists residency program							
Per term including summer	na	na					
Psychology fellow specialists							
Per term including summer	na	na					
Physical Therapy (DPT)	\$6,608.00	\$10,999.00	\$7,104.00	\$11,824.00	\$600.00	\$650.00	7.57%
Physical Therapy (DPT) Transitional Program							
Part-time rates							
per credit	\$935.83	\$1,571.83	\$1,003.50	\$1,595.00	\$60.00	\$65.00	7.30%
Full-time rates							
6-14 Credits	\$5,615.00	\$9,431.00	\$6,021.00	\$9,570.00	\$600.00	\$650.00	7.34%
Each Credit over 14	\$935.83	\$1,571.83	\$1,003.50	\$1,595.00	\$60.00	\$65.00	7.30%

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	2009-10 Semester Rates		2010-11 Semester Rates		2009-10	2010-11	% Increase Resident
	Resident	Nonresident	Resident	Nonresident	U Fee	U Fee	
Nursing							
Post Bac							
Doctor of Nursing Practice (DNP)							
Per Semester (9crs or more)	\$6,246.00	\$6,246.00	\$6,710.00	\$6,710.00	\$600.00	\$650.00	7.51%
Per credit	\$694.00	\$694.00	\$745.56	\$745.56	\$60.00	\$65.00	7.50%
Post Masters							
Doctor of Nursing Practice (DNP)							
Per credit	\$694.00	\$694.00	\$745.56	\$745.56	\$60.00	\$65.00	7.50%
Master of Nursing (MN)							
Per credit	\$483.00	\$483.00	\$518.73	\$518.73	\$60.00	\$65.00	7.50%
Occupational Therapy							
Per Semester	\$8,275.00	\$13,157.00	\$8,891.00	\$13,773.00	\$600.00	\$650.00	7.50%
College of Pharmacy (TC & UMD)							
Years 1-3							
Per Credit: Years 1-3	\$769.33	\$1,243.83	\$827.00	\$1,301.50	\$60.00	\$65.00	7.56%
Term (12 or more Credits): Years 1-3	\$9,232.00	\$14,926.00	\$9,924.00	\$15,618.00	\$600.00	\$650.00	7.55%
Year 4: Term Rates Only for Summer, Fall and Spring regardless of Credit Load	\$9,232.00	\$14,926.00	\$9,924.00	\$15,618.00	\$600.00	\$650.00	7.55%
Public Health, School of							
Per Credit (semester)	\$607.00	\$821.00	\$665.00	\$883.00	\$60.00	\$65.00	9.45%
Per Credit (summer))	\$607.00	\$607.00	\$665.00	\$665.00	\$60.00	\$65.00	9.45%
Executive MHA							
Cohort 1 (Started January, 2010)	\$990.00	\$990.00	\$1,010.00	\$1,010.00	\$60.00	\$65.00	2.38%
Cohort 2 (Start January, 2011)			\$1,238.00	\$1,238.00		\$65.00	
Healthcare Administration Masters							
Per Credit	\$990.00	\$990.00	\$1,084.00	\$1,084.00	\$60.00	\$65.00	9.43%
Per Credit (day and 99PRD)	\$607.00	\$821.00	\$665.00	\$883.00	\$60.00	\$65.00	9.45%
Veterinary Medicine, College of (Spring and Summer)							
Per Credit	\$1,230.33	\$2,343.88	\$1,322.67	\$2,519.67	\$60.00	\$65.00	7.54%
Term (9 or more Credits)	\$11,073.00	\$21,095.00	\$11,904.00	\$22,677.00	\$600.00	\$650.00	7.55%
North Dakota Rcpty (75% non-resident rate)							
Per Credit	\$1,757.92		\$1,889.75				
Term (9 or more Credits)	\$15,821.25		\$17,007.75				
Duluth							
Undergraduate							
Per Credit	\$339.61	\$416.53	\$364.70	\$441.62	\$60.00	\$65.00	7.53%
13-Credit Band	\$4,415.00	\$5,415.00	\$4,741.00	\$5,741.00	\$600.00	\$650.00	7.50%
Graduate School General Programs: Same as Twin Cities							
Medical School: Same as Twin Cities							
School of Pharmacy: Same as Twin Cities							
Departmental Masters and Post-baccalaureate Certificates							
Per Credit	\$444.00	\$754.00	\$477.00	\$810.00	\$60.00	\$65.00	7.54%
MBA							
(degree and non-degree seeking students)							
Per Credit	\$892.00	\$892.00	\$960.00	\$960.00	\$60.00	\$65.00	7.67%
Rochester MBA	\$1,033.00	\$1,033.00	\$1,110.00	\$1,110.00	\$60.00	\$65.00	7.50%
Morris							
Undergraduate							
Per Credit	\$339.61	\$339.61	\$364.70	\$364.70	\$60.00	\$65.00	7.53%
13-Credit Band	\$4,415.00	\$4,415.00	\$4,741.00	\$4,741.00	\$600.00	\$650.00	7.50%
Crookston							

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	2009-10 Semester Rates		2010-11 Semester Rates		2009-10	2010-11	% Increase Resident
	Resident	Nonresident	Resident	Nonresident	U Fee	U Fee	
Undergraduate							
Per Credit	\$284.15	\$284.15	\$305.08	\$305.08	\$60.00	\$65.00	7.53%
13-Credit Band	\$3,694.00	\$3,694.00	\$3,966.00	\$3,966.00	\$600.00	\$650.00	7.50%
Rochester							
Undergraduate							
Per Credit	\$339.61	\$339.61	\$364.70	\$364.70	\$60.00	\$65.00	7.53%
13-Credit Band	\$4,415.00	\$4,415.00	\$4,741.00	\$4,741.00	\$600.00	\$650.00	7.50%

Attachment 5
2010-11
Fringe Benefit Rates by Component

2008-09 Actual (as revised 3/08)	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
	13.26	4.25	--
Retirement			
Group Life & Disability	.38	--	--
Workers Compensation	.08	.77	--
Unemployment	.01	.01	--
Social Security	4.65	6.06	6.03
Medicare	1.43	1.37	1.41
Tuition	.42	1.66	**
Health Insurance	9.69	17.77	14.46
Vacation	.48	.81	--
	30.40	32.70	21.90

2009-10 Actual	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
	13.30	4.97	
Retirement			
Group Life & Disability	.47	---	---
Workers Compensation	.10	.96	---
Unemployment	.07	.39	---
Social Security	5.31	6.07	6.46
Medicare	1.53	1.63	1.70
Tuition	.50	1.51	**
Health Insurance	10.62	20.61	16.84
Vacation	.40	.86	---
	32.30	37.00	25.00

2010-11 (As Submitted)	ACADEMIC	CIVIL SERVICE	GRADUATE ASSISTANT
	13.31	5.07	---
Retirement			
Group Life & Disability	.50	---	---
Workers Compensation	.10	1.01	---
Unemployment	.10	.85	---
Social Security	5.19	5.95	5.92
Medicare	1.42	1.42	1.42
Tuition	.45	1.94	**
Health Insurance	11.88	22.98	16.86
Vacation	.35	.88	---
	33.30	40.10	24.20

** Graduate Student tuition remission is a flat charge per hour that a student works.

Attachment 6**Graduate and Professional Student Fringe Table**
Tuition Fringe as Dollar per Hour Charge*Fiscal Year 2010-11*

	Tuition	Health	Social Security Medicare	Total % Fringe
Summer Only				
9571 Summer Quarter TA	\$0.00	16.86%	7.34%	24.20%
9572 Summer Quarter RA	\$0.00	16.86%	7.34%	24.20%
9573 Summer Quarter AF	\$0.00	16.86%	7.34%	24.20%
9574 Summer Quarter TA w/ T. Ben	\$36.39	16.86%	7.34%	24.20%
9575 Summer Session TA w/o T. Ben	\$0.00	16.86%	7.34%	24.20%
Academic Year and Summer Quarter				
9511 Teaching Assistant (TA)	\$15.40	16.86%	7.34%	24.20%
9515 Graduate Instructor	\$15.40	16.86%	7.34%	24.20%
9517 Ph.D. Cand. Graduate Instructor	\$2.47	16.86%	7.34%	24.20%
9518 Advanced Masters TA	\$2.47	16.86%	7.34%	24.20%
9519 Ph.D. Cand. w/24 thesis cred. TA	\$2.47	16.86%	7.34%	24.20%
9521 Research Assistant (RA)	\$15.40	16.86%	7.34%	24.20%
9526 Graduate Research Project Asst.	\$15.40	16.86%	7.34%	24.20%
9527 Ph.D. Cand. Grad Research Asst.	\$2.47	16.86%	7.34%	24.20%
9528 Advanced Masters RA	\$2.47	16.86%	7.34%	24.20%
9529 Ph.D. Cand. w/24 thesis cred. RA	\$2.47	16.86%	7.34%	24.20%
9531 Administrative Fellow (AF)	\$15.40	16.86%	7.34%	24.20%
9532 Advanced Masters AF	\$2.47	16.86%	7.34%	24.20%
9533 Ph.D. Cand. w/24 thesis cred. AF	\$2.47	16.86%	7.34%	24.20%
9535 Professional Program Asst.	\$0.00	16.86%	7.34%	24.20%
9538 Legal Project Assistant w/T. Ben	\$32.90	0.00%	7.34%	7.34%
9539 Legal Project Assistant w/o T. Ben	\$0.00	0.00%	7.34%	7.34%
9553 Dental Fellow	\$15.40	0.00%	7.34%	7.34%
9554 Med Fellow, Graduate Program	\$7.70	0.00%	7.34%	7.34%
9559 Med Resident, Graduate Program	\$7.70	0.00%	7.34%	7.34%

FICA assessed only if student fails test for exclusion. Graduate students employed at the University will be exempt from FICA withholding on their University wages, and therefore, their salaries will not be assessed for the employer's share of FICA, if they meet the following test:

- Enrolled for at least 6 credits per term if an undergraduate student; or
- Enrolled for at least 3 credits per term if a graduate student (one credit for Ph.D. candidates working on a dissertation)

Social Security and Medicare components are 5.92% for FICA and 1.42% for Medicare (7.34% total)

Attachment 7

DEFINITIONS OF CURRENT SPONSORED AND NONSPONSORED FUNDS

Current funds can be categorized as either sponsored or nonsponsored.

Sponsored funds consist of grants and contracts administered through the Sponsored Project Administration (SPA). All sponsored research funds are restricted and are generally subject to special grant reporting procedures. Restricted funds are subject to legally binding limits and rules established by the person or organization providing these funds for specific purposes, programs, departments, or schools.

Within the nonsponsored grouping, funds can be classified as unrestricted or restricted. Unrestricted current funds include all funds over which the University retains full control to direct their use in achieving its institutional purposes. Most current nonsponsored funds are unrestricted; exceptions include State Specials and Other Restricted funds. Externally restricted funds may be used only in accordance with the purposes established by the source of such funds.

CURRENT NONSPONSORED FUNDS

CENTRALLY DISTRIBUTED AND ATTRIBUTED

Operations and Maintenance: Operations and maintenance funds consist primarily of the general appropriation from the State of Minnesota plus tuition and University fee revenues. Other sources contributing to the fund include Enterprise Assessment fees and a transfer of funds from the central reserves fund

State Specials: State Specials funds consist of restricted-purpose appropriations from the State. The University receives State Special allocations in six categories: 1) Agriculture, 2) Health Sciences, 3) Technology, 4) Tobacco, 5) MN Care, and 6) System Specials and miscellaneous, including support for Student Loan Matching Program, Industrial Relations Education, Natural Resources Research Institute, Center for Urban and Regional Affairs, the Bell Museum of Natural History, and the Humphrey Exhibit

Indirect Cost Recoveries: Indirect Cost Recovery funds consist of partial reimbursements to the University for the indirect costs of research based on a percentage of sponsored grant and contract direct costs. Indirect costs of research are those expenses (often referred to as overhead) that cannot be readily and exclusively attributed to a specific research grant or contract. Components of the indirect cost rate include departmental administration, sponsored projects general administration, building and equipment depreciation, operations and maintenance, and libraries.

Central Reserves: Central Reserve funds consist of non-dedicated investment earnings and unrestricted proceeds from University property and settlements. This fund is a true central reserve fund and operates as a contingency funding source, i.e., no recurring funding activity occurs in this fund.

SELF-SUSTAINING

Auxiliary Enterprises: The University operates a number of self-sustaining operations called auxiliary enterprises. Their primary mission is to provide goods and/or services to individuals within the University including students, faculty, and staff. Residence halls, student unions, bookstores, parking and transit, health services, and intercollegiate athletics are the University's primary auxiliary enterprises. Auxiliary enterprises operate as freestanding entities, responsible for covering all of their operating costs with fees charged.

Internal Service Activities: Internal Service Activities are institutional services established for reasons of convenience, cost, or control. Their primary mission is to provide goods and/or services to other University departments. Examples of major internal service activities include Networking and Telecommunications Services, University Stores, and Printing and Graphic Arts.

Other Unrestricted Accounts including Central Pools: The resources in these funds are primarily miscellaneous external sales and services. The central fringe benefit recovery pools are also included in this classification.

Other Restricted Accounts: Nonsponsored restricted funds consist of funds from business and industry, foundations including the University of Minnesota Foundation and Minnesota Medical Foundation, federal and state work-study, SEOG and PELL grants, private practice, and restricted funds from federal, state, and local government agencies, individuals and others.

CURRENT SPONSORED FUNDS

Federal Research: These funds are composed of expendable research grants, appropriations, and contracts received from the federal government.

Other Sponsored Research: Other sponsored research funds include grants, appropriations, and contracts from non-federal sources including state and local government and private sources.

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
<u>Crookston</u>						
Crookston	Various courses - On-Line Course Fee	Demand for service	Per Cr	\$30.00	\$30.00	0.00%
Crookston	Various courses - Tutoring/Testing Fee	Demand for service	Flat	\$168.00	\$168.00	0.00%
Crookston	ANSC 1004 Intro to Animal Sci	Trans/field trip	Flat	\$15.00	\$15.00	0.00%
Crookston	ANSC 3203 Animal Anat/Physiol, ANSC 3304 Reprod/Al/Lactation	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Crookston	ART 1352 Art Design & Tech	Consumable matls	Flat	\$65.00	\$65.00	0.00%
Crookston	ART 2000 Elementary Art	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Crookston	ASM 1034 Facility Maintenance/Safety	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Crookston	ASM 2043 Welding/Manufacturing Proc	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Crookston	BIOL 1009/1009H General Biology	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Crookston	BIOL 2012 Zoology, 2022 Botany, 2032 Microbio, 2103/2104 Human Anat & Physiol I/II	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Crookston	BIOL 3022 Prin of Genetics, 3027 Cell Bio, 3131 Plant Phys, 3140 Histol, 3720 Plant Form & Func, 3722 Limnol, 3822 Tech in Molecular Bio	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Crookston	BIOL 3464 Mammalogy	Consumable matls	Flat	\$78.00	\$78.00	0.00%
Crookston	BIOL 3466 Ornithology	Consumable matls	Flat	\$43.00	\$43.00	0.00%
Crookston	CA 2190 Topics in Computer Applicatns	Consumable matls	Per Cr	\$75.00	\$75.00	0.00%
Crookston	CHEM 1001 Intro Chem, 1021/1022 Chem Principles I/II, 1401 Elem BioChem	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Crookston	CHEM 2310/2311 Elem Organic Chem Lab I/II	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Crookston	CHEM 3022 Analytical Chem/Spectroscopy	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 3410 Lrning Envrn Infants/Toddler	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Crookston	ECE 4700/4702 Dev Approp Preprimary Educ I/II	Consumable matls	Flat	\$17.50	\$17.50	0.00%
Crookston	ED 3000 Practicum: Cultural Immersion	Trans/field trip	Flat	\$75.00	\$75.00	0.00%
Crookston	EQSC 3403 Equine Exercise Physiology	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
Crookston	GBUS 3190 Topics in Business	Trans/field trip	Flat	\$4,700.00	\$4,700.00	0.00%
Crookston	GEOL 1001 Introductory Geology	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Crookston	GNAG 3203 Ag Products & Process, 3204 Intrntl Ag Prod, Proc & Mktg	Trans/field trip	Flat	\$3,500.00	\$3,500.00	0.00%
Crookston	GNED 3000 Global Seminar	Trans/field trip	Flat	\$4,300.00	\$4,300.00	0.00%
Crookston	HLTH 1062 First Aid/CPR	Demand for service	Flat	\$6.00	\$6.00	0.00%
Crookston	HORT 1021 Woody Plant Matrls	Trans/field trip	Flat	\$30.00	\$30.00	0.00%
Crookston	HORT 1092 Floral Design	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Crookston	HORT 1093 Adv Floral Dsgn/Floral Oper	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Crookston	HORT 3036 Plant Propagation	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Crookston	HRI 1111 Intro to Foods	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Crookston	MUS 1041 Priv Music Instr, 3041 Private Instruction	Demand for service	Flat	\$25.00	\$25.00	0.00%
Crookston	NATR 1244 Elements of Forestry	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Crookston	NATR 1663 Principles of Fisheries Mgmt, 2573 Entomology	Consumable matls	Flat	\$32.00	\$32.00	0.00%
Crookston	NATR 3203 Park/Rec Mgmt	Trans/field trip	Flat	\$18.00	\$18.00	0.00%
Crookston	NATR 3374 Ecology	Consumable matls	Flat	\$12.00	\$12.00	0.00%
Crookston	NATR 3464 Mammalogy	Consumable matls	Flat	\$78.00	\$78.00	0.00%
Crookston	NATR 3466 Ornithology	Consumable matls	Flat	\$43.00	\$43.00	0.00%
Crookston	NATR 3654 Wildlife Ecol/Mgmt	Consumable matls	Flat	\$24.00	\$24.00	0.00%
Crookston	PHYS 1012 Intro Physics, 1101/1102 Intro College Phys I/II	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Crookston	PIM 2573 Entomology	Consumable matls	Flat	\$32.00	\$32.00	0.00%
<u>Duluth</u>						
Duluth	MED 6505 Applied Anatomy	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Duluth	MED 6566 Cardiovasc Syst, 6728 Respir Syst	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Duluth	Various courses - Music Recital Course Fee for Undergraduate Music Majors	Demand for service	Flat	New Fee	\$150.00	New Fee
Duluth	Various courses - Music Half Recital Course Fee for Undergraduate Music Majors	Demand for service	Flat	New Fee	\$75.00	New Fee
Duluth	Various courses - Music Graduate Recital Course Fee for Music Majors	Demand for service	Flat	New Fee	\$200.00	New Fee
Duluth	Various courses - CEHSP Background Check Course Fee	Demand for service	Flat	\$33.00	\$33.00	0.00%
Duluth	Various courses - PE Rock Climbing Course Fee	Demand for service	Flat	\$60.00	\$61.00	1.67%
Duluth	Various courses - PE Kayaking Course Fee	Demand for service	Flat	\$70.00	\$71.50	2.14%
Duluth	Various courses - Geological Sciences Course Fee	Trans/field trip	Flat	\$46.23	\$40.00	-13.48%
Duluth	Various courses - Alpine Skiing Course Fee	Demand for service	Flat	\$100.58	\$103.00	2.41%
Duluth	Various courses - Canoe Course Fee	Demand for service	Flat	\$25.33	\$26.00	2.65%
Duluth	Various courses - Cross Country Skiing Course Fee	Demand for service	Flat	\$40.58	\$41.50	2.27%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
Duluth	Various courses - IEO Application Fee	Demand for service	Flat	\$50.00	\$50.00	0.00%
Duluth	Various courses - Civil Engineering Lab Fee	Consumable matls	Flat	New Fee	\$60.00	New Fee
Duluth	Various courses - Chemical Engineering Lab Fee	Consumable matls	Flat	\$70.17	\$60.00	-14.49%
Duluth	Various courses - Mechanical & Industrial Engineering Lab Fee	Consumable matls	Flat	\$70.17	\$40.00	-43.00%
Duluth	Various courses - Electrical & Computer Engineering Lab Fee	Consumable matls	Flat	New Fee	\$45.00	New Fee
Duluth	Various courses - Chemistry/Biochemistry Lab Fee	Consumable matls	Flat	\$55.00	\$56.00	1.82%
Duluth	Various courses - Biology lab fee	Consumable matls	Flat	\$82.50	\$84.00	1.82%
Duluth	Various courses - Applied Music Lesson fee-non-music majors	Demand for service	Flat	\$300.00	\$306.00	2.00%
Duluth	Various courses - Applied Music-flat fee for music majors	Demand for service	Flat	\$190.00	\$193.00	1.58%
Duluth	Various courses - Applied Music Lesson fee- music majors-additional per credit	Demand for service	Per Cr	\$55.00	\$56.00	1.82%
Duluth	Various courses - Use of locker room/towel fee	Demand for service	Flat	\$8.12	\$8.25	1.60%
Duluth	Various courses - Computer Full Lab Access Fee	Demand for service	Flat	\$70.17	\$71.75	2.25%
Duluth	Various courses - Computer Network Access Fee	Demand for service	Per Cr	\$5.73	\$6.00	4.71%
Duluth	Various courses - CITS Email Access Fee	Demand for service	Flat	\$5.73	\$6.00	4.71%
Duluth	Various courses - Recreation Course Fee	Demand for service	Flat	\$39.07	\$40.00	2.38%
Duluth	BIOL 4764 Mammalogy	Trans/field trip	Flat	New Fee	\$25.00	New Fee
Duluth	CC 3117 Functional Anatomy, Sport Inj	Consumable matls	Flat	\$15.91	\$16.25	2.14%
Duluth	COMM 2929 Intercultural Comm	Trans/field trip	Flat	\$80.00	\$80.00	0.00%
Duluth	CSD 5091 Independent Study	Trans/field trip	Flat	\$300.00	\$300.00	0.00%
Duluth	EDUC 4993 Special Area Project	Trans/field trip	Flat	\$300.00	\$300.00	0.00%
Duluth	ENED 3310 Outdoor Leadership Field Exper	Demand for service	Flat	\$273.19	\$278.00	1.76%
Duluth	ENED 3331 Org Environment Educ Centers	Demand for service	Flat	\$26.52	\$27.00	1.81%
Duluth	ENED 4163 Outdoor Education Methods	Demand for service	Flat	\$77.61	\$79.00	1.79%
Duluth	ENED 4410 Ropes Course Management	Demand for service	Flat	\$179.07	\$182.00	1.64%
Duluth	ENED 4601 Wilderness Philosophy	Trans/field trip	Flat	\$16.40	\$16.75	2.13%
Duluth	ENED 5163 Outdoor Education Methods	Trans/field trip	Flat	\$77.61	\$79.25	2.11%
Duluth	ENED 5343 Adv Field Interpretive Tech	Trans/field trip	Flat	\$337.65	\$345.00	2.18%
Duluth	ENED 5495 EnEd Special Topics:	Trans/field trip	Flat	\$360.50	\$368.00	2.08%
Duluth	FST 1120 Foreign Study Experience	Demand for service	Flat	\$38.00	\$30.00	-21.05%
Duluth	GEOG 4451 Geography of Soils	Trans/field trip	Flat	\$87.55	\$89.50	2.23%
Duluth	GEOG 5612 Field Techniques	Trans/field trip	Flat	New Fee	\$180.00	New Fee
Duluth	LIM 5004 Field Limnology	Trans/field trip	Flat	\$55.00	\$56.00	1.82%
Duluth	MU 8302 Grad Sec Instr	Demand for service	Flat	\$300.00	\$306.00	2.00%
Duluth	PE 1414 Bowling	Demand for service	Flat	\$55.70	\$56.75	1.89%
Duluth	PE 1506 Sailing	Demand for service	Flat	\$81.05	\$82.75	2.10%
Duluth	REC 2300 Rec Prog	Consumable matls	Flat	\$16.40	\$16.75	2.13%
Duluth	SOC 3841 Urban Justice Tour	Trans/field trip	Flat	\$400.00	\$408.00	2.00%
Duluth	SPED 4204/5204 Assessment in the Classroom	Demand for service	Flat	\$28.98	\$29.50	1.79%

Morris

Morris	Various courses - Studio Art Materials Fee	Consumable matls	Flat	\$75.00	\$75.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable matls	Flat	\$15.00	\$15.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable matls	Per Cr	\$25.00	\$25.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Morris	Various courses - Studio Art Materials Fee	Consumable matls	Flat	\$55.00	\$55.00	0.00%
Morris	Various courses - Private Music Lesson Fee	Demand for service	Flat	\$350.00	\$350.00	0.00%
Morris	ARTS 3014 Media Studies: Fabric as Form	Consumable matls	Flat	\$55.00	\$55.00	0.00%
Morris	ELED 4112 Prac IV: Exp Elem School	Trans/field trip	Flat	\$350.00	\$350.00	0.00%
Morris	MUS 1300 UMM Symphonic Winds	Trans/field trip	Flat	\$75.00	\$75.00	0.00%
Morris	MUS 1320 Concert Choir	Trans/field trip	Flat	\$60.00	\$60.00	0.00%

Rochester

Rochester	Various courses - Biochemistry course fee	Consumable matls	Flat	New Fee	\$55.00	New Fee
Rochester	Various courses - BSHS Anatomy & Physiology Course Fee	Consumable matls	Flat	New Fee	\$30.00	New Fee
Rochester	Various courses - BSHS Chemistry Course Fee	Consumable matls	Flat	\$80.00	\$80.00	0.00%
Rochester	Various courses - BSHS Biology Course Fee	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Rochester	BIOL 2311 Integrative Biology	Demand for service	Flat	New Fee	\$37.50	New Fee
Rochester	BIOL 2332 Anatomy and Physiology II	Demand for service	Flat	New Fee	\$150.00	New Fee

Twin Cities

Academic Health Center	CSPH 3201 Mindfulness/Stress Reduction	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Academic Health Center	CSPH 5000 Explore Comp Ther/Heal Prac	Trans/field trip	Flat	New Fee	\$1,000.00	New Fee
Academic Health Center	CSPH 5111 Ways of Thinking about Health	Trans/field trip	Flat	\$2,200.00	\$2,200.00	0.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
Academic Health Center	CSPH 5331 Shamanism & Shamanic Healing	Demand for service	Flat	\$200.00	\$300.00	50.00%
Academic Health Center	CSPH 5405 Plants in Human Affairs	Trans/field trip	Flat	\$2,200.00	\$2,500.00	13.64%
Academic Health Center	CSPH 5522 Therapeutic Horticulture	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Academic Health Center	CSPH 5523 Appl Therapeutic Horticulture	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Academic Health Center	CSPH 5535 Reiki Healing, 5536 Advanced Reiki Healing	Trans/field trip	Flat	New Fee	\$1,000.00	New Fee
Academic Health Center	CSPH 5701/5702 Health Coaching I/II, 5703 Adv Hlth Coach Practicum, 5705 Hlth Coach Internship	Demand for service	Flat	\$300.00	\$300.00	0.00%
College of Design	Various courses - Blanket fee for ADES Studio Classes	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Design	ADES 1221 Apparel Assembly	Consumable matls	Flat	\$40.00	\$40.00	0.00%
College of Design	ADES 2213 Textile Analysis	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Design	ADES 2214 Softlines Analysis	Consumable matls	Flat	\$15.00	\$15.00	0.00%
College of Design	ADES 3217 Fashion: Trends & Comm	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Design	ADES 4215 Product Development	Consumable matls	Flat	\$30.00	\$30.00	0.00%
College of Design	ARCH 1281 Design Fundamentals I	Consumable matls	Flat	\$100.00	\$25.00	-75.00%
College of Design	ARCH 2281 Design Fundamentals II	Consumable matls	Flat	\$50.00	\$25.00	-50.00%
College of Design	ARCH 2301 Intro Arch Drawing	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Design	ARCH 3250 Design Workshop	Consumable matls	Flat	\$50.00	\$25.00	-50.00%
College of Design	ARCH 4321 Arch in Watercolor	Consumable matls	Flat	\$30.00	\$30.00	0.00%
College of Design	ARCH 4432 Modern Arch, 4434/5434 Contemp Arch, 4671/5671 Hist Prsvts, 4672/5672 Hist Bldg Consvrtn, 5515 Tech I: Matrils & Constr, 5516 Tech II: Lumin Therm Des, 5517 Tech III: Strct Sys	Trans/field trip	Flat	\$25.00	\$25.00	0.00%
College of Design	ARCH 4561 Arch and Ecology	Trans/field trip	Flat	New Fee	\$30.00	New Fee
College of Design	ARCH 5101 Architectural Design Studies	Trans/field trip	Flat	\$150.00	\$150.00	0.00%
College of Design	ARCH 5321 Arch in Watercolor	Consumable matls	Flat	\$30.00	\$30.00	0.00%
College of Design	GDES 1311 Fnd I: Dwg & Dsgn, 2311 Draw & Illust, 2345 Type 1, 4345 Adv Type	Consumable matls	Flat	\$15.00	\$15.00	0.00%
College of Design	GDES 2351 Graphic Design I	Consumable matls	Flat	\$70.00	\$70.00	0.00%
College of Design	GDES 3312 Color and Form, 4330 Surface Fabric	Consumable matls	Flat	\$75.00	\$75.00	0.00%
College of Design	GDES 4351 Photography	Consumable matls	Flat	\$40.00	\$45.00	12.50%
College of Design	GDES 4352 Bookmaking	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Design	HSG 4467W/5467 Hsg & Social Environment	Trans/field trip	Flat	New Fee	\$8.00	New Fee
College of Design	IDES 2604 ID Studio IV	Consumable matls	Flat	\$40.00	\$40.00	0.00%
College of Design	LA 2301 Advanced Representation, 3413/5413 Intro LA History, 3501 Env Des: Biol/Phys Context, 5204 Metro Landscape Ecology	Consumable matls	Flat	\$50.00	\$10.00	-80.00%
College of Design	LA 3002 Informants of Creating Space	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
College of Design	LA 3004 Regional Land Planning	Trans/field trip	Flat	New Fee	\$10.00	New Fee
College of Design	LA 5202 Landscape Analysis Workshop	Trans/field trip	Flat	\$575.00	\$575.00	0.00%
College of Design	LA 5203 Ecological Design	Trans/field trip	Flat	\$120.00	\$130.00	8.33%
College of Design	LA 8201 Land & Dwelling	Trans/field trip	Flat	\$300.00	\$320.00	6.67%
College of Design	LA 8203 Make Regl Lands Space	Trans/field trip	Flat	\$300.00	\$300.00	0.00%
College of Design	LA 8205 Urban Form Options	Trans/field trip	Flat	\$150.00	\$320.00	113.33%
College of Design	LA 8404 Dir Studies LA Dsgn	Trans/field trip	Flat	\$300.00	\$320.00	6.67%
College of Design	LA 8574 Storm Water Mngmt	Consumable matls	Flat	\$100.00	\$100.00	0.00%
College of Design	RM 3170 Topics in Retail Merchandising	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Biological Sciences	Various courses - CBS Lab Consumables Fee	Consumable matls	Flat	\$87.25	\$87.25	0.00%
Col of Biological Sciences	Various courses - CBS Recreation Fee	Demand for service	Flat	\$8.25	\$8.25	0.00%
Col of Biological Sciences	BIOL 1020 Biology Colloquium	Trans/field trip	Flat	\$5.00	\$5.00	0.00%
Col of Biological Sciences	BIOL 1805 Nature of Life	Trans/field trip	Flat	\$250.00	\$250.00	0.00%
Col of Biological Sciences	BIOL 2002/2002H Foundations of Biology I, 2003 Fndns of Biology II	Demand for service	Flat	\$25.00	\$25.00	0.00%
Col of Biological Sciences	BIOL 3700 Undergraduate Seminar	Consumable matls	Flat	\$87.25	\$87.25	0.00%
Col of Biological Sciences	GCD 6103 Human Histology	Demand for service	Flat	\$50.00	\$50.00	0.00%
Col of Biological Sciences	PBIO 4321 Minnesota Flora	Trans/field trip	Flat	\$15.50	\$15.50	0.00%
Col of Biological Sciences	PBIO 4511 Flowering Plant Diversity	Trans/field trip	Flat	\$23.50	\$23.50	0.00%
College of Ed/Human Dev	Various courses - CEHD PPG Partnerships	Demand for service	Flat	\$40.00	\$40.00	0.00%
College of Ed/Human Dev	Various courses - CEHD PPG Partnerships	Demand for service	Flat	\$50.00	\$30.00	-40.00%
College of Ed/Human Dev	EDPA 5396 Field Exper in PK-12 Admin	Demand for service	Per Cr	\$40.00	\$40.00	0.00%
College of Ed/Human Dev	EPSY 5614 Fndns-SpEd II	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	EPSY 8403 Soc/CultCont:CounSk	Demand for service	Flat	\$57.00	\$57.00	0.00%
College of Ed/Human Dev	EPSY 8405 CareerDev:Thry,Skills,Cnslng	Demand for service	Flat	\$42.00	\$48.00	14.29%
College of Ed/Human Dev	EPSY 8413 Personality Assess	Demand for service	Flat	\$60.00	\$125.00	108.33%
College of Ed/Human Dev	EPSY 8503/8504 Couns Prac I/II	Consumable matls	Flat	\$4.00	\$4.00	0.00%
College of Ed/Human Dev	KIN 3027 Human Anatomy for Kin Students	Demand for service	Flat	\$30.00	\$30.00	0.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
College of Ed/Human Dev	KIN 3112 Introduction to Biomechanics	Consumable matls	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	KIN 3114 Prev/Care: Athletic Injuries	Consumable matls	Flat	New Fee	\$7.00	New Fee
College of Ed/Human Dev	KIN 3178 Tennis Coaching Theory and Dev	Consumable matls	Flat	New Fee	\$8.00	New Fee
College of Ed/Human Dev	KIN 3327 Tchng PE Elem Sch	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	KIN 3385 Human Physiology	Consumable matls	Flat	\$30.00	\$30.00	0.00%
College of Ed/Human Dev	KIN 4385 Exercise Physiology	Demand for service	Flat	\$110.00	\$110.00	0.00%
College of Ed/Human Dev	KIN 4981 Understanding Kin Research, 5435 Exercise Science Laboratory	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	KIN 5485 Advanced Exercise Testing	Consumable matls	Flat	\$60.00	\$60.00	0.00%
College of Ed/Human Dev	KIN 6596/6597/6598 Clinical Exp I/II/III: Phys Ed	Consumable matls	Flat	\$8.00	\$8.00	0.00%
College of Ed/Human Dev	PE 1004 Diving	Demand for service	Flat	\$18.00	\$18.00	0.00%
College of Ed/Human Dev	PE 1007 Beg. Swimming	Demand for service	Flat	\$18.00	\$25.00	38.89%
College of Ed/Human Dev	PE 1012 Beginning Running	Demand for service	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	PE 1014 Cond.	Consumable matls	Flat	\$2.00	\$2.00	0.00%
College of Ed/Human Dev	PE 1014 Cond.	Demand for service	Flat	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	PE 1022 Whitewater Kayaking	Trans/field trip	Flat	\$100.00	\$100.00	0.00%
College of Ed/Human Dev	PE 1029 Handball, 1129 Int Handball	Consumable matls	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	PE 1032 Badminton	Demand for service	Flat	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	PE 1034 Judo, 1035 Karate, 1135 Int Karate, 1046 Tae Kwon Do, 1146 Int Tae Kwan Do	Consumable matls	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	PE 1036 RacB	Demand for service	Flat	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	PE 1036 RacB	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	PE 1037 Sq Rac	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	PE 1037 Sq Rac	Demand for service	Flat	\$10.00	\$5.00	-50.00%
College of Ed/Human Dev	PE 1038 Beg Tn	Demand for service	Flat	\$4.00	\$5.00	25.00%
College of Ed/Human Dev	PE 1042 Orienteering	Demand for service	Flat	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	PE 1043 Begin Horse Riding	Consumable matls	Flat	\$125.00	\$125.00	0.00%
College of Ed/Human Dev	PE 1045 Rock Climbing	Consumable matls	Flat	\$25.00	\$25.00	0.00%
College of Ed/Human Dev	PE 1047 Backpacking	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	PE 1047 Backpacking	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
College of Ed/Human Dev	PE 1048 Bowling	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	PE 1055 Golf	Demand for service	Flat	\$8.00	\$8.00	0.00%
College of Ed/Human Dev	PE 1057 Beginning Skiing, 1058 Snowboarding, 1157 Int Skiing	Demand for service	Flat	\$110.00	\$110.00	0.00%
College of Ed/Human Dev	PE 1031 Sabre Fencing, 1033 Foil Fencing, 1059 Track and Field, 1067 Basketball, 1071 Beg Cricket, 1072 Soccer, 1074 Beg Volleyball, 1133 Int Foil Fencing, 1174 Int Volleyball	Consumable matls	Flat	\$2.00	\$2.00	0.00%
College of Ed/Human Dev	PE 1073 Softball	Consumable matls	Flat	\$4.00	\$4.00	0.00%
College of Ed/Human Dev	PE 1076 Flag Football, 1078 Ultimate Disc, 1079 Rugby, 1082 Broomball	Consumable matls	Flat	New Fee	\$5.00	New Fee
College of Ed/Human Dev	PE 1077 Lacrosse	Consumable matls	Flat	New Fee	\$10.00	New Fee
College of Ed/Human Dev	PE 1107 Int. Swimming	Demand for service	Flat	\$20.00	\$20.00	0.00%
College of Ed/Human Dev	PE 1136 Int. Racquetball	Consumable matls	Flat	\$5.00	\$10.00	100.00%
College of Ed/Human Dev	PE 1137 Intermediate Squash	Consumable matls	Flat	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	PE 1137 Intermediate Squash	Demand for service	Flat	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	PE 1138 Intermediate Tennis	Demand for service	Flat	\$4.00	\$4.00	0.00%
College of Ed/Human Dev	PE 1154 Figure Skating	Consumable matls	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	PE 1205 Scuba	Demand for service	Flat	\$108.00	\$108.00	0.00%
College of Ed/Human Dev	PE 1262 Marathon Training	Demand for service	Flat	\$200.00	\$40.00	-80.00%
College of Ed/Human Dev	PE 1305 Scuba Stress Rescue & Acc Mgmt	Demand for service	Flat	\$95.00	\$108.00	13.68%
College of Ed/Human Dev	PE 1306 Lifeguard Training	Demand for service	Flat	\$20.00	\$20.00	0.00%
College of Ed/Human Dev	PE 1411 Water Safety Instructor	Demand for service	Flat	\$25.00	\$25.00	0.00%
College of Ed/Human Dev	PSTL 722 Introductory Algebra (Cmpr.), 732 Intermed Algebra (Cmpr.)	Consumable matls	Flat	\$80.00	\$80.00	0.00%
College of Ed/Human Dev	PSTL 1112 Nature in the City	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
College of Ed/Human Dev	PSTL 1133 Nature Study	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
College of Ed/Human Dev	PSTL 1135 Human Anatomy and Physiology	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Ed/Human Dev	PSTL 1312 Creating Identity: Art	Consumable matls	Flat	New Fee	\$20.00	New Fee
College of Ed/Human Dev	PSTL 1485 Photography	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	REC 1501 Orient/Leis. & Rec.	Demand for service	Flat	\$16.00	\$16.00	0.00%
College of Ed/Human Dev	REC 5301 Wilderness and Adventure Educ	Trans/field trip	Flat	\$35.00	\$35.00	0.00%
College of Ed/Human Dev	REC 5311 Prog Outdr Env Ed	Trans/field trip	Flat	\$15.00	\$15.00	0.00%
College of Ed/Human Dev	SW 4501 SrSemSocJustice	Trans/field trip	Flat	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	SW 8010/8020 Field Practicum I/II, 8030 Adv Stand Practicum, 8041 Specialized Field Placement	Demand for service	Per Cr	\$15.00	\$15.00	0.00%
College of Ed/Human Dev	YOST 2241 Experiential Lrng	Demand for service	Flat	\$20.00	\$20.00	0.00%
College of Ed/Human Dev	YOST 4196 Youthwork Internship	Trans/field trip	Flat	\$25.00	\$25.00	0.00%
College of Ed/Human Dev	YOST 4314 Theatre Activities	Consumable matls	Flat	\$25.00	\$25.00	0.00%
College of Ed/Human Dev	YOST 4316 Media & Youth	Consumable matls	Flat	New Fee	\$10.00	New Fee

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College of Ed/Human Dev	YOST 5314 Theatre Activities	Demand for service	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Dept of Art course fee - Ceramics	Consumable mats	Flat	\$160.00	\$160.00	0.00%
College of Liberal Arts	Various courses - Department of Art Crs Fee- Draw & Paint	Consumable mats	Flat	\$15.00	\$15.00	0.00%
College of Liberal Arts	Various courses - Department of Art Course Fee- Painting	Consumable mats	Flat	\$30.00	\$30.00	0.00%
College of Liberal Arts	Various courses - Department of Art Course Fee- Drawing/Painting	Consumable mats	Flat	\$35.00	\$35.00	0.00%
College of Liberal Arts	Various courses - Department of Art Life Drawing Fee	Consumable mats	Flat	\$95.00	\$95.00	0.00%
College of Liberal Arts	Various courses - Department of Art Interpreting the Site Fee	Trans/field trip	Flat	\$110.00	\$110.00	0.00%
College of Liberal Arts	Various courses - Department of Art Course Fee- Sculpture Spatial Problems fee	Consumable mats	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Department of Art Course Fee- Performance Art	Consumable mats	Flat	\$60.00	\$60.00	0.00%
College of Liberal Arts	Various courses - Department of Art Course Fee- Sculpture Materials Fee	Consumable mats	Flat	\$85.00	\$85.00	0.00%
College of Liberal Arts	Various courses - Department of Art Foundry materials fee	Consumable mats	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Dept of Art Foundry Invoice	Consumable mats	Flat	\$50.00	\$50.00	0.00%
College of Liberal Arts	Various courses - Department of Art Foundry Materials Fee	Consumable mats	Flat	\$200.00	\$200.00	0.00%
College of Liberal Arts	Various courses - Department of Art Book Arts Materials Fee	Consumable mats	Flat	\$40.00	\$40.00	0.00%
College of Liberal Arts	Various courses - Department of Art Papermaking Materials Fee	Consumable mats	Flat	\$50.00	\$50.00	0.00%
College of Liberal Arts	Various courses - Department of Art Printmaking 3444/5444/5990/8990 fee	Consumable mats	Per Cr	\$75.00	\$75.00	0.00%
College of Liberal Arts	Various courses - Department of Art Printmaking materials fee	Consumable mats	Flat	\$100.00	\$100.00	0.00%
College of Liberal Arts	Various courses - Department of Art Electronic Media Materials fee	Consumable mats	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Department of Art Electronic Media materials fee	Consumable mats	Flat	\$50.00	\$50.00	0.00%
College of Liberal Arts	Various courses - Department of Art Sound Art Materials fee	Consumable mats	Flat	\$75.00	\$75.00	0.00%
College of Liberal Arts	Various courses - Department of Art Body Electric & New Media materials fee	Consumable mats	Flat	\$100.00	\$100.00	0.00%
College of Liberal Arts	Various courses - Department of Art Photography materials fee	Consumable mats	Flat	\$40.00	\$40.00	0.00%
College of Liberal Arts	Various courses - Department of Art Photography Materials fee	Consumable mats	Flat	\$80.00	\$80.00	0.00%
College of Liberal Arts	Various courses - Department of Art Ceramics Materials fee	Consumable mats	Flat	\$140.00	\$140.00	0.00%
College of Liberal Arts	Various courses - Department of Art Sculpture 3444/5444/5990/8990 fee	Consumable mats	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Dept of Art Digital Drawing Fee	Consumable mats	Flat	\$100.00	\$100.00	0.00%
College of Liberal Arts	Various courses - Applied Music Fee-Majors	Demand for service	Per Cr	\$55.00	\$55.00	0.00%
College of Liberal Arts	Various courses - Applied Music Fee-Secondary	Demand for service	Per Cr	\$75.00	\$75.00	0.00%
College of Liberal Arts	Various courses - Applied Music Fee-Electives	Demand for service	Per Cr	\$155.00	\$160.00	3.23%
College of Liberal Arts	Various courses - Music Course Fee-Piano	Demand for service	Flat	\$45.00	\$45.00	0.00%
College of Liberal Arts	Various courses - Ensemble Fee	Consumable mats	Flat	\$22.50	\$25.00	11.11%
College of Liberal Arts	Various courses - Music Course Fee-MUED	Consumable mats	Flat	\$50.00	\$50.00	0.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee-Modern, Ballet, Arabic, Flamenco Dance	Demand for service	Flat	\$60.00	\$60.00	0.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee-Tap Courses	Demand for service	Flat	\$25.00	\$35.00	40.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee-Jazz Courses	Demand for service	Flat	\$35.00	\$35.00	0.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee - African Dance & Topics	Demand for service	Flat	\$65.00	\$65.00	0.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee-Topics in Dance	Demand for service	Flat	\$70.00	\$70.00	0.00%
College of Liberal Arts	Various courses - Dance Accompanist Fee - Topics in Dance	Demand for service	Flat	\$30.00	\$35.00	16.67%
College of Liberal Arts	Various courses - Blanket Fee-Dance Accompanist-Dnce Modern Dance	Demand for service	Flat	\$65.00	\$70.00	7.69%
College of Liberal Arts	Various courses - Theatre Arts Course Fee- Stage Materials	Consumable mats	Flat	\$60.00	\$75.00	25.00%
College of Liberal Arts	Various courses - Blanket Fee Theatre Arts Accompanist for Musical Theatre	Demand for service	Flat	New Fee	\$70.00	New Fee
College of Liberal Arts	Various courses - GEOG 1973/3973 Copyright Fee	Consumable mats	Flat	\$5.00	\$5.00	0.00%
College of Liberal Arts	Various courses - SLHS-Audiology Course Fee	Consumable mats	Flat	\$15.00	\$15.00	0.00%
College of Liberal Arts	Various courses - SLHS Clinical Ed Course Fee	Consumable mats	Per Cr	\$15.00	\$15.00	0.00%
College of Liberal Arts	Various courses - Journalism/Mass Comm-Basic Lab Fee	Consumable mats	Flat	\$9.00	\$9.00	0.00%
College of Liberal Arts	Various courses - Journalism/Mass Comm-Printing Lab Fee	Consumable mats	Flat	\$22.00	\$22.00	0.00%
College of Liberal Arts	Various courses - Journalism/Mass Comm-Digital Lab Fee	Consumable mats	Flat	\$28.00	\$28.00	0.00%
College of Liberal Arts	Various courses - Anthropology Course Fee	Consumable mats	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	Various courses - Anthropology Course Fee-Archeology	Consumable mats	Flat	\$60.00	\$60.00	0.00%
College of Liberal Arts	Various courses - Anthropology Human Evolution Lab Fee	Consumable mats	Flat	\$74.00	\$74.00	0.00%
College of Liberal Arts	ARTS 1001 Concepts in Visual Art	Consumable mats	Flat	\$15.00	\$15.00	0.00%

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College of Liberal Arts	ARTS 1301 Sculpture	Consumable matls	Flat	\$90.00	\$90.00	0.00%
College of Liberal Arts	ARTS 1501 Printmaking: Intaglio, Lithogr	Consumable matls	Flat	\$75.00	\$75.00	0.00%
College of Liberal Arts	ARTS 1702 Digital Photography	Consumable matls	Flat	\$60.00	\$60.00	0.00%
College of Liberal Arts	ARTS 1801 Ceramics	Consumable matls	Flat	\$110.00	\$110.00	0.00%
College of Liberal Arts	ARTS 1905 Freshman Seminar	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
College of Liberal Arts	ARTS 3444 Major Project - Photography	Consumable matls	Flat	\$60.00	\$60.00	0.00%
College of Liberal Arts	ARTS 3444 Major Project - Ceramics	Consumable matls	Per Cr	\$60.00	\$60.00	0.00%
College of Liberal Arts	ARTS 3444 Major Project - Exhibition	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Liberal Arts	ARTS 3803 Ceramics: Mold Making	Consumable matls	Flat	\$170.00	\$170.00	0.00%
College of Liberal Arts	ARTS 5400 Concepts & Practice	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Liberal Arts	ARTS 5405 Visual Narrative Structures	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Liberal Arts	ARTS 5441 Professnl Practices	Consumable matls	Flat	\$35.00	\$35.00	0.00%
College of Liberal Arts	ARTS 5444 B.F.A. Exhibition	Consumable matls	Flat	\$40.00	\$40.00	0.00%
College of Liberal Arts	ARTS 5490 Workshop in Art - NYC Deposit	Trans/field trip	Flat	\$300.00	\$300.00	0.00%
College of Liberal Arts	ARTS 5490 Workshop in Art	Consumable matls	Flat	\$75.00	\$75.00	0.00%
College of Liberal Arts	ARTS 5821 Ceramic Materials Analysis	Consumable matls	Flat	\$90.00	\$90.00	0.00%
College of Liberal Arts	ARTS 5830 Adv Ceramics: Mold Makng	Consumable matls	Flat	\$180.00	\$180.00	0.00%
College of Liberal Arts	ARTS 5990 Independent Study - Ceramics	Consumable matls	Flat	\$160.00	\$160.00	0.00%
College of Liberal Arts	ARTS 5990 Independent Study - Photography	Consumable matls	Flat	\$80.00	\$80.00	0.00%
College of Liberal Arts	ARTS 5990 Independent Study - Metalcasting	Consumable matls	Flat	\$50.00	\$50.00	0.00%
College of Liberal Arts	ARTS 8500 Printmaking	Consumable matls	Flat	\$125.00	\$125.00	0.00%
College of Liberal Arts	ARTS 8700 Photography	Consumable matls	Flat	\$100.00	\$100.00	0.00%
College of Liberal Arts	ARTS 8800 Ceramics	Consumable matls	Flat	\$250.00	\$250.00	0.00%
College of Liberal Arts	ARTS 8990 MFA Creative Thesis - Photography	Consumable matls	Flat	\$100.00	\$100.00	0.00%
College of Liberal Arts	ARTS 8990 MFA Creative Thesis - Ceramics	Consumable matls	Per Cr	\$80.00	\$80.00	0.00%
College of Liberal Arts	COMM 3201 Electronic Med Prod	Consumable matls	Flat	\$5.00	\$5.00	0.00%
College of Liberal Arts	COMM 3204 Adv Electronic Media Prod	Consumable matls	Flat	\$10.00	\$10.00	0.00%
College of Liberal Arts	CSCL 5411 Avant-Garde Cinema	Demand for service	Flat	New Fee	\$75.00	New Fee
College of Liberal Arts	CSCL 5910 Topics CSCL	Demand for service	Flat	New Fee	\$50.00	New Fee
College of Liberal Arts	DNCE 3701 Summer Dance Intensive	Demand for service	Flat	New Fee	\$70.00	New Fee
College of Liberal Arts	ID 1201 Major & Career Exploration	Consumable matls	Flat	\$30.00	\$30.00	0.00%
College of Liberal Arts	ID 3201 Career Plan	Consumable matls	Flat	\$40.00	\$40.00	0.00%
College of Liberal Arts	MUED 5011 Music in Elem Class	Consumable matls	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	SPAN 3401 Latino Immigration/Comm Servc	Demand for service	Flat	\$25.00	\$25.00	0.00%
College of Liberal Arts	TH 1101W Intro to Theatre - Fall	Trans/field trip	Flat	\$10.00	\$10.00	0.00%
College of Liberal Arts	TH 1101W Intro to Theatre - Spring	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
College of Liberal Arts	TH 1911W Entertainment w/ Attitude	Trans/field trip	Flat	\$125.00	\$125.00	0.00%
College of Liberal Arts	TH 4322 Acting for Camera	Consumable matls	Flat	\$20.00	\$20.00	0.00%
College of Liberal Arts	TH 4380 Creative Collaboration	Consumable matls	Flat	\$25.00	\$35.00	40.00%
College of Liberal Arts	TH 4532 Makeup for Actor	Consumable matls	Flat	\$75.00	\$75.00	0.00%
College of Liberal Arts	TH 5355 Puppetry in Theatre	Consumable matls	Flat	\$45.00	\$45.00	0.00%
College of Liberal Arts	URBS 3751 Urban Environment	Trans/field trip	Flat	\$5.00	\$5.00	0.00%
College of Liberal Arts	WRIT 4501 Usability Testing	Demand for service	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - FR Ecology of Managed Systems	Trans/field trip	Flat	New Fee	\$45.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	Various courses - FR 3471 / 5471 Forest Plng and Mgmt	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Plant Pathology Course Fee	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - Wetland Soils	Trans/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - ANSC Transportation / Lab fee	Trans/field trip	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Various courses - BBE 4403 / BBE 5403 Bioproducts & Biosystems Eng	Consumable matls	Flat	New Fee	\$20.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	Various courses - CFAN 3500 / 5500 -- International Studies Travel Costs	Trans/field trip	Flat	New Fee	\$3,500.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	AGRO 1101 Bio of Plant System	Consumable matls	Flat	\$46.50	\$46.50	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 1103 Crops, Environment & Society	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 1660 First-Year Colloquium	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 3131/5131 Organic Farm, Plan, Grow, Mrkt	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 3660 Plant Genetic Resources	Consumable matls	Flat	\$20.00	\$25.00	25.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 4005 App Crop Phys & Dev	Consumable matls	Flat	\$45.00	\$45.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 4401 Plant Genetics & Breeding	Consumable matls	Flat	New Fee	\$20.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	AGRO 4603 Field Crop Scout & Prob Diag	Trans/field trip	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	AGRO 5999 Special Topics in Agronomy	Trans/field trip	Flat	New Fee	\$50.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ANSC 1001 Orientation to Animal Science	Trans/field trip	Flat	\$20.00	\$25.00	25.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 2012 Livestock & Carcass Evaluation	Consumable matls	Flat	New Fee	\$35.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ANSC 2055 Horse Health Management	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 3052 Equine Anatomy & Exercise Phys	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 3302 Human & Animal Physiology Lab	Consumable matls	Flat	New Fee	\$25.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ANSC 4404 Applied Dairy Nutrition	Demand for service	Flat	\$35.00	\$35.00	0.00%

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Col of Food/Ag/Nat Rsrc Sci	ANSC 4602 Sheep Production Systems Mgmt	Trans/field trip	Flat	New Fee	\$50.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ANSC 4603 Beef Production Sys Mgmt, 4613 Adv Beef Prod Sys Mgmt	Trans/field trip	Flat	\$100.00	\$100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ANSC 8131 Mol Biol Tech	Consumable matls	Flat	\$200.00	\$250.00	25.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 1001 Bioprd & Biosys Eng Orient	Trans/field trip	Flat	\$55.00	\$60.00	9.09%
Col of Food/Ag/Nat Rsrc Sci	BBE 3001 Mechanics & Structl Design, 3101 Stats/Structrs for Const Mgmt	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 3013 Engr Prin Cell Proc	Consumable matls	Flat	\$100.00	\$100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 3023 Ecological Eng Principles	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4402 Bio-based Prods Eng Lab I	Consumable matls	Flat	New Fee	\$25.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	BBE 4407/4412W Bio-based Prod Mfg & Apps I/II	Consumable matls	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4533 Agr Waste Mgmt Engr	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	BBE 4744 Engr Prin for Biol Scientists	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 3005 Insect Biology	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ENT 3281 Veterinary Entomology	Consumable matls	Flat	New Fee	\$50.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ENT 4251 Forest/Shade Tree Entomology	Consumable matls	Flat	New Fee	\$15.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	ENT 5361 Aquatic Insects	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 1001 Freshmen Orientation to ESPM	Trans/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 1011 Issues in the Environment	Trans/field trip	Flat	\$15.00	\$15.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 3111/5111 Hydro & Water Qual Fld Mthds	Trans/field trip	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 3221 Soil Conserv. & Land-Use Mngmt, 3703/5703 Agroforestry in Watershed Mgmt,	Trans/field trip	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	ESPM 4041W Prob Solvng for Environ Change	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 1001 Orientation/Information System	Trans/field trip	Flat	\$55.00	\$65.00	18.18%
Col of Food/Ag/Nat Rsrc Sci	FR 2101 Identifying Forest Plants	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecolgy	Demand for service	Flat	\$739.98	\$739.98	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecolgy	Trans/field trip	Flat	\$125.00	\$125.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 2104 Measuring Forest Resources	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3104/5104 Forest Ecology	Trans/field trip	Flat	\$70.00	\$70.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3203/5203 Forest Fire & Disturbance Ecol	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 3612/5612 Silvi&Timbr Hrvstg Pracs in MN	Trans/field trip	Flat	\$175.00	\$175.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Demand for service	Flat	\$699.48	\$699.48	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Trans/field trip	Flat	\$155.00	\$155.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5228 Adv Assessment & Modeling	Trans/field trip	Flat	\$75.00	\$50.00	-33.33%
Col of Food/Ag/Nat Rsrc Sci	FR 5413 Mng For Ecosys:Silviculture Lab	Trans/field trip	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5611 Field Silviculture, 5621 Fld Timber Harvstg & Road Plng	Demand for service	Flat	\$65.00	\$65.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5611 Field Silviculture, 5621 Fld Timber Harvstg & Road Plng	Trans/field trip	Flat	\$60.00	\$60.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FR 5615 Fld Remote Sensing/Res Survey	Demand for service	Flat	\$70.00	\$70.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 2021 Introductory Microbiology (Replaces FSCN 1021)	Consumable matls	Flat	\$45.00	\$45.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 3102 Introduction to Food Science	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 3731 Food Svc Oper Mgmt Lab, 4122 Food Ferment & Biotech, 4312W Food Analysis	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4121 Food Microbiology	Consumable matls	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4311 Chem Reactions in Food Systems	Consumable matls	Flat	\$50.00	\$100.00	100.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4332 Food Processing Ops, 5481 Sensory Eval of Food Qual	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4343 Processing of Dairy Products	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FSCN 4345 Flavor Technology	Consumable matls	Flat	New Fee	\$40.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	FSCN 4349 Food Science Capstone, 4613 Experimental Nutrition	Consumable matls	Flat	\$100.00	\$100.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 1001 Orient in Fshrs,Wldlf,ConsBio	Trans/field trip	Flat	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 3565 FW Ecology/Mgmt: Field Trip	Trans/field trip	Flat	\$250.00	\$300.00	20.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4101 Herpetology	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4106 Imprtn Plants in FW Habitats	Demand for service	Flat	\$0.01	\$0.01	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Demand for service	Flat	\$709.98	\$709.98	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Trans/field trip	Flat	\$150.00	\$150.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	FW 5625 Wldlf Hndlng/Immobilization	Consumable matls	Flat	\$300.00	\$300.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1001 Plant Propagation	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1015 Woody & Herb Plts, 2031 Organic Food: Grow, Buy, Feed	Trans/field trip	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 1031 Vines and Wines Intro	Consumable matls	Flat	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 3005 Envir Effects on Hort Crops	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 3131/5131 Organic Farm Plan, Grow, Mkt	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 4015 Adv Woody & Herb Plt Topics, 4141W Nur Mgmt, 5071 Restor & Reclam Ecol	Trans/field trip	Flat	\$30.00	\$30.00	0.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
Col of Food/Ag/Nat Rsrc Sci	HORT 4071W App of Plant Biotech to PI Imp	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	HORT 4401 Plant Genetics & Breeding	Consumable matls	Flat	New Fee	\$20.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	HORT 5032 Org Veg Prod	Trans/field trip	Flat	New Fee	\$25.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	HORT 5052 Specialty GH Crop Prod.	Consumable matls	Flat	New Fee	\$40.00	New Fee
Col of Food/Ag/Nat Rsrc Sci	RRM 1001 Orient. & Information Systems	Trans/field trip	Flat	\$55.00	\$65.00	18.18%
Col of Food/Ag/Nat Rsrc Sci	SOIL 4511 Field Study of Soils	Trans/field trip	Flat	\$40.00	\$40.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	SOIL 5515 Soil Genesis & Landscape	Trans/field trip	Flat	\$35.00	\$35.00	0.00%
Carlson School of Mgmt	BA 4501 Carlson Funds Enterprise:Grwth, 4502 Carlson Funds Ent:Fixed, 4503 Carlson Ventures Ent, 4504 Carlson Consulting Ent, 4505 Brands Ent	Demand for service	Per Cr	\$150.00	\$150.00	0.00%
Carlson School of Mgmt	IBUS 3002 Acct 3001: International	Trans/field trip	Flat	\$3,000.00	\$3,600.00	20.00%
Carlson School of Mgmt	IBUS 3003 IDSC 3001: International	Trans/field trip	Flat	\$4,600.00	\$4,800.00	4.35%
Carlson School of Mgmt	IBUS 3010 International Business Topics	Trans/field trip	Flat	\$4,600.00	\$4,600.00	0.00%
Carlson School of Mgmt	IBUS 3021 Human Resource Management	Trans/field trip	Flat	\$4,700.00	\$4,900.00	4.26%
Carlson School of Mgmt	IBUS 4050 Mgmt of Innovation & Change	Trans/field trip	Flat	New Fee	\$4,400.00	New Fee
Carlson School of Mgmt	IBUS 4082W Brand Management	Trans/field trip	Flat	\$4,700.00	\$4,700.00	0.00%
Carlson School of Mgmt	IBUS 4090 Corporate Strategy in CEE	Trans/field trip	Flat	\$3,500.00	\$4,000.00	14.29%
Carlson School of Mgmt	IBUS 5090 Study Abroad Independent Study	Trans/field trip	Flat	\$4,600.00	\$4,600.00	0.00%
Carlson School of Mgmt	IBUS 5100 Undergraduate Semester - CIMBA	Trans/field trip	Flat	\$9,940.00	\$9,393.00	-5.50%
Carlson School of Mgmt	IBUS 5101 International Business Summer	Trans/field trip	Flat	\$876.00	\$1,000.00	14.16%
Carlson School of Mgmt	IBUS 5102 Vienna Summer Program	Trans/field trip	Flat	\$2,088.00	\$1,000.00	-52.11%
Carlson School of Mgmt	IBUS 5103 Norway Summer Program	Trans/field trip	Flat	\$1,588.00	\$1,000.00	-37.03%
Carlson School of Mgmt	IBUS 5110 Costa Rica Seminar	Trans/field trip	Flat	\$260.00	\$1,200.00	361.54%
Carlson School of Mgmt	IBUS 5120 Vienna Seminar	Trans/field trip	Flat	\$860.00	\$1,500.00	74.42%
Carlson School of Mgmt	IBUS 5130 France Seminar (Graduate)	Trans/field trip	Flat	\$860.00	\$1,500.00	74.42%
Carlson School of Mgmt	IBUS 5140 Vienna Summer Program	Trans/field trip	Flat	\$40.00	\$1,000.00	2400.00%
Carlson School of Mgmt	IBUS 5150 India Seminar	Trans/field trip	Flat	\$860.00	\$1,800.00	109.30%
Carlson School of Mgmt	IBUS 5160 Cologne Summer Program (Grad)	Trans/field trip	Flat	\$120.00	\$1,000.00	733.33%
Carlson School of Mgmt	IBUS 5170 China Seminar (Graduate-1)	Trans/field trip	Flat	\$860.00	\$1,500.00	74.42%
Carlson School of Mgmt	IBUS 5175 Doing Business in India	Trans/field trip	Flat	New Fee	\$1,800.00	New Fee
Carlson School of Mgmt	IBUS 5190 Brazil Seminar	Trans/field trip	Flat	\$860.00	\$1,800.00	109.30%
Carlson School of Mgmt	IBUS 5200 Undergraduate Exchange	Trans/field trip	Flat	\$2,207.00	\$2,500.00	13.28%
Carlson School of Mgmt	IBUS 5301 International Business Summer	Trans/field trip	Flat	\$60.00	\$1,000.00	1566.67%
Carlson School of Mgmt	IBUS 6315 Ethics Seminar (Graduate) Sec: 71	Trans/field trip	Flat	\$860.00	\$1,500.00	74.42%
Carlson School of Mgmt	IBUS 6315 Ethics Seminar (Graduate) Sec: 72	Trans/field trip	Flat	\$860.00	\$2,000.00	132.56%
Carlson School of Mgmt	IBUS 6400 Carlson MBA Global Discovery	Trans/field trip	Flat	New Fee	\$5,150.00	New Fee
School of Dentistry	DDS 6431 Oral Anat I	Consumable matls	Flat	\$17.10	\$17.25	0.88%
School of Dentistry	DDS 6432 Oral Anat Lab I	Consumable matls	Flat	\$24.00	\$24.00	0.00%
School of Dentistry	DDS 6435 Oper Dent I Lab (Replaces DENT 5802)	Consumable matls	Flat	\$194.00	\$209.00	7.73%
School of Dentistry	DDS 6437 Oper Dent II Lab	Consumable matls	Flat	\$247.00	\$266.00	7.69%
School of Dentistry	DDS 6472 PC Pros Lab II (Replaces DENT 5904)	Consumable matls	Flat	\$860.00	\$925.00	7.56%
School of Dentistry	DDS 6476 Pros Tech Lab IV	Consumable matls	Flat	\$419.00	\$450.00	7.40%
School of Dentistry	DDS 6476 Pros Tech Lab IV	Consumable matls	Flat	\$129.00	\$139.00	7.75%
School of Dentistry	DDS 6478 PC Pros Tech Lab V	Consumable matls	Flat	New Fee	\$100.00	New Fee
School of Dentistry	DDS 6492 PC Pros Tech Lab VI (Replaces DENT 5912)	Consumable matls	Flat	\$564.00	\$606.00	7.45%
School of Dentistry	DT 3430/5430 Oral Anat	Consumable matls	Flat	\$17.00	\$17.00	0.00%
School of Dentistry	DT 3431/5431 Oral Anat Lab	Consumable matls	Flat	\$24.00	\$24.00	0.00%
School of Dentistry	DT 3433/5433 Oper Dent I Lab	Consumable matls	Flat	\$194.00	\$209.00	7.73%
School of Dentistry	DT 3434 Operative Dent II Lec & Lab, 5434 Oper Dent II and III	Consumable matls	Flat	\$247.00	\$266.00	7.69%
Health Sciences	CLSP 4103 Diagnostic Microbiology Lab	Demand for service	Flat	\$15.00	\$15.00	0.00%
Health Sciences	CLSP 4103 Diagnostic Microbiology Lab	Consumable matls	Flat	\$90.00	\$137.00	52.22%
Health Sciences	CLSP 4201 Hematology I	Consumable matls	Flat	\$80.00	\$58.00	-27.50%
Health Sciences	CLSP 4201 Hematology I	Demand for service	Flat	\$15.00	\$15.00	0.00%
Health Sciences	CLSP 4202 Hematology II	Demand for service	Flat	\$30.00	\$30.00	0.00%
Health Sciences	CLSP 4202 Hematology II	Consumable matls	Flat	\$25.00	\$11.00	-56.00%
Health Sciences	CLSP 4301 Urinalysis	Consumable matls	Flat	\$50.00	\$41.00	-18.00%
Health Sciences	CLSP 4301 Urinalysis	Demand for service	Flat	\$15.00	\$15.00	0.00%
Health Sciences	CLSP 4302 Clinical Chemistry I	Consumable matls	Flat	\$80.00	\$53.00	-33.75%
Health Sciences	CLSP 4305 Clinical Chemistry II: Lab	Consumable matls	Flat	\$50.00	\$110.00	120.00%
Health Sciences	CLSP 4402 Molecular Diagnostics	Consumable matls	Flat	\$50.00	\$81.00	62.00%
Health Sciences	CLSP 4502 Transfusion Med Laboratory	Consumable matls	Flat	\$80.00	\$74.00	-7.50%
Health Sciences	OT 6100 Pub and Prof Engagement I	Consumable matls	Flat	\$40.00	\$43.00	7.50%
Health Sciences	OT 6101 Foundations of Occupation	Consumable matls	Flat	New Fee	\$27.00	New Fee
Health Sciences	OT 6102 Professional Identity	Consumable matls	Flat	\$30.00	\$55.00	83.33%
Health Sciences	OT 6111 Occupations as Therapy	Consumable matls	Flat	\$75.00	\$75.00	0.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
Health Sciences	OT 6200 Public & Prof. Engagement II	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Health Sciences	OT 6201 Functional Anatomy/Kinesiology	Consumable matls	Flat	\$10.00	\$17.00	70.00%
Health Sciences	OT 6201 Functional Anatomy/Kinesiology (Rochester)	Consumable matls	Flat	\$150.00	\$17.00	-88.67%
Health Sciences	OT 6202 OTPI: Compensation	Consumable matls	Flat	\$30.00	\$57.00	90.00%
Health Sciences	OT 6402 OTPI: Neurorehab. Approaches	Consumable matls	Flat	\$35.00	\$103.00	194.29%
Health Sciences	OT 6412 OTPI: Orthotics & Prosthetics	Consumable matls	Flat	\$100.00	\$115.00	15.00%
Health Sciences	OT 6422 OTP: Group Context	Consumable matls	Flat	\$15.00	\$20.00	33.33%
Institute of Technology	Various courses - UNITE Special Fee	Demand for service	Per Cr	\$150.00	\$150.00	0.00%
Institute of Technology	AEM 4303W Flight Dynamics	Consumable matls	Flat	\$25.00	\$10.00	-60.00%
Institute of Technology	AEM 4331 Aerospace Vehicle Design	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Institute of Technology	AEM 4333 Aerospace Design Projects	Consumable matls	Flat	\$100.00	\$100.00	0.00%
Institute of Technology	AEM 4601 Instrumentation Lab	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Institute of Technology	AEM 4602W Aeromechanics Lab	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Institute of Technology	BMEN 2501 Cell and Molecular Biology	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Institute of Technology	BMEN 3001 Biomechanics	Consumable matls	Flat	\$10.00	\$20.00	100.00%
Institute of Technology	BMEN 3101 Biomedical Transport Processes	Consumable matls	Flat	\$30.00	\$30.00	0.00%
Institute of Technology	BMEN 3201 Bioelec/Bioinstr, 3301 Biomaterials, 3401 Biomedical Systems	Consumable matls	Flat	\$10.00	\$10.00	0.00%
Institute of Technology	BMEN 4002W BME Engineering Design II	Consumable matls	Flat	\$100.00	\$100.00	0.00%
Institute of Technology	CE 3402W CivE Matls, 3406 Const Matls for Mgrs, 4401 Steel Concrete Dsgn	Consumable matls	Flat	\$62.00	\$62.00	0.00%
Institute of Technology	CE 4301 Soil Mechanics II	Consumable matls	Flat	\$30.00	\$10.00	-66.67%
Institute of Technology	CE 4311 Rock Mechanics	Consumable matls	Flat	\$30.00	\$20.00	-33.33%
Institute of Technology	CE 5311 Experimental Geomechanics	Consumable matls	Flat	\$50.00	\$25.00	-50.00%
Institute of Technology	CE 5542 Experimental Meth Env Eng	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Institute of Technology	CE 8551 Env Microb: Mol Theory & Meth	Consumable matls	Flat	\$200.00	\$200.00	0.00%
Institute of Technology	CHEM 1017 INTRO CHEM: LAB, 1021/1022 Chem Prin I/II, 1031H/1032H Honors Chem I/II	Consumable matls	Flat	\$55.50	\$57.00	2.70%
Institute of Technology	CHEM 2111 Intro Anal Chem Lab, 4511W Adv Phys Chem Lab	Consumable matls	Flat	\$57.50	\$59.00	2.61%
Institute of Technology	CHEM 2121 Process Anal Chem	Consumable matls	Flat	\$61.50	\$63.00	2.44%
Institute of Technology	CHEM 2311 Organic Lab	Consumable matls	Flat	\$83.00	\$85.00	2.41%
Institute of Technology	CHEM 2312H Hon Organic Lab	Consumable matls	Flat	\$114.00	\$117.00	2.63%
Institute of Technology	CHEM 4111W Modn Instr Me of Chem Anal Lab	Consumable matls	Flat	\$61.50	\$63.00	2.44%
Institute of Technology	CHEM 4223W Polymer Lab, CHEN 4223W, MATS 4223W	Consumable matls	Flat	\$85.50	\$88.00	2.92%
Institute of Technology	CHEM 4311W Adv Org Chem Lab	Consumable matls	Flat	\$109.00	\$112.00	2.75%
Institute of Technology	CHEM 4711W Adv Inorg Chem Lab	Consumable matls	Flat	\$92.50	\$95.00	2.70%
Institute of Technology	CHEM 8153 Signal-noise	Consumable matls	Flat	\$64.50	\$66.00	2.33%
Institute of Technology	CHEN 3401W Junior Chem Eng Lab	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Institute of Technology	CHEN 4401 Chem Eng Lab I	Consumable matls	Flat	\$110.00	\$110.00	0.00%
Institute of Technology	CHEN 4402 Chem Eng Lab II	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Institute of Technology	CHEN 4702 Rheology, 8102 Polymer Rheology	Demand for service	Flat	New Fee	\$22.00	New Fee
Institute of Technology	EE 2002 Cir & Elec Lab, 3006 Fund EE Lab	Consumable matls	Flat	\$45.00	\$50.00	11.11%
Institute of Technology	EE 2301 Intro Digital Des	Consumable matls	Flat	\$39.00	\$39.00	0.00%
Institute of Technology	EE 2361 Intro Microcontrollers	Consumable matls	Flat	\$55.00	\$55.00	0.00%
Institute of Technology	GEO 1006 Oceanography	Trans/field trip	Flat	\$10.00	\$10.00	0.00%
Institute of Technology	GEO 1901 Freshman Seminar: Eenvt	Trans/field trip	Flat	\$36.00	\$36.00	0.00%
Institute of Technology	GEO 2201 Geodynamics I	Trans/field trip	Flat	\$18.00	\$18.00	0.00%
Institute of Technology	GEO 2302 Petrology	Trans/field trip	Flat	\$18.00	\$18.00	0.00%
Institute of Technology	GEO 3911 Intro Field Geology, 4911 Adv Field Geol, 4971W/5971 Field Hydrogeol,	Trans/field trip	Flat	\$900.00	\$900.00	0.00%
Institute of Technology	GEO 4501 Structural Geology	Trans/field trip	Flat	\$36.00	\$36.00	0.00%
Institute of Technology	GEO 4702 General Hydrogeology	Trans/field trip	Flat	New Fee	\$150.00	New Fee
Institute of Technology	GEO 5353 Electron Microprobe	Consumable matls	Flat	\$60.00	\$60.00	0.00%
Institute of Technology	GEO 5713 Karst Hydrogeology	Trans/field trip	Flat	\$18.00	\$18.00	0.00%
Institute of Technology	MATS 2002 Mech. Prop. Lab	Consumable matls	Flat	\$50.00	\$50.00	0.00%
Institute of Technology	MATS 3801 Characterization Lab, 3851W Materials Prop Lab, 5517 Electron Microscopy	Demand for service	Flat	\$100.00	\$100.00	0.00%
Institute of Technology	MATS 4221 Mat. Design	Demand for service	Flat	\$90.00	\$90.00	0.00%
Institute of Technology	ME 2011 Intro Eng, 3221 D&M I, Eng Matl&Man, 4031W Basic Measure Lab, 4131W Therm Envir Eng Lab, 4231 Mot Cont Lab, 4232 Fluid Power Control Lab, 4233 Vibration Engr Lab, 4331 Thermal Engr Lab, 4431W Energy Con Sys Lab, 5133 Aerosol Lab	Consumable matls	Flat	\$40.00	\$40.00	0.00%
Institute of Technology	ME 4054W Design Projects	Consumable matls	Flat	\$66.00	\$66.00	0.00%
Institute of Technology	ME 5090 Adv Engr Prob, 5341 Thermal Design	Consumable matls	Flat	\$20.00	\$20.00	0.00%
Law School	LAW 6951 Comparative Business Entities	Demand for service	Flat	\$48.50	\$48.50	0.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees - Per Semester

Campus/College	Class Name	Fee Purpose	Type	2010 Amount	2011 Amount	Percent Change
Medical School	Various courses - LAMP Microscope rental fee	Consumable matls	Flat	\$5.00	\$5.00	0.00%
Medical School	Various courses - LAMP Lab Service fee	Consumable matls	Flat	\$10.00	\$10.00	0.00%
Medical School	Various courses - MICB, NSC, NSCI Lab Service fee	Consumable matls	Flat	\$85.00	\$87.25	2.65%
Medical School	ANAT 3602/3612 Principles of Human Anat Lab	Consumable matls	Flat	\$40.00	\$30.00	-25.00%
Medical School	ANAT 3608H Honors Human Anatomy Lab	Consumable matls	Flat	New Fee	\$30.00	New Fee
Medical School	LAMP 6101 General Path	Demand for service	Flat	\$10.00	\$10.00	0.00%
Medical School	LAMP 6290 Laboratory Medicine	Consumable matls	Flat	\$10.00	\$10.00	0.00%
Medical School	MORT 3151 R A Lab	Consumable matls	Flat	\$25.00	\$25.00	0.00%
Medical School	MORT 3161 Embalming Laboratory	Consumable matls	Flat	\$110.00	\$110.00	0.00%
Medical School	MORT 3171 Human Anatomy Laboratory	Consumable matls	Flat	\$10.00	\$110.00	1000.00%
Medical School	NSC 5540 Biomedical Neuroscience - Sec: 004	Demand for service	Flat	\$200.00	\$200.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience - Sec: 002	Demand for service	Flat	\$1,000.00	\$1,000.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience - Sec: 001	Demand for service	Flat	\$1,600.00	\$1,600.00	0.00%
Medical School	NSC 5540 Biomedical Neuroscience - Sec: 003	Demand for service	Flat	New Fee	\$800.00	New Fee
Medical School	PHSL 3051 Human Physiology	Consumable matls	Flat	New Fee	\$10.00	New Fee
Medical School	PHSL 3063 Principles of Human Physiology, 3701 Physiology Lab	Consumable matls	Flat	\$35.00	\$35.00	0.00%
Medical School	PHSL 5510 Adv Cardiac Physiology	Consumable matls	Flat	\$525.00	\$525.00	0.00%
Medical School	PHSL 5511 Adv Neuromuscular Jx Phsl	Consumable matls	Flat	\$395.00	\$395.00	0.00%
College of Pharmacy	PHAR 6494 Directed Study III	Trans/field trip	Flat	\$750.00	\$750.00	0.00%
School of Public Health	Various courses - Public Health Institute Fee	Demand for service	Per Cr	\$120.00	\$132.00	10.00%
School of Public Health	PUBH 7250 Focus Group Interviews	Demand for service	Per Cr	\$120.00	\$120.00	0.00%
College of Continuing Ed	TRIN 3102 Consecutive Interpreting	Demand for service	Flat	\$40.00	\$40.00	0.00%
College of Veterinary Med	CMB 5335 Molecular Biotech Lab Novice	Consumable matls	Flat	\$75.00	\$90.00	20.00%
College of Veterinary Med	CMB 8335 Mol Biol Tech	Consumable matls	Flat	\$200.00	\$250.00	25.00%
College of Veterinary Med	VBS 2032 General Microbiology w/Lab	Consumable matls	Flat	\$90.00	\$90.00	0.00%
College of Veterinary Med	VPM 3700 Equine Reproductive Management	Trans/field trip	Flat	\$50.00	\$50.00	0.00%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
System-wide					
All campuses	University Fee (per Credit)	0.05 to 9.99	\$60.00	\$65.00	8.33%
All campuses	University Fee (Flat Fee)	10 to 999.99	\$600.00	\$650.00	8.33%
Crookston					
Crookston	Application Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Crookston	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Crookston	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Crookston	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Crookston	Transcript Fee	0 to 999.99	\$5.00	\$5.00	0.00%
Crookston	Transcript Fee--rush order	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	FedEx Overnight Service Fee-National	0.05 to 999.99	\$25.00	\$25.00	0.00%
Crookston	FedEx Overnight Service Fee-International	0.05 to 999.99	\$30.00	\$30.00	0.00%
Crookston	Late Registration Fee-First 2 Weeks	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Late Registration Fee - third week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Crookston	Orientation Fee	6 to 999.99	\$75.00	\$75.00	0.00%
Crookston	U-Card Replacement	0.05 to 999.99	\$15.00	\$15.00	0.00%
Crookston	Technology Access - Computer/Notebook Fee (Fall-Spring)	0 to 999.99	\$500.00	\$500.00	0.00%
Crookston	Technology Access - Late Return	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Technology Access - Daily Rental	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	Technology Fee - Late Return - Weekly rental rate	0.05 to 999.99	New Fee	\$31.25	New Fee
Crookston	Lost/Damaged Lab Equipment Fee	0.05 to 999.99	New Fee	\$20.00	New Fee
Crookston	Computer Insurance Deduction	0.05 to 999.99	\$500.00	\$500.00	0.00%
Crookston	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Parking Permit Fee-All lots (all year)	0.05 to 999.99	\$68.00	\$90.00	32.35%
Crookston	Parking Permit - All lots - each semester	0.05 to 999.99	\$50.00	\$60.00	20.00%
Crookston	Parking Permit - Lot E - all year	0.05 to 999.99	\$68.00	\$90.00	32.35%
Crookston	Parking Permit-Reserved Parking	0.05 to 999.99	\$110.00	\$145.00	31.82%
Crookston	Parking Permit-Temp-1 week	0.05 to 999.99	\$5.00	\$5.00	0.00%
Crookston	Parking Permit - Temp - 1 month	0.05 to 999.99	\$15.00	\$15.00	0.00%
Crookston	Parking Permit - All lots-Duplicate	0.05 to 999.99	\$5.00	\$10.00	100.00%
Crookston	Student Health Insurance	6 to 999.99	\$907.00	\$907.00	0.00%
Crookston	International Student Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Crookston	Summer Start Program	0.05 to 999.99	\$250.00	\$250.00	0.00%
Crookston	Global Seminar Fee	0.05 to 999.99	\$4,850.00	\$4,850.00	0.00%
Crookston	Study Abroad Application Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Duluth					
Duluth	Medical School - Medical Student Application Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
Duluth	Medical School - Duluth collegiate/tech - med students	0.05 to 999.99	\$200.00	\$275.00	37.50%
Duluth	Medical School - Medical Student Acceptance Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Duluth	Application Fee-Undergraduate	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	MAPL, Med, MEHS Program Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Duluth	Transcript Fee	0 to 999.99	\$5.00	\$5.00	0.00%
Duluth	Transcript Fee - Rush Order	0 to 999.99	\$10.00	\$10.00	0.00%
Duluth	Transcript Fee - Rush Order/Natl FedEx	0 to 999.99	\$25.00	\$25.00	0.00%
Duluth	Transcript Fee - Rush Order/Intl FedEx	0 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Late Registration Fee - First 2 Weeks	0 to 999.99	\$50.00	\$50.00	0.00%
Duluth	Late Registration Fee - Third Week or later	0 to 999.99	\$100.00	\$100.00	0.00%
Duluth	Orientation Fee	0 to 999.99	\$40.00	\$40.00	0.00%
Duluth	U-Card Replacement	0.05 to 999.99	\$15.00	\$15.00	0.00%
Duluth	CE Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$50.00	\$50.00	0.00%
Duluth	CE Technology/Equipment Fee (Summer)	5 to 999.99	\$25.00	\$25.00	0.00%
Duluth	CEHSP Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$125.00	\$125.00	0.00%
Duluth	CEHSP Technology/Equipment Fee (Summer)	5 to 999.99	\$62.50	\$62.50	0.00%
Duluth	CLA Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$150.00	\$150.00	0.00%
Duluth	CLA Technology/Equipment Fee (Summer)	5 to 999.99	\$75.00	\$75.00	0.00%
Duluth	SCSE Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$150.00	\$150.00	0.00%
Duluth	SCSE Technology/Equipment Fee (Summer)	5 to 999.99	\$75.00	\$75.00	0.00%
Duluth	LSBE Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$100.00	\$100.00	0.00%
Duluth	LSBE Technology/Equipment Fee (Summer)	5 to 999.99	\$50.00	\$50.00	0.00%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
Duluth	SFA Technology/Equipment Fee (Fall-Spring)	5 to 999.99	\$250.00	\$250.00	0.00%
Duluth	SFA Technology/Equipment Fee (Summer)	5 to 999.99	\$125.00	\$125.00	0.00%
Duluth	Rochester MBA Technology Fee	0.05 to 5.99	\$75.00	\$75.00	0.00%
Duluth	Rochester MBA Technology Fee	6 to 999.99	\$150.00	\$150.00	0.00%
Duluth	Internet/Email Access Fee	0.05 to 12.99	\$5.73	\$6.00	4.71%
Duluth	Internet/Email Access Fee	13 to 999.99	\$74.49	\$78.00	4.71%
Duluth	Credit-by-Examination Fee	1 to 999.99	\$50.00	\$50.00	0.00%
Duluth	CEHSP Post-baccalaureate Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Chemical Dependency Screening Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
Duluth	Education Administration Licensure Prog-appl fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Student Teaching Outside the Duluth Area	0.05 to 2.99	\$98.49	\$100.00	1.53%
Duluth	Student Teaching Outside the Duluth Area	3 to 5.99	\$196.96	\$200.00	1.54%
Duluth	Student Teaching Outside the Duluth Area	6 to 11.99	\$295.47	\$300.00	1.53%
Duluth	Student Teaching Outside the Duluth Area	12 to 999.99	\$590.89	\$600.00	1.54%

Morris

Morris	Application Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Morris	Late Payment Fee	0 to 999.99	\$30.00	\$30.00	0.00%
Morris	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Morris	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Morris	Transcript Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Morris	Transcript Fee - Rush	0.05 to 999.99	\$10.00	\$10.00	0.00%
Morris	Transcript Fee - rush national fedex	0.05 to 999.99	\$25.00	\$25.00	0.00%
Morris	Transcript Fee - rush international fedex	0.05 to 999.99	\$30.00	\$30.00	0.00%
Morris	Late Reigstration - First 2 Weeks	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Late Registration - 3rd Week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Morris	Freshman Confirmation Fee	0 to 999.99	\$150.00	\$150.00	0.00%
Morris	Transfer Confirmation Fee	0.05 to 999.99	\$150.00	\$150.00	0.00%
Morris	U Card Replacement Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Morris	Technology Fee	6 to 999.99	\$52.50	\$62.50	19.05%
Morris	Credit Exam	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	Certification Fee-Fax	0.05 to 999.99	New Fee	\$10.00	New Fee
Morris	Parking Permit Fee	0.05 to 999.99	\$85.50	\$91.00	6.43%
Morris	Minnesota Education Job Fair Fee - Preregistration	0.05 to 999.99	\$20.00	\$20.00	0.00%
Morris	Minnesota Education Job Fair Fee-On Site Registration	0.05 to 999.99	\$30.00	\$30.00	0.00%
Morris	NonRegional Student Teaching Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	National Student Exchange Fee	0.05 to 999.99	\$135.00	\$205.00	51.85%
Morris	GLOBAL STU TCHG APPLICATION FEE	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	ELTAP Application Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	GST/ELTAP 1-Week Program Fee	0.05 to 999.99	\$150.00	\$150.00	0.00%
Morris	GST/ELTAP 2-Week Program Fee (\$150/week)	0.05 to 999.99	\$300.00	\$300.00	0.00%
Morris	GST/ELTAP 3-Week Program Fee (\$150/week)	0.05 to 999.99	\$450.00	\$450.00	0.00%
Morris	GST/ELTAP 4-Week Program Fee (\$150/week)	0.05 to 999.99	\$600.00	\$600.00	0.00%
Morris	GST/ELTAP 5-Week Program Fee (\$150/week)	0.05 to 999.99	\$750.00	\$750.00	0.00%
Morris	GST/ELTAP 6-Week Program Fee (\$150/week)	0.05 to 999.99	\$900.00	\$900.00	0.00%
Morris	GST/ELTAP Additional Placement Fee	0.05 to 999.99	New Fee	\$125.00	New Fee

Rochester

Rochester	Application Fee	0.05 to 999.99	\$35.00	\$35.00	0.00%
Rochester	Enrollment Deposit Fee	0.05 to 999.99	\$300.00	\$300.00	0.00%
Rochester	Rochester Technology Fee	0.05 to 5.99	\$50.00	\$50.00	0.00%
Rochester	Rochester Technology Fee	6 to 999.99	\$100.00	\$100.00	0.00%
Rochester	BSHS Technology Fee	0.05 to 5.99	\$100.00	\$100.00	0.00%
Rochester	BSHS Technology Fee	6 to 999.99	\$500.00	\$500.00	0.00%
Rochester	Credit by Examination	0.05 to 999.99	New Fee	\$50.00	New Fee

Twin Cities

College of Design	CDes Col Fee Undergrad except Housing & Retail & Grad Progs full-rate	0.05 to 5.99	\$154.00	\$165.00	7.14%
College of Design	CDes Col Fee Undergrad except Housing & Retail & Grad Progs full-rate	6 to 999.99	\$308.00	\$330.00	7.14%
College of Design	CDes Col Fee for Hsng & Retl UG majors & DHA Grad Plans, MA, MS, PhD	0.05 to 5.99	\$112.00	\$120.00	7.14%
College of Design	CDes Col Fee-Hsng & Retl UG majors & DHA Grad Plans, MA, MS, PhD	6 to 999.99	\$224.00	\$240.00	7.14%
College of Design	CDes Collegiate Fee Summer non-housing non-retail	0.05 to 5.99	\$72.00	\$77.00	6.94%
College of Design	CDes Collegiate Fee Summer non-housing non-retail	6 to 999.99	\$144.00	\$154.00	6.94%
College of Design	CDes Collegiate Fee Summer Housing and Retail Merchandising	0.05 to 5.99	\$51.00	\$54.00	5.88%
College of Design	CDes Collegiate Fee Summer Housing and Retail Merchandising	6 to 999.99	\$102.00	\$108.00	5.88%
College of Design	Key Deposit Fee	0.05 to 999.99	\$20.00	\$20.00	0.00%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
College of Design	Locker Rental Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
College of Design	Bobbin Case Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Design	Studio Facility Usage Fee	0.05 to 999.99	New Fee	\$15.00	New Fee
Auxiliary Services	Transportation Fee	0.05 to 999.99	\$17.00	\$18.00	5.88%
Budget Office	Student Stadium Fee	6 to 999.99	\$12.50	\$12.50	0.00%
Budget Office	Capital Enhancement Fee for Student Life	6 to 999.99	\$25.00	\$40.00	60.00%
Col of Biological Sciences	CBS Technology Fee (Fall-Spring)	3 to 5.99	\$102.00	\$102.00	0.00%
Col of Biological Sciences	CBS Technology Fee (Fall-Spring)	6 to 999.99	\$203.00	\$203.00	0.00%
Col of Biological Sciences	CBS Technology Fee (Summer)	3 to 999.99	\$102.00	\$102.00	0.00%
Col of Biological Sciences	Special Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	EdHD Technology Fee - Undergraduate & Graduate (Fall-Spring-Summer)	0.05 to 5.99	\$65.00	\$65.00	0.00%
College of Ed/Human Dev	EdHD Technology Fee - Undergraduate (Fall-Spring)	6 to 999.99	\$130.00	\$130.00	0.00%
College of Ed/Human Dev	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	Master of Education and Endorsement Program Application Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
College of Ed/Human Dev	Initial Licensure-Master of Education Confirmation Fee	0.05 to 999.99	\$95.00	\$100.00	5.26%
College of Ed/Human Dev	EDPA Administrative Licensure Fee	0.05 to 999.99	\$550.00	\$550.00	0.00%
College of Ed/Human Dev	EDPA Multiple Endorsement Fee	0.05 to 999.99	\$275.00	\$275.00	0.00%
College of Ed/Human Dev	Part-time School Counseling Licensure Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Ed/Human Dev	School Psych - First Year Students (EPSY) Materials Fee	0.05 to 999.99	\$210.00	\$210.00	0.00%
College of Ed/Human Dev	School Psychology Program Fees - Yrs 1 & 2	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Ed/Human Dev	School Psychology Program Fees - Year 3	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Ed/Human Dev	SSW Graduate Seating Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Liberal Arts	CLA Technology Fee-UG & Grad	0.05 to 5.99	\$52.50	\$57.50	9.52%
College of Liberal Arts	CLA Technology Fee-UG & Grad	6 to 999.99	\$105.00	\$115.00	9.52%
College of Liberal Arts	CLA Special Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	English-key deposit	0.05 to 999.99	\$40.00	\$40.00	0.00%
College of Liberal Arts	CLA Equipment Loan Late Fees	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Department of History Graduate Placement Service Fee	0.05 to 999.99	\$4.00	\$4.00	0.00%
College of Liberal Arts	Department of Economics Graduate Student Placement Service Fee	0.05 to 999.99	\$1.00	\$1.00	0.00%
College of Liberal Arts	CLA Language Center-Student Multimedia Lab Printing	0.05 to 999.99	\$0.10	\$0.10	0.00%
College of Liberal Arts	CLA Language Center - LPE Screening Test	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Liberal Arts	CLA Language Ctr-Individual LPE Testing	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Liberal Arts	CCLC (Career & Comm Learning Ctr) Recommendation Packet Service Fee	0.05 to 999.99	\$30.00	\$5.00	-83.33%
College of Liberal Arts	CCLC Skills Inventory Testing Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
College of Liberal Arts	CCLC-Job Search Jump Start workshop fees	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Liberal Arts	CCLC - NSE (National Student Exchange) Orientation/Activity Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	CCLC - NSE Program Fees	0.05 to 999.99	\$200.00	\$225.00	12.50%
College of Liberal Arts	Art-Majors Studio Deposits	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Art-Graduate Studio Deposit	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - Portfolio Locker (Summer)	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - Portfolio Locker (Fall or Spring)	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - Portfolio Locker (Fall and Spring)	0.05 to 999.99	\$45.00	\$45.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Ctr - Portfolio Locker (Fall & Spring & Summer)	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Art Dept Equipment Replacement	0.05 to 999.99	\$3,500.00	\$3,500.00	0.00%
College of Liberal Arts	Art Dept Late Equipment Fee	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Art Dept Equipment Repair	0.05 to 999.99	\$500.00	\$500.00	0.00%
College of Liberal Arts	Art - Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Liberal Arts	Marching Band Instrument rental	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Music-Instrument Rental Level I (Music Ed/Non-Professional)	0.05 to 999.99	\$100.00	\$125.00	25.00%
College of Liberal Arts	Music-Instrument Rental Level II (Professional/valued under \$7000)	0.05 to 999.99	\$135.00	\$160.00	18.52%
College of Liberal Arts	Music-Instrument Rental Level III (professional/valued over \$7000)	0.05 to 999.99	\$160.00	\$185.00	15.63%
College of Liberal Arts	Music- Requested Piano and/or Harpsichord Tunings	0.05 to 999.99	\$100.00	\$125.00	25.00%
College of Liberal Arts	Music-Practice Rooms Hourly Usage Majors/Minors	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Music- B Practice Rooms-Semester Usage Majors/Minors	0.05 to 999.99	\$65.00	\$65.00	0.00%
College of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Usage Majors/Minors	0.05 to 999.99	\$80.00	\$80.00	0.00%
College of Liberal Arts	Music-Practice Rooms Hourly Usage Non-Majors/Minors	0.05 to 999.99	\$50.00	\$60.00	20.00%
College of Liberal Arts	Music- B Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$100.00	\$110.00	10.00%
College of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$110.00	\$130.00	18.18%
College of Liberal Arts	Practice Room use by students not Enr in Music classes (Per 10 Hours)	0.05 to 999.99	New Fee	\$100.00	New Fee
College of Liberal Arts	Practice Room use by students not Enr in Music classes (Per Semester)	0.05 to 999.99	New Fee	\$220.00	New Fee
College of Liberal Arts	Music-Practice Room - lost access card	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Liberal Arts	Marching Band - Spat camp	0.05 to 999.99	\$80.00	\$80.00	0.00%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
College of Liberal Arts	Marching Band - Uniform Dry Cleaning (Maximum Cost per Item)	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Choir Dresses	0.05 to 999.99	New Fee	\$56.00	New Fee
College of Liberal Arts	Ensemble lost music 10 or less pieces	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Ensemble lost music fee 11 or more pieces	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Liberal Arts	Ensemble lost music fee: lost score	0.05 to 999.99	\$200.00	\$200.00	0.00%
College of Liberal Arts	Music - Locker Rental Single Term	0.05 to 999.99	\$70.00	\$75.00	7.14%
College of Liberal Arts	Music- Locker Rental Full-Year	0.05 to 999.99	\$90.00	\$95.00	5.56%
College of Liberal Arts	Rental of Storage Wedge for Large and/or shared instruments (Semester)	0.05 to 999.99	New Fee	\$25.00	New Fee
College of Liberal Arts	Rental of Storage Wedge for Large and/or shared instruments (Acad Yr)	0.05 to 999.99	New Fee	\$50.00	New Fee
College of Liberal Arts	Locker rental by Non-Majors	0.05 to 999.99	New Fee	\$100.00	New Fee
College of Liberal Arts	Locker rental by Non-Majors	0.05 to 999.99	New Fee	\$120.00	New Fee
College of Liberal Arts	Music- Locker Room Keycard Replacement	0.05 to 999.99	\$45.00	\$45.00	0.00%
College of Liberal Arts	Music - Recital Staffing	0.05 to 999.99	\$60.00	\$60.00	0.00%
College of Liberal Arts	Music- Ultan Recital Hall Rental (hourly rate)	0.05 to 999.99	\$25.00	\$35.00	40.00%
College of Liberal Arts	Music- Ferguson Hall Lobby rental for Recital Receptions (event rate)	0.05 to 999.99	\$35.00	\$35.00	0.00%
College of Liberal Arts	Music AV recording editing/Technical Assitance (hourly rate)	0.05 to 999.99	\$35.00	\$35.00	0.00%
College of Liberal Arts	Music-Performance Duplication Fee	0.05 to 999.99	\$12.00	\$12.00	0.00%
College of Liberal Arts	Recording Session Cancellation Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Liberal Arts	Music - Recital cancellation 7 or less days	0.05 to 999.99	\$150.00	\$150.00	0.00%
College of Liberal Arts	Music - Recital Cancellation 8-28 days	0.05 to 999.99	\$75.00	\$75.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee Undergraduate, Graduate, DMS (Fall-Spring)	0.05 to 5.99	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee Undergraduate, Graduate, DMS (Fall-Spring)	6 to 999.99	\$110.00	\$110.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee Undergraduate, Graduate, DMS (Summer)	0.05 to 2.99	\$27.50	\$27.50	0.00%
Col of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee Undergraduate, Graduate, DMS (Summer)	3 to 999.99	\$55.00	\$55.00	0.00%
Col of Food/Ag/Nat Rsrc Sci	Dietetic Internship	0.05 to 999.99	\$3,400.00	\$3,400.00	0.00%
Carlson School of Mgmt	CSOM Ugrd w<6 cr Technology Fee (Fall-Spring)	0.05 to 5.99	\$100.00	\$100.00	0.00%
Carlson School of Mgmt	CSOM UGrad Student Svcs & Tech Fee (Fall-Spring)	6 to 999.99	\$475.00	\$495.00	4.21%
Carlson School of Mgmt	CSOM Sum Ugrd w<6 cr Technology Fee (Summer)	0.05 to 5.99	\$50.00	\$50.00	0.00%
Carlson School of Mgmt	CSOM UGrad Student Svcs & Tech Fee (Summer)	6 to 999.99	\$237.50	\$247.50	4.21%
Carlson School of Mgmt	CSOM PT-MBA Student Svcs & Tech Fee (Fall-Spring)	0.05 to 999.99	\$290.00	\$290.00	0.00%
Carlson School of Mgmt	CSOM PT-MBA Student Svcs & Tech Fee (Summer)	0.05 to 999.99	\$145.00	\$145.00	0.00%
Carlson School of Mgmt	CSOM FT-MBA Student Svcs & Tech Fee (Fall-Spring)	0.05 to 999.99	\$480.00	\$480.00	0.00%
Carlson School of Mgmt	CSOM FT-MBA Student Svcs & Tech Fee (Summer)	0.05 to 999.99	\$240.00	\$240.00	0.00%
Carlson School of Mgmt	CSOM PhD, MAHRIR Technology Fee (Fall-Spring)	0.05 to 999.99	\$315.00	\$315.00	0.00%
Carlson School of Mgmt	CSOM Sum PhD MAHRIR Technology Fee (Summer)	0.05 to 999.99	\$157.50	\$157.50	0.00%
Carlson School of Mgmt	CSOM EMAHRIR, MAcc, MBT, AS Technology Fee (Fall-Spring)	0.05 to 999.99	\$215.00	\$215.00	0.00%
Carlson School of Mgmt	CSOM Sum EMAHRIR, MBT, MAcc Technology Fee (Summer)	0.05 to 999.99	\$107.50	\$107.50	0.00%
Carlson School of Mgmt	CSOM Credit Exam fee	0.01 to 999.99	\$50.00	\$50.00	0.00%
Carlson School of Mgmt	FT-MBA, PT-MBA, Exec MBA Domestic Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
Carlson School of Mgmt	FT-MBA, PT-MBA, Exec MBA International Application Fee	0.05 to 999.99	\$90.00	\$90.00	0.00%
Carlson School of Mgmt	FT-MBA Tuition Deposit	0.05 to 999.99	\$500.00	\$500.00	0.00%
Carlson School of Mgmt	PT-MBA Tuition Deposit	0.05 to 999.99	\$200.00	\$200.00	0.00%
Carlson School of Mgmt	Exec MBA Confirmation Fee	0.05 to 999.99	\$750.00	\$750.00	0.00%
Carlson School of Mgmt	CSOM Global Educ Abroad Appl Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Carlson School of Mgmt	Global Education Abroad Deposit	0.05 to 999.99	\$500.00	\$500.00	0.00%
Carlson School of Mgmt	Carlson School International Program Deferral Fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Carlson School of Mgmt	Carlson School International Program Cancellation Fee	0.05 to 999.99	\$1,500.00	\$1,500.00	0.00%
School of Dentistry	DDS Student Application Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
School of Dentistry	Ortho Student Application fee(U.S.A)	0.05 to 999.99	\$80.00	\$80.00	0.00%
School of Dentistry	Ortho Application Fee(International)	0.05 to 999.99	\$90.00	\$90.00	0.00%
School of Dentistry	Endo Application Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
School of Dentistry	Perio Application Fee(usa)	0.05 to 999.99	\$55.00	\$55.00	0.00%
School of Dentistry	Perio Application Fee (International)	0.05 to 999.99	\$60.00	\$60.00	0.00%
School of Dentistry	Pros Application Fee	0.05 to 999.99	\$60.00	\$60.00	0.00%
School of Dentistry	Dental Hygiene Grad Application Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Dentistry	PASS STUDENT APPLICATION FEE	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Dentistry	Transfer Evaluation Fee - DDS	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
School of Dentistry	DDS Tuition Deposits	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
School of Dentistry	Dental Hygiene Tuition Deposits	0.05 to 999.99	\$161.00	\$175.00	8.70%
School of Dentistry	PASS1 PROGRAM DEPOSITS	0.05 to 999.99	\$20,850.00	\$22,492.00	7.88%
School of Dentistry	Microscope Fee - Endo1(Grad & Certificate)	0.05 to 999.99	\$425.00	\$425.00	0.00%
School of Dentistry	Microscope Fee - Endo2(Grad & Certificate)	0.05 to 999.99	\$425.00	\$425.00	0.00%
School of Dentistry	Dental Overgarment Fee - Oral Surgery	0.05 to 999.99	\$56.00	\$60.25	7.59%
School of Dentistry	Dental Overgarment Fee - Ortho(Grad and Certificate)	0.05 to 999.99	\$84.00	\$90.25	7.44%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
School of Dentistry	Dentistry Instrument Usage-Undergrad DT(Dental Therapy)	0.05 to 999.99	New Fee	\$845.00	New Fee
School of Dentistry	Dentistry Instrument Usage Fee - TMJ(Grad & Certificate)	0.05 to 999.99	\$409.00	\$440.00	7.58%
School of Dentistry	Dentistry Instrument Usage Fee - Endo(Grad & Certificate)	0.05 to 999.99	\$731.00	\$786.00	7.52%
School of Dentistry	Dentistry Instrument Usage Fee - Peds(Grad & Certificate)	0.05 to 999.99	\$699.00	\$751.00	7.44%
School of Dentistry	Dentistry Instrument Usage Fee - Perio(Grad & Certificate)	0.05 to 999.99	\$516.00	\$556.00	7.75%
School of Dentistry	Dentistry Instrument Usage Fee - Prosth(Grad & Certificate)	0.05 to 999.99	\$801.00	\$861.00	7.49%
School of Dentistry	Dental Instrument Usage Fee Dental Therapy-Grad (Fall-Spring)	0.05 to 999.99	\$1,600.00	\$1,720.00	7.50%
School of Dentistry	Dental Instrument Usage Fee Dental Therapy-Grad (Summer)	0.05 to 999.99	\$848.00	\$912.00	7.55%
School of Dentistry	Dentistry Instrument Usage Fee - DH (Fall-Spring)	0.05 to 999.99	\$672.00	\$722.00	7.44%
School of Dentistry	Dentistry Instrument Usage Fee-DH (Summer)	0.05 to 999.99	\$403.00	\$433.00	7.44%
School of Dentistry	Instrument Usage Fee(DDS1,2,3,4,5,PASS 3,4)	0.05 to 999.99	New Fee	\$1,790.00	New Fee
School of Dentistry	DDS Instrument Usage Fee-Summer(DDS,2,3,4,5, PASS 3,4)	0.05 to 999.99	New Fee	\$890.00	New Fee
School of Dentistry	Dentistry Equipment Fee(DDS, Residents, Dent Therapy, Dent Hygien)	0.05 to 999.99	New Fee	\$187.00	New Fee
School of Dentistry	Dent Endo Typodont-PASS DDS3	0.05 to 999.99	\$139.00	\$149.00	7.19%
School of Dentistry	Dent Lab Articulators DDS3-PASS	0.05 to 999.99	\$860.00	\$925.00	7.56%
School of Dentistry	Dent Oper/Pros Typodont-DDS3-PASS	0.05 to 999.99	\$194.00	\$209.00	7.73%
School of Dentistry	Oral Anatomy Teeth-CD (Fall Only)	0.05 to 999.99	\$12.00	\$12.90	7.50%
Exec VP & Provost	Application Fee - Undergrads	0 to 999.99	\$55.00	\$55.00	0.00%
Exec VP & Provost	Late Payment	0.05 to 999.99	\$30.00	\$30.00	0.00%
Exec VP & Provost	Stop Payment-returned refund checks fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Exec VP & Provost	Installment	0.05 to 999.99	\$35.00	\$35.00	0.00%
Exec VP & Provost	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Exec VP & Provost	Transcript-official copy	0.05 to 999.99	\$5.00	\$5.00	0.00%
Exec VP & Provost	Transcript-official copy Rush	0.05 to 999.99	\$10.00	\$10.00	0.00%
Exec VP & Provost	Transcript&other misc-Fed Ex Priority Overnight	0.05 to 999.99	\$15.00	\$15.00	0.00%
Exec VP & Provost	Transcript&other misc-International Priority	0.05 to 999.99	\$20.00	\$20.00	0.00%
Exec VP & Provost	Late Registration-1st & 2nd week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Exec VP & Provost	Late Registration-3rd week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Exec VP & Provost	Late Registration-1st week Summer	0.05 to 999.99	\$25.00	\$25.00	0.00%
Exec VP & Provost	Late Registration-2nd week Summer	0.05 to 999.99	\$50.00	\$50.00	0.00%
Exec VP & Provost	Freshman Confirmation Fee	0 to 999.99	\$175.00	\$225.00	28.57%
Exec VP & Provost	Transfer Confirmation Fee	0.05 to 999.99	\$80.00	\$80.00	0.00%
Exec VP & Provost	Grad School Orientation Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Graduate School	Application Fee - intern'l applicants	0 to 999.99	\$95.00	\$95.00	0.00%
Graduate School	Application Fee - domestic applicants	0 to 999.99	\$75.00	\$75.00	0.00%
Graduate School	Graduate School Re-Admission/Change of Status	0.05 to 999.99	\$75.00	\$75.00	0.00%
Humphrey Inst of Publ Affrs	HHH Technology Fee Undergraduate & Graduate (Fall-Spring)	0.05 to 5.99	\$125.00	\$125.00	0.00%
Humphrey Inst of Publ Affrs	HHH Technology Fee Undergraduate & Graduate (Fall-Spring)	6 to 999.99	\$250.00	\$250.00	0.00%
Humphrey Inst of Publ Affrs	HHH Technology Fee Undergraduate & Graduate (Summer)	0.05 to 2.99	\$37.50	\$37.50	0.00%
Humphrey Inst of Publ Affrs	HHH Technology Fee Undergraduate & Graduate (Summer)	3 to 999.99	\$50.00	\$50.00	0.00%
Humphrey Inst of Publ Affrs	Muskie/Indian Fellow Orientation Fee First Year	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
Health Sciences	Application Processing Fee	0.05 to 999.99	\$55.00	\$15.00	-72.73%
Health Sciences	Admission Confirmation Fee	0.05 to 999.99	\$250.00	\$250.00	0.00%
Institute of Technology	IT Technology Fee Undergraduate & Graduate (Fall-Spring)	3 to 5.99	\$100.00	\$100.00	0.00%
Institute of Technology	IT Technology Fee Undergraduate & Graduate (Fall-Spring)	6 to 999.99	\$200.00	\$200.00	0.00%
Institute of Technology	IT Technology Fee Undergraduate & Graduate (Summer)	0.05 to 2.99	\$50.00	\$50.00	0.00%
Institute of Technology	IT Technology Fee Undergraduate & Graduate (Summer)	3 to 999.99	\$100.00	\$100.00	0.00%
Institute of Technology	MSST non-refundable deposit (applies to tuition upon registration)	0.05 to 999.99	New Fee	\$500.00	New Fee
Institute of Technology	MOT non-refundable deposit (applies to tuition upon registration)	0.05 to 999.99	New Fee	\$2,000.00	New Fee
Institute of Technology	ISE non-refundable deposit (applies to tuition upon registration)	0.05 to 999.99	New Fee	\$1,300.00	New Fee
Institute of Technology	Credit Exam Fee - Test out	0.05 to 999.99	\$50.00	\$50.00	0.00%
Institute of Technology	Background check fee	0.05 to 999.99	New Fee	\$50.00	New Fee
Institute of Technology	ISE Year 1 Fee	0.05 to 999.99	\$1,175.00	\$1,175.00	0.00%
Institute of Technology	ISE Year 2 Fee	0.05 to 999.99	\$900.00	\$1,175.00	30.56%
Institute of Technology	ISE Year 3 Fee	0.05 to 999.99	\$850.00	\$900.00	5.88%
Institute of Technology	ISE per credit fee	0.05 to 999.99	\$157.00	\$157.00	0.00%
Institute of Technology	ISE late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Institute of Technology	MOT Year 1 Fee	0.05 to 999.99	\$1,700.00	\$1,700.00	0.00%
Institute of Technology	MOT Year 2 Fees	0.05 to 999.99	\$1,400.00	\$1,700.00	21.43%
Institute of Technology	MOT per credit fee	0.05 to 999.99	\$180.00	\$180.00	0.00%
Institute of Technology	MOT late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Institute of Technology	SE Fee Yr 1 and Yr 2	0.05 to 999.99	\$1,350.00	\$1,550.00	14.81%

University of Minnesota 2010-2011 Tuition Plan: Academic/Term Fees - Per Semester

Campus	Fee Name	Credits	2010 Amount	2011 Amount	Percent Change
Institute of Technology	Locker Rental - Civil Eng	0.05 to 999.99	\$15.00	\$15.00	0.00%
Institute of Technology	IOFT 1101 Envir Issues Solns	0.05 to 999.99	\$62.00	\$53.00	-14.52%
Institute of Technology	Key Deposit - Civ Eng, Shep Lab	0.05 to 999.99	\$5.00	\$5.00	0.00%
Institute of Technology	Key Deposit - Environmental Lab, CEMS	0.05 to 999.99	\$10.00	\$10.00	0.00%
Institute of Technology	Key Deposit - E&CE, Mech Eng	0.05 to 999.99	\$15.00	\$15.00	0.00%
Institute of Technology	Key Deposit, CS&E, Grad Student Office, Desk	0.05 to 999.99	\$20.00	\$20.00	0.00%
Law School	Technology/Academic Fee	0.05 to 999.99	\$450.00	\$450.00	0.00%
Law School	Law School Technology Fee for Summer School	0.05 to 999.99	\$180.00	\$180.00	0.00%
Law School	Laptop Purchase Charge	0.05 to 999.99	\$700.00	\$625.00	-10.71%
Law School	Application Fee for Law School Students	0.05 to 999.99	\$75.00	\$75.00	0.00%
Law School	LLM Application Fee	0.05 to 999.99	\$70.00	\$70.00	0.00%
Law School	Entering student deposit fee - non-refundable (applies to tuition)	0.05 to 999.99	\$750.00	\$750.00	0.00%
Law School	Law School Transcript Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Law School	Law School Locker Fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Law School	Humphrey Fellow to LL.M. Fee	0.05 to 999.99	\$4,500.00	\$4,500.00	0.00%
Law School	Beijing China Summer Program	0.05 to 5	\$3,750.00	\$4,250.00	13.33%
Law School	Beijing China Summer Program	6 to 6	\$4,500.00	\$5,100.00	13.33%
Law School	Beijing Summer Housing Fee	0.05 to 999.99	\$1,500.00	\$1,500.00	0.00%
Medical School	Medical School Collegiate/tech fee for Medical Students	0.05 to 999.99	\$200.00	\$275.00	37.50%
Medical School	Medical School Collegiate/tech fee for Allied Health Students	0.05 to 999.99	\$150.00	\$150.00	0.00%
Medical School	Mort Sci Technology Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Medical School	Medical Student application fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
Medical School	Medical Student & Mortuary Science Student Acceptance fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Nursing	Nursing Collegiate Fee - Undergraduate	0.05 to 999.99	\$139.00	\$139.00	0.00%
School of Nursing	Nursing Collegiate Fee - Graduate	0.05 to 5.99	\$23.25	\$23.25	0.00%
School of Nursing	Nursing Collegiate Fee - Graduate	6 to 999.99	\$139.00	\$139.00	0.00%
School of Nursing	Collegiate Fee-Masters in Nursing, Doctorate in Nursing Practice	0.05 to 999.99	\$139.00	\$139.00	0.00%
School of Nursing	Collegiate Fee - Nurse Anesthesia Program	0.05 to 999.99	\$457.00	\$457.00	0.00%
School of Nursing	Intent To Enroll-Bacc, MN, PhD & DNP Progs-no refund (applies to tuit)	0.05 to 999.99	\$500.00	\$500.00	0.00%
School of Nursing	Nursing BSN Testing and module training	0.05 to 999.99	\$75.00	\$75.00	0.00%
School of Nursing	Nursing MN Testing and module training	0.05 to 999.99	\$60.00	\$60.00	0.00%
School of Nursing	BSN and MN Program Fee	0.05 to 999.99	\$700.00	\$700.00	0.00%
International Programs	Int'l Stu Administrative Fee (Fall-Spring)	0.05 to 999.99	\$80.00	\$90.00	12.50%
International Programs	International Student Aid Fee (Fall-Spring)	0.05 to 999.99	\$12.00	\$12.00	0.00%
International Programs	Int'l Stu Administrative Fee-summer	0.05 to 999.99	\$40.00	\$45.00	12.50%
International Programs	International Student Aid Fee - summer	0.05 to 999.99	\$6.00	\$6.00	0.00%
College of Pharmacy	Pharmacy & UMNDL Pharmacy Collegiate Fee (Fall-Spring)	0.05 to 999.99	\$190.00	\$195.00	2.63%
College of Pharmacy	Pharmacy & UMNDL Pharmacy Collegiate Fee (Summer)	0.05 to 999.99	\$95.00	\$97.50	2.63%
School of Public Health	Public Health Technology Fee (Fall-Spring)	0.05 to 5.99	\$100.00	\$105.00	5.00%
School of Public Health	Public Health Technology Fee (Fall-Spring)	6 to 999.99	\$130.00	\$140.00	7.69%
School of Public Health	Public Health Technology Fee (Summer)	0.05 to 5.99	\$50.00	\$52.50	5.00%
School of Public Health	Public Health Technology Fee (Summer)	6 to 999.99	\$65.00	\$70.00	7.69%
College of Continuing Ed	CCE Collegiate Fee (Fall-Spring)	0.05 to 5.99	\$38.00	\$50.00	31.58%
College of Continuing Ed	CCE Collegiate Fee (Fall-Spring)	6 to 999.99	\$38.00	\$100.00	163.16%
College of Continuing Ed	CCE Collegiate Fee (Summer)	0 to 5.99	\$19.00	\$25.00	31.58%
College of Continuing Ed	CCE Collegiate Fee (Summer)	6 to 999.99	\$19.00	\$50.00	163.16%
College of Continuing Ed	ITI Program Technology Fee w/ INet (Fall-Spring)	0 to 999.99	\$200.00	\$200.00	0.00%
College of Continuing Ed	ITI Program Technology Fee no INet (Fall-Spring)	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Continuing Ed	ITI Program Technology Fee w/ INet (Summer)	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Continuing Ed	Independent and Distance Learning	2 to 5.99	\$87.00	\$87.00	0.00%
College of Continuing Ed	Independent and Distance Learning	6 to 10.99	\$178.00	\$178.00	0.00%
College of Continuing Ed	Independent and Distance Learning	11 to 999.99	\$261.00	\$261.00	0.00%
College of Continuing Ed	Testing Fee for English Lanuage Proficiency Testing	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Veterinary Med	VETMD - Collegiate Fee	0.05 to 999.99	\$325.00	\$400.00	23.08%
College of Veterinary Med	Application Fee - DVM Program	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Veterinary Med	Intent to Enroll - DVM Program - no refund (applies to tuition upon reg)	0.05 to 999.99	\$200.00	\$500.00	150.00%

University of Minnesota 2010 - 2011 Tuition Plan: Course Fees in Lieu of Tuition - Per Semester

Campus/College	Class Name	Type	2010 Amount	2011 Amount	Percent Change
<u>Duluth</u>					
Duluth	Various courses - College in the Schools (CITS) Prog Fee	Flat	\$84.27	\$86.00	2.05%
Duluth	Various courses - CE Special Credit Program Fee	Per Cr	\$90.00	\$92.00	2.22%
Duluth	EHS 799 CEHSP Masters Active Status	Flat	\$5.73	\$6.00	4.71%
Duluth	FST 1105 Study in England Program (Fall)	Flat	\$13,400.00	\$10,850.00	-19.03%
Duluth	FST 1105 Study in England Program (Spring)	Flat	\$8,900.00	\$10,850.00	21.91%
Duluth	FST 1105 Study in England Program	Flat	\$850.00	\$800.00	-5.88%
Duluth	FST 1120 Foreign Study Experience	Flat	\$275.00	\$275.00	0.00%
Duluth	GRAD 999 Graduate School Active Status	Flat	\$5.73	\$6.00	4.71%
<u>Twin Cities</u>					
College of Biological Sci	EEB 4842 Arctic Field Ecology	Flat	\$4,375.00	\$4,375.00	0.00%
College of Ed/Human Dev	Various courses - CEHD PPG Collaboration Fee	Per Cr	\$289.00	\$315.00	9.00%
College of Ed/Human Dev	Various courses - CEHD PPG Conference Fee	Per Cr	\$105.00	\$105.00	0.00%
College of Ed/Human Dev	Various courses - CEHD PPG Special Rate Fee	Per Cr	\$60.00	\$65.00	8.33%
College of Liberal Arts	ARTS 5490 Workshop in Art	Flat	\$1,480.00	\$1,480.00	0.00%
College of Liberal Arts	Various courses - HECUA Summer Session Internship Prog Fee	Flat	\$400.00	\$400.00	0.00%
College of Liberal Arts	ID 3561 Literature in Social Context	Flat	\$7,300.00	\$7,500.00	2.74%
College of Liberal Arts	ID 3564 Environment and Agriculture	Flat	\$2,400.00	\$2,000.00	-16.67%
College of Liberal Arts	ID 3571 MUST Reading Seminar	Flat	\$7,300.00	\$7,500.00	2.74%
College of Liberal Arts	ID 3574 Civil Rights	Flat	\$1,800.00	\$2,500.00	38.89%
College of Liberal Arts	ID 3581 City Arts - Reading Seminar	Flat	\$7,300.00	\$7,500.00	2.74%
College of Liberal Arts	ID 3591 Adaptive Ecosystem Management	Flat	\$7,300.00	\$7,500.00	2.74%
Carlson School of Mgmt	Various courses - IBUS Study Abroad Graduate Tuition	Per Cr	\$1,060.00	\$1,090.00	2.83%
Carlson School of Mgmt	Various courses - IBUS Study Abroad Undergraduate Tuition	Per Cr	\$353.00	\$377.07	6.82%
Carlson School of Mgmt	IBUS 5100 Undergraduate Semester - CIMBA	Flat	\$4,560.00	\$4,902.00	7.50%
Carlson School of Mgmt	IBUS 5200 Undergraduate Exchange	Flat	\$4,560.00	\$4,902.00	7.50%
School of Dentistry	DDS 6900 Dent Clin (Non-resident)	Flat	New Fee	\$915.00	New Fee
School of Dentistry	DDS 6900 Dent Clin (Resident)	Per Cr	New Fee	\$515.00	New Fee
College of Continuing Ed	Various courses - College in the Schools	Flat	\$145.00	\$145.00	0.00%
College of Continuing Ed	Various courses - MELP/TOEFL Preparation Course Fee	Flat	\$590.00	\$590.00	0.00%
College of Continuing Ed	Various courses - MLS Directed Studies -Sr Citizens	Per Cr	\$934.33	\$1,004.00	7.46%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Flat	\$1,570.00	\$1,570.00	0.00%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Flat	\$1,050.00	\$1,075.00	2.38%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Flat	\$2,100.00	\$2,150.00	2.38%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Flat	\$785.00	\$785.00	0.00%
College of Continuing Ed	OPH 1101 Academic Studies OPHTECH	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1201 Basic Science OPHTHTECHS	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1301 Basic Science OPHTH Techs	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1401 Clin Assist: OPH Tech	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1501 Ophthalmic Tech Externship	Flat	\$200.00	\$200.00	0.00%
College of Continuing Ed	OPH 1601 Oph Tech Externship	Flat	\$200.00	\$200.00	0.00%
College of Continuing Ed	OPH 1701 Oph Tech Externship	Flat	\$200.00	\$200.00	0.00%

Attachment 11 Student Services Fees

Date: May 18, 2010

To: President Robert H. Bruininks
Vice President Richard Pfutzenreuter

From: Senior Vice President Robert J. Jones

Re: Student Services Fees Recommendations

Attached please find the 2010-2011 Student Services Fees recommendations for the University of Minnesota campuses. Each campus has its own autonomous review and recommendation process that is governed by a student-majority committee appointed by the respective student associations. System Academic Administration and Student Affairs serve as consultants to the campuses regarding the Student Services Fees process. The campus Student Services Fees Committees forward their recommendations to the appropriate chancellor or provost, who reviews and comments upon these recommendations and submits them to my office.

I am forwarding these recommendations to you to forward to the Board of Regents as a section of the University budget, for their review and action.

The recommendations for the mandatory 2010-2011 Student Services Fees for each campus are as follows:

Campus	2009-2010 Semester Fee	2010-2011 Semester Fee	Percentage Increase/Decrease
UMC	\$200.00	\$195.50	-2.2%
UMD	\$279.32	\$293.61	5.12%
UMM	\$290.00	\$312.50	7.8%
UMR	\$160.00	\$160.00	0%
UMTC	\$348.41	\$349.04	.18%

The Student Services Fees recommendations submitted by each campus are attached for your information. Please let me know if you have questions concerning any of these items.

I want to take this opportunity to acknowledge the Fee Committee members on each campus for their dedication in serving on this very important and demanding project. It is a big responsibility that affects nearly all students throughout the University, and we appreciate the commitment of the committee members to setting fair and equitable fees that best serve our student body.

C: Lincoln Kallsen
Julie Tonneson

**University of Minnesota - Crookston Campus
2010-2011 Student Services Fees Recommendations**

Mandatory Student Fees <i>assessed on all students registered for 6 or more credits</i>	FY 2009-10 Approved by Administration			FY 2010-2011 Requested by Organization			FY 2009-10 Recommended by Fees Committee		FY 2009-10 Recommended by Administration		
	Organization Name	Semester Students	Semester Income	Semester Fee	Semester Students	Semester Income	Semester Fee	Semester Income	Semester Fee	Semester Income	Semester Fee
Clubs and Organizations	1,775	\$14,200	8.00	1,875	\$15,000	8.00	\$15,000	8.00	\$15,000	\$8.00	\$8.00
Concerts and Lectures	1,775	\$8,875	5.00	1,875	\$9,375	5.00	\$9,375	5.00	\$9,375	\$5.00	\$5.00
Crookston Student Association (CSA)	1,775	\$10,650	6.00	1,875	\$11,250	6.00	\$11,250	6.00	\$11,250	\$6.00	\$6.00
Student Experience	1,775	\$2,663	1.50	1,875	\$2,813	1.50	\$2,813	1.50	\$2,813	\$1.50	\$1.50
Fitness Center	1,775	\$26,625	15.00	1,875	\$28,125	15.00	\$28,125	15.00	\$28,125	\$15.00	\$15.00
Health Service	1,775	\$53,250	30.00	1,875	\$56,250	30.00	\$56,250	30.00	\$56,250	\$30.00	\$30.00
Intercollegiate Athletics	1,775	\$127,800	72.00	1,875	\$135,000	72.00	\$135,000	72.00	\$135,000	\$72.00	\$72.00
Intramurals	1,775	\$12,425	7.00	1,875	\$13,125	7.00	\$13,125	7.00	\$13,125	\$7.00	\$7.00
NACTA	1,775	\$3,550	2.00	1,875	\$3,750	2.00	\$3,750	2.00	\$3,750	\$2.00	\$2.00
Publications	1,775	\$1,775	1.00	1,875	\$1,875	1.00	\$1,875	1.00	\$1,875	\$1.00	\$1.00
Student Activities (SPACE)	1,775	\$51,475	29.00	1,875	\$54,375	29.00	\$54,375	29.00	\$54,375	\$29.00	\$29.00
Student Center	1,775	\$15,975	9.00	1,875	\$16,875	9.00	\$16,875	9.00	\$16,875	\$9.00	\$9.00
Student Center Equipment Renewal	1,775	\$5,325	3.00	1,875	\$5,625	3.00	\$5,625	3.00	\$5,625	\$3.00	\$3.00
Student Legislative Coalition	1,775	\$2,663	1.50	1,875	\$2,813	1.50	\$2,813	1.50	\$2,813	\$1.50	\$1.50
Study Abroad	1,775	\$4,438	2.50	1,875	\$4,688	2.50	\$4,688	2.50	\$4,688	\$2.50	\$2.50
Black Student Association	1,775	\$7,100	\$4.00	1,875	\$0	0.00	\$0	\$0.00	\$0	\$0.00	\$0.00
Cheerleaders	1,775	\$2,663	\$1.50	1,875	\$0	0.00	\$0	\$0.00	\$0	\$0.00	\$0.00
CSSD	1,775	\$3,550	\$2.00	1,875	\$3,750	2.00	\$3,750	\$2.00	\$3,750	\$2.00	\$2.00
Hockey Club	1,775	\$0	\$0.00	1,875	\$1,875	1.00	\$1,875	\$1.00	\$1,875	\$1.00	\$1.00
Diversity Programs	1,775	\$0	\$0.00	1,875	\$18,750	10.00	\$0	\$0.00	\$0	\$0.00	\$0.00
Total Student Fees		\$355,000	\$200.00		\$385,313	\$ 205.50	\$366,563	\$195.50	\$366,563	\$195.50	\$195.50

FY11 STUDENT SERVICES FEES RECOMMENDATIONS

University of Minnesota - Duluth Campus

Fall-Spring

STUDENT FEE GROUPS	FY10		FY11 ORGANIZATION REQUESTS		FY11 SSF COMMITTEE RECOMMENDATION		FY11 CHANCELLOR'S RECOMMENDATION	
	APPROVED FEE		18,400 STUDENTS		18,400 STUDENTS		18,400 STUDENTS	
	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)	ALLOCATION	FEE (rounded)
ACCESS FOR ALL	3,500	0.19	4,000	0.22	4,000	0.22	4,000	0.22
ASIAN PACIFIC AMERICAN STUDENT ASSN.	6,000	0.33	6,000	0.33	6,000	0.33	6,000	0.33
BLACK STUDENT ASSOCIATION	6,500	0.36	6,500	0.35	6,500	0.35	6,500	0.35
GLENSHEEN	10,000	0.56	32,000	1.74	0	0.00	0	0.00
GREEK LIFE (new request)	N/A	N/A	2,500	0.14	0	0.00	0	0.00
HEALTH SERVICES	1,285,181	71.40	1,375,150	74.74	1,352,250	73.49	1,352,250	73.49
HEALTH SERVICES CAPITAL IMP.	60,000	3.33	60,000	3.26	60,000	3.26	60,000	3.26
INTERCOLLEGIATE ATHLETICS	628,500	34.92	728,500	39.59	698,000	37.93	698,000	37.93
INTERNATIONAL CLUB	5,018	0.28	5,272	0.29	5,272	0.29	5,272	0.29
KIRBY PROGRAM BOARD	110,000	6.11	110,000	5.98	110,000	5.98	110,000	5.98
KIRBY STUDENT CENTER	892,745	49.60	940,000	51.09	922,207	50.12	922,207	50.12
KSC CAPITAL IMPROVEMENT	325,500	18.08	358,000	19.46	343,000	18.64	343,000	18.64
KUMD	75,000	4.17	75,000	4.08	75,000	4.08	75,000	4.08
LATINO/CHICANA STUDENT ASSN.	6,000	0.33	6,000	0.33	6,000	0.33	6,000	0.33
MUSIC ORGANIZATIONS	55,000	3.06	55,000	2.99	55,000	2.99	55,000	2.99
MPIRG	22,500	1.25	39,588	2.15	19,350	1.05	22,500	1.22
QUEER and ALLIED STUDENT UNION	4,800	0.27	4,800	0.26	4,800	0.26	4,800	0.26
REC SPORTS/OUTDOOR PRG.	871,000	48.39	979,326	53.22	935,737	50.86	935,737	50.86
REC SPTS/OUTDOOR PRG. CAP. IMP.	181,968	10.11	182,000	9.89	182,000	9.89	182,000	9.89
SERVE	0	0.00	4,000	0.22	1,500	0.08	1,500	0.08
STATESMAN	40,000	2.22	40,000	2.17	40,000	2.17	40,000	2.17
STUDENT ASSOCIATION	38,000	2.11	45,000	2.45	43,000	2.34	43,000	2.34
SA TAXI PROGRAM	25,000	1.39	35,000	1.90	30,000	1.63	30,000	1.63
SA SLC	11,000	0.61	9,500	0.52	9,500	0.52	9,500	0.52
THEATRE	45,000	2.50	50,000	2.72	47,500	2.58	47,500	2.58
TWEED MUSEUM	15,500	0.86	18,000	0.98	15,500	0.84	15,500	0.84
WOMEN'S RESOURCE ACTION CTR.	4,000	0.22	4,000	0.22	4,000	0.22	4,000	0.22
SUBTOTAL	4,727,712	262.65	5,175,136	281.26	4,976,116	270.44	4,979,266	270.61
Excess Reserve Credit	(150,000)	(8.33)	0	0.00	0	0.00	0	0.00
SUBTOTAL	4,577,712	254.32	5,175,136	281.26	4,976,116	270.44	4,979,266	270.61
Capital Improvement Reserve	450,000	25.00	450,000	25.00	423,200	23.00	423,200	23.00
TOTAL STUDENT FEES	5,027,712	279.32	5,625,136	147 306.26	5,399,316	293.44	5,402,466	293.61

SUMMER 2011 STUDENT SERVICES FEES RECOMMENDATIONS
University of Minnesota - Duluth Campus (continued)

	SUMMER 2009	SUMMER 2010	SUMMER 2011	
	APPROVED FEE	APPROVED FEE	SSF COMMITTEE RECOMMENDATION	CHANCELLOR'S RECOMMENDATION
KIRBY STUDENT CENTER	29.78	33.23	33.58	33.58
KSC CAPITAL IMPROVEMENT	12.12	12.12	12.49	12.49
KUMD	1.86	2.79	2.73	2.73
HEALTH SERVICES	33.75	35.88	36.93	36.93
HEALTH SERVICES CAPITAL IMP	1.19	1.67	1.63	1.63
REC SPTS/OUTDOOR PRG	30.56	32.42	34.07	34.07
REC SPTS/OUTDOOR PRG CAP IMP	6.58	6.77	6.63	6.63
TOTAL FEE	115.84	124.88	128.06	128.06

Student Service Fee Recommendations
University of Minnesota, Morris
2010-2011 Academic Year

Morris Student Service Fees		
All fees are per student per semester		
	2009-2010 Actual	2010-2011 Recommended
Student Activities Fee	\$93.50	\$93.50
Student Center Fee*	\$39.00	\$39.00
*Includes Student Center Operation Fee of \$19.00 *Includes Student Center Debt Service Fee of \$20.00		
Athletic Fee	\$25.00	\$25.00
Regional Fitness Center Fee	\$57.50	\$80.00
Health Service Fee	\$75.00	\$75.00
Total	\$290.00	\$312.50

Student Activity Fee Allocations
University of Minnesota, Morris (continued)
2010-2011

	10-11 REQUEST	10-11 ALLOC.	Allocation/ Request.	Annual Cost per student
University Services				
Intramurals and Recreation	\$15,775	\$15,775	100%	10.88
Community Engagement	\$2,450	\$2,450	100%	1.69
Office of Student Activities	\$31,773	\$31,773	100%	21.91
World Touch Cultural Heritage Week	\$18,815	\$17,500	93%	12.07
Student Organizations				
American Chemical Society	\$480	\$480	100%	0.33
Asian Student Association	\$4,332	\$4,332	100%	2.99
Big Friend / Little Friend	\$1,019	\$1,019	100%	0.70
Black Student Union	\$7,190	\$5,900	82%	4.07
CAC Coordinating Board	\$4,820	\$4,820	100%	3.32
CAC Concerts Committee	\$22,457	\$22,457	100%	15.49
CAC Convocations Committee	\$17,000	\$17,000	100%	11.72
CAC Films Committee	\$3,630	\$3,630	100%	2.50
CAC Homecoming and Traditions	\$3,000	\$1,500	50%	1.03
CAC Performing Arts Committee	\$30,140	\$30,140	100%	20.79
Circle of Nations Indian Assoc.	\$20,000	\$16,500	83%	11.38
The Counterweight	\$9,990	\$4,490	45%	3.10
Equality	\$3,895	\$3,000	77%	2.07
French Club (Entre Nous)	\$4,000	\$2,500	63%	1.72
KUMM	\$9,483	\$6,915	73%	4.77
Minnesota, Public Interest Research Group (MPIRG)	\$6,000	\$5,300	88%	3.66
Mock Trial / Pre-Law Society	\$28,950	\$15,000	52%	10.34
Morris Campus Student Association	\$13,164	\$12,264	93%	8.46
Peer Health Educators	\$1,370	\$1,370	100%	0.94
Voices Unidas	\$6,300	\$3,500	56%	2.41
The University Register	\$27,679	\$23,000	83%	15.86
Women of Color Association	\$5,450	\$3,000	55%	2.07
Assistance to Student Groups	\$30,000	\$30,000	100%	20.69
Total Fee Allocations	\$329,162	\$285,615		\$196.96
FEE ADJUSTMENT		Revenue	Fee per Semester	
Allocations Budgeted		\$285,615	(calculated)	\$98.48
Projected Revenue at Requested Rate (no change from FY10)		\$271,150	(requested)	\$93.50
Carry Forward Balances Budgeted (reduces fee charged to students)		\$14,465	(reduction)	\$4.98

Student Service Fee Recommendations University of Minnesota, Rochester 2010-2011 Academic Year		
(Fee per semester, degree seeking students enrolled in 6 or more credits)	2009-2010 Actual	2010-2011 Recommended
Mental & Physical Wellness	\$45.00	\$45.00
Fitness, Recreation, Sports	\$75.00	\$75.00
Academic Support	\$10.00	\$10.00
Student Activities	\$30.00	\$30.00
Total	\$160.00	\$160.00

**Student Service Fees Committee
University of Minnesota, Twin Cities
Recommendations for 2010-11 Funding**

Fees Groups:	2009-10 Final Rec.		2010-11 Stu Fees Requested		2010-11 Stu Fees Initial Rec.		2010-11 Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
African Student Association (ASA)	\$ 10,000	\$ 0.14	\$ 16,000	\$ 0.22	\$ 13,000	\$ 0.18	\$ 13,000	\$ 0.18
All-Campus Elections Commissions	\$ 6,500	\$ 0.09	\$ 8,460	\$ 0.12	\$ 8,460	\$ 0.12	\$ 8,460	\$ 0.12
Al-Madinah Cultural Center	\$ 60,000	\$ 0.83	\$ 55,000	\$ 0.75	\$ 41,500	\$ 0.57	\$ 41,500	\$ 0.57
American Indian Cultural Center (AISCC)	\$ 15,000	\$ 0.21	\$ 30,000	\$ 0.41	\$ 20,000	\$ 0.27	\$ 20,000	\$ 0.27
Amnesty International	\$ 4,800	\$ 0.07	\$ 3,900	\$ 0.05	\$ 3,900	\$ 0.05	\$ 3,900	\$ 0.05
Asian American Student Union	\$ 60,000	\$ 0.83	\$ 106,705	\$ 1.41	\$ 65,000	\$ 0.84	\$ 65,000	\$ 0.84
Biology Without Borders	\$ -	\$ -	\$ 10,000	\$ 0.14	\$ 4,000	\$ 0.05	\$ 4,000	\$ 0.05
Black Graduate & Professional Student Assoc.	\$ -	\$ -	\$ 6,800	\$ 0.09	\$ 6,800	\$ 0.09	\$ 6,800	\$ 0.09
Black Motivated Women	\$ -	\$ -	\$ 10,000	\$ 0.14	\$ 6,455	\$ 0.09	\$ 6,455	\$ 0.09
Black Student Union	\$ 55,000	\$ 0.77	\$ 65,000	\$ 0.89	\$ 60,000	\$ 0.82	\$ 60,000	\$ 0.82
Boynton Health Service	\$ 7,830,857	\$ 116.47	\$ 8,087,421	\$ 118.13	\$ 8,087,421	\$ 118.13	\$ 8,087,421	\$ 118.13
Boynton Health Service - MSA Express			\$ 50,374	\$ 0.74	\$ 50,374	\$ 0.74	\$ 50,374	\$ 0.74
Campus Atheists, Skeptics and Humanists (CASH)	\$ 8,000	\$ 0.11	\$ 8,000	\$ 0.11	\$ 6,500	\$ 0.09	\$ 6,500	\$ 0.09
Campus Crusade for Christ (CRU)	\$ 10,000	\$ 0.14	\$ 15,910	\$ 0.22	\$ 11,000	\$ 0.15	\$ 11,000	\$ 0.15
Campus People Watchers	\$ -	\$ -	\$ 2,740	\$ 0.04	\$ -	\$ -	\$ -	\$ -
Colleges Against Cancer	\$ 6,000	\$ 0.08	\$ 12,495	\$ 0.17	\$ 12,495	\$ 0.17	\$ 12,495	\$ 0.17
Collegians for a Constructive Tomorrow*	\$ 90,000	\$ 1.25	\$ 120,000	\$ 1.65	\$ 103,800	\$ 1.42	\$ 100,000	\$ 1.37
Community Child Care Center	\$ 75,000	\$ 0.98	\$ 75,000	\$ 0.97	\$ 75,000	\$ 0.97	\$ 75,000	\$ 0.97
Como Community Child Care	\$ 70,000	\$ 0.93	\$ 70,000	\$ 0.90	\$ 70,000	\$ 0.90	\$ 70,000	\$ 0.90
Compassionate Action for Animals	\$ 15,000	\$ 0.21	\$ 25,000	\$ 0.34	\$ -	\$ -	\$ -	\$ -
Disabled Student Cultural Center	\$ 10,000	\$ 0.13	\$ 15,000	\$ 0.20	\$ 15,000	\$ 0.20	\$ 13,650	\$ 0.18
Engineers Without Borders	\$ 25,000	\$ 0.35	\$ 46,300	\$ 0.64	\$ 13,400	\$ 0.18	\$ 13,400	\$ 0.18
Ethiopian Student Association	\$ -	\$ -	\$ 5,000	\$ 0.07	\$ 3,300	\$ 0.05	\$ 3,300	\$ 0.05
Experimental College (EXCO)	\$ -	\$ -	\$ 10,000	\$ 0.14	\$ -	\$ -	\$ -	\$ -
Habitat for Humanity	\$ -	\$ -	\$ 4,000	\$ 0.05	\$ 4,000	\$ 0.05	\$ 4,000	\$ 0.05
Hillel: the Jewish Student Center	\$ 31,250	\$ 0.44	\$ 31,250	\$ 0.43	\$ 31,250	\$ 0.43	\$ 28,125	\$ 0.39
Hmong Minnesota Student Association (HMSA)	\$ 10,000	\$ 0.14	\$ 20,000	\$ 0.27	\$ 10,000	\$ 0.13	\$ 10,000	\$ 0.13
Impact Movement	\$ 4,000	\$ 0.06	\$ 6,000	\$ 0.08	\$ -	\$ (0.00)	\$ 3,600	\$ 0.05
La Raza Student Cultural Center	\$ 40,000	\$ 0.54	\$ 46,000	\$ 0.61	\$ 35,000	\$ 0.46	\$ 38,500	\$ 0.51
Learning Abroad Center	\$ 106,422	\$ 1.40	\$ 114,882	\$ 1.49	\$ 114,882	\$ 1.49	\$ 114,882	\$ 1.49
Lutheran Student Movement	\$ -	\$ -	\$ 7,700	\$ 0.11	\$ 5,500	\$ 0.08	\$ 5,500	\$ 0.08
Middle Eastern Student Association (MESA)	\$ 2,500	\$ 0.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mindfulness for Students	\$ 8,800	\$ 0.12	\$ 9,377	\$ 0.13	\$ 6,600	\$ 0.09	\$ 6,600	\$ 0.09
MN Daily	\$ 550,000	\$ 7.35	\$ 556,412	\$ 7.41	\$ 550,000	\$ 7.32	\$ 505,000	\$ 6.71
MN International Student Association	\$ 67,000	\$ 0.93	\$ -	\$ -	\$ -	\$ -	\$ 33,500	\$ 0.46
MN Public Interest Research Group (MPIRG)	\$ 103,200	\$ 1.44	\$ 130,000	\$ 1.74	\$ 98,300	\$ 1.31	\$ 98,300	\$ 1.31
National Society of Black Engineers	\$ -	\$ -	\$ 11,000	\$ 0.15	\$ 5,350	\$ 0.07	\$ 5,350	\$ 0.07
Pi Sigma Epsilon	\$ -	\$ -	\$ 6,000	\$ 0.08	\$ -	\$ -	\$ -	\$ -
Queer Student Cultural Center	\$ 42,185	\$ 0.57	\$ 50,000	\$ 0.68	\$ 43,000	\$ 0.58	\$ 43,000	\$ 0.58
Radio K-Operating	\$ 219,458	\$ 2.88	\$ 223,380	\$ 2.89	\$ 223,847	\$ 2.90	\$ 223,847	\$ 2.90

Twin Cities - Recommendations for 2010-11 Funding (continued)

Fees Groups:	2009-10 Final Rec.		2010-11 Stu Fees Requested		2010-11 Stu Fees Initial Rec.		2010-11 Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Recreational Sports - Operational Fund	\$ 2,307,456	\$ 30.13	\$ 2,340,856	\$ 30.30	\$ 2,340,856	\$ 30.30	\$ 2,340,856	\$ 30.30
Recreational Sports-Facility Support Fee	\$ 2,275,000	\$ 30.03	\$ 2,303,409	\$ 29.79	\$ 2,303,409	\$ 29.79	\$ 2,303,409	\$ 29.79
St. Pauls Outreach	\$ -	\$ -	\$ 48,000	\$ 0.66	\$ -	\$ -	\$ -	\$ -
Student Conflict Resolution Center	\$ 235,000	\$ 3.09	\$ 245,000	\$ 3.17	\$ 245,000	\$ 3.17	\$ 245,000	\$ 3.17
Students for a Conservative Voice	\$ 20,000	\$ 0.28	\$ 65,000	\$ 0.89	\$ 59,300	\$ 0.81	\$ 49,300	\$ 0.67
Student Fee Administration	\$ 93,538	\$ 1.23	\$ 93,538	\$ 1.21	\$ 93,538	\$ 1.21	\$ 93,538	\$ 1.21
Students for Human Life	\$ 15,000	\$ 0.21	\$ 50,000	\$ 0.67	\$ 32,450	\$ 0.43	\$ 32,450	\$ 0.43
Student National Medical Association	\$ -	\$ -	\$ 10,800	\$ 0.15	\$ 1,250	\$ 0.02	\$ 7,500	\$ 0.10
Student Service Fees Event Grant	\$ 75,000	\$ 1.00	\$ 75,000	\$ 0.97	\$ 75,000	\$ 0.97	\$ 75,000	\$ 0.97
Student Unions & Activities - Operating	\$ 5,226,557	\$ 68.84	\$ 5,322,388	\$ 68.87	\$ 5,322,388	\$ 68.87	\$ 5,322,388	\$ 68.87
Student Unions & Activities - Bond Repayment	\$ 3,716,516	\$ 48.80	\$ 3,716,516	\$ 48.04	\$ 3,716,516	\$ 48.04	\$ 3,716,516	\$ 48.04
Student Unions & Activities - Capital, Depr, Maint.	\$ 724,207	\$ 9.51	\$ 724,207	\$ 9.36	\$ 724,207	\$ 9.36	\$ 724,207	\$ 9.36
Student Veterans Association	\$ 17,265	\$ 0.24	\$ 24,225	\$ 0.33	\$ 20,000	\$ 0.27	\$ 20,000	\$ 0.27
University Student Legal Service	\$ 1,076,000	\$ 14.13	\$ 1,076,000	\$ 13.91	\$ 1,076,000	\$ 13.91	\$ 1,076,000	\$ 13.91
University YMCA	\$ 17,500	\$ 0.24	\$ 31,000	\$ 0.43	\$ 31,000	\$ 0.43	\$ 31,000	\$ 0.43
Voices Merging	\$ -	\$ -	\$ 31,671	\$ 0.43	\$ 17,000	\$ 0.23	\$ 22,000	\$ 0.30
The Wake Student Magazine	\$ 57,000	\$ 0.78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Women's Student Activist Collective	\$ 30,000	\$ 0.41	\$ 30,000	\$ 0.41	\$ 30,000	\$ 0.41	\$ 27,200	\$ 0.37
Total Student Fees	\$ 25,422,011	\$ 348.41	\$ 26,258,716	\$ 354.25	\$ 25,893,048	\$ 349.23	\$ 25,878,823	\$ 349.04

Special Assessment Group	2009-10 Final Rec.		2010-11 Stu Fees Requested		2010-11 Stu Fees Initial Rec.		2010-11 Final Rec.	
	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem	Revenue	Per Sem
Council of College Boards	\$ 61,479	\$ 1.19	\$ 70,493	\$ 1.34	\$ 65,500	\$ 1.24	\$ 65,500	\$ 1.24
Graduate & Professional Student Assembly	\$ 375,403	\$ 11.51	\$ -	\$ -	\$ -	\$ -	\$ 188,000	\$ 5.70
MN Student Association	\$ 123,468	\$ 2.26	\$ 140,103	\$ 2.66	\$ 83,600	\$ 1.59	\$ 124,800	\$ 2.37
Summer Cultural Programs	\$ 75,000	\$ 11.98	\$ 75,000	\$ 12.17	\$ -	\$ -	\$ 56,000	\$ 9.08
Total Special Assessments	\$ 635,350	\$ 26.94	\$ 285,596	\$ 16.17	\$ 149,100	\$ 2.83	\$ 434,300	\$ 18.40

**Refuseable/refundable funding mechanism - those groups no longer in this category for FY10.*

Total for All Groups	\$ 26,057,361	\$ 375.35	\$ 26,544,312	\$ 370.42	\$ 26,042,148	\$ 352.07	\$ 26,313,123	\$ 367.44
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Twin Cities - Recommendations for 2010-11 Funding (continued)

Footnotes:

1. The following units have submitted two year request per the new two year process for Administrative Fee Units (FY11 listed above, FY12 below):

	Requested	Initial Recommendation	Final Recommendation
Learning Abroad Center	\$ 114,882	\$ 114,882	\$ 114,882
Radio K Operating	\$ 228,323	\$ 228,323	\$ 228,323
Student Conflict Resolution Center	\$ 260,000	\$ 258,515	\$258,515
Summer Cultural Program	\$ 0	\$ 0	\$ 0

2. The following Administrative units had budgets approved for FY11 per the new two year process for Administrative Fee Units:

Boynton Health Service	\$ 8,087,421
Recreational Sports – Operational Fee	\$ 2,340,856
Recreational Sports – Facility Support Fee	\$ 2,303,409
Student Unions and Activities – Operation Request	\$ 5,322,388
Student Unions and Activities – Bond Repayment Req	\$ 3,716,516
Student Unions and Activities – Capital, Depr, Maint	\$ 724,207
University Student Legal Services	\$ 1,076,000

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2010

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
U of M SUMMARY										
Resources										
Balance Forward - Systemwide	211,923	0	0	0	11,304,731	0	0	11,516,654	0	11,516,654
Annual Revenue:										
State Legislative Appropriations	550,345,000	0	100,029,000	0	0	0	89,323,000	739,697,000	0	739,697,000
Tuition and Fees	3,600,000	635,081,717	0	0	0	68,260,127	0	706,941,844	0	706,941,844
Indirect Cost Recovery	0	0	0	122,675,954	0	0	0	122,675,954	0	122,675,954
Investment Income (net)	0	0	0	0	7,413,000	0	0	7,413,000	0	7,413,000
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other	0	0	0	0	650,000	0	0	650,000	473,134,683	473,784,683
Subtotal - Annual Revenue	565,945,000	635,081,717	100,029,000	122,675,954	8,063,000	68,260,127	89,323,000	1,589,377,798	473,134,683	2,062,512,481
Net Interfund Transfers	9,098,103	0	0	0	(9,098,103)	0	0	0	0	0
Total Resources Available	575,255,026	635,081,717	100,029,000	122,675,954	10,269,628	68,260,127	89,323,000	1,600,894,452	473,134,683	2,074,029,135
Allocations										
Board of Regents	0	0	0	0	45,000	0	0	45,000	840,060	885,060
President's Office	499,919	0	0	0	50,000	0	0	549,919	4,314,479	4,864,398
Athletics	8,018,851	0	0	0	0	0	0	8,018,851	0	8,018,851
University Relations	0	0	0	0	0	0	0	0	8,398,561	8,398,561
General Counsel	0	0	0	0	0	0	0	0	4,142,659	4,142,659
Audits	0	0	0	0	0	0	0	0	2,008,075	2,008,075
Chief Financial Officer	8,673	0	0	0	0	0	0	8,673	20,500,310	20,508,983
University Services	245,000	0	0	0	0	0	0	245,000	166,399,186	166,644,186
Debt Service	7,547,029	0	0	0	0	0	0	7,547,029	29,252,830	36,799,859
Senior VP/Acadmic Affairs	259,980,816	424,089,662	31,864,056	42,460,373	0	45,628,566	0	804,023,473	119,694,828	923,718,301
Senior VP/System Academic Adm	17,516,410	45,790	23,089,695	1,989,359	0	4,029	0	42,645,283	80,660,500	123,305,783
Senior VP Health Sciences	173,298,787	101,341,730	32,248,013	71,824,168	0	7,100,417	0	385,813,115	11,474,067	397,287,182
Human Resources	0	0	0	5,600	0	0	0	5,600	9,750,936	9,756,536
Scholarly & Cultural Affairs	4,165,681	0	0	6,423	0	0	0	4,172,104	569,949	4,742,053
Research	8,936,220	0	0	3,930,032	0	0	0	12,866,252	13,610,243	26,476,495
Duluth	39,453,642	87,085,868	2,946,873	2,300,000	0	11,989,409	0	143,775,792	0	143,775,792
Morris	19,616,045	12,046,593	280,363	109,841	0	1,851,960	0	33,904,802	0	33,904,802
Crookston	10,981,027	9,197,195	0	44,311	0	1,544,490	0	21,767,023	0	21,767,023
Rochester	7,510,754	1,274,879	450,000	5,847	0	141,256	0	9,382,736	0	9,382,736
Contingencies and Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations	17,254,830	0	9,150,000	0	0	0	51,000,000	77,404,830	1,518,000	78,922,830
Subtotal - Allocations	575,033,684	635,081,717	100,029,000	122,675,954	1,095,000	68,260,127	51,000,000	1,553,175,482	473,134,683	2,026,310,165
Total Allocations	575,033,684	635,081,717	100,029,000	122,675,954	1,095,000	68,260,127	51,000,000	1,553,175,482	473,134,683	2,026,310,165
Change in allocations/Transfers										
Ending Balance	221,342	0	0	0	9,174,628	0	38,323,000	47,718,970	0	47,718,970
Required Reserve					26,014,960					

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2010

	O & M	Tuition	State Special	ICR	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
ANNUAL RESOURCES										
State Legislative Appropriations										
General Appropriation	550,345,000	0	0	0	0	0	89,323,000	639,668,000	0	639,668,000
MinnesotaCare	0	0	2,157,000	0	0	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	10,550,000	0	0	0	0	10,550,000	0	10,550,000
Agriculture Special	0	0	52,255,000	0	0	0	0	52,255,000	0	52,255,000
Health Sciences Special	0	0	5,275,000	0	0	0	0	5,275,000	0	5,275,000
Technology Special	0	0	1,387,000	0	0	0	0	1,387,000	0	1,387,000
System Special	0	0	6,155,000	0	0	0	0	6,155,000	0	6,155,000
Subtotal - State Appropriations	550,345,000	0	100,029,000	0	0	0	89,323,000	739,697,000	0	739,697,000
Tuition and U Fee										
Tuition/U Fee - Twin Cities	0	525,477,182	0	0	0	52,733,012	0	578,210,194	0	578,210,194
Tuition/U Fee - Duluth	0	87,085,868	0	0	0	11,989,409	0	99,075,277	0	99,075,277
Tuition/U Fee - Morris	0	12,046,593	0	0	0	1,851,960	0	13,898,553	0	13,898,553
Tuition/U Fee - Rochester	0	1,274,879	0	0	0	141,256	0	1,416,135	0	1,416,135
Tuition/U Fee - Crookston	0	9,197,195	0	0	0	1,544,490	0	10,741,685	0	10,741,685
Subtotal - Tuition/U Fee	0	635,081,717	0	0	0	68,260,127	0	703,341,844	0	703,341,844
Tuition Adjustment	0	0	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,600,000	0	0	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	0	0	0	0	0	0	3,600,000	0	3,600,000
Indirect Cost Recovery										
	0	0	0	122,675,954	0	0	0	122,675,954	0	122,675,954
Investment Income (net)										
Gross Investment Income	0	0	0	0	14,000,000	0	0	14,000,000	0	14,000,000
Capital Gains/Loss	0	0	0	0	(4,130,000)	0	0	(4,130,000)	0	(4,130,000)
Fees & Operating Deduction	0	0	0	0	(1,757,000)	0	0	(1,757,000)	0	(1,757,000)
Inv. Income - To Participants	0	0	0	0	(700,000)	0	0	(700,000)	0	(700,000)
Subtotal - Investment Income (net)	0	0	0	0	7,413,000	0	0	7,413,000	0	7,413,000
Other										
Internal Cost Pool Receipts	0	0	0	0	0	0	0	0	473,134,683	473,134,683
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other Income	0	0	0	0	650,000	0	0	650,000	0	650,000
Subtotal - Other	12,000,000	0	0	0	650,000	0	0	12,650,000	473,134,683	485,784,683
Annual Revenue	565,945,000	635,081,717	100,029,000	122,675,954	8,063,000	68,260,127	89,323,000	1,589,377,798	473,134,683	2,062,512,481
Net Interfund Transfers										
From Cen Res for Financial Aid	1,400,000	0	0	0	(1,400,000)	0	0	0	0	0
Into O&M from Aid Surplus	0	0	0	0	0	0	0	0	0	0
Into O&M from ICR	0	0	0	0	0	0	0	0	0	0
Into O&M from Central Reserves	6,973,103	0	0	0	(6,973,103)	0	0	0	0	0
Into O&M from Inv. Earnings	725,000	0	0	0	(725,000)	0	0	0	0	0
Subtotal - Net Transfers	9,098,103	0	0	0	(9,098,103)	0	0	0	0	0

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F.Y. 2010

ALLOCATIONS	Updated Estimates with Actual Carryforward F.Y. 2010										Support Unit Pools	Budgeted Allocations
	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations		
Board of Regents	0	0	0	0	45,000	0	0	0	0	0	840,060	885,060
President's Office	499,919	0	0	0	50,000	0	0	0	0	0	4,314,479	4,864,398
General Counsel	0	0	0	0	0	0	0	0	0	0	4,142,659	4,142,659
Audits	0	0	0	0	0	0	0	0	0	0	2,008,075	2,008,075
Chief Financial Officer	8,673	0	0	0	0	0	0	0	0	0	10,542,423	10,551,096
Budget and Finance Controller	0	0	0	0	0	0	0	0	0	0	9,957,887	9,957,887
Total - Chief Financial Officer	8,673	0	0	0	0	0	0	0	0	0	20,500,310	20,508,983
University Services	0	0	0	0	0	0	0	0	0	0	5,949,971	5,949,971
University Services - VP	0	0	0	0	0	0	0	0	0	0	143,906,796	143,906,796
Facilities Management	0	0	0	0	0	0	0	0	0	0	1,526,084	1,526,084
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	0	0	0	4,881,350	4,881,350
University Health & Safety	0	0	0	0	0	0	0	0	0	0	9,599,290	9,599,290
Public Safety	0	0	0	0	0	0	0	0	0	0	535,695	535,695
Auxiliary Services	245,000	0	0	0	0	0	0	0	0	0	245,000	245,000
Total - University Services	245,000	0	0	0	0	0	0	0	0	0	166,399,186	166,644,186
Debt Service	7,547,029	0	0	0	0	0	0	0	0	0	29,252,830	36,799,859
Human Resources	0	0	0	5,600	0	0	0	0	0	0	9,750,936	9,756,536
University Relations	0	0	0	0	0	0	0	0	0	0	8,398,561	8,398,561
Scholarly & Cultural Affairs	4,165,681	0	0	6,423	0	0	0	0	0	0	569,949	4,742,053
Sr. VP System Administration	203,026	45,790	0	0	0	0	0	0	0	4,029	7,125,597	7,378,442
Sr. VP Sys Academic Admin	2,860,955	0	903,573	377,617	0	0	0	0	0	0	4,142,145	4,142,145
Sr. VP Sys Academic Adm-Units.	1,723,500	0	0	568	0	0	0	0	0	0	8,660,246	10,384,304
Equity & Diversity	0	0	0	75,000	0	0	0	0	0	0	75,000	75,000
International Programs	0	0	0	0	0	0	0	0	0	0	60,478,839	60,478,839
Information Tech	3,788,272	0	4,005,622	0	0	0	0	0	0	0	7,793,894	7,793,894
Ag Experiment Station	8,940,657	0	18,180,500	1,536,184	0	0	0	0	0	0	28,657,341	28,657,341
MN Extension Service	17,516,410	45,790	23,089,695	1,989,359	0	4,029	0	0	0	0	80,660,500	123,305,783
Total - Sr. Vice President	8,018,851	0	0	0	0	0	0	0	0	0	8,018,851	8,018,851
Athletics	8,936,220	0	0	3,930,032	0	0	0	0	0	0	13,610,243	26,476,495
Research	8,961,739	0	0	150,000	0	0	0	0	0	0	5,099,740	14,211,479
Sr. VP Academic Affairs	3,952,267	727,320	0	0	0	0	0	0	0	0	54,839,837	59,619,879
Sr. Vice President / Provost	876,190	417,038	845,377	0	0	100,455	0	0	0	0	19,720,401	21,893,644
Undergraduate Education	4,444,080	0	0	9,709	0	34,638	0	0	0	0	3,798,437	8,252,226
Graduate School	0	0	0	7,000	0	0	0	0	0	0	36,236,413	36,243,413
Law School	18,234,276	1,144,358	845,377	166,709	0	135,093	0	0	0	0	119,694,828	140,220,641
Student Affairs	24,830,861	50,049,236	998,615	4,855,184	0	5,612,542	0	0	0	0	86,346,438	86,346,438
University Libraries	6,747,486	60,822,163	899,681	305,998	0	4,501,258	0	0	0	0	73,276,586	73,276,586
Total - Sr. Vice President	5,069,842	6,220,325	110,455	460,000	0	504,708	0	0	0	0	12,365,330	12,365,330
Provost	6,328,766	22,443,059	0	220,000	0	985,866	0	0	0	0	29,977,691	29,977,691
Education & Human Dev.	8,404,996	13,076,092	345,807	80,000	0	1,446,444	0	0	0	0	23,353,339	23,353,339
Carlson School of Management	32,056,710	17,868,254	26,839,084	5,073,380	0	2,132,382	0	0	0	0	83,969,810	83,969,810
Humphrey Inst. of Public Affairs	12,602,641	14,002,748	0	0	0	1,427,441	0	0	0	0	28,032,830	28,032,830
Law School												
Design												
Food, Ag, Nat. Res. Sciences												
College of Continuing Education												

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Updated Estimates with Actual Carryforward
F. Y. 2010

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
Biological Sciences	22,796,095	15,698,992	438,037	4,417,842	0	1,979,251	0	45,330,217	0	45,330,217
Liberal Arts	55,959,779	142,503,018	0	3,381,260	0	17,786,296	0	219,630,353	0	219,630,353
Institute of Technology	66,949,364	80,261,417	1,387,000	23,500,000	0	9,117,285	0	181,215,066	0	181,215,066
Total - Provost	241,746,540	422,945,304	31,018,679	42,293,664	0	45,493,473	0	783,497,660	0	783,497,660
Academic Health Center										
Dentistry	12,972,185	14,409,623	144,000	950,000	0	792,096	0	29,267,904	0	29,267,904
Senior VP-Hlth Sciences	0	0	0	0	0	0	0	0	11,474,067	11,474,067
Academic Hlth Center - Shared	49,559,482	3,277,332	6,203,173	11,000,000	0	265,025	0	70,305,012	0	70,305,012
Medical School	68,117,178	35,199,724	18,434,760	40,987,384	0	2,609,177	0	165,348,223	0	165,348,223
Nursing	6,590,109	7,751,071	444,000	831,584	0	790,224	0	16,406,988	0	16,406,988
Pharmacy	6,776,411	16,091,031	1,444,000	2,750,000	0	1,083,288	0	28,144,730	0	28,144,730
Public Health	11,859,188	12,145,549	1,772,564	13,000,000	0	975,907	0	39,753,208	0	39,753,208
Veterinary Medicine	17,424,234	12,467,400	3,805,516	2,305,200	0	584,700	0	36,587,050	0	36,587,050
Total - Academic Health Center	173,298,787	101,341,730	32,248,013	71,824,168	0	7,100,417	0	385,813,115	11,474,067	397,287,182
Duluth	39,453,642	87,085,868	2,946,873	2,300,000	0	11,989,409	0	143,775,792	0	143,775,792
Morris	19,616,045	12,046,593	280,363	109,841	0	1,851,960	0	33,904,802	0	33,904,802
Crookston	10,981,027	9,197,195	0	44,311	0	1,544,490	0	21,767,023	0	21,767,023
Rochester	7,510,754	1,274,879	450,000	5,847	0	141,256	0	9,382,736	0	9,382,736
Contingencies and Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations (TINA)										
Reserve - Initiatives	1,777,079	0	0	0	0	0	0	1,777,079	1,518,000	3,295,079
R2000 Scholarships	0	0	0	0	0	0	0	0	0	0
08-09 Biennial Initiatives	1,400,000	0	0	0	0	0	0	1,400,000	0	1,400,000
Graduate Assistant Support	2,400,000	0	0	0	0	0	0	2,400,000	0	2,400,000
Enterprise Project	9,282,818	0	0	0	0	0	0	9,282,818	0	9,282,818
Extension Severance	60,000	0	0	0	0	0	0	60,000	0	60,000
Promise Scholarship	0	0	0	0	0	0	0	0	0	0
Students Accs. Receivable	0	0	0	0	0	0	0	0	0	0
06-07 Biennial Initiatives	1,167,355	0	0	0	0	0	0	1,167,355	0	1,167,355
Holding Debt Balance	1,167,578	0	0	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations	0	0	0	0	0	0	0	0	0	0
Heritage Funds	0	0	1,150,000	0	0	0	0	1,150,000	0	1,150,000
Rochester/Mayo Appropriation	0	0	8,000,000	0	0	0	0	8,000,000	0	8,000,000
Federal Stimulus Funds	0	0	0	0	0	0	51,000,000	51,000,000	0	51,000,000
Total - Special Allocations	17,254,830	0	9,150,000	0	0	0	0	77,404,830	1,518,000	78,922,830
ALLOCATIONS	575,033,684	635,081,717	100,029,000	122,675,954	1,095,000	68,260,127	51,000,000	1,553,175,482	473,134,683	2,026,310,165

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

**Approved Budget
F.Y. 2011**

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
Resources										
Balance Forward - Systemwide	221,342	0	0	0	9,174,628	0	38,323,000	47,718,970	0	47,718,970
Annual Revenue:										
State Legislative Appropriations	527,410,000	0	89,493,000	0	0	0	0	616,903,000	0	616,903,000
Tuition and Fees	3,600,000	676,753,416	0	0	0	73,563,366	0	753,916,782	0	753,916,782
Indirect Cost Recovery	0	0	0	124,961,290	0	0	0	124,961,290	0	124,961,290
Investment Income (net)	0	0	0	0	11,136,445	0	0	11,136,445	0	11,136,445
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other	0	0	0	0	650,000	0	0	650,000	492,860,095	493,510,095
Subtotal - Annual Revenue	543,010,000	676,753,416	89,493,000	124,961,290	11,786,445	73,563,366	0	1,519,567,517	492,860,095	2,012,427,612
Net Interfund Transfers	10,962,623	0	0	0	(9,298,103)	0	0	1,664,520	0	1,664,520
Total Resources Available	554,193,965	676,753,416	89,493,000	124,961,290	11,662,970	73,563,366	38,323,000	1,568,951,007	492,860,095	2,061,811,102
Allocations										
Board of Regents	0	0	0	0	45,000	0	0	45,000	848,464	893,464
President's Office	399,919	0	0	0	50,000	0	0	449,919	4,374,806	4,824,725
Athletics	7,778,861	0	0	0	0	0	0	7,778,861	0	7,778,861
University Relations	0	0	0	0	0	0	0	0	8,106,561	8,106,561
General Counsel	0	0	0	0	0	0	0	0	4,339,959	4,339,959
Audits	0	0	0	0	0	0	0	0	2,091,556	2,091,556
Chief Financial Officer	0	0	0	0	0	0	0	0	21,081,542	21,081,542
University Services	240,113	0	0	0	0	0	0	240,113	170,541,575	170,781,688
Debt Service	6,167,434	0	0	0	0	0	0	6,167,434	31,618,397	37,785,831
Senior VP/Acadmic Affairs	242,376,602	450,255,904	27,074,705	43,514,758	0	49,142,886	0	812,364,855	123,230,569	935,595,424
Senior VP/System Academic Adm	19,326,333	49,224	20,153,600	2,025,108	0	4,365	0	41,558,630	84,063,491	125,622,121
Senior VP Health Sciences	171,712,433	109,004,490	30,972,513	72,892,383	0	7,732,654	0	392,314,473	11,484,968	403,799,441
Human Resources	0	0	0	7,660	0	0	0	7,660	10,360,167	10,367,827
Scholarly & Cultural Affairs	4,185,031	0	0	0	0	0	0	4,185,031	589,297	4,774,328
Research	9,819,453	0	737,871	4,008,633	0	0	0	14,566,057	16,005,743	30,571,800
Duluth	36,971,053	92,214,997	2,572,469	2,346,000	250,000	12,731,549	0	147,086,068	0	147,086,068
Morris	19,547,833	12,975,650	244,742	112,037	0	1,987,700	0	34,867,962	0	34,867,962
Crookston	10,419,127	9,873,654	0	42,752	0	1,673,197	0	22,008,730	0	22,008,730
Rochester	7,369,051	2,379,497	450,000	11,959	0	291,015	0	10,501,522	0	10,501,522
Contingencies and Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations	17,659,330	0	7,287,000	0	0	0	38,323,000	63,269,330	4,123,000	67,392,330
Subtotal - Allocations	553,972,573	676,753,416	89,493,000	124,961,290	1,345,000	73,563,366	38,323,000	1,558,411,645	492,860,095	2,051,271,740
Total Allocations	553,972,573	676,753,416	89,493,000	124,961,290	1,345,000	73,563,366	38,323,000	1,558,411,645	492,860,095	2,051,271,740
Change in allocations/Transfers										
Ending Balance	221,392	0	0	0	10,317,970	0	0	10,539,362	0	10,539,362
Required Reserve					24,676,120					

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2011

	O & M	Tuition	State Special	ICR	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
ANNUAL RESOURCES										
State Legislative Appropriations										
General Appropriation	527,410,000	0	0	0	0	0	0	527,410,000	0	527,410,000
MinnesotaCare	0	0	2,157,000	0	0	0	0	2,157,000	0	2,157,000
Cigarette Tax	0	0	22,250,000	0	0	0	0	22,250,000	0	22,250,000
Miscellaneous Special	0	0	8,287,000	0	0	0	0	8,287,000	0	8,287,000
Agriculture Special	0	0	45,610,000	0	0	0	0	45,610,000	0	45,610,000
Health Sciences Special	0	0	4,605,000	0	0	0	0	4,605,000	0	4,605,000
Technology Special	0	0	1,211,000	0	0	0	0	1,211,000	0	1,211,000
System Special	0	0	5,373,000	0	0	0	0	5,373,000	0	5,373,000
Subtotal - State Appropriations	527,410,000	0	89,493,000	0	0	0	0	616,903,000	0	616,903,000
Tuition and U Fee										
Tuition/U Fee - Twin Cities	0	559,309,618	0	0	0	56,879,905	0	616,189,523	0	616,189,523
Tuition/U Fee - Duluth	0	92,214,997	0	0	0	12,731,549	0	104,946,546	0	104,946,546
Tuition/U Fee - Morris	0	12,975,650	0	0	0	1,987,700	0	14,963,350	0	14,963,350
Tuition/U Fee - Rochester	0	2,379,497	0	0	0	291,015	0	2,670,512	0	2,670,512
Tuition/U Fee - Crookston	0	9,873,654	0	0	0	1,673,197	0	11,546,851	0	11,546,851
Subtotal - Tuition/U Fee	0	676,753,416	0	0	0	73,563,366	0	750,316,782	0	750,316,782
Tuition Adjustment	0	0	0	0	0	0	0	0	0	0
Application/Bursar Fees	3,600,000	0	0	0	0	0	0	3,600,000	0	3,600,000
Subtotal - Tuition and Fees	3,600,000	0	0	0	0	0	0	3,600,000	0	3,600,000
Indirect Cost Recovery	0	0	0	124,961,290	0	0	0	124,961,290	0	124,961,290
Investment Income (net)	0	0	0	0	12,610,000	0	0	12,610,000	0	12,610,000
Gross Investment Income	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Capital Gains/Loss	0	0	0	0	(1,773,555)	0	0	(1,773,555)	0	(1,773,555)
Fees & Operating Deduction	0	0	0	0	(700,000)	0	0	(700,000)	0	(700,000)
Inv. Income - To Participants	0	0	0	0	11,136,445	0	0	11,136,445	0	11,136,445
Subtotal - Investment Income (net)	0	0	0	0	11,136,445	0	0	11,136,445	0	11,136,445
Other	0	0	0	0	0	0	0	0	492,860,095	492,860,095
Internal Cost Pool Receipts	0	0	0	0	0	0	0	0	0	0
Enterprise Assessment	12,000,000	0	0	0	0	0	0	12,000,000	0	12,000,000
Other Income	0	0	0	0	650,000	0	0	650,000	0	650,000
Subtotal - Other	12,000,000	0	0	0	650,000	0	0	12,650,000	492,860,095	505,510,095
Annual Revenue	543,010,000	676,753,416	89,493,000	124,961,290	11,786,445	73,563,366	0	1,519,567,517	492,860,095	2,012,427,612
Net Interfund Transfers	0	0	0	0	(1,600,000)	0	0	0	0	0
From Cen Res for Financial Aid	1,600,000	0	0	0	0	0	0	1,600,000	0	1,600,000
Into O&M from Aid Surplus	1,664,520	0	0	0	0	0	0	1,664,520	0	1,664,520
Into O&M from ICR	0	0	0	0	0	0	0	0	0	0
Into O&M from Central Reserves	6,973,103	0	0	0	(6,973,103)	0	0	0	0	0
Into O&M from Inv. Earnings	725,000	0	0	0	(725,000)	0	0	0	0	0
Subtotal - Net Transfers	10,962,623	0	0	0	(9,298,103)	0	0	1,664,520	0	1,664,520

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
ALLOCATIONS										
Board of Regents	0	0	0	0	45,000	0	0	45,000	848,464	893,464
President's Office	399,919	0	0	0	50,000	0	0	449,919	4,374,806	4,824,725
General Counsel	0	0	0	0	0	0	0	0	4,339,959	4,339,959
Audits	0	0	0	0	0	0	0	0	2,091,556	2,091,556
Chief Financial Officer										
Budget and Finance Controller	0	0	0	0	0	0	0	0	10,780,002	10,780,002
Total - Chief Financial Officer	0	0	0	0	0	0	0	0	10,301,540	10,301,540
University Services										
University Services - VP	0	0	0	0	0	0	0	0	5,974,764	5,974,764
Facilities Management	0	0	0	0	0	0	0	0	147,675,204	147,675,204
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	0	1,550,120	1,550,120
University Health & Safety	0	0	0	0	0	0	0	0	4,991,245	4,991,245
Public Safety	0	0	0	0	0	0	0	0	9,806,918	9,806,918
Auxiliary Services	240,113	0	0	0	0	0	0	240,113	543,324	783,437
Total - University Services	240,113	0	0	0	0	0	0	240,113	170,541,575	170,781,688
Debt Service	6,167,434	0	0	0	0	0	0	6,167,434	31,618,397	37,785,831
Human Resources	0	0	0	7,660	0	0	0	7,660	10,360,167	10,367,827
University Relations	0	0	0	0	0	0	0	0	8,106,561	8,106,561
Scholarly & Cultural Affairs	4,185,031	0	0	0	0	0	0	4,185,031	589,297	4,774,328
Sr. VP System Administration										
Sr. VP Sys Academic Admin	183,026	49,224	0	0	0	4,365	0	236,615	7,459,981	7,696,596
Sr. VP Sys Academic Adm-Units, Equity & Diversity	2,955,962	0	788,773	390,200	0	0	0	4,134,935	0	4,134,935
International Programs	1,625,500	0	0	0	0	0	0	1,625,500	10,240,265	11,865,765
Information Tech	0	0	0	68,000	0	0	0	68,000	4,401,145	4,469,145
Ag Experiment Station	3,808,089	0	3,496,248	0	0	0	0	7,304,337	0	7,304,337
MN Extension Service	10,753,756	0	15,868,579	1,566,908	0	0	0	28,189,243	0	28,189,243
Total - Sr. Vice President	19,326,333	49,224	20,153,600	2,025,108	0	4,365	0	41,558,630	84,063,491	125,622,121
Athletics	7,778,861	0	0	0	0	0	0	7,778,861	0	7,778,861
Research	9,819,453	0	737,971	4,008,633	0	0	0	14,566,057	16,005,743	30,571,800
Sr. VP Academic Affairs										
Sr. Vice President / Provost	8,100,694	0	0	36,887	0	0	0	8,139,581	5,490,566	13,630,147
Undergraduate Education	2,468,124	781,869	0	0	0	108,823	0	3,358,816	60,436,504	63,795,320
Graduate School	0	448,063	0	0	0	37,524	0	485,587	16,774,901	17,260,488
Student Affairs	2,688,873	0	0	4,893	0	0	0	2,693,766	3,858,101	6,551,867
University Libraries	0	0	0	7,000	0	0	0	7,000	36,670,497	36,677,497
Total - Sr. Vice President	13,257,691	1,229,932	0	50,780	0	146,347	0	14,684,750	123,230,569	137,915,319
Provost										
Education & Human Dev.	20,696,306	53,756,338	871,626	4,586,928	0	6,080,254	0	85,991,452	0	85,991,452
Carlson School of Management	6,122,439	61,823,014	785,375	312,118	0	4,765,863	0	73,808,809	0	73,808,809
Humphrey Inst. of Public Affairs	4,847,179	6,686,849	96,422	360,000	0	546,767	0	12,537,217	0	12,537,217
Law School	5,515,364	24,338,884	0	320,000	0	1,068,022	0	31,242,270	0	31,242,270
Design	8,302,555	14,338,553	301,833	80,000	0	1,566,933	0	24,589,874	0	24,589,874
Food., Ag., Nat. Res. Sciences	34,368,664	19,190,676	23,426,115	5,174,848	0	2,310,081	0	84,470,384	0	84,470,384
College of Continuing Education	11,382,303	13,643,311	0	0	0	1,411,563	0	26,437,177	0	26,437,177

**Attachment 12
Fund Forecast-Centrally Distributed and Attributed Funds**

Approved Budget
F.Y. 2011

	O & M	Tuition	State Special	I C R	Central Reserves	University Fee	Federal Stimulus	Total	Support Unit Pools	Budgeted Allocations
Biological Sciences	22,355,253	16,750,000	382,334	4,506,199	0	2,144,188	0	46,137,974	0	46,137,974
Liberal Arts	52,284,428	150,413,634	0	3,448,885	0	19,019,976	0	225,166,923	0	225,166,923
Institute of Technology	63,244,420	88,084,713	1,211,000	24,675,000	0	10,082,892	0	187,298,025	0	187,298,025
Total - Provost	229,118,911	449,025,972	27,074,705	43,463,978	0	48,996,539	0	797,680,105	0	797,680,105
Academic Health Center										
Dentistry	13,011,632	15,728,753	144,000	1,000,000	0	862,750	0	30,747,135	0	30,747,135
Senior VP-Hlth Sciences	0	0	0	0	0	0	0	0	11,484,968	11,484,968
Academic Hlth Center - Shared	48,816,499	3,950,912	5,987,988	11,142,863	0	315,000	0	70,213,262	0	70,213,262
Medical School	70,387,584	37,034,660	18,259,831	41,387,804	0	2,842,466	0	169,912,345	0	169,912,345
Nursing	6,054,770	8,141,811	444,000	848,216	0	856,076	0	16,344,873	0	16,344,873
Pharmacy	6,105,619	17,203,754	1,444,000	2,887,500	0	1,173,562	0	28,814,435	0	28,814,435
Public Health	10,057,853	13,100,000	1,325,211	13,000,000	0	1,025,000	0	38,508,064	0	38,508,064
Veterinary Medicine	17,278,476	13,844,600	3,367,483	2,626,000	0	657,800	0	37,774,359	0	37,774,359
Total - Academic Health Center	171,712,433	109,004,490	30,972,513	72,892,383	0	7,732,654	0	392,314,473	11,484,968	403,799,441
Duluth	36,971,053	92,214,997	2,572,469	2,346,000	250,000	12,731,549	0	147,086,068	0	147,086,068
Morris	19,547,833	12,975,650	244,742	112,037	0	1,987,700	0	34,867,962	0	34,867,962
Crookston	10,419,127	9,873,654	0	42,752	0	1,673,197	0	22,008,730	0	22,008,730
Rochester	7,369,051	2,379,497	450,000	11,959	0	291,015	0	10,501,522	0	10,501,522
Contingencies and Reserves										
General Contingency	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Total - Contingencies & Reserves	0	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
Special Allocations (TINA)										
Reserve - Initiatives	1,777,079	0	0	0	0	0	0	1,777,079	843,000	2,620,079
R2000 Scholarships	0	0	0	0	0	0	0	0	0	0
08-09 Biennial Initiatives	1,211,855	0	0	0	0	0	0	1,211,855	0	1,211,855
Graduate Assistant Support	2,400,000	0	0	0	0	0	0	2,400,000	0	2,400,000
Enterprise Project	9,282,818	0	0	0	0	0	0	9,282,818	0	9,282,818
Extension Severance	60,000	0	0	0	0	0	0	60,000	0	60,000
Promise Scholarship	0	0	0	0	0	0	0	0	3,280,000	3,280,000
Students Accs. Receivable	0	0	0	0	0	0	0	0	0	0
06-07 Biennial Initiatives	50,000	0	0	0	0	0	0	50,000	0	50,000
Holding Debt Balance	1,167,578	0	0	0	0	0	0	1,167,578	0	1,167,578
New Bldg Operations	1,710,000	0	0	0	0	0	0	1,710,000	0	1,710,000
Heritage Funds	0	0	305,000	0	0	0	0	305,000	0	305,000
Rochester/Mayo Appropriation	0	0	6,982,000	0	0	0	0	6,982,000	0	6,982,000
Federal Stimulus Funds	0	0	0	0	0	0	38,323,000	38,323,000	0	38,323,000
Total - Special Allocations	17,659,330	0	7,287,000	0	0	0	38,323,000	63,269,330	4,123,000	67,392,330
ALLOCATIONS	553,972,573	676,753,416	89,493,000	124,961,290	1,345,000	73,563,366	38,323,000	1,558,411,645	492,860,095	2,051,271,740

Attachment 13



REGENTS OF THE UNIVERSITY OF MINNESOTA

RESOLUTION RELATED TO THE FISCAL YEAR 2010-11 OPERATING BUDGET

WHEREAS, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and to help apply that knowledge through research and discovery, teaching and learning, and outreach and public service; and

WHEREAS, the State of Minnesota, through its legislative and executive branches, has appropriated \$591,191,000 in state general fund monies for fiscal year 2010-11 to the University of Minnesota, which a decrease of \$32,226,000 in appropriations compared to the prior year's funding level, for the pursuit of its mission and in support of our goals and objectives; and

WHEREAS, the University of Minnesota is committed to achieving standards of national and international excellence; and

WHEREAS, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2010-11 Operating Budget as follows:

The annual revenue and expenditure plan for current, non-sponsored funds and projected expenditures for sponsored funds for fiscal year 2010-11.

The Fiscal Year 2010-11 Operating Budget approved by the Board of Regents includes the following attachments which are included in the President's Recommended FY11 Operating Budget:

Attachment 1 - Resource and Expenditure Budget Plan (University Fiscal Page)

Attachment 4 - University of Minnesota 2010-11 Tuition Plan: Tuition Rates

Attachment 8 - University of Minnesota 2010-11 Tuition Plan: Course Fees

Attachment 9 - University of Minnesota 2010-11 Tuition Plan: Academic Term Fees

Attachment 10 - University of Minnesota 2010-11 Tuition Plan: Fees in Lieu of Tuition

Attachment 11- Student Services Fees

Attachment 12 - Fund Forecast - Centrally Distributed and Attributed Funds



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

June 11, 2010

Agenda Item: Use of the Name: University of Minnesota Physicians

review review/action action discussion

Presenters: General Counsel Mark Rotenberg
Senior Vice President for Health Sciences Frank B. Cerra MD
Chief Executive University of Minnesota Physicians Bobbi Daniels MD

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

To clarify the scope of the University name use as University of Minnesota Physicians as is permitted in the contract already in place with the University of Minnesota Physicians.

Background Information:

The Board of Regents updated its policies on the use of the University name at the February 12, 2010 meeting of the Board. The two applicable policies updated were Board of Regents Policy: *Founding Date, Corporate Name and Seal, and University Marks* and Board of Regents Policy: *Reservation and Delegation of Authority*.

The Board of Regents has a contract with University of Minnesota Physicians regarding the scope of use of the University name as University of Minnesota Physicians. This contract preceded the update of the Board of Regents applicable policies at its February 12, 2010 meeting.