

MBA  
M 661

UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS

MINUTES  
BOARD OF REGENTS' MEETING  
AND  
REGENTS' COMMITTEE MEETINGS

February 9-10, 1984

Office of the Board of Regents  
220 Morrill Hall



UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Minutes of the Board of Regents' Meeting  
and Regents' Committee Meetings

February 9-10, 1984

<u>CONTENTS</u>	<u>PAGE</u>
I. Committee Meetings	
A. Faculty, Staff & Student Affairs Committee - February 9, 1984	264
B. Physical Plant & Investments Committee - February 9, 1984	268
C. Budget & Legislative Coordinating Committee - February 9, 1984	271
D. Educational Policy & Long-Range Planning Committee - February 9, 1984	273
E. Committee of the Whole - February 10, 1984	277
II. Board of Regents' Meeting - February 10, 1984	
A. Presentation of Arboretum Picture	281
B. Approval of Minutes	281
C. Report of the Chairman	281
D. Report of the President	282
E. Gifts	282
F. Contract and Grant Awards	282
G. Applications for Contracts and Grants	282
H. Report of the Committee of the Whole	
(1) Approval of the Report of the All- University Honors Committee	282
(2) Approval of Summary of Expenditures/ Board of Regents' Office and Office of the President	283
(3) Recruiting High Ability Students	283
(4) Cable Television Contract	283
(5) University of Minnesota Hospitals Cost Containment Task Force Report	283
I. Report of the Faculty, Staff & Student Affairs Committee	
(1) Vice President's Monthly Report	283
(2) 1984 Summer Session Student Services Fees, Twin Cities Campus	283
(3) Student Pay Rates	283
(4) Report on Tenure Regulations	283

CONTENTSPAGE

J.	Report of the Physical Plant & Investments Committee	
	(1) Vice President's Monthly Report	283
	(2) Charter for the Department of Audits	284
	(3) Audit Committee	284
	(4) Approval of University Hospitals Purchasing Manual	284
	(5) Unit "J" Surplus Allocation, University of Minnesota Hospitals	284
	(6) Natural Resources Research Institute Remodeling, Duluth Campus	284
	(7) Athletic Facilities	284
	(8) Investment Policy (3 Percent Stock Limitation)	285
	(9) Land Purchase, Duluth Campus	285
K.	Report of the Budget & Legislative Coordinating Committee	
	(1) Legislative and Executive Update	285
L.	Report of the Educational Policy & Long-Range Planning Committee	
	(1) Amendment to the Law School Constitution	285
	(2) Bachelor of Arts in Russian Area Studies, College of Liberal Arts, Twin Cities	286
	(3) Discontinuation of the Food Distribution Management Program, Crookston Campus	286
	(4) Academic Planning Update	286
	(5) Review of HECB Policy Paper, "Standards and Procedures for Awarding Academic Credit"	286

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Faculty, Staff & Student Affairs Committee

February 9, 1984

A meeting of the Faculty, Staff & Student Affairs Committee of the Board of Regents was held on Thursday, February 9, 1984, at 3:15 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Schertler, presiding; Regents Casey, Hilke, Long and McGuiggan.

Staff present: Vice Presidents Kegler, Keller, and Wilderson; Secretary Wilson; Associate Vice Presidents Linck, Thomas and Zander; Assistant Vice Presidents Perlmutter and Robinett; Provosts Frederick, Heller, Imholte and Sahlstrom.

Student Representatives present: Liz Kranz and Thomas Mangin.

Regent Schertler indicated that in view of the number of people present to hear the item regarding student pay rates, that item would be the first to be discussed by the committee.

STUDENT PAY RATES

Regent Schertler stated that the reason the Regents asked the Administration to address the issue of student pay rates was because of concerns expressed by students on the coordinate campuses. She indicated that those students stated that the pay rates for students limited the number of students who could work.

Regent Schertler indicated that it was not her understanding that the Administration would develop a uniform student pay plan for all campuses. She stated that she did not feel the students on the Twin Cities Campus would support a uniform pay plan, since the same conditions that exist on the coordinate campuses do not exist on this campus.

A brief discussion ensued on the procedure to be followed in considering the proposal, with a suggestion that the Twin Cities Campus not be considered when discussing the item. Regent Casey suggested that the committee should listen to the entire proposal in order to understand the issue. Regent McGuiggan suggested that the discussion should begin with

the coordinate campuses and progress from that point.

Vice President Wilderson indicated that in developing the proposal, the Administration did not operate under the assumption of being prohibited from including the Twin Cities Campus in the proposal. He indicated that he did not understand the Regents' interest in reviewing student pay rates to prohibit a unified plan, and that if it was the Regents' judgement that the Administration was not to develop a unified plan, he apologized for the misunderstanding.

Vice President Wilderson presented a review of the development of the plan. He indicated that in reviewing the interests of each campus, it became apparent that the Administration should consider a plan out of which local options could be constructed. He stated that the only deviation from what some of the Regents may have expected is that in the first year each campus would operate under the same rules, and after that campus by campus. Vice President Wilderson stated that he visited the Waseca and Duluth Campuses and indicated there was support on those campuses for the recommendation. He noted that the Provosts of the Crookston and Morris Campuses have expressed support for the recommendation.

An extensive discussion followed Vice President Wilderson's presentation. Regent Schertler stated if it was not clear that the committee was not talking about a uniform pay plan when the issue was discussed previously, she apologized. However, she indicated that it was clear in her mind that the Regents were trying to meet the needs of the students on the coordinate campuses, and reiterated her concerns about a uniform pay plan that would include the Twin Cities Campus.

Many students were given an opportunity to express their concerns regarding the proposed plan. Provost Heller indicated that Vice President Wilderson had extensive discussions with the Provosts, and he noted that in turn he has had discussions with University of Minnesota Duluth students. He indicated that he supports the recommendation presented by Vice President Wilderson. Provost Sahlstrom indicated that hearings on this issue were held with the Crookston student body, and the majority of the students were interested in reduced rates so more students could benefit from the available funds. Provost Frederick indicated that there is agreement on the Waseca Campus that all students who need jobs cannot get jobs under the present situation. He indicated that the recommended plan would not

only provide more on-campus jobs for students, but students would be able to get jobs off campus at comparable pay rates. Regent Schertler asked the Provosts to provide information before the March meeting as to how many students are employed at the current pay rate, how many more students could be employed if the Regents approve a reduced pay rate and the amount of dollar savings the campus would achieve in lowering the pay rate. Regent Schertler also asked that this item be placed first on the March agenda, and she indicated that the Student Representative from each campus will be given an opportunity to comment on the issue.

Regent Schertler thanked everyone for their participation in the discussion, and noted that the campus-by-campus discussion of student pay rates will continue at the March meeting.

#### VICE PRESIDENT'S MONTHLY REPORT

Vice President Keller presented the Monthly Report to the committee for approval. Regent McGuiggan commented on the improved format of the docket.

Following a brief discussion, the committee voted unanimously to approve the Vice President's Monthly Report.

#### 1984 SUMMER SESSION STUDENT SERVICES FEES, TWIN CITIES CAMPUS

The committee voted unanimously to recommend approval of the following resolution:

RESOLVED, that on the recommendation of the President and Vice President for Student Affairs, the Student Services Fee for Summer Session, 1984 be \$39.53 per session for the Twin Cities Campus.

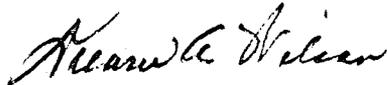
#### REPORT ON TENURE REGULATIONS

Vice President Keller indicated that the draft of the revised Regulations Concerning Faculty Tenure will be discussed by the Senate for the first time next week. He also indicated that he met with the Tenure Committee, and noted that he is in agreement with a large part of the document. However, he indicated that he has concerns relative to a few areas, including the section which outlines the criteria for tenure decisions. He noted that the section states that for an individual to be tenured or promoted, he/she must show distinction in teaching and scholarship. Vice President Keller is concerned that on the Waseca and Crookston Campuses, a

strict interpretation of that criteria will not allow exceptions for those individuals who have been hired specifically to teach. He indicated that flexibility is needed to deal with those situations. Regent McGuiggan commented on the mission of the institution involving teaching, research and service, and stated that the Faculty Consultative Committee does not appear to view service as essential in tenure decisions. He asked Vice President Keller to convey this concern to the FCC. Vice President Vanselow stated that he is also concerned about the present wording of that section which does not include service. He stated that he does not feel an individual should be rewarded just for service, but it is as important as teaching and research.

Vice President Keller indicated that he will keep the Regents informed of changes in areas of disagreement, and he will relate any concerns of Regents to the Senate Committee. Vice President Keller also noted the Board will be meeting soon with the FCC, which will provide a forum for discussing the document.

The meeting adjourned at 5:00 p.m.



DUANE A. WILSON, Secretary

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Physical Plant & Investments Committee

February 9, 1984

A meeting of the Physical Plant & Investments Committee of the Board of Regents was held on Thursday, February 9, 1984, at 3:15 p.m. in Room 300, Morrill Hall.

Regents present: Regent Lebedoff, presiding; Regents Drake, Goldfine, Moore and Roe.

Staff present: President Magrath; Vice Presidents Lilly and Vanselow; Associate Vice Presidents Hewitt and Preston.

Student Representative present: Jeff Moon.

VICE PRESIDENT'S MONTHLY REPORT

The committee voted unanimously to recommend approval of the Vice President's Monthly Report for the month of January, 1984. Included in the report was the cancellation of \$1,412,395 in past-due receivables. Regent Moore asked if the amount of past-due receivables cancelled was within the range that the Vice President feels is appropriate. Associate Vice President Des Roches stated that the amount is within the range that is acceptable.

INTERNAL AUDIT CHARTER

The committee voted unanimously to recommend approval of a Charter for the Department of Audits. The Charter summarizes the department's authority and responsibility.

AUDIT COMMITTEE

The committee voted unanimously to recommend that the Chairman of the Physical Plant & Investments Committee, in consultation with the Chairman of the Board of Regents, establish an official Audit Committee to formalize the relationship between the Board of Regents and the internal and external auditors.

## UNIVERSITY HOSPITALS PURCHASING MANUAL

The committee voted unanimously to recommend approval of a resolution endorsing the December, 1983 approval by the University Hospitals Board of Governors of the Hospitals Purchasing Policies and Procedures as being consistent with the authority delegated to the Board of Governors in August, 1983. An analysis of the University and Hospitals purchasing policies, with major differences highlighted, was presented to the committee. It was noted that any future amendment of these policies shall be authorized by the Board of Governors and that quarterly reports will be made to the Board of Regents. Regent Moore requested that the first report be presented sooner than three months so that the Board of Regents might get a sense of how the report will look in the future.

### UNIT "J" SURPLUS ALLOCATION UNIVERSITY OF MINNESOTA HOSPITALS

The committee voted unanimously to recommend approval of a resolution that would approve the expenditure of \$1 million of the \$9.6 million Unit "J" surplus to improve design efficiency and an additional \$2.4 million to complete undeveloped space within Unit "J".

### INVESTMENT POLICY/3 PERCENT STOCK LIMITATION

Associate Vice President Des Roches presented a recommendation for changing the investment policy raising the 3 percent maximum for common stock holding to 5 percent. She reported that the 3 percent limitation has occasionally been a constraint to the investment managers in the purchase of high yielding stock and that many other institutions have changed to the 5 percent limit, including the State of Minnesota which changed its limit during the last session.

The item will be on the agenda at the March meeting for action.

### NATURAL RESOURCES RESEARCH INSTITUTE REMODELING UNIVERSITY OF MINNESOTA, DULUTH CAMPUS

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate Administrative Officers to proceed with the design and construction remodeling of the Natural Resources Research Institute (former SAGE Building) in Duluth.

Associate Vice President Hewitt reviewed the project for the committee noting that the estimated cost of the project is \$4 million with funding provided by a 1983 legislative appropriation, a Federal Economic Development Assistance Grant, and a State Appropriation for the Natural Resources Research Institute Operations and Equipment. He stated that the estimated completion date is March 31, 1985.

LAND PURCHASE  
UNIVERSITY OF MINNESOTA, DULUTH CAMPUS

The committee reviewed for information a proposal to purchase land adjacent to the Duluth Campus to expand campus playing fields in accordance with current plans for the Physical Education and Recreational Sports Complex.

Associate Vice President Hewitt identified the areas proposed for purchase and stated that the average of the appraised value of both properties was \$36,500. Action will be requested at the March meeting.

ATHLETIC FACILITIES

The committee voted unanimously to recommend approval of a resolution authorizing the development of a request for a proposal to design and construct an enclosure for the football practice field north and adjacent to the Bierman Field Athletic Building complete with coaches offices, weight training facilities and auxiliary spaces. In answer to a question, it was reported that when the football team is not utilizing the practice field, it will be available for other University student and staff events. Regent Moore stated that she would hope the spaces that will be vacated in the Bierman Building, when the coaches move their offices to the new facilities, will be made available to the Women's Athletic Program. Associate Vice President Hewitt stated that the Administration is definitely putting a high priority on the needs of the Womens Athletic program.

The meeting adjourned at 4:30 p.m.



DUANE A. WILSON, Secretary

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Budget & Legislative Coordinating Committee

February 9, 1984

A meeting of the Budget & Legislative Coordinating Committee of the Board of Regents was held on Thursday, February 9, 1984, at 1:30 p.m. in Room 300, Morrill Hall.

Regents present: Regent Long, presiding; Regents Drake, Goldfine, Hilke, Roe, and Schertler.

Staff present: Vice Presidents Kegler and Lilly; General Counsel Dunham; Associate Vice Presidents Preston and Robb; Provosts Frederick and Imholte.

Student Representatives present: Christine Brown Mahoney and Diana Schley.

LEGISLATIVE AND EXECUTIVE UPDATE

Vice President Kegler presented a review of the Governor's 1984 Capital Request recommendations compared to the University's request by category. He noted that a request by the Administration that unused funds be reappropriated for an addition to the Music facilities and a new greenhouse addition to the Agronomy facilities, respectively, was not recommended by the Governor and the Governor proposed to use those funds in the remodeling of Smith Hall. He further noted that the Governor did not recommend that any funds be appropriated for projects on any of the coordinate campuses except for Duluth.

Dr. Kegler reviewed the Governor's recommendations relating to possible supplementary budget requests and initiatives and summarized results of meetings held recently with the Governor and his staff on various subjects.

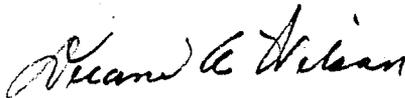
He then reported that draft legislation relating to the Supercomputer Institute has come to the attention of the Administration which provides that the Board of Regents name a director for the Institute with the approval of the Governor. In addition, the bill states that the Director would report directly to the Legislature and the

bill also recommends who would sit on the Advisory Committee and recommends specific vendors to be used. Vice President Kegler stated that he is very uneasy with this proposed bill as it definitely threatens the autonomy of the University. He stated that he will continue to investigate this draft legislation and report back to the committee.

In answer to a question by Regent Schertler, Vice President Kegler reported briefly on a proposal being submitted to the Legislature by Senator Dicklich which would essentially recommend that the coordinate campuses independently develop their own legislative proposals and not go through the Board of Regents. He stated that he has not yet seen this proposed bill, but that when he has additional information he will provide information to the committee.

Dr. Kegler stated that information had been requested on how best to utilize Regents during the legislative session. He reported that he would prepare a summary of what has been traditionally done in the past and ask for advice from Board members on how Regents might be most effective in legislative matters.

The meeting adjourned at 3:15 p.m.



DUANE A. WILSON, Secretary

Year 1983-84

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Educational Policy & Long-Range Planning Committee

February 9, 1984

A meeting of the Educational Policy and Long-Range Planning Committee of the Board of Regents was held on Thursday, February 9, 1984, at 1:35 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent McGuiggan, presiding; Regents Casey, Lebedoff and Moore.

Staff present: President Magrath; Vice Presidents Keller and Vanselow; Secretary Wilson; Associate Vice President Linck; Provosts Heller and Sahlstrom.

Student Representatives present: Brad Burgstahler and David Lenander.

MASTER OF SCIENCE DEGREE IN MICROBIAL ENGINEERING,  
TWIN CITIES

Vice President Keller indicated that action on this item will be delayed until he receives the additional information which he requested.

BACHELOR OF ARTS IN RUSSIAN AREA STUDIES,  
COLLEGE OF LIBERAL ARTS, TWIN CITIES

Vice President Keller and Fred Lukermann, Dean of the College of Liberal Arts, presented information on a proposed Bachelor of Arts Degree in Russian Area Studies. Professor Thomas Noonan, Chair of the Department of Russian and East European Studies, indicated that there are no similar programs in this area in any public institutions in the state.

Vice President Keller indicated that this item will be presented for approval in March.

DISCONTINUATION OF THE FOOD DISTRIBUTION  
MANAGEMENT PROGRAM, CROOKSTON

Vice President Keller presented the proposed discontinuation of the Food Distribution Management Program at UMC to the committee for information. Provost Sahlstrom stated that as part of retrenchment and long-range planning, it was recommended that this program should be phased out. He also stated that when the Long-Range Planning Committee at UMC evaluates programs, it looks at how to most efficiently serve the students and when there are limited resources, programs such as this with limited enrollments are phased out.

Vice President Keller stated that this item will be presented for approval in March.

AMENDMENT TO THE LAW SCHOOL CONSTITUTION

The committee voted unanimously to recommend approval of the following resolution:

RESOLVED, that the amendment to the Law School Constitution, Twin Cities, as recommended by the Vice President for Academic Affairs, be approved.

ACADEMIC PLANNING/UPDATE

President Magrath presented an update on the academic planning process. He indicated that the second cycle of planning will be completed within a few months, at which time a number of task force reports relating in some way to planning will also be completed. He stated that a session will be scheduled to discuss the recommendations of the task forces. He indicated that the Administration will then initiate the third cycle of planning, which will continue the emphasis on program priorities. President Magrath also referred to the ten-year reaccreditation of the University by the North Central Accrediting Association, which will begin in 1985. He stated that this reaccreditation should be tied to the planning process.

President Magrath and Associate Vice President Linck reviewed the planning and budgeting calendar for 1984-1986. Dr. Linck indicated that the draft of President Magrath's Institutional Planning Statement will be circulated in

April, and indicated that it has been recommended that the major thrust of the statement should emerge from the recommendations contained in the task force reports. The Institutional Planning Statement will be the thrust of the third cycle of planning and will chart the emphases that the University will follow during the next two years. Vice President Keller stated that the 1984-1985 Budget Plan, which is based on last year's planning, will be presented to the Regents for information in March and action in April.

A brief discussion ensued. Regent McGuiggan noted that the calendar indicates the Mission Statement will be presented for action in December of 1985. He stated that in order to preserve the five-year revision of the Mission Statement, it should be presented for approval in July of 1985. President Magrath stated that the timetable will be revised to begin discussions in the Fall of 1984, with approval scheduled for June or July of 1985.

President Magrath commented briefly on the position of Vice President for Planning and Academic Support Activities. He stated that he has appointed a small search committee. The position will be built around the planning function, and he stated that it is his intention that the new Vice President will devote at least 50 percent of his time to the planning process. In response to a question from Regent Moore relative to the reporting relationship of the new Vice President, President Magrath stated that the new Vice President will report directly to him with respect to the planning responsibilities. He noted that since some of the activities the new Vice President will be responsible for are housed in Academic Affairs, it is appropriate that the new Vice President consult with the Vice President for Academic Affairs with regard to certain issues relating to those units.

#### STANDARDS AND PROCEDURES FOR AWARDING ACADEMIC CREDIT (HECB POLICY PAPER)

Vice President Keller commented on the October, 1983 policy paper of the Minnesota Higher Education Coordinating Board (HECB) titled "Standards and Procedures for Awarding Academic Credit". The policy paper was the result of an HECB study on how various institutions decide to award credits for certain kinds of experience. Vice President Keller stated the University cooperated in the study, and the Administration agrees in large part with the HECB

recommendations. However, Vice President Keller stated the HECB report does not resolve the major issue of what a credit should measure. The HECB made the following recommendation:

1. That the Higher Education Coordinating Board, in cooperation with the public and private post-secondary education systems, develop and recommend, to the extent appropriate, state-wide guidelines regarding:
  - a. whether student effort, student-faculty contact hours, or student competencies are appropriate bases for awarding academic credit.
  - b. what minimal amount of student effort or student-faculty contact hours should be represented by one credit.

Vice President Keller stated the University Administration hopes there will be focus on that recommendation, with careful thought put into what it means for each institution. He further indicated that it had been hoped that HECB would be specific in making a positive recommendation, rather than leaving the issue open to unspecified further study. Vice President Keller reviewed his letter dated September 6, 1983 to Clyde R. Ingle, Executive Director of the Higher Education Coordinating Board, regarding the report.

A brief discussion followed Vice President Keller's comments.

The meeting adjourned at 2:50 p.m.



DUANE A. WILSON, Secretary

Year 1983-84

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Committee of the Whole

February 10, 1984

A meeting of the Committee of the Whole of the Board of Regents was held on Friday, February 10, 1984, at 8:40 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent McGuiggan, Vice Chairman, presiding; Regents Casey, Drake, Goldfine, Hilke, Lebedoff, Long, Moore and Schertler.

Staff present: President Magrath; Vice Presidents Kegler, Keller, Lilly, Vanselow and Wilderson; General Counsel Dunham; Deputy Vice President Sauer; Secretary Wilson; Associate Vice Presidents Des Roches, Linck, Odegard, Robb and Zander; Assistant Vice President Perlmutter; Provosts Frederick, Heller, Imholte and Sahlstrom.

Student Representative present: Miriam Cardozo.

Regent McGuiggan noted that Regent Krenik was not present at the meeting because of his Mother's funeral, and stated he would conduct the meeting in Regent Krenik's absence.

HONORS COMMITTEE REPORT

The committee voted unanimously to recommend approval of the report of the All-University Honors Committee.

SUMMARY OF EXPENDITURES

BOARD OF REGENTS' OFFICE AND OFFICE OF THE PRESIDENT

The committee voted unanimously to recommend approval of the Summary of Expenditures for the Board of Regents' Office and the Office of the President.

RECRUITING HIGH ABILITY STUDENTS

President Magrath stated the Administration is in the process of developing a plan for recruiting high ability students to the University of Minnesota. The focus of the plan is to develop a better method of communicating the educational opportunities that exist at the University of Minnesota to high

school students in Minnesota. The second part of the plan is to develop methods to persuade high ability students to enroll at the various campuses of the University.

Vice President Wilderson introduced James Preus, Acting Assistant Vice President, and Roberta Armstrong, who have been working on this project. Vice President Wilderson noted that this plan will involve the use of University alumni to identify promising students, make the initial contact with them and dispense information regarding the University to them.

Dr. Preus reviewed a slide presentation, which included goals for undergraduate recruiting and statistics on the types of institutions prospective students choose to attend and some of the reasons students choose the University and reasons why others do not.

An extensive discussion followed the slide presentation. Several Regents emphasized the need for personal contact with prospective students to overcome the impersonal image of the University. Several Regents commented on the need to provide sufficient funds to make the project successful, and Regent Hilke stated that he hopes the University will take an all-out marketing strategy and spend the funds in the proper areas. Student Representative Miriam Cardozo noted that the responsibility of the University does not end with attracting high ability students, and stated that once the students are here the freshman advising must be increased to meet the students' needs.

Vice President Wilderson stated that at the March or April meeting he will present a detailed program outlining how the University will use the alumni, county extension agents and friends of the University in contacting prospective students, in addition to discussing the strategies to meet the goals for recruiting high ability students.

#### PROPOSED CABLE TELEVISION CONTRACT

President Magrath presented the proposed cable television contract to the committee, stating that he feels it is a very good contract which will be beneficial to the University in a number of ways. He stated that the Regents would not be asked to approve the contract at this meeting because there are several issues which need further clarification.

General Counsel Dunham reviewed some of the contract provisions, and stated that the contract is for five years and provides for two types of services to the University - athletic programming and educational and outreach programming. Mr. Dunham stated that from a monetary point of view, this is the

best contract that can be negotiated. He also indicated that it has been negotiated for WCCO to have the right of first refusal relative to football.

Regent Moore reiterated her concern regarding including a provision in the contract for football prior to the NCAA ruling and negotiating that issue separately. Mr. Dunham indicated the football issue was a matter of give and take in the discussions, and stated that it is difficult to evaluate how much the University is giving up should the football rights become available. Regent Goldfine expressed concern regarding the right of first refusal clause, and suggested that an arbitration process should be included to avoid future problems.

Following further discussion, President Magrath stated that he still feels the contract is a good one, but indicated he will convey the Regents' concerns relative to the football issue. He stated the contract will be presented for approval at the March meeting.

UNIVERSITY OF MINNESOTA HOSPITALS  
COST CONTAINMENT TASK FORCE REPORT

Vice President Vanselow indicated that in response to a question raised by Regent Long in October of 1982 he said that a task force would be appointed to consider cost containment. He stated the task force was chaired by Dr. John Najarian, Chairman, Department of Surgery, and included senior hospital faculty and staff members and members of the Board of Governors. He stated that the members of the task force worked hard for a year and did a good job.

Dr. Najarian stated the charge to the task force was to analyze and compare the costs and to analyze the new reimbursement programs to see how the University Hospitals can work within those programs on cost containment. He stated the task force did not consider any changes that would diminish quality of care. Dr. Najarian reviewed the recommendations of the task force and noted the status of each recommendation.

Dr. Najarian stated that it is important to remember that no matter how many reductions are made, the University Hospitals and Clinics will have the highest costs in the Twin Cities area because a different kind of service is provided here and the University Hospitals take care of critically ill patients.

C. Edward Schwartz, General Director of the Hospitals, commented on the timing of the task force, and noted the

timing of the implementation of the task force recommendations. He also observed that the work of the task force was particularly valuable in light of changes in reimbursement formulas. Mr. Schwartz expressed appreciation to Dr. Najarian and the other members of the task force for their work.

A short discussion followed the presentation, and the committee members congratulated the task force on the thoroughness of the report.

The meeting adjourned at 10:45 a.m.



DUANE A. WILSON, Secretary

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

February 10, 1984

A meeting of the Board of Regents of the University of Minnesota was held on Friday, February 10, 1984, at 10:45 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Casey, Drake, Goldfine, Hilke, Lebedoff, Long, McGuiggan, Moore, and Schertler. President Magrath presided.

Staff present: Vice Presidents Kegler, Keller, Lilly, Vanselow, and Wilderson; Secretary Wilson; Associate Vice Presidents Des Roches, Hewitt, and Odegard; Provosts Heller, Frederick, Imholte, and Sahlstrom.

PRESENTATION OF ARBORETUM PICTURE

Mr. George Welles, Representative from Northwestern Bell, presented pictures of the Landscape Arboretum Rose Garden which is on the cover of the 1984 Minneapolis telephone book to President Magrath and Francis DeVos, Director of the Landscape Arboretum. Small prints of the picture were also presented to the Board of Regents.

APPROVAL OF MINUTES

The Board of Regents voted unanimously to approve the minutes of the following meetings:

Special Meetings held on December 8, 1983 and  
January 12, 1984  
Faculty, Staff, & Student Affairs Committee -  
January 12, 1984  
Physical Plant & Investments Committee -  
January 12, 1984  
Budget & Legislative Coordinating Committee -  
January 12, 1984  
Educational Policy & Long Range Planning Committee -  
January 12, 1984  
Committee of the Whole - January 13, 1984  
Board of Regents - January 13, 1984

REPORT OF THE CHAIRMAN

Regent McGuiggan, Acting Chairman, called on Regent Casey for a report from the Nominating Committee for the Hospital Board of Governors. Regent Casey presented the name of Mr. Carl B. Drake, Jr. to the Board of Regents as the nominee for the Hospital Board of Governors.

The Board of Regents voted unanimously to approve the nomination of Mr. Carl B. Drake, Jr., to serve on the Board of Governors for a three-year term expiring December 31, 1986.

#### REPORT OF THE PRESIDENT

President Magrath reported that Chairman Krenik was not in attendance due to the death of his mother, Mrs. Adeline Krenik. He also reported that Mr. Robert Lupton, husband of Dean Jeanne Lupton, passed away during the past month. He requested that condolences from the Board of Regents be sent to both Chairman Krenik and Dean Lupton.

President Magrath then presented a brief update on the progress of various search committees currently under way.

#### GIFTS

Associate Vice President Odegard presented the monthly list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation and the Minnesota Medical Foundation.

The Board of Regents voted unanimously to approve the gifts. Documentation is filed supplement to the minutes, No. 21,683.

#### CONTRACT AND GRANT AWARDS

Vice President Keller submitted for approval the contract and grant awards.

The Board of Regents voted unanimously to approve the contract and grant awards. Documentation is filed supplement to the minutes, No. 21,684.

#### APPLICATIONS FOR CONTRACTS AND GRANTS

Vice President Keller submitted for approval the applications for contracts and grants.

The Board of Regents voted unanimously to approve the applications for contracts and grants.

#### REPORT OF THE COMMITTEE OF THE WHOLE

Regent McGuiggan, Acting Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Report of the All-University Honors Committee. Documentation is filed supplement to the minutes, No. 21,685.

- b) Approval of the Summary of Expenditures for the Board of Regents' Office and the Office of the President for the period of July 1, 1983 to December 31, 1983.

The Board of Regents voted unanimously to approve the recommendations of the Committee of the Whole.

Regent McGuiggan reported that the committee reviewed details of a proposed plan for recruiting high ability students; a proposed cable television contract; and received a report from the University of Minnesota Hospitals Cost Containment Task Force.

REPORT OF THE FACULTY, STAFF,  
& STUDENT AFFAIRS COMMITTEE

Regent Schertler, Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Vice President's Monthly Report for Academic Affairs for the month of February 1984. Documentation is filed supplement to the minutes, No. 21,686.
- b) Approval of resolution re 1984 Summer Session Student Service Fees - Twin Cities Campus, as follows:

RESOLVED, that on the recommendation of the President and Vice President for Student Affairs, that the Student Services Fee for Summer Session 1984, be \$39.53 per session for the Twin Cities Campus.

The Board of Regents voted unanimously to approve the recommendations of the Faculty, Staff, & Student Affairs Committee.

Regent Schertler reported that the committee engaged in an extended discussion relating to student pay rates and continued its discussion on tenure regulations. She stated that both items will continue to be discussed at future meetings.

REPORT OF THE PHYSICAL PLANT & INVESTMENTS COMMITTEE

Regent Lebedoff, Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Vice President's monthly Report for the month of January, 1984. Noted in the report was the cancellation of \$1,412,395 in past due receivables. Documentation is filed supplement to the minutes, No. 21,687.

- b) Approval of resolution re Charter for the Department of Audits as follows:

RESOLVED, that on the recommendation of the President and Vice President for Finance and Operations, the Charter for the Department of Audits as presented to the Board of Regents is hereby approved.

- c) Approval of resolution re Audit Committee as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Operations, that the Chairman of the Physical Plant & Investments Committee, in consultation with the Chairman of the Board of Regents, appoint an Audit Committee of Regents to formalize the relationship between the Board of Regents and the internal and external auditors.

- d) Approval of resolution re University Hospitals Purchasing Manual, as follows:

RESOLVED, that the Board of Regents endorses the December, 1983 approval by the University Hospitals Board of Governors of the Hospital Purchasing Policies and Procedures as being consistent with the authority delegated to the Board of Governors in August, 1983. Future amendment of these policies shall be authorized by the Board of Governors.

- e) Approval of resolution re Unit "J" Surplus Allocation, University of Minnesota Hospitals, as follows:

RESOLVED, that on the recommendation of the Vice President for Health Sciences and the Vice President for Finance, the Regents approve the expenditure of \$1 million of the \$9.6 million Unit "J" surplus to improve design efficiency and an additional \$2.4 million to complete undeveloped space within Unit "J".

- f) Approval of resolution re Natural Resources Research Institute Remodeling - University of Minnesota Duluth, as follows:

RESOLVED, that on the recommendation of the Vice President for Finance and Operations the appropriate Administrative Officers are authorized to proceed with the design and construction remodeling of the Natural Resources Research Institute (former SAGE Building), Duluth, Minnesota.

- g) Approval of resolution re Athletics Facilities, as follows:

RESOLVED, that on the recommendation of the President, the Vice President for Finance and Operations and the Vice President for Student Affairs, the

appropriate Administrative Officers are authorized to develop a request for proposal to design and construct an enclosure for the football practice field north and adjacent to the Bierman Field Athletic Building complete with coaches offices, weight training facilities and auxiliary spaces.

The Board of Regents voted unanimously to approve the recommendations of the Physical Plant & Investments Committee.

Regent Lebedoff reported that the committee also reviewed a proposal to change the investment policy to raise the three percent maximum for common stock holding to five percent and reviewed a proposal to purchase land adjacent to the Duluth Campus to expand campus playing fields.

REPORT OF THE BUDGET  
& LEGISLATIVE COORDINATING COMMITTEE

Regent Long, Chairman of the committee, reported that the committee had one information item on their agenda which was an update on Legislative and Executive matters. He reported that a review was given of the Governor's 1984 Capital Request recommendations as compared to the University's request, the Governor's recommendations relating to possible supplementary budget requests and initiatives, and a summary of various meetings which have been held recently with the Governor. In addition, Vice President Kegler also reported to the committee on two pieces of draft legislation that is being proposed. It was further reported that information had been requested on how best to utilize Regents during the legislative session and that Dr. Kegler will be sending out information for review during the next month relating to this.

REPORT OF THE EDUCATIONAL POLICY  
& LONG-RANGE PLANNING COMMITTEE

Regent Moore, Acting Chairman, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of resolution, re Amendment to the Law School Constitution, as follows:

RESOLVED, that the amendment to the Law School Constitution, Twin Cities, as recommended by the Vice President for Academic Affairs be approved.

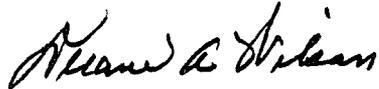
The Board of Regents voted unanimously to recommend approval of the recommendations of the Educational Policy and Long-Range Planning Committee.

Regent Moore reported that the committee also reviewed information pertaining to a new program - Bachelor of Arts

in Russian Area Studies, College of Liberal Arts, Twin Cities, and the discontinuation of the Food Distribution Management Program on the Crookston Campus. She reported that information relating to the agenda item on the Master of Science Degree in Microbial Engineering will be presented at a later date.

Regent Moore further reported that the committee received an update on the academic planning process and also reviewed a policy paper of the Minnesota Higher Education Coordinating Board entitled "Standards and Procedures for Awarding Academic Credit".

There being no old or new business, the meeting adjourned at 12:10 p.m.



DUANE A. WILSON, Secretary

