

March 8, 1968

TO: Mr. John Westerman, Dr. Lyle French  
FROM: C. Thomas Smith, Jr.  
SUBJECT: Discussion of Future Role of the  
University Hospitals

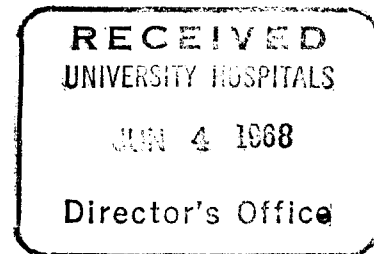
At last we have found a date on which the two of you and Dr. D'Angio can attend the Clinical Chief's noon luncheon. This will be on April 2, 1968. The purpose will be to answer some of the questions being raised by Dr. D'Angio and others regarding the type of patient care center envisioned for University Hospitals following the health science expansion. Dr. D'Angio will be there to stimulate questions with the two of you providing responses based upon previous planning efforts.

CTS/js

cc: Dr. D'Angio

*TS Smith*

May 31, 1968



TO: Mr. John Westerman  
FROM: Peter H. Sammond  
RE: Reactions of Clinical Chiefs to Psychiatry, Pediatrics, Family Practice Bed Proposal

As I indicated to you yesterday, there really was very little reaction to the above proposal. What there was was for the most part favorable. As I remember it, the comments were as follows:

1. Dr. Hastings asked whether the proposed configuration would allow consolidation of Psychiatry insofar as beds, clinic, and offices.
2. Drs. Ebert and Peterson both indicated that the Radiology Department would be a long distance from the main hospital beds.
3. Dr. French agreed with our conclusion that we should be looking for a service which could operate semi-independently, and also that the only service which fits the description was Psychiatry.
4. Dr. Ebert seemed to be pleased that the medical-surgical beds would remain where they are.

PHS/ch

## REPORT ON PLANNING FOR THE HOSPITALS AND CLINICAL SCIENCES

Presentation for the Council of Clinical Sciences

January 14, 1969

- I. Background of Hospitals Planning - Mr. Peter Sammond, Chairman  
Hospitals Task Force of the Health Sciences Long Range Planning Committee
  - ✓ A. Summary of Outpatient Clinic Planning - Dr. C. Paul Winchell, Chairman  
Outpatient Committee
  - ✓ B. Summary of Emergency Suite Planning - Dr. F.H. Van Bergen, Chairman  
Emergency Room Program Planning Committee
  - ✓ C. Summary of Operating Suite, PAR, and Intensive Care Unit Planning -  
Dr. Joseph Buckley, Chairman, Operating Suite Planning Committee
  - D. Summary of Patient Care Unit Planning - Mr. David Preston, Chairman  
Hospital Patient Care Unit Planning Committee  
  
Bed Allocation Review - Dr. Lyle French
- II. Summary of Clinical Teaching and Research Space Planning - Dr. Lyle French,  
Chairman, Clinical Medicine Task Force of the Health Sciences Long Range  
Planning Committee.
- III. Questions and Discussion.

SUMMARY OF HOSPITALS SPACE ALLOCATION

	<u>Existing Space</u>	<u>Department Projection</u>	<u>Reduction to Original Allocation</u>	<u>Final Allocation</u> <sup>5</sup>
Administration	6,129	8,129	7,929	7,393
Admitting Office	2,248	3,005	2,705	2,569
Business Office	6,590	12,075	12,075	10,440
Building Services	7,545	8,745	8,745	8,370
Central Supply	4,439	10,830	9,750	8,167
Central Transportation	150	790	790	600
Dentistry		720	650	456
Electronic Data Proc.		900	900	632
Emergency Suite	1,269	7,145 <sup>1</sup>	5,642	5,441
Employee Health Service	324	624	562	562
Lockers, Lounges	12,532	19,494	19,494	18,981
Hospitality & Vending	5,146	15,046	10,000	8,524
Housekeeping	18,458	24,408	21,967	20,921
Maintenance	31,529	42,110	40,752	38,004
Medical Art & Photo.	2,962	3,862	3,476	3,323
Medical Records	5,922	12,079	10,962	9,460
Newborn Nurseries	1,394	1,394	1,394	1,394
Nursing Services	3,935	5,755	5,495	5,030
Patient Care Units	170,187	223,577 <sup>6</sup>	206,198	213,198 <sup>2</sup>
Nutrition	18,243	37,291	32,691	28,385
OB Delivery Suite	1,894	1,894	1,894	3,554 <sup>3</sup>
Personnel	685	2,145	1,185	1,036
Pharmacy	4,676	18,950	15,490	12,267
Purchasing, Rec & Stores	13,166	26,700	26,700	22,667
Recovery Suite	918	3,600	3,240	3,240
Social Service	2,041	3,465	3,165	2,830

	<u>Existing Space</u>	<u>Department Projection</u>	<u>Reduction to Original Hospital Allocation</u>	<u>Final Allocation</u>
Chapel	751	751	751	751
Lobby	3,861	6,861	6,175	5,485
PBX-CID-Mail Room	720	925	925	925
Public School	1,283	1,283	1,283	1,283
Volunteers	830	1,540	1,540	1,328
OR Suite	13,210	31,443 <sup>4</sup>	27,123	27,123
Urology OR	2,974	2,974	2,974	2,974
VCHA	2,368	2,368	2,368	2,368
Class & Conference	_____	<u>7,000</u>	<u>7,000</u>	<u>4,914</u>
TOTAL	348,279	549,878	503,990	484,595

1. Figure for Emergency Suite comes from Emergency Suite Planning Committee Report (3/1/68).

2. Figure for patient care units comes from TAC proposal of 31 October 1968, less existing patient care units taken out of service.

3. Figure for OB Delivery Suite represents existing space increased by 1,660 sq. ft. as the result of current remodeling of departmental space into patient care space.

4. Figure for the OR Suite comes from Operating Suite Planning Committee Report (3/1/68).

5. With the 30% reduction of new space, the following areas are not reduced: Patient Care Units, OB, PAR, OR Suite and areas with increments under 400 sq. ft.

6. Figure for patient care units comes from Hospital Patient Care Unit Planning Committee Report (Spring 1968).

SPACE REQUEST

SPACE ALLOCATION

	SPACE REQUEST				SPACE ALLOCATION			
	Modules 1	Modular Space Sq. Ft.	Specialized Space Sq.Ft.	Total Space	Modules 2	Modular Space Sq. Ft.	Specialized Space Sq.Ft.	Total Space
Anesthesiology			2272	2272				
Audiology			6898	6898			4093	
Cancer Detection			4580	4580				0
Dentistry			16347	16347			13241	
Dermatology	2.0	8620	610	9230				
ENT			8854	8854			4719	
EYE Adult			7815	7815			5671	
Child			2596	2596			1802	
Family Practice			10000	10000			7965	
Medicine	4.0	17240	760	18000				
Neurology	.6	2586	540	3126			240	
Neurosurgery	.6	2586	360	2946				
Nutrition			360	360			360	
OB-GYN	2.0	8620		8620				
Orthopedics	.5	2155	600	2755			540	
Pediatrics	1.0	4310	488	4798			208	
PM&R	.25	1077	1116	2193				
Psychiatry Adult	1.25	5388	3350	8748				
Child	.5	2155		2155				
Psychology	1.0	4310	888	5198				
Surgery (Procto)	.7	3017	1480	4497				
Urology	1.0	4310	360	4670				
Gen. Med/ER Intake	1.0	4310		4310				
Public Health			1944	1944				0
Pharmacy			1150	1150			800	
Social Service			1580	1580			974	
Minor OR			672	672			610	
Radiology			2954	2954				0

Modular Space to be Distributed in Proportion to Patient Load

PROPOSED STANDARD MODULE  
FOR OUTPATIENT CLINICS

<u>1 Clinic Module</u>	<u>Square Feet</u>
2 of the following:	
10 examining rooms @ 108 sq. ft.	1080
1 nurse consultation room	108
4 two-man conference charting alcoves @ 30 sq. ft.	120
4 one-man dictating alcoves @ 15 sq. ft.	60
1 medical consultation space	<u>108</u>
	1476 x 2 = 2,952
1 control station - nursing and clerical	368
1 waiting area including coats	294
1 treatment room	216
1 clean utility room	108
1 soiled utility room	108
1 seminar room (2 sections divided by folding partition; each half to accommodate 10 people; teaching aid storage)	360
1 housekeeping closet	36
1 male toilet room	100
1 female toilet room	100
1 storage room	<u>100</u>
	4,742

Each clinic room to contain:

1 examining table	1 wall-mounted sphygmomanometer
1 small desk	1 intercom
2 chairs	1 examining light
1 requisition rack	1 wash basin

CLINICAL MEDICINE TASK FORCE BED REPORT

February 7, 1968

Members of Clinical Medicine Task Force  
Bed Assignment Committee

Lyle French, Chairman  
Richard Anderson  
Charles Branthaver  
Nancy L. Cook  
Giulio D'Angio  
Eugenijus Gedgaudas  
Robert Gorlin  
Richard Lillehei  
Konald Prem  
David Preston  
Paul Quie  
F.H. Van Bergen  
Paul Winchell

<u>SERVICE</u>	<u>PRESENT</u>	<u>PROPOSED</u>
Anesthesiology	4	10
Dentistry	1	10
Obstetrics	20	20
Gynecology	40	40
Health Service	30	30
Medicine		
Station 30 - 22		
Station 31 - 17		
Station 32 - 23		
Station 201 - <u>28</u> 90		
Masonic I - 30		
Masonic III - <u>20</u> 50	140	150
Dermatology	8	10
Ophthalmology	24	30
Otolaryngology	10	30
PM & R	40	40
Psychiatry - Adult	68	68
Child	20	20



<u>SERVICE</u>	<u>PRESENT</u>	<u>PROPOSED</u>
Radiotherapy	5	10
Surgery		
Station 22 - 27		
Station 40 - 9		
Station 42 - 37		
Station 201 - <u>10</u> 83		
Masonic II - <u>45</u> <u>45</u>	128	140
Urology	23	30
Orthopedics	24	30
Neurology	29	30
Neurology-Neurosurgery (Masonic III)	15	15
Neurosurgery	24	30
Pediatrics		
Station 35 - 12		
Station 45 - 21		
Station 55 - 26		
Station 46 - 9		
Station 56 - 15		
Station 301 - <u>40</u> 123		
Masonic III - 5		
Newborn - <u>31</u> <u>36</u>	159	160
Pediatric Surgery		20
Family Practice		20
Intensive Care		60*
Open Ward	<u>      </u>	<u>20</u>
	812	1013
Isolation, Intensive Care Unassigned	<u>42</u>	<u>      </u>
	854	1013

\*Includes total needs. Beds for Medicine and other services may not be included physically within this unit.

CLINICAL TEACHING AND RESEARCH  
SPACE ALLOCATION

	<u>Existing 1969</u>	<u>Sept. 1968 Increment Less 10%</u>	<u>Additional</u>	<u>Oct. 1968 Increment</u>
4.1 Anesthesia	2,067	2,560	1,000	3,560
4.2 Laboratory Medicine	33,032	21,530	2,400	23,930
4.3 Medicine	23,518	10,850		10,850
4.4 Dermatology	4,786	1,400		1,400
4.5 Ob-Gyn	5,175	4,350		4,350
4.6 Ophthalmology	4,262	2,650	1,000	3,650
4.7 Otolaryngology	3,839	2,820	1,200	4,020
4.8 Pediatrics	30,798	14,200		14,200
4.9 Physical Medicine	40,051	5,700		5,700
4.10 Neurology	13,294	6,250	500	6,750
4.11 Psychiatry				
4.11.1 Adult	4,175	1,800		1,800
4.11.2 Child	1,883	680		680
4.11.3 Clinical Psychology	1,746	620		620
4.11.4 Research	8,505	3,910		3,910
4.12 Radiology Department	6,585	2,700	300	3,000
4.13 Diagnostic Radiology	13,597	8,970	1,000	9,970
4.14 Radiation Therapy	6,192	5,630	640	6,270
4.15 General Surgery	31,297	14,000		14,000
4.16 Neurosurgery	2,805	1,870		1,870
4.17 Orthopedic	874	190	1,000	1,190
4.18 Urology	1,719	600	500	1,100
4.19 Family Practice				1,150
4.20 O.W. Research				1,800
Intradepartmental Circulation				13,920
<b>TOTAL</b>	<b>240,200</b>	<b>113,280</b>	<b>9,540</b>	<b>139,690</b>

## CLINICAL CHIEFS

Minutes of Meeting July 7, 1970

Members of the group viewed the July 1970 TAC schematic proposal for expansion and remodelling of the Health Sciences complex. The architects requested that comments regarding the proposed location of departments be forwarded to them and discussed in detail at subsequent meetings in the next couple of weeks. Immediate concerns of those present involved the following areas.

- A. Garage - upper floor of the Mayo garage will remain for parking. The lower floor loses only peripheral space to animal quarters and microbiology.
  - B. OR's - 4th floor entrance to the operating rooms requires some clarification.
  - C. Lab Medicine - possibility was discussed of splitting functions in Unit C. A small specimen laboratory might be located on the third floor adjacent to the Emergency Room while the hematology lab could function separately on the 2nd floor.
  - D. Laboratory Medicine - it was requested that the possibility of returning teaching space for labs into the program be investigated.
  - E. Ambulatory Care Unit - There was concern that the 20 room 15th floor facility may be too small to be effective.
  - F. Classrooms - A question was raised concerning the number of auditoria being planned large enough to handle the 250 students classes planned for the Medical School. It appears, however, that enough large auditoria have been planned even in view of new curricula students increments. In addition to Todd and Eustis which will continue to operate, one 350 seat and two clinical pathology conference rooms holding 250 students each have been designed.
  - G. Elevators - concern over vertical traffic flow on upper floors of Unit A. It was noted that at present 13 elevators are planned to service these areas.
- II. Need for better representation of the interests of the Department of Pathology.

## TOTAL SQUARE FOOTAGE

A total of 200,000 square footage of remodelling at \$50 per sq. ft. is being proposed to the legislature. However, it should be noted that the total program has been reduced by 100,000 sq. ft. of entirely hospital space - in accord with the minimal alternative stipulating that a new hospital be built by the end of the 1970's.

July 14, 1970

TO: Clinical Chiefs and Basic Sciences  
Department Heads

FROM: Health Sciences Planning Office

SUBJECT: Schematic Proposal

Please find, attached, areas designated for your department in the schematic proposal presented to Clinical Chiefs and Basic Science Department Heads on Tuesday July 7th. The architects would like your comments on the suitability of this proposal for placement of your departmental space. You may either address your comments to Mr. Tom Smith, Health Sciences Planning Coordinator, Mayo Box 605, or phone the Health Sciences Planning Office, Extension 8590, for an appointment with Mr. Ken Taylor.

We would like to remind you that this proposal reflects neither design detail nor precise square footage allocations. The architects can begin to move forward with design development once a schematic proposal is approved. Your cooperation in promptly evaluating placement of departmental facilities in the July 7th proposal will be appreciated.

/js

