



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
420 Delaware Street S.E.
Minneapolis, Minnesota 55455

August 9, 1985

TO: Planning and Development Committee Members

Frank Cerra, M.D.

Clint Hewitt

B. Kristine Johnson

Geoff Kaufmann

John LaBree, M.D.

Virgil Moline

C. Edward Schwartz

I. Dodd Wilson, M.D.

FROM: Robert Latz, Committee Chair

The August meeting of the Planning and Development Committee will be held:

Wednesday, August 14, 1985

10:00 a.m.

Dining Room III

The agenda and the background materials for our meeting are enclosed. I will look forward to seeing you on Wednesday.

cc: Ann Frohrip
Greg Hart
Ed Howell
Nancy Janda
Mark Koenig
Lisa McDonald
Ken Merwin

TABLE OF CONTENTS

	<u>Page(s)</u>
Agenda	1
June 12, 1985 Minutes	2-5
UMH&C Draft Mission Statement	6-8
Quarterly Purchasing Report	9-21
Unit J Renewal Project Progress Report	22-50
Year-End Development Report	51

PLANNING AND DEVELOPMENT COMMITTEE

BOARD OF GOVERNORS

Wednesday, August 14, 1985

10:00 a.m.

Dining Room III

AGENDA

- | | | |
|-------|---|-------------|
| I. | <u>Approval of June 12, 1985 Minutes</u> | Approval |
| II. | <u>Strategic Planning Steering Committee Update</u>
- Mr. C. Edward Schwartz | Information |
| III. | <u>UMHC Draft Mission Statement</u>
- Mr. Geoff Kaufmann | Information |
| IV. | <u>Quarterly Purchasing Report</u>
- Mr. Ed. Howell | Endorsement |
| V. | <u>Hospital Renovation</u>
- Mr. Mark Koenig | Information |
| VI. | <u>Unit J Update</u>
- Mr. Mark Koenig | Information |
| VII. | <u>Year-End Development Report</u>
- Mr. Ken Merwin | Information |
| VIII. | <u>Unit J and 75th Anniversary Development Planning</u>
- Mr. Ken Merwin | Information |

MINUTES
Planning and Development Committee
June 12, 1985

CALL TO ORDER

Committee Chairman, Mr. Robert Latz, called the June 12, 1985 meeting of the Planning and Development Committee to order at 10:10 a.m. in Hospital Dining Room III.

Attendance:	Present	Robert Latz, Chair Clint Hewitt B. Kristine Johnson Geoff Kaufmann John LaBree, M.D. Virgil Moline C. Edward Schwartz I. Dodd Wilson, M.D.
	Absent	Frank Cerra, M.D.
	Staff	Greg Hart Nancy Janda Mark Koenig Ken Merwin Lisa McDonald

APPROVAL OF MINUTES

The minutes of the May 8, 1985 meeting were approved as submitted.

DEVELOPMENT UPDATE

Mr. Merwin reported that the UMHC will reach their goal of \$900,000 in cash contributions and expectancies for 1984-85. However, the \$100,000 bequest that he had planned to book by June 30 will not be received until July.

The 1985-86 goal of \$1,000,000 could be impacted by the new campus-wide fund-raising campaign and new crediting procedures at the UM Foundation. Mr. Merwin indicated that the Altobellis are interested in repeating the Transplant Assistance Fund Benefit.

Mr. Merwin noted that the University Capital Campaign has slowed down.

CAPITAL BUDGET

Mr. Hart presented the UMHC five-year budget. He asked that the Committee approve the 1986 Capital Expenditure budget of \$10,681,000 with the understanding that expenditures over \$600,000 (heart catheterization equipment purchase and the epilepsy remodeling program) would be brought to the Board's attention during the year for specific approval. Seventy-two percent (\$7,667,000) of the 1986 budget is being funded by 1985-86 depreciation and the 4.9 percent increase. The remaining \$3,014,000 would come from prior year funded depreciation. Mr. Hart mentioned that around \$1,000,000 capital equipment requests were denied of the \$5,500,000 amount planned. Mr. Latz felt that it would be prudent to show the Board what capital requests had been denied. After a brief discussion, Mr. Moline moved that the \$10,681,000 capital budget be accepted and Ms. Johnson seconded the motion.

CLINICAL RESEARCH CENTER

Mr. Koenig discussed the Clinical Research Center's remodeling project which includes major remodeling of the nutrition center; upgrading and expansion of the outpatient office, and flexibility to go from seven to ten beds. The UMHC's budget has earmarked \$325,000 toward the project which represents 25 percent of the total project cost. The Medical School will fund 25 percent of the project with the National Institute of Health (NIH) funding the remainder. There is a possibility that NIH may reduce their contribution to \$300,000. UMH has the flexibility to scale down the renovation to match available funds.

MAYO RENOVATION

Three million dollars is planned over the next five years to renovate and update the Mayo Building. The first phase will be the remodeling of the Psychiatry Department at \$4.7 million in 1986. Phase II will be the relocation of Mayo Department after Unit J occupancy of \$1.2 million in 1986. Phase III includes additional improvements to hospital facilities over the next five years and is projected to cost about \$3 million.

UNIT J UPDATE

Mr. Koenig stated that we are on schedule for March 1, 1986 occupancy of Unit J. The Department of Radiology will move in earlier to get their department operational. The last Bid Package 33 for landscaping is \$50,000 over budget. However, the total hospital renewal project is \$12 million under budget through June 1985.

STRATEGIC PLANNING

Discussions have been moving ahead with Share, Group Health, Primary Care Network (PCN), Buffalo, and Bemidji clinics. Mr. Kaufmann stated that the Share discussions have focused on being their tertiary care hospital for high-risk obstetrics, neonatal care, and psychiatry. A primary care component has also been discussed.

The Buffalo Clinic is interested in an exclusive relationship with a Twin Cities hospital for their referred 7,000 patient days. Fifty percent of those are HMO days.

Dr. LaBree discussed Bemidji's medical climate and concluded that the Bemidji Clinic is most interested in a relationship with UMHC. Financial issues will be a determining factor in a relationship.

Ms. Johnson wanted to know if the UMH had addressed the issue of how low the services could be priced before it became unprofitable. Mr. Schwartz provided some background of previous experiences citing the Medicare scenario as a primary example. However, the group acknowledged that the biggest issue was how many beds UMHC needs to maintain to remain a core medical school teaching facility. Mr. Kaufmann also mentioned that it is hard to compare our prices with other institutions because of DRGs and length of stays incorporated into the pricing formula. He also stated that UMHC may have to exclude certain classes from contracts where existing agreements are already in place, i.e., transplants.

Mr. Kaufmann shared market share data that had been presented to the Strategic Planning Committee which showed UMHC having the fourth highest Twin City share preceded by Abbott-Northwestern, Methodist, and North Memorial; however, UMHC has the highest market share in the non-metro and out-of-state areas. The Committee is currently focusing on a service-by-service analyses.

Mr. Schwartz detailed discussions with PCN and Group Health which are in an investigatory stage. Recommendations will be forthcoming at the end of July.

PARKING RAMP

Mr. Hewitt informed the committee that the parking ramp's land owners will have sold the University their property in early July. Negotiations are under way with the church for a section of their land to place the ramp's footings.

ADJOURNMENT

The Planning and Development Committee adjourned at 11:30 a.m.

Respectfully submitted,

Lisa McDonald

Lisa McDonald
Assistant Director
Planning and Marketing



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
Department of Planning and Marketing
Box 200 Mayo
420 Delaware Street S.E.
Minneapolis, Minnesota 55455
(612) 376-7317

Date: August 5, 1985
To: Planning and Development Committee Members
From: Geoff Kaufmann *GK*
Subject: **DRAFT MISSION STATEMENT (INFORMATION)**

Over the past six months UMHC staff, including physicians, departmental personnel, and administration, have been reworking our mission statement. A copy of the final draft is included for your review.

With your permission we plan to include this mission statement in the Board retreat packet and use it as the basis for discussion of UMHC's mission. A finalized mission statement must be approved by the Board of Governors and Board of Regents at some future date.

GLK:asf

Attachment

UNIVERSITY OF MINNESOTA

Statement of Mission and Roles

The mission and roles of University Hospital are based on a tradition of service, education, and research for the benefit of Minnesotans. This tradition originates in legislative mandate in the early 1900s to create a teaching hospital for the University Medical School and to care for the indigent in the state. Today, University Hospital is consistently ranked as one of the leading medical centers in the country and serves as a major health care provider for Minnesota and beyond. We are a valued state resource and are proud that we train the vast majority of Minnesota physicians. We believe that the high quality of life in Minnesota is important and that we contribute to that quality through our health care activities.

Mission and Roles of University of Minnesota Hospitals and Clinics

Mission

University Hospital strives to provide high quality patient services, diverse educational programs, and an environment supportive of research for the benefit of all Minnesotans and for others who need our services.

Roles

Patient Service

University Hospital is committed to providing the highest quality patient care programs and services. Our services span the spectrum of care from primary to tertiary levels. These services are provided in ambulatory, inpatient, and home care settings.

Emphasis is placed on the method of care most appropriate for the patient's medical and personal needs. Outpatient alternatives to hospitalization are selected whenever possible. Patient services are provided at the University Hospital, at affiliated clinics throughout Minnesota, and in patients' homes. The special needs of patients and their families are met through the combined efforts of physicians, nurses, and other hospital staff. The University Hospital is dedicated to providing cost-effective care. We work both within the institution and externally to contain the cost of care for our patients while assuring the highest quality of care.

Education

University Hospital is an active participant in the education of health care professionals, patients, and the broader community. University Hospital is the primary educational site for the University's medical and health sciences professional schools. Providing continuing education to all health care professionals in Minnesota is also a priority. Programs are directed toward helping patients and their families better understand disease processes, treatment methods, and appropriate lifestyle adjustments.

Research

The University Hospital supports research and innovation by its clinical faculty and staff for the benefit of patients and for the advancement of the health sciences. Successful application of research advances distinguishes patient care at University Hospital. By disseminating new knowledge and techniques, the quality of patient care world wide is enhanced.



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
420 Delaware Street S.E.
Minneapolis, Minnesota 55455

August 8, 1985

TO: Board of Governors
Planning and Development Committee

FROM: Ed Howell *Ed Howell*
Associate Hospital Director

SUBJECT: Quarterly Purchasing Report

Attached is a copy of the Hospitals Quarterly Purchasing Activity report for the period May through July 1985. You will note that while the purchasing volume is down slightly from previous reporting periods the dollar value is significantly elevated. This is due primarily to the acquisition of Radiology support equipment, Heart Catheterization equipment, and the lithotripter which was previously approved by the Board of Governors.

If you have any questions or concerns regarding this report, please feel free to contact me.

EH/kj

attachment

UNIVERSITY OF MINNESOTA HOSPITALS & CLINICS
 ADMINISTRATIVE REPORT ON PURCHASING ACTIVITY
 PERIOD MAY-JULY 1985

I. PURCHASE ORDER ANALYSIS

<u>Range</u>	<u>Number of P.O.'s</u>	<u>Total Dollar Value</u>
\$0 - \$499	2557	\$ 370,155.13
\$500 - \$1,999	642	\$ 645,494.96
\$2,000 - \$4,999	243	\$ 742,171.71
\$5,000 - \$9,999	114	\$ 661,240.62
\$10,000 - OVER	84	\$ 4,762,156.75
TOTAL PURCHASE ORDER	3640	\$ 7,181,219.17

II. CONFIRMING ORDERS

<u>Range</u>	<u>Number of P.O.'s</u>	<u>Total Dollar Value</u>
\$0 - \$99	182	\$ 8,947.32
\$100 - \$499	254	\$ 64,370.32
\$500 - \$999	65	\$ 47,098.76
\$1,000 - \$1,999	47	\$ 65,450.39
\$2,000 - OVER	36	\$ 184,832.33
TOTAL CONFIRMING ORDERS	584	\$ 370,699.12
TOTAL	4,224	\$ 7,551,918.29

III. SET ASIDE AWARDS

(Attachment)

IV. PURCHASE AWARDS TO OTHER THAN APPARENT LOW BIDDER

(Attachment A)

V. SOLE SOURCE

(Attachment B)

ATTACHMENT A

IV. Purchase Award to Other Than Low Bidder, \$5,000.00 or More.

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
1. H31531	Critikon/Vital Signs Monitor	\$6,355.50	\$5,850.00	Cardio/Resp.
	Reason: Units offered were not compatible with current monitors and would require a separate stock of bladders and lines.			
	International/Vital Signs Medical /Monitors	\$6,355.50	\$5,643.00	Cardio/Resp.
	Reason: Units offered were not compatible with current monitors and would require a separate stock of bladders and lines.			
2. H032665	Jewelmont/Microscope & Camera	\$11,236.80	\$8,163.00	Labs
	Reason: Quality and versatility of the optics do not meet specifications. (No 80 x EPI Objective or 12.5x Eyepiece).			
	F.E. Fryer/Microscope & Camera	\$11,236.80	\$8,868.00	Labs
	Reason: Light source, objective, filter and magnification changer do not meet specifications.			
3. 85-302	Transhealth/Disposable Draping	\$14,300.00	\$8,855.00	Materials
	Reason: The sheet is very slippery when used in multiple layers.			
	J. Phillips/Disposable Draping	\$14,300.00	\$8,954.00	Materials
	Reason: The sheet is very slippery when used in multiple layers.			
	General Med./Disposable Draping	\$14,300.00	\$9,042.00	Materials
	Reason: The sheet is very slippery when used in multiple layers.			
4. 85-476 Line #7-8	Cobe/Dialysis Supplies	\$23,343.00	\$14,520.00	Materials
	Reason: Cartridges are not comparable to specified product for patient's size and weight.			

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
5. 85-476 Line #15-16	Cobe/Dialysis Supplies	\$13,515.00	\$6,205.00	Materials
Reason:	Drip chamber is not compatible with dialysis machines in use.			
	Travenol/Dialysis Supplies	\$13,515.00	\$6,800.00	Materials
Reason:	Drip chamber is not compatible with dialysis machines in use.			
6. 85-476 Line #17	Erika/Dialysis Supplies	\$7,920.00	\$7,800.00	Materials
Reason:	Lines are too stiff and difficult to set up.			
7. 85-545	Carnegie Textile/Surgeon Gowns	\$31,026.60	\$26,496.00	Materials
Reason:	Thread count of body fabric does not meet specifications.			
	Angelica/Surgeon Gowns	\$31,026.60	\$24,300.00 \$28,512.00	Materials
Reason:	No evaluation sample submitted as per bid specifications.			
	Medline/Surgeon Gowns	\$31,026.60	\$26,078.40	Materials
Reason:	No evaluation sample submitted as per bid specifications.			
	Am. White Goods/Surgeon Gowns	\$31,026.60	\$24,300.00	Materials
Reason:	No evaluation sample submitted as per bid specifications.			
	Am. Inst. Textile/Surgeon Gowns	\$31,026.60	\$25,200.00	Materials
Reason:	No evaluation sample submitted as per bid specifications.			
	White Knight/Surgeon Gowns	\$31,026.60	\$29,669.40	Materials
Reason:	After-wash sleeve length measured 4" less than specified 37". After 20 washings, barrier fabric displayed wear.			
	Uniforms Mfg. Co./Surgeon Gowns	\$31,026.60	\$28,571.40	Materials
Reason:	Neck and waist ties, label position and sleeve length did not meet specifications.			

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
8 H034511	PhysioControl/B-P Monitor	\$1,926.00	\$1,777.00	Administration
	Reason: Monitor had not been tested on children between the ages of 6 months and grade school, which is the targeted population.			
	Narco/B-P Monitor	\$1,926.00	\$1,750.00	Administration
	Reason: Monitor did not have B-P cuff size to be utilized on small children.			
9. 85-590 Line #1	Ortho Medic/Kneebrace	\$15,000.00	\$1,900.00	Nursing
	Reason: The kneebrace and shoe inserts specified were a total package. The vendor bid only partial package.			
10. 85-589	Surg. Inst/Beauer Blades	\$Open	\$Open	O.R.
	Reason: Prices were not firm for the duration of the contract.			
11. H034636	Transhealth/B-P Monitor	\$11,870.00	\$11,395.00	Materials
	Reason: Cost of duplicate consumable's inventory would negate initial equipment savings.			
12 H85-560 Line #5	Transhealth/Disposable Draping	\$10,983.92	\$9,696.00	Materials
	Reason: Cysto pack did not contain a dust cover, 4" x 4" gauze and the gown sleeves were not reinforced.			
	J. Phillips/Disposable Draping	\$10,983.92	\$9,811.20	Materials
	Reason: Cysto pack did not contain a dust cover, 4" x 4" gauze and the gown sleeves were not reinforced.			
	Medline/Disposable Draping	\$10,983.92	\$9,936.00	Materials
	Reason: Cysto pack leggings were too stiff, no 4" x 4" gauze and no inside tie on the gown.			
	White Knight/Disposable Draping	\$10,983.92	\$9,696.00	Materials
	Reason: No evaluation sample submitted as requested.			
	Am. Hosp. Supply/Disposable Draping	\$10,983.92	\$9,600.00	Materials
	Reason: Gown was bid separate from the drape pack. Extremity drape with hinge had been evaluated previously, with negative results.			

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
13. 85-565 Line #2	White Knight/Disposable Draping	\$14,700.00	\$14,322.00	Materials
Reason: Drape did not have adhesive around aperature as specified and was too stiff.				
14. 85-582	Am. White Goods/Isolation Gowns	\$30,100.00	\$28,756.00	Materials
Reason: No evaluation sample submitted as requested.				
	Medline/Isolation Gowns	\$30,100.00	\$29,736.00	Materials
Reason: Thread count lower than specified, cuff length shorter than specified, sweep was 3" less than specified and sleeve length was 3 1/2" less than specified.				
15. 85-561 Line #1	3M/EKG Stripper	\$31,905.60	\$3,120.00	Materials
Reason: Product offered is not comparable to specified product.				
	Bard/EKG Stripper	\$31,905.60	\$27,000.00	Materials
Reason: Wires easily detach from pads and evaluation showed an unacceptable amount of interference on the EKG tracing.				
16. H33292	Peterson Linen/Draw Sheet	\$6,350.00	\$6,100.00	Materials
Reason: Percentage of polyester content was 65% rather than 50% as specified.				
	Am. White Goods/Draw Sheet	\$6,350.00	\$6,338.00	Materials
Reason: Product bid was hemmed on three sides, while bid specification stated two.				
17. H032185	Spacelabs/Monitor	\$35,840.00	\$17,836.00	Cardio/Resp.
Reason: Monitor bid did not provide a 3-trace simultaneous display.				
18. 85-619	Abbott/Disposable Gloves	\$15,900.00	\$13,680.00	Materials
Reason: Gloves bid were not hypo-allergenic as specified.				
19. 85-645	Jays Co./Instrument Tape	\$4,170.00	\$1,920.00	O.R.
Reason: Sample did not meet 3/8" specification.				

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
20. H035781 Line #1	Arrow Head/Heartcath. Medical Syst./Room #2-527	\$827,120.00	\$531,537.00	Radiology
Reason: System offered cannot be bi-plane multi-directional imaging, a necessity for angioplasty.				
	Siemens/Heart Cath. Room #2-527	\$827,120.00	\$815,000.00	Radiology
Reason: Exposure time for cine film is excessive, requiring the addition of an alternate pandoras generator at \$49,000.00. The image intensifier is 2" short, thus necessitating an additional expenditure of \$30,660.00. These two additions increase Sieman's bid to a higher level than the package awarded.				
21. H035782 Line #2	Arrow Head/Heart Cath. Medical Syst./Room #2-523	\$827,120.00	\$531,537.00	Radiology
Reason: Same as for P.O. #H035781 above.				
	Siemens/Heart Cath. /Room #2-523	\$827,120.00	\$815,000.00	Radiology
Reason: Same as for P.O. #H035781 above.				
2. 85-519	Medline/Sponges & Pads	\$22,000.00	\$21,900.00	Materials
Reason: Bid product was incorrect size and not banded, as specified.				
	Gen. Med./Sponges & Pads	\$22,000.00	\$21,252.00	Materials
Reason: Medical action #400 becomes unusable when wet with saline solution.				
23. 85-557 Lines #1-10	Kontron/Introducers & Catheters	\$104,065.00	\$91,820.00	Cardio/Resp.
Reason: Balloon and french sizes are not comparable to the specified products and too large for infants.				
24. 85-588 Line #1	Surgikos/Disposable Draping	\$12,960.00	\$12,203.90	Materials
Reason: Outer-wrap difficult to open and folding of drape has risk of allowing contamination.				
25. 85-565 Line #9	White Knight/Split Sheet	\$15,500.16	\$13,810.50	Materials
Reason: Does not drape well due to stiffness and heavy material.				

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
2 85-564 Line #10	White Knight/Basic Pack	\$8,568.00	\$6,987.00	Materials
Reason: Does not include drape sheet as specified.				
	Medline/Basic Pack	\$8,568.00	\$7,323.60	Materials
Reason: Does not include drape sheet as specified.				
27. 85-635 Line #1	Central Medical/Flush Device	\$15,660.00	\$11,880.00	Materials
Reason: Yellow flusher is very difficult to detect air bubbles, which is dangerous to the neonate.				
28. 85-571 Line #4	Bard/Introducer Kits	\$29,184.00	\$28,500.00	Materials
Reason: French size is .5 larger than specified. Stopcock and side arm are not detachable.				
	Argon/Introducer Kits	\$29,184.00	\$25,800.00	Materials
Reason: Sheath is .5 french larger than specified and no cap provided for the introducer.				
	Am. Medical/Introducer Kits	\$29,184.00	\$24,120.00	Materials
Reason: Difficult to maintain sterile field upon removal from box. Toughy-Borst are unacceptable due to ease of occlusion damage to the catheter.				
	Parke-Davis/Introducer Kits	\$29,184.00	\$29,106.00	Materials
Reason: Difficult to remove guidewire, connectors may cause kinking and physician preference.				
	Transhealth/Introducer Kits	\$29,184.00	\$24,420.00	Materials
Reason: No sheath cap provided, connectors may cause kinking of catheter and the sheath is easily removed from the connector.				
29. 85-571 Line #3	Parke-Davis/Vessel Cath. Kit	\$6,284.46	\$5,515.44	Materials
Reason: No hub on catheter, too large. Guidewire too large. Introducer needle is also too large.				
	Argon/Vessel Cath. Kit	\$6,284.46	\$5,250.00	Materials
Reason: The kit did not meet specifications due to the lack of four major components.				

<u>P.O. Number</u>	<u>Vendor/Item</u>	<u>Total Dollar Value</u>	<u>Dollar Value Low Bid</u>	<u>Department</u>
29. (continued)	Transhealth/Vessel Cath. Kit	\$6,284.46	\$5,628.00	Materials

Reason: Difficult to fit catheter over guidewire, while very difficult to insert the guidewire into the introducer.

30. H027113	Instrumentation/Blood Gas Lab	\$25,649.00	a) \$17,900.00 b) \$22,500.00	Labs
-------------	-------------------------------	-------------	----------------------------------	------

Reason: Option (a) is a discontinued product with no guarantee of available parts. Option (b) has an unacceptable PH comparison with current instrument. (30.7 MPH - Acceptable bias \pm 10 MPH).

	Am. Sci. Products/Blood Gas Analyzer	\$25,649.00	a) \$8,000.00 b) \$19,100.00	Labs
--	--------------------------------------	-------------	---------------------------------	------

Reason: Option (a) is a discontinued product with no guarantee of available parts. Option (b) has unacceptable bias for MPH, no video display, no printed record of calibration and no hard copy for patient and calibration results.

	Tri-Med/Blood Gas Analyzer	\$25,649.00	\$18,590.00	Labs
--	----------------------------	-------------	-------------	------

Reason: Luer lock syringes were not compatible, sample are not preheated as specified and unacceptable bias for MPH, PCO₂ and PO₂.

ATTACHMENT B

IV. SOLE SOURCE

<u>VENDOR</u>	<u>CONTRACT/P.O.#</u>	<u>VALUE</u>	<u>DEPARTMENT</u>	<u>PRODUCT</u>
Rodder Instrument	H032657	\$ 28,500.00	Cardio/Resp.	Flowmeter
3M Vision	85-550	\$ 52,075.00	O.R.	Optic Lenses
Philips	H033280	\$ 89,550.00	Ther. Radiology	Parts
Larry Andrews	H032664	\$ 6,750.00	O.R.	Anthroscopic Surg. System
Medrecon	H032688	\$ 3,150.00	O.R.	Rebuild O.R. Table
Burroughs	H300365	\$ 3,234.00	I.S.D.	Magnetic Tape
Dornier	H032181	\$1,562,925.00	Hospital	Lithotripter
Olympus	H032184	\$ 2,650.00	Outpatient	OES-Leclurescope
Gambro	H034515	\$ 21,372.00	Nursing	Dialysis Flow Meter
Coopervision	H034521	\$ 4,500.00	O.R.	Unipak w/Needle
Pilling	H034523	\$ 7,091.00	O.R.	Scope Parts
V. Mueller	H300885	\$ 2,100.00	O.R.	Cardiovascular Forceps
Northern Med.	H034814	\$ 3,740.00	O.R.	Connecting Rod
Frigitronics	H032187	\$ 3,750.00	O.R.	Probe
EI. Dupont	H035590	\$ 2,528.00	Labs	Centrifuge

ATTACHMENT C

SET ASIDE REPORTING - COMMODITIES & SERVICES

Month: APRIL 1985

Bid No. / Award No.	No. of Vendors Invited	No. of Bid Responses	Total \$ Award	Rebid \$ Award	S.E.D. VENDORS	Award Disposition	Remarks (listing of other bidders; basis for award)
90267/H031392	21	4	\$1,997.50	---	SED Carpet List	Lake's Enterprise	Other bidders higher
H032950			363.60			Sexton Data Pdts	
TOTAL			\$2,361.10				

SET ASIDE REPORTING - COMMODITIES & SERVICES

Month: MAY 1985

Bid No. / Award No.	No. of Vendors Invited	No. of Bid Responses	Total \$ Award	Rebid \$ Award	S.E.D. VENDORS	Award Disposition	Remarks (listing of other bidders; basis for award)
90298/H32649	21	5	\$1,515.55		SED Carpet	Karaghensian	Low Bidder
H300447			139.69			Enrica Fish Books	
TOTAL			\$1,655.24				

SET ASIDE REPORTING - COMMODITIES & SERVICES

Month: JUNE 1985

Bid No. / Award No.	No. of Vendors Invited	No. of Bid Responses	Total \$ Award	Rebid \$ Award	S.E.D. VENDORS	Award Disposition	Remarks (listing of other bidders; basis for award)
PO H300576			\$1,020.00			Lakes Carpet	
PO H300676			670.00			Sexton	
PO H300920			25.68			Enrica Fish Books	
PO H300998			382.60			Lacustrin Design	
PO H300857			72.62			Enrica Fish Books	
TOTAL			\$2,170.90				

UNIVERSITY HOSPITALS RENEWAL PROJECT

PROGRESS REPORT

AUGUST 1, 1985

- CONTENTS -

	<u>PAGE</u>
Overview	23
Budget Status Report	24
Construction Activities	25
Contract Award Summary	27
Construction Schedule	32
Construction Progress Report	37
Project Budget Summary	43
Building Cost Budget	44
Non-Building Cost Budget	45
Budget Control Report	46

UNIVERSITY HOSPITALS RENEWAL PROJECT

OVERVIEW

BID PACKAGE STATUS

Contracts awarded to date	31
Bid packages cancelled	2
Bid packages currently out for bid	0
Bid packages awaiting award approval	0
Bid packages left to bid	1
<hr/> Total packages to be bid	<hr/> 34

SCHEDULE STATUS

	Original Substantial Completion Date	Original Certified Completion Date	Approved Schedule Extension (Days)	Current Substantial Completion Date	Current Certified Completion Date
Therapeutic Radiology	Jan. 1, 1984	Jan. 1, 1984	58	Feb. 29, 1984	Feb. 29, 1984
Unit J	Mar. 1, 1986	Dec. 1, 1986	0	Mar. 1, 1986	Dec. 1, 1986

HOSPITAL RENEWAL PROJECT

BUDGET STATUS REPORT

	CURRENT BUDGET	COMMITTED TO DATE	ESTIMATED TO COMPLETE	PREDICTED FINAL COST	PAID TO DATE	FINAL COST (OVER) UNDER BUDGET
Building Cost	\$ 99,636,383	\$ 79,334,882	\$ 5,765,969	\$ 85,100,851	\$ 67,003,573	\$ 14,535,532
Non-Building Cost	26,709,108	17,476,361	9,232,747	26,709,108	15,417,050	-0-
TOTAL	\$126,345,491	\$ 96,811,243	\$ 14,998,716	\$111,809,959	\$ 82,420,623	\$ 14,535,532
Less MRI Cost	\$ (1,042,925)	\$ (1,042,925)	\$ -0-	\$ (1,042,925)	\$ (1,042,925)	\$ -0-
Unit J Budget	\$125,302,566	\$ 95,768,318	\$ 14,998,716	\$110,767,034	\$ 81,377,698	\$ 14,535,532

Percent of Funds Committed 87%

Percent of Work Paid to Date 74%

Percent (Over)/Under Budget 14%

8-1-85

UNIVERSITY HOSPITALS RENEWAL PROJECT

PROGRESS REPORT

AUGUST 1, 1985

CONSTRUCTION ACTIVITIES

EXTERIOR SITEWORK - The south side of Unit J curb and gutter, sidewalk and loading dock concrete are poured. The curb and gutter on the east side is to follow. On the north side, the planters and reinforced structural slab have been laid out and are being constructed. All skywalks are 98% complete.

BASEMENT - On schedule.

Prime and first coat painting is complete, and finish coat painting is 25% complete. Electrical conduit is 80% complete and wire pulling is 85%. Mechanical work is continuing and will be complete in August. The emergency generators, mufflers and electrical connections are being connected.

LEVEL ONE - On schedule.

This level will be ready for Gilbane-Mortenson punchlist inspection in August. The epoxy ceramic floor has been installed. Wall finishes are 50% complete. Final connections to kitchen equipment are proceeding. Ceiling tiles, grilles and registers are 60% installed.

LEVEL ONE, AREA D

Steel studs are installed and mechanical and electrical in-wall work has started. Ductwork, and heating and cooling piping has been tested and insulated.

LEVEL TWO - Six days ahead of the scheduled completion date

Area 2C will be ready for Gilbane-Mortenson punchlist inspection in August.

In Area 2AB, the prime and first coat painting is 95% complete. Ceiling grid is 75% complete. The ambulance entrance is waterproofed and insulated. The main entrance revolving doors are installed. Wire pulling is 15% complete. Floor finishes are 5% complete. Millwork is installed.

LEVEL THREE - On schedule.

In Area 3C, sheetrock/tape/sanding is complete. Prime and first coat painting is complete. Cable tray is being installed. Metal casework is on-site for this area.

In Area 3AB, electrical in-wall is complete and above-ceiling is following on schedule. Sheetrock is 85% complete. Taping and sanding drywall is 60% complete. Prime and first coat painting has started. Ceramic wall tile installation has started with terrazzo flooring to follow.

LEVEL FOUR - Was complete and finished thirty-eight days ahead of the scheduled completion date. Change Order work is progressing on Owner requested Hepa filter installation for the Bone Marrow Unit.

LEVEL FIVE - Was complete and finished forty-four days ahead of the scheduled completion date.

LEVEL SIX - Is on schedule.

This level will be ready for Gilbane-Mortenson punchlist inspection in early August.

LEVEL SEVEN - Is five days ahead of the scheduled completion date.

In Area 7C, ceiling grid and radiant ceiling panels (exterior rooms) are installed. Light fixtures are complete. Doors and casework are 50% installed. Mechanical connection to headwall units is complete. Headwall unit conduit connection is 30% complete.

In Area 7AB, ceiling grid is complete and lighting is installed. Radiant ceiling panels are started. Doors and casework are 50% installed. Mechanical connection to headwall units are complete.

LEVEL EIGHT - Is on schedule.

Ceiling grid installation is 50% complete. Prime and first coat painting is 50% complete in 8C and 5% complete in 8AB. Ceramic and quarry tile installation is 10% complete in the cafeteria serving areas. In 8C, the electrical connect to the pump motors is complete.

There were eighteen contractors on site in July. The average daily manpower was 235.

UNIVERSITY HOSPITALS RENEWAL PROJECT

CONTRACT AWARD SUMMARY

DESCRIPTION	BID PACK #	ESTIMATE	LOW BID	VARIANCE	S.E.D. FIRMS	MINORITY FIRMS	CONTRACTOR
Construction Fence	1	\$ 26,571	\$ 25,168	\$ (1,403)	A-1 Excavating \$ 760		Crowley Fence Company St. Paul, Mn.
Preconstruction Work	2	240,487	126,300	(114,187)	SACO \$ 3,800		Sheehy Construction Company St. Paul, Mn.
Apartment Building Demolition	3	9,240	9,240	-0-	Roy-A1 \$ 300		A. Kamish & Sons St. Paul, Mn.
Powell Hall Demolition	4	365,936	348,975	(16,961)	Roy-A1 \$11,000		Controlled Demolition Baltimore, Maryland
Mass Excavation	5	1,358,671	935,050	(423,621)	Texture Master \$29,000	A-1 Excavating M.A.C. Trucking Jewat Trucking	Carl Bolander & Sons Minneapolis, Mn.
Cancelled	6						
Cancelled	7						
Temporary Power Substation	8	61,768	51,166	(10,602)	Gombolt Electric Inc. \$51,166		Gombolt Electric, Inc. Minneapolis, Mn.

UNIVERSITY HOSPITAL RENEWAL PROJECT

CONTRACT AWARD SUMMARY

DESCRIPTION	BID PACK #	ESTIMATE	LOW BID	VARIANCE	S.E.D. FIRMS	MINORITY FIRMS	CONTRACTOR
Radiation Therapy & Masonic Tower, Civil, Structural and Building Enclosure	9	\$2,000,000	\$1,971,800	\$ (28,200)	Bay Mills \$16,900 Economy Concrete Placer \$12,510 Allied Steel \$11,127.28	Dunsheath Construction \$50,000	Arkey Construction Co. Minneapolis, Mn.
Radiation Therapy & Masonic Tower, Electrical	10	\$ 546,884	\$ 308,668	\$(238,216)	Barber Electric Company \$529.72 Reco Supply Lampco Supply \$733.00 M&M Electric, Inc \$14,736.48 Total-\$16,000	Barber Electric Company \$1,992.27 M&M Electric Company \$4,373.52 Total-\$6,365.79	Hayes Contractors, Inc. Minneapolis, Mn.
Radiation Therapy & Masonic Tower Mechanical	11	\$1,119,016	\$ 682,000	\$(437,016)	Sarah, Inc. \$35,000	Sarah, Inc. \$39,342.11	Axel Newman Heating & Plumbing Company St. Paul, Mn.
Radiation Therapy & Masonic Tower Architectural	12	\$ 444,233	\$ 468,440	\$+ 24,207	TCM Construction \$25,840		Knutson Construction Minneapolis, Mn.
Drilled Piers	13	\$ 117,450	\$ 271,991	\$+154,541	Allied Steel & Engineering \$9,100 Infield Welding \$4,825.00		Layne Minnesota Company Minneapolis, Mn.
Structural Steel	14	\$5,720,738	\$4,600,000	\$(1,120,738)	S.L.K. Construc. Co., Inc. \$242,950.00	S.L.K. Construc. Co., Inc. \$485,389.00	L.L. LeJeune Co. Minneapolis, Mn.

UNIVERSITY HOSPITALS RENEWAL PROJECT

CONTRACT AWARD SUMMARY

DESCRIPTION	BID PACK #	ESTIMATE	LOW BID	VARIANCE	S.E.D. FIRMS	MINORITY FIRMS	CONTRACTOR
Foundations and Concrete	15	\$4,142,700	\$3,529,700	\$ (613,000)	Allied Steel \$56,500 E-Con Placer \$65,000 Infield Welding \$165,000 Battle Electric \$ 4,797 Bay Mills Construction & Supply \$ 15,600 Thermal & Moisture Protection \$ 95,000		Lovering Associates, Inc. St. Paul, Mn.
Elevators	16	\$1,591,451	\$1,610,000	\$ + 18,549			Gust Lagerquist & Sons, Inc. Minneapolis, Mn.
Construction Hoisting	17	\$ 150,108	\$ 129,344	\$ (20,764)	Infield Welding \$ 22,500		Advance Equipment Company Minneapolis, Mn.
Building enclosure	18	\$5,375,243	\$5,061,600	\$ (313,643)	Quality Materials, Inc. \$91,000 Battle Crane Service \$30,000 Infield Welding \$20,000 So. Side Plumbing & Heating \$125,000		Lovering Associates, Inc. St. Paul, Mn.

UNIVERSITY HOSPITALS RENEWAL PROJECT

CONTRACT AWARD SUMMARY

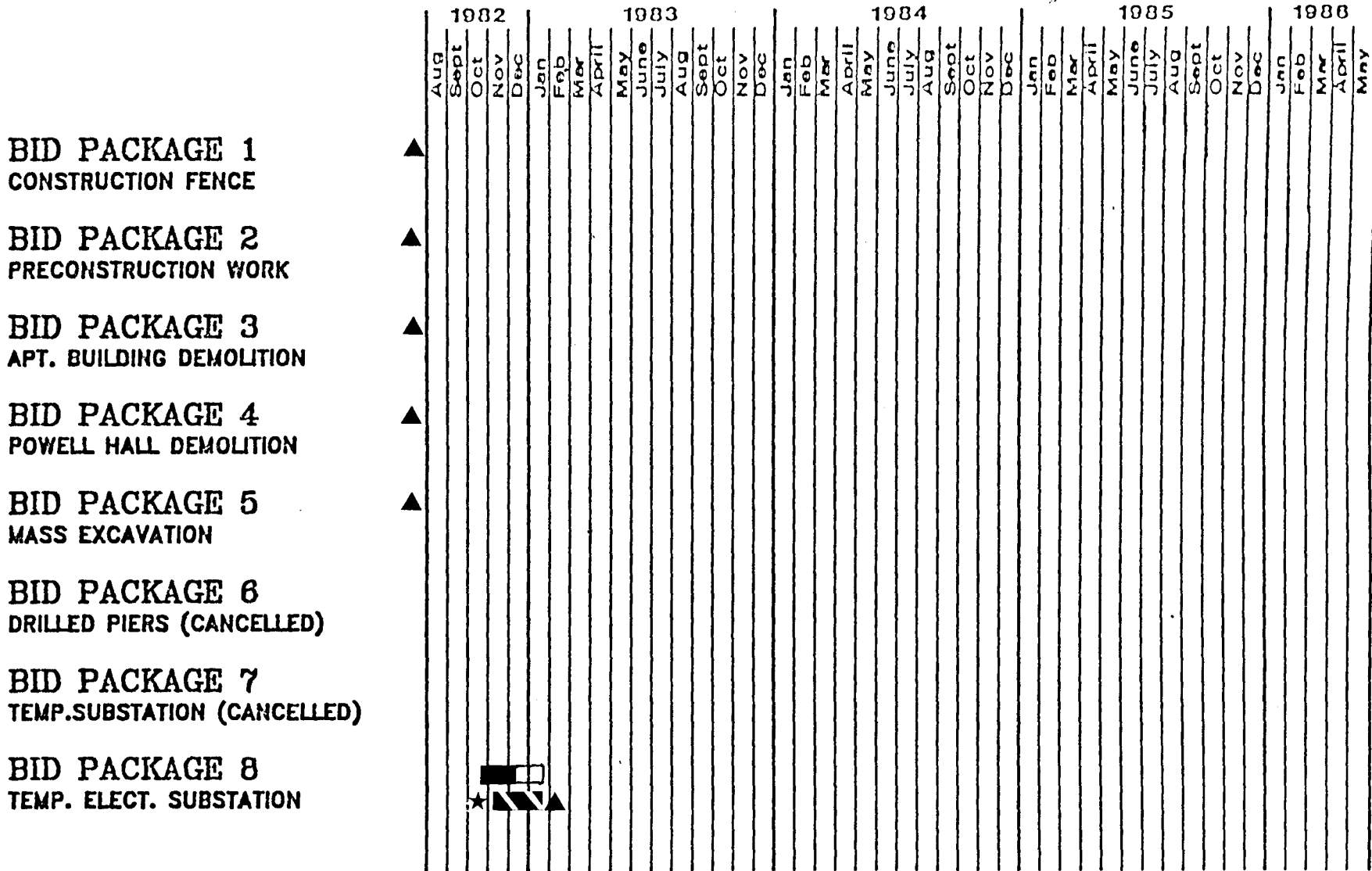
DESCRIPTION	BID PACK #	ESTIMATE	LOW BID	VARIANCE	S.E.D. FIRMS	MINORITY FIRMS	CONTRACTOR
Structural Studs, Insulation, Drywall & Plaster	19	\$ 4,754,374	\$4,289,310	\$ (465,064)	Reyes Drywall System \$215,000		Olympic Wall Systems Minnetonka, Mn.
Interior General Construction	20	\$ 5,087,767	\$4,708,500	\$ (379,267)	Lance Service, Inc. \$53,000 T.C.M. Construction \$262,500	Allied Steel & Engineering \$800.00 S.L.K. \$97,544.00	Knutson Construction Minneapolis, Mn.
Acoustical Ceilings	21	\$ 598,065	\$ 497,720	\$ (127,231)	Glanton Construction \$25,000		Acoustics Associates Minneapolis, Mn.
Quarry Tile, Ceramic Tile, Terrazzo & Epoxy Flooring	22	\$ 654,411	\$ 652,365	\$ (2,046)	H.E.R. Construction Svcs Inc. \$326,000	H.E.R. Construction Svcs Inc. \$326,365	Grazzini Brothers & Co. Bloomington, Mn.
Resilient Flooring & Carpet	23	\$ 515,379	\$ 497,050	\$(18,329)	F.S. Foster & Assoc., Inc. \$26,000.00		Architectural Sales of Minnesota, Inc. New Hope, Mn.
Paint & Wall Finishes	24	\$ 677,873	\$ 355,506	\$(322,367)		TCM Construction Company \$17,775.00	Julius B. Nelson & Son, Inc. Minneapolis, Mn.
Kitchen Equipment	25	\$ 922,159	\$1,236,450	\$ 314,291	Lang Custom Metals \$65,898.00		Aslesen's Minneapolis, Mn.
Pneumatic Tube System (PTS)	26	\$ 500,000	\$ 441,000	\$ (59,000)	Wilson Electric \$22,200.00		Quantum Industries, Inc Santa Rosa, Ca.
Material Transport System (MTS)	27	\$1,500,000	\$1,350,000	\$ (150,000)	Wilson Electric \$55,000.00		Mosler-An American Standard Company Wayne, New Jersey

UNIVERSITY HOSPITALS RENEWAL PROJECT

CONTRACT AWARD SUMMARY

DESCRIPTION	BID PACK #	ESTIMATE	LOW BID	VARIANCE	S.E.D. FIRMS	MINORITY FIRMS	CONTRACTOR
Plumbing, Medical Gas	28	\$4,074,994	\$4,125,000	\$ 50,006	Sarah Incorporated \$ 88,500.00 Ed Anderson Insulation \$ 241,200.00		Harris Mechanical St. Paul, Mn.
H.V.A.C.	29	\$13,442,531	\$9,083,000	\$(4,359,531)	A-1 Excavating, Inc. \$260,082.00 R&S Heating & A/C, Inc. \$195,595.97	Ed Lacy, Inc. \$293,807.00 Environmental Systematics \$353,571.00	Axel Newman Heating & Plumbing St. Paul, Mn.
Fire Protection Sprinklers	30	\$ 966,885	\$ 706,716	\$(260,169)		Sarah Contracting, Inc. \$70,000	Carlson Auto Fire Protection Co. St. Paul, Mn.
Building Automation	31	\$ 3,400,000	\$2,526,336	\$(873,664)	Tim's Electric, Inc. \$ 40,000.00 Ed Barber Electric Supply, Inc. \$ 86,350.00		Minneapolis Honeywell, Inc. Mpls., Mn.
Electric & Temporary Electric	32	\$ 9,787,301	\$6,392,800	\$(3,394,501)	Wilson Electric		Commonwealth Electric, Mpls., Mn.
Sitework	33	\$ 732,410	\$ 695,000				S,L&K Corporation St. Paul, Mn.

UNIVERSITY OF MINNESOTA HOSPITALS AND CLINICS UNIT J CONSTRUCTION SCHEDULE



Construction Schedule
 Work in Progress
 Schedule Revision
 Contract Awarded
 Work Completed

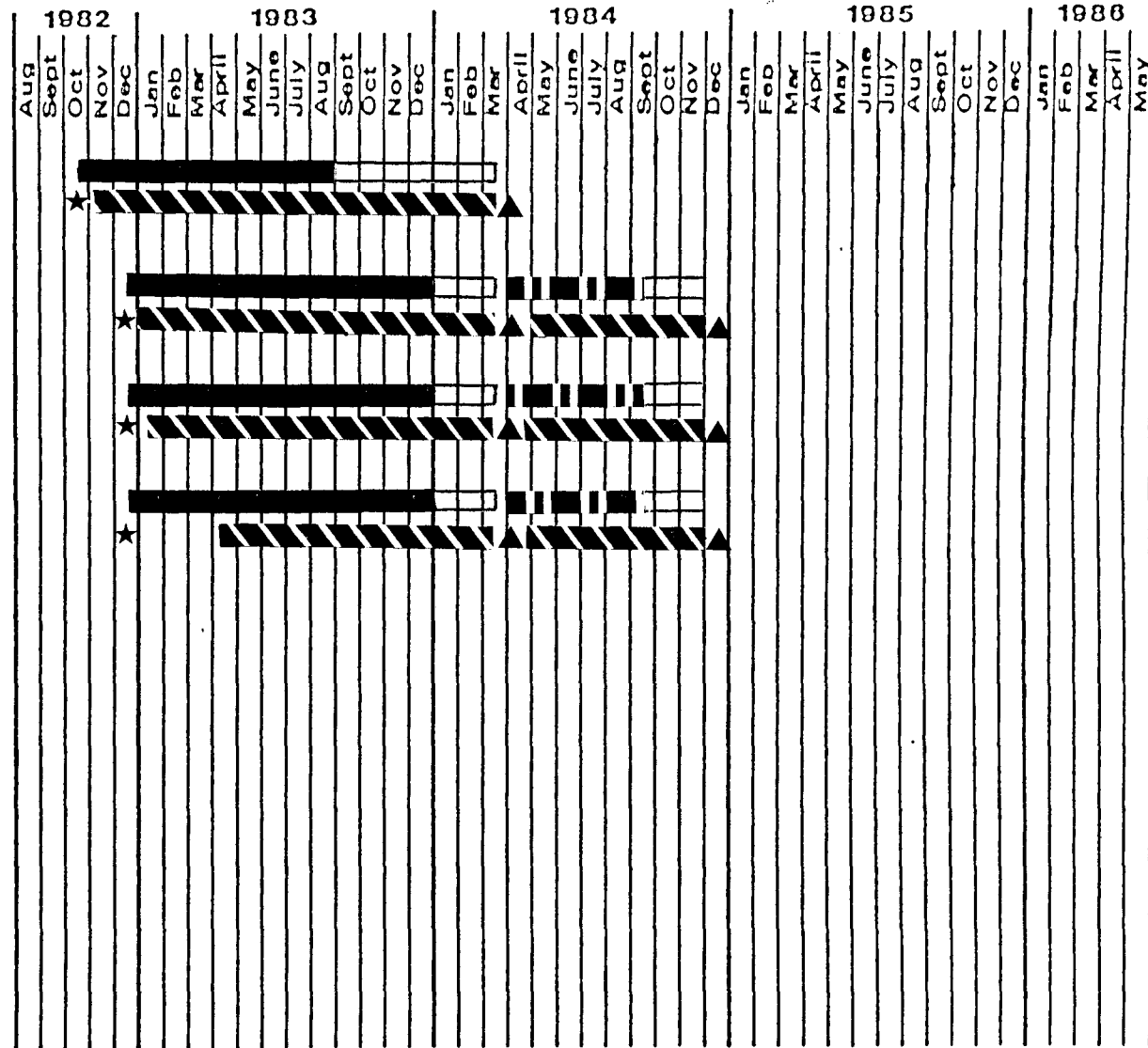
UNIVERSITY OF MINNESOTA HOSPITALS AND CLINICS RADIATION THERAPY CONSTRUCTION SCHEDULE

BID PACKAGE 9
STRUCTURE, BLDG. ENCLOSURE

BID PACKAGE 10
ELECTRICAL WORK

BID PACKAGE 11
MECHANICAL WORK

BID PACKAGE 12
INTERIOR CONSTRUCTION



Construction Schedule

Work in Progress

Schedule Revision

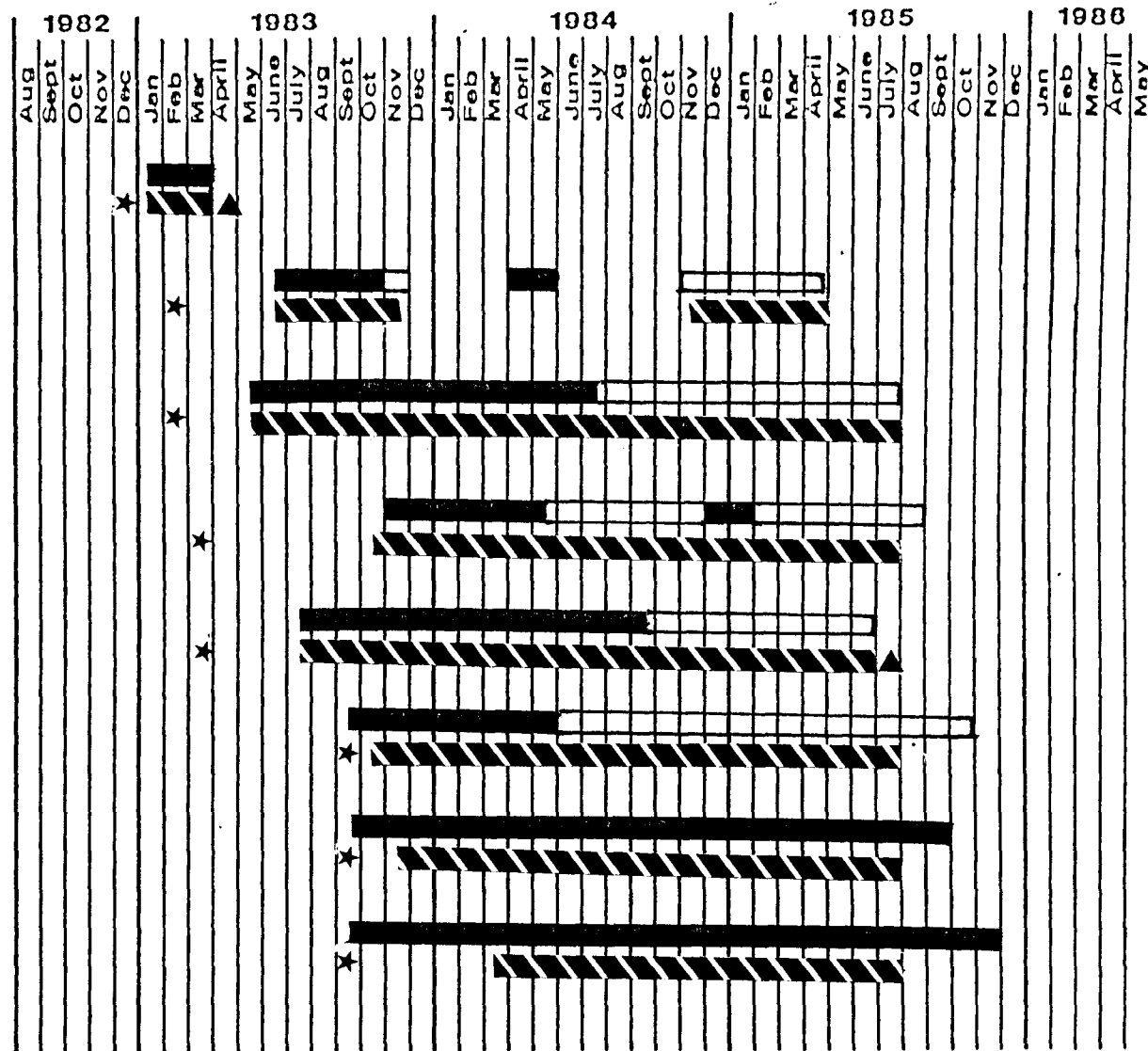
★ Contract Awarded

▲ Work Completed

MRI Construction Schedule

UNIVERSITY OF MINNESOTA HOSPITALS AND CLINICS UNIT J CONSTRUCTION SCHEDULE

- BID PACKAGE 13**
DRILLED PIERS
- BID PACKAGE 14**
STRUCTURAL STEEL
- BID PACKAGE 15**
FOUNDATIONS & CONCRETE
- BID PACKAGE 16**
ELEVATORS
- BID PACKAGE 17**
MATERIAL/PERSONNEL HOISTS
- BID PACKAGE 18**
BUILDING ENCLOSURE
- BID PACKAGE 19**
EXT. STUDS, DRYWALL, PLASTER
- BID PACKAGE 20**
INTERIOR GENRL CONSTRUCTION



Construction Schedule
 Work in Progress
 Schedule Revision
 Contract Awarded
 Work Completed

UNIVERSITY OF MINNESOTA HOSPITALS AND CLINICS UNIT J CONSTRUCTION SCHEDULE

BID PACKAGE 21
ACOUSTICAL CEILINGS

BID PACKAGE 22
TILE, TERRAZZO, EPOXY FLOORS

BID PACKAGE 23
VINYL FLOORING, CARPET

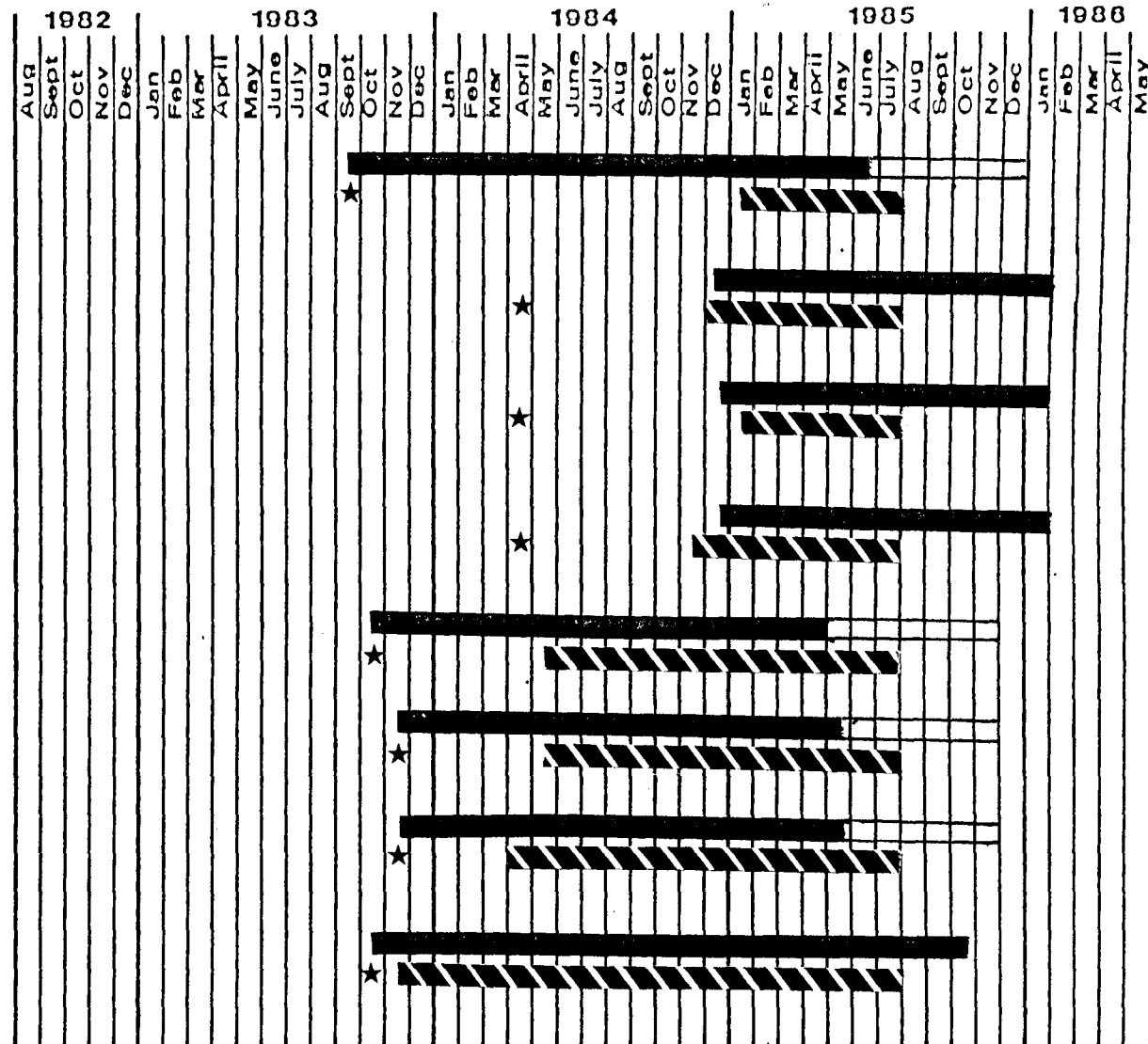
BID PACKAGE 24
PAINT, VINYL FABRIC

BID PACKAGE 25
KITCHEN EQUIPMENT

BID PACKAGE 26
PNEUMATIC TUBE SYSTEM

BID PACKAGE 27
MATERIALS TRANSPORT SYSTEM

BID PACKAGE 28
PLUMBING, MEDICAL GASES



Construction Schedule

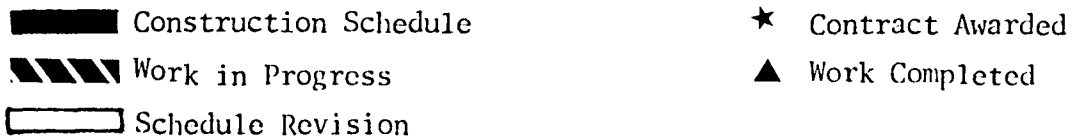
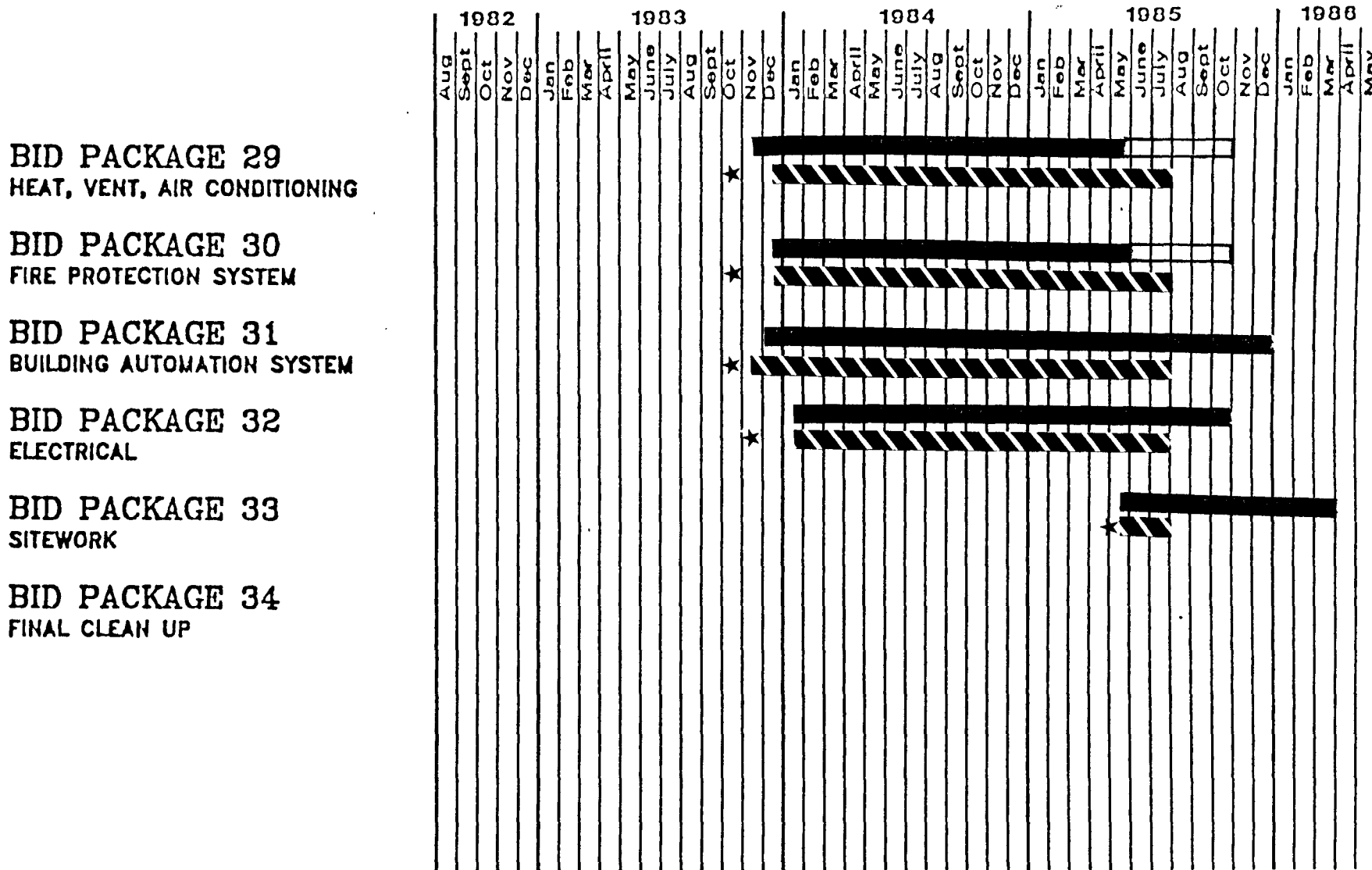
Work in Progress

Schedule Revision

★ Contract Awarded

▲ Work Completed

UNIVERSITY OF MINNESOTA HOSPITALS AND CLINICS UNIT J CONSTRUCTION SCHEDULE



UNIVERSITY HOSPITALS RENEWAL PROJECT

CONSTRUCTION PROGRESS REPORT

AUGUST 1, 1985

Bid Packages #1-13 - Work Completed

Contract Awards	\$5,214,950	NMR \$935,617
Total Cost	\$6,869,741	100% Complete

- Bid Package #1 - Project Fence
- Bid Package #2 - Modifications to K/E Unit, Mayo Unit, Masonic Memorial Hospital, Diehl Hall and Site Work to accommodate new construction
- Bid Package #3 - Demolition and removal of apartment building
- Bid Package #4 - Implosion of Powell Hall and adjustments at interface points
- Bid Package #5 - Mass excavation, sheeting and shoring, removal and modification of site utilities
- Bid Package #6 - Drilled Piers - (cancelled)
- Bid Package #7 - Temporary Electrical Sub-station - (cancelled)
- Bid Package #8 - Temporary Electrical Sub-station installation
- Bid Package #9 - Radiation Therapy - Civil & Structural
- Bid Package #10 - Radiation Therapy - Electrical
- Bid Package #11 - Radiation Therapy - Heating & Plumbing
- Bid Package #12 - Radiation Therapy - Architectural & Specialties
- Bid Package #13 - Drilled Piers (Main Structure)

Bid Package #14 - Structural Steel (Main Structure)

Contractor: L. L. LeJeune Steel, Minneapolis, Mn.

Contract Award	\$4,600,000.00	Cost To Date	\$4,769,193.00
Net Changes	177,493.00	99% Complete	
Total Cost	\$4,777,493.00		

Scope of Work

Furnish, fabricate and erect all structural steel and metal deck for the Project.

The work in this Bid Package is substantially complete. Final inspection has been requested for months.

Bid Package #15 - Foundation and Concrete (Main Structure)

Contractor: Lovering Associates, Incorporated, Richfield, Minnesota

Contract Award	\$3,561,700.00	Cost To Date	\$4,181,901.00
Net Changes	624,237.00	99% Complete	
Total Cost	\$4,185,937.00		

Scope of Work

To furnish materials and labor to install foundations and concrete remaining for Unit J. Includes drilled piers, pile caps, grade beams, reinforcing steel, concrete,

Bid Package #15 - Foundation and Concrete (Main Structure) - (cont'd)

forms, backfill and renovations at K/E Building.

The work is substantially complete. Progress occurred in June.

Compliance of wire mesh position in slabs on grade is under discussion with the Hospital Facilities Office.

Bid Package #16 - Elevators

Contractor: Gust. Lagerquist & Sons, Incorporated, Minneapolis, Minnesota

Contract Award	\$1,610,000.00	Cost To Date	\$1,828,032.00
Net Changes	235,884.00	99% Complete	
Total Cost	\$1,845,884.00		

Scope of Work

Furnish and install all elevators and lifts in Unit J.

The contract is substantially complete. Floor tile installation, final clean-up and testing remain to complete this contract.

Bid Package #17 - Material/Personnel Hoists

Contractor: Advance Equipment Company, Minneapolis, Minnesota

Contract Award	\$129,334.00	Cost To Date	\$165,192.00
Net Changes	35,848.00	100% Complete	
Total Cost	\$165,192.00		

Elevators #15 and #17 are being used as temporary hoists. The exterior hoist has been removed from the Project. BP #17 can be closed out.

Bid Package #18 - Building Enclosure

Contractor: Lovering Associates, Incorporated, Richfield, Minnesota

Contract Award	\$5,170,600.00	Cost To Date	\$5,474,212.00
Net Changes	377,793.00	99% Complete	
Total Cost	\$5,548,393.00		

Scope of Work

Building enclosure.

Caulking of the brick control joints is substantially complete. Curtain wall installation is substantially complete and glazing is taking place. Work is proceeding on Third Floor concourse and Level Two north elevation.

Bid Package #19 - Structural Studs

Contractor: Olympic Wall Systems, Incorporated, Minnetonka, Minnesota

Contract Award	\$4,302,110.00	Cost To Date	\$4,789,692.00
Net Changes	587,230.00	98% Complete	
Total Cost	\$4,889,340.00		

Bid Package #19 - Structural Studs (cont'd)

Scope of Work

Structural studs, insulation, drywall and plaster.

The installation of interior studs is now complete. The installation of sheet rock is complete except for Level 3AB which is now in progress. Tape and sanding are now complete except for 3AB, which also is in progress.

Bid Package #20 - Interior General Construction

Contractor: Knutson Construction Company, Minneapolis, Minnesota

Contract Award	\$4,719,875.00	Cost To Date	\$4,278,898.00
Net Changes	609,966.00	80% Complete	
Total Cost	\$5,329,841.00		

Scope of Work

Interior general construction.

The installation of millwork and casework is now complete in the basement and on Levels 1, 2C, 4, 5, 6 and 7. The installation of millwork and casework is substantially complete on Levels 2AB and 8. Installation of metal casework has started on Level 3C. The installation of wood and metal doors is complete on Levels 2C, 4, 5 and 6C, with installation now taking place on Levels 1 and 6AB. Lockers, tack, chalk and writing boards, also handrails and bumper rails are now complete on Levels 4 and 5, with installation now taking place on 2C and 6C.

Bid Package #21 - Acoustical Ceilings

Contractor: Acoustic Associates, Incorporated, Minneapolis, Minnesota

Contract Award	\$499,220.00	Cost To Date	\$389,325.00
Net Changes	4,630.00	77% Complete	
Total Cost	\$503,850.00		

Scope of Work

Acoustical ceilings.

Ceiling grid installation is now complete on all floors except basement, 2AB, 3 and 8. Ceiling grid is now being installed in the basement and on Levels 2AB and 3. Ceiling tile is now complete on Levels 4, 5 and 6C. Ceiling tile is now being installed on Levels 2C and 6AB.

Bid Package #22 - Quarry Tile, Ceramic Tile, Terrazzo & Epoxy Flooring

Contractor: Grazzini Brothers & Company, Minneapolis, Minnesota

Contract Award	\$652,365.00	Cost To Date	\$475,084.00
Net Changes	28,613.00	70% Complete	
Total Cost	\$680,978.00		

Ceramic tile is now complete on all levels except Level 3, which is now being installed. The ceramic epoxy flooring has been completed on Level 1. Quarry tile is now being installed in Level 8, kitchen area.

Bid Package #23 - Resilient Flooring and Carpet

Contractor: Architectural Sales of Minnesota, Inc., Minneapolis, Minnesota

Contract Award	\$497,050.00	Cost To Date	\$255,173.00
Net Changes	5,987.00	51% Complete	
Total Cost	\$503,037.00		

Floor Tile installation is complete on Levels 4, 5 and 6C. Floor tile is being installed on Levels 2C and 6AB.

Bid Package #24 - Paint and Wall Finishes

Contractor: Julius B. Nelson and Son, Incorporated, Minneapolis, Minnesota

Contract Award	\$355,506.00	Cost To Date	\$198,466.00
Net Changes	29,128.00	51% Complete	
Total Cost	\$384,634.00		

Prime and first coat of paint are now complete on all levels except the basement, 3AB and 8. Prime and first coat is now taking place in the basement and on levels 3AB and 8. Finish paint and vinyl wall covering is now complete on Levels 2C, 4, 5 and 6C, and is now taking place on Levels 1 and 6AB.

Bid Package #25 - Food Service Equipment

Contractor: Aslesen Company, Minneapolis, Minnesota

Contract Award	\$1,236,450.00	Cost To Date	\$756,786.00
Net Changes	480.00	61% Complete	
Total Cost	\$1,236,930.00		

Scope of Work:

Food Service Equipment.

Kitchen hoods are installed on Levels 1 and 8. Kitchen equipment is also being installed on Level 1. Connections in progress.

Bid Package #26 - Pneumatic Tube System

Contractor: Quantum Industries, Incorporated, Santa Rosa, California

Contract Award	\$526,200.00	Cost To Date	\$388,458.00
Net Changes	96,945.00	62% Complete	
NMR	21,175.00	Cost To Date	19,578.00 (NMR)
Total Cost	\$644,320.00	90% Complete	

Scope of Work

Furnish and install Pneumatic Tube System.

The Pneumatic Tube System has been complete on all levels as far as possible at this time. Progress on Level 3 occurred this month.

Bid Package #27 - Material Transport System

Contractor: Mosler Systems Division, Wayne, New Jersey

Bid Package #27 - Material Transport System (cont'd)

Contract Award	\$1,105,932.00	Cost To Date	\$676,291.00
Net Changes	162,275.00	53% Complete	
Total Cost	\$1,268,207.00		

Scope of Work

Furnish and install Material Transport System.

The basic installation is complete except for Level 3, which is now in progress. Access to Material Transport System is being reviewed and coordinated with the University. Progress occurred on Level 3 this month.

Bid Package #28 - Plumbing and Medical Gases

Contractor: Harris Mechanical Contracting Company, St. Paul, Minnesota

Contract Award	\$4,125,950.00	Cost To Date	\$4,793,630.00
Net Changes	870,047.00	96% Complete	
NMR	2,960.00	Cost To Date	1,752.00(NMR)
Total Cost	\$4,998,957.00	58% Complete	

Scope of Work

Furnish and install plumbing and medical gases.

Harris is installing plumbing fixtures and accessories on Levels 2AB and 6AB. Levels 1, 2C, 4, 5 and 6 are complete.

Bid Package #29 - Heating, Ventilation and Air Conditioning

Contractor: Axel Newman Heating and Plumbing Co., St. Paul, Minnesota

Contract Award	\$9,105,400.00	Cost To Date	\$9,286,907.00
Net Changes	651,738.00	95% Complete	
Total Cost	\$9,757,138.00		

Duct work is complete. Heating and cooling piping is 99% complete. Air handling units are 99% complete on levels 8 and basement. Chillers are set in place and are piped. All circulating and heating pumps are installed and connected. Radiant ceiling panels are complete on Levels 4, 5, 6 and 7C. Radiant ceiling panels are being installed on Level 7AB. Fin tube enclosures are being installed. HEPA filter installation is 80% complete on Level 4AB. Ceiling tile and light fixtures are on hold by the Hospital Facilities Office.

Bid Package #30 - Fire Protection System

Contractor: Carlson Automatic Fire Protection Company, Burnsville, Mn.

Contract Award	\$ 706,941.00	Cost To Date	\$ 763,485.00
Net Changes	73,176.00	98% Complete	
NMR	32,662.00	Cost To Date	\$ 32,662.00 (NMR)
Total Cost	\$ 812,779.00	100% Complete	

Fire Protection System is complete except for final trim at heads which are being installed as ceiling tile is completed.

Bid Package #31 - Building Automation System

Contractor: Honeywell, Incorporated, Edina, Minnesota

Contract Award	\$2,526,336.00	Cost To Date	\$1,951,368.00
Net Changes	156,043.00	73% Complete	
Total Cost	\$2,682,379.00		

Honeywell has completed all electrical rough-in and wire pulling on Levels 2C, 4, 5, 6 and 7C. Electrical rough-in is taking place in the basement and on Level 8. Wire pulling is now taking place on Level 8 and the basement. Mechanical piping is now complete on Levels 4, 5, 6 and 7. Mechanical piping is being installed on Levels 2, 7AB, 2AB and 8.

Bid Package #32 - Electrical

Contractor: Commonwealth Electric Company, Minneapolis, Minnesota

Contract Award	\$6,413,400.00	Cost To Date	\$6,059,168.00
Net Changes	800,348.00	84% Complete	
Total Cost	\$7,213,748.00		

Scope of Work

Unit J Electrical Work.

Electrical in wall conduit is now complete. Above ceiling conduit is now complete on all levels 1, 2C, 4, 5 and 6C, and is now being installed on Levels 6AB, 7C and 3ABC. Wire pulling is now complete on Levels 1, 2C, 4, 5 and 6C, and has started on Level 2AB and 6AB. Headwall units have been installed.

Bid Package #33 - Sitework

Contractor: S, L & K Corporation, St. Paul, Minnesota

Contract Award	\$695,000.00	Cost To Date	\$105,740.00
Net Changes	8,664.00	15% Complete	
Total	\$703,664.00		

Scope of Work

Unit J sitework, including remaining demolition and dirt work, waterproofing, site concrete work, all curb and gutter work and all planting, including seed and sod.

The Trade Contractor is doing excavation, sidewalks, curb and gutter along the south elevation. S, L & K has started demolition on the north side of Unit J. Loading dock slab and curbs are in place at the loading dock.

Bid Package #34 - Final Clean-up

UNIVERSITY HOSPITALS RENEWAL PROJECT

PROJECT BUDGET SUMMARY

	<u>Original Budget</u>	<u>Revisions to Budget</u>	<u>Current Budget</u>
Building Costs	\$ 92,691,791	\$ 6,944,592	\$ 99,636,383
Non-Building Costs	32,610,775	(5,901,667)	26,709,108
	<hr/>	<hr/>	<hr/>
Project Budget	\$125,302,566	\$ 1,042,925	\$ 126,345,491
Less NMR Costs	-0-	(1,042,925)	(1,042,925)
	=====	=====	=====
Unit J Project Budget	\$125,302,566	\$ -0-	\$ 125,302,566

UNIVERSITY HOSPITALS RENEWAL PROJECT

BUILDING COST BUDGET

JULY 31, 1985

<u>CERTIFIED CONSTRUCTION PRICE</u>	<u>ORIGINAL BUDGET</u>	<u>REVISIONS TO BUDGET</u>	<u>CURRENT BUDGET</u>
Building Costs	\$ 69,671,681	\$ (69,453,667)	\$ 218,014
Construction Manager General Conditions	5,561,780	(1,776,093)	3,785,687
Construction Manager Contingency	5,269,250	(106,380)	5,162,870
Construction Manager Non-Building Costs	1,444,050	(465,452)	978,598
Construction Manager Reimbursables	788,230	(19,277)	768,953
Radiation Therapy BP #9	1,971,800	(1,971,800)	-0-
Construction Manager Fee/ Personnel Expenses	7,460,000	-0-	7,460,000
Construction Manager Bond	525,000	-0-	525,000
Building Cost Distribution to BP's and Workman's Compensation	-0-	73,792,669	73,792,669
<u>CHANGE ORDER DISTRIBUTION</u>			
(Through C.O. #167)			
Bid Packages: Unit J	-0-	3,846,660	3,846,660
Reimbursables	-0-	281,741	281,741
Construction Manager Fee: Unit J	-0-	470,132	470,132
Bid Packages: NMR	-0-	996,767	996,767
Construction Manager Fee NMR	-0-	79,742	79,742
<u>SHARED SAVINGS CREDIT TO C.C.P.</u> (C.O. #154)	-0-	(10,100,000)	(10,100,000)
<u>CONSTRUCTION MANAGER'S SHARE OF SAVINGS</u> (C.O. #155)	-0-	1,269,550	1,269,550
<u>TOTAL CERTIFIED CONSTRUCTION PRICE</u>	<u>\$ 92,691,791</u>	<u>\$ (3,155,408)</u>	<u>\$ 89,536,383</u>

UNIVERSITY HOSPITALS RENEWAL PROJECT

NON-BUILDING COST BUDGET

	<u>ORIGINAL BUDGET</u>	<u>REVISIONS TO BUDGET</u>	<u>CURRENT BUDGET</u>
Owner's Contingency	\$ 2,257,004	\$ 6,750,893	\$ 9,007,897
Site Work	2,139,764	(200,000)	1,939,764
Architect/Engineering Fee	7,260,327	107,276	7,367,603
Owner's Consultants	1,938,539	101,448	2,039,987
Insurance, Fees, Permits, Expenses	2,535,336	630,540	3,165,876
Communication Systems	1,000,000	(489,264)	510,736
Moveable Equipment/Furniture	13,250,000	-0-	13,250,000
Remodeling Costs	1,677,000	-0-	1,677,000
Prior Construction Manager Fee	500,000	(150,000)	350,000
Prior Worker's Compensation	52,805	-0-	52,805
TOTAL NON-BUILDING COSTS	<u>\$32,610,775</u>	<u>\$ 6,750,893</u>	<u>\$39,361,668</u>

GILBANE-MORTENSON
UNIVERSITY OF MINNESOTA
BUDGET CONTROL REPORT

<u>CONTRACTOR</u>	<u>ORIGINAL BUDGET</u>	<u>REVISED BUDGET</u>	<u>GROSS COMPLETED TO DATE</u>	<u>COMMITTED</u>	<u>ESTIMATED TO COMPLETE</u>	<u>PREDICTED FINAL COST</u>	<u>(OVERRUN) UNDERRUN</u>	<u>NON-BUDGET COMMITTED</u>
BP #1 thru #7 Initial Construction Phase I	1,449,625	1,449,625	1,449,625	1,449,625	-0-	1,449,625	-0-	-0-
BP #8 - Temp. Elec. Sub. Installation Gombold Elec., Inc.	60,000	60,000	55,036	55,036	-0-	55,036	4,964	-0-
BP #9 - Rad. Ther. & Mas. Tower, Civ. Struct. & Bldg. Enc. Arkay Const. Co.	1,971,800	2,062,114	2,039,621	2,039,621	-0-	2,039,621	22,493	-0-
BP #10 - Rad. Ther. Masonic Tower-Elec. Hayes Cont., Inc.	546,884	1,003,551	776,094	776,094	-0-	776,094	227,457	-0-
BP #11 - Rad. Ther. Masonic Tower-Mech. Axel Newman Heating & Plumbing Co.	1,119,009	1,529,985	1,101,432	1,101,432	-0-	1,101,432	428,553	208
BP #12 - Rad. Ther. Masonic Tower-Arch. Knutson Const. Co.	428,667	1,097,370	1,160,443	1,160,443	-0-	1,160,443	(63,073)	1,701
BP #13 - Drilled Piers Layne Minnesota Co.	117,450	188,118	276,229	276,229	-0-	276,229	(88,111)	-0-

GILBANE-MORTENSON
UNIVERSITY OF MINNESOTA
BUDGET CONTROL REPORT

<u>CONTRACTOR</u>	<u>ORIGINAL BUDGET</u>	<u>REVISED BUDGET</u>	<u>GROSS COMPLETED TO DATE</u>	<u>COMMITTED</u>	<u>ESTIMATED TO COMPLETE</u>	<u>PREDICTED FINAL COST</u>	<u>(OVERRUN) UNDERRUN</u>	<u>NON-BUDGET COMMITTED</u>
BP #14 - Unit J Structural Steel L. L. LeJeune Steel	5,717,330	5,923,552	4,769,193	4,777,493	7,497	4,784,990	1,138,562	-0-
BP #15 - Foundations and Concrete Lovering Assoc., Inc.	4,142,700	4,768,267	4,181,901	4,198,270	150,000	4,348,270	419,997	31,283
BP #16 - Unit J Elevators Gust. Lagerquist & Sons, Inc.	1,591,451	1,847,754	1,828,032	1,846,303	1,000	1,847,303	451	-0-
BP #17 - Unit J Material/Personnel Hoists Advance Equip. Co.	150,108	188,440	165,192	167,676	-0-	167,676	20,764	-0-
BP #18 - Building Enclosure Lovering Assoc., Inc.	5,133,135	5,673,723	5,474,212	5,556,570	30,000	5,586,570	87,153	-0-
BP #19 - Struct. Studs Insul, Drywall & Plaster Olympic Wall Systems	4,986,427	5,334,445	4,789,692	4,905,283	30,000	4,935,283	399,162	-0-
BP #20 - Interior General Const. Knutson Const. Co.	4,790,219	5,433,909	4,278,898	5,330,592	70,000	5,400,592	33,317	-0-

GILBANE-MORTENSON
UNIVERSITY OF MINNESOTA
BUDGET CONTROL REPORT

<u>CONTRACTOR</u>	<u>ORIGINAL BUDGET</u>	<u>REVISED BUDGET</u>	<u>GROSS COMPLETED TO DATE</u>	<u>COMMITTED</u>	<u>ESTIMATED TO COMPLETE</u>	<u>PREDICTED FINAL COST</u>	<u>(OVERRUN) UNDERRUN</u>	<u>NON-BUDGET COMMITTED</u>
BP #21 - Acoustical Ceilings Acoustics Assoc., Inc.	624,951	611,711	389,325	503,850	976	504,826	106,885	-0-
BP #22 - Quarry Tile, Ceramic Tile, Terrazzo Epoxy Flooring Grazzini Bros. & Co.	654,411	684,378	475,084	682,980	7,500	690,480	(6,102)	-0-
BP #23 - Resilient Flooring, Carpet Architectural Sales of Minn., Inc.	515,379	528,671	255,173	503,037	11,785	514,822	13,849	-0-
BP #24 - Paint and Wall Finishes Julius B. Nelson & Son, Inc.	677,873	694,674	198,466	384,634	6,163	390,797	303,877	-0-
BP #25 - Food Service Equip. Aslesen Co.	922,159	1,121,652	756,786	1,355,168	-0-	1,355,168	(233,516)	-0-
BP #26 - Pneumatic Tube System Quantum Ind., Inc.	526,200	644,320	408,036	644,320	-0-	644,320	-0-	-0-
BP #27 - Material Transport System Master Systems Division	1,105,932	1,266,428	676,291	1,268,207	(1,779)	1,266,428	-0-	-0-

GILBANE-MORTENSON
UNIVERSITY OF MINNESOTA
BUDGET CONTROL REPORT

<u>CONTRACTOR</u>	<u>ORIGINAL BUDGET</u>	<u>REVISED BUDGET</u>	<u>GROSS COMPLETED TO DATE</u>	<u>COMMITTED</u>	<u>ESTIMATED TO COMPLETE</u>	<u>PREDICTED FINAL COST</u>	<u>(OVERRUN) UNDERRUN</u>	<u>NON-BUDGET COMMITTED</u>
BP #28 - Plumbing & Medical Gases Harris Mechanical Contracting Co.	4,074,994	5,028,128	4,795,382	5,069,954	205,000	5,274,954	(246,826)	23,290
BP #29 - HVAC Axel Newman Heating & Plumbing Co.	13,442,531	14,096,595	9,286,907	9,762,177	30,000	9,792,177	4,304,418	-0-
BP #30 - Fire Protection System Carlson Auto. Fire Protection Co.	966,885	1,089,583	796,147	812,779	876	813,655	275,928	-0-
BP #31 - Bldg. Automation System Honeywell, Inc.	2,526,336	2,691,569	1,951,368	2,682,379	2,920	2,685,299	6,270	-0-
BP #32 - Electrical Commonwealth Elec.	9,579,450	10,054,897	6,059,168	7,213,748	65,000	7,278,748	2,776,149	-0-
BP #33 - Sitework S, L & K	644,389	658,410	105,740	703,664	43,357	747,021	(88,611)	-0-
MAVO Systems Asbestos Removal		3,564	3,564	3,564	-0-	3,564	-0-	
Unpurchased		218,014	-0-	-0-	241,014	241,014	(23,000)	
Insurance Workman's Comp.		2,900,663	630,932	2,900,663	-0-	2,900,663	-0-	
General Conditions		3,785,687	819,002	819,002	1,549,772	2,368,774	1,416,913	

GILBANE-MORTENSON
UNIVERSITY OF MINNESOTA
BUDGET CONTROL REPORT

<u>CONTRACTOR</u>	<u>ORIGINAL BUDGET</u>	<u>REVISED BUDGET</u>	<u>GROSS COMPLETED TO DATE</u>	<u>COMMITTED</u>	<u>ESTIMATED TO COMPLETE</u>	<u>PREDICTED FINAL COST</u>	<u>(OVERRUN) UNDERRUN</u>	<u>NON-BUDGET COMMITTED</u>
Contingency		5,162,870	-0-	-0-	2,162,870	2,162,870	3,000,000	
Non-Bldg. Cost		978,598	207,444	207,444	441,332	648,776	329,822	
Reimbursables	788,230	1,050,694	376,146	376,146	214,210	590,356	460,338	
CM Share of Savings		1,269,550	1,269,550	1,269,550	490,476	1,760,026	(490,476)	
Personal & Fee (Through C.O. #162)	7,460,000	8,009,874	5,721,293	8,009,874	-0-	8,009,874	-0-	
Shared Savings Credit to CCP		(10,100,000)	-0-	-0-	-0-	-0-	(10,100,000)	
Bond	525,000	525,000	521,075	521,075	6,000	527,075	(2,075)	
TOTALS		<u>89,536,383</u>	<u>67,672,333</u>	<u>79,334,882</u>	<u>5,765,969</u>	<u>85,100,851</u>	<u>4,435,532</u>	



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
420 Delaware Street S.E.
Minneapolis, Minnesota 55455

July 2, 1985

MEMORANDUM

TO: Planning and Development Committee
of the Board of Governors

FROM: Kenneth E. Merwin *KEM*

SUBJECT: Fiscal Year Contributions to University
Hospitals

Fiscal year 1985 closed with contributions totaling \$908,541. Of this amount \$341,541 was received in cash and gifts in kind, while \$567,000 represent expectancies through various planned giving instruments. The total amount was achieved against a goal of \$927,000.

Specific achievements during the year included enrollment of three new Presidents Club members (minimum of \$10,000 each), two new Trustees Society members (minimum of \$100,000 each) and a new cash contribution of \$10,000 from one donor who was brought into the Trustees Society last year. In addition the Altobelli Inc. benefit yielded almost \$17,000 for the Transplant Assistance Fund and we achieved a significant growth in monies contributed to the Patients Fund.

In fiscal 1984 cash and expectancies to University Hospitals totaled \$995,000. That experience and the experience of the past year illustrate the significant impact created by one or two large gifts, usually by way of a bequest realized or an expectancy booked. The suggested goal, to be finally determined between University of Minnesota Foundation staff and Ed Schwartz, is \$1,000,000 for fiscal year 1986.

In the cultivation of new donors and retention of past donors our May 1 recognition and appreciation event proved to be very valuable. In the coming year with the opening of Unit J and the observance of our 75th anniversary, we anticipate several opportunities to further cement our relationships with these individuals.

/nd



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
420 Delaware Street S.E.
Minneapolis, Minnesota 55455

September 5, 1985

TO: Planning and Development Committee Members

Frank Cerra, M.D.
Clint Hewitt
B. Kristine Johnson
Geoff Kaufmann

John LaBree, M.D.
C. Edward Schwartz
I. Dodd Wilson, M.D.

FROM: Robert Latz, Committee Chair

The September meeting of the Planning and Development Committee will be held:

Wednesday, September 11, 1985
10:00 a.m.
Dining Room III

The agenda and the background materials for our meeting are enclosed. I will look forward to seeing you on Wednesday.

cc: Ann Frohrip
Greg Hart
Ed Howell
Nancy Janda
Mark Koenig
Lisa McDonald
Ken Merwin

TABLE OF CONTENTS

	<u>Page(s)</u>
Agenda	1
August 14, 1985 Minutes	2-4
NACHRI Application	5-11

**PLANNING AND DEVELOPMENT COMMITTEE
BOARD OF GOVERNORS**

Wednesday, September 11, 1985
10:00 a.m.
Dining Room III

AGENDA

- | | | |
|------|--|-------------|
| I. | <u>Approval of the August 14, 1985 Minutes</u> | Approval |
| II. | Presentation of New UMHC Symbol
- Mr. Eric Madsen
- Mr. Kevin Kuester | Information |
| III. | <u>Board of Governors Retreat/Planning and
Development Committee Implications</u>
- Mr. Robert Latz | Discussion |
| IV. | <u>NACHRI Application</u>
- Mr. Geoff Kaufmann | Discussion |
| V. | <u>Project Updates</u>
● Lithotripter
● Parking Ramp
● Unit J
- Mr. Mark Koenig | Discussion |

MINUTES
Planning and Development Committee
August 14, 1985

CALL TO ORDER

Committee Chairman, Mr. Robert Latz, called the August 14, 1985 meeting of the Planning and Development Committee to order at 10:07 a.m. in Hospital Dining Room III.

Attendance: Present Robert Latz, Chair
 Geoff Kaufmann
 John LaBree, M.D.
 C. Edward Schwartz
 I. Dodd Wilson

 Absent Frank Cerra, M.D.
 Clint Hewitt
 B. Kristine Johnson
 Virgil Moline

 Staff Ed Howell
 Nancy Janda
 Mark Koenig
 Ken Merwin
 Lisa McDonald

APPROVAL OF MINUTES

The minutes of the June 12, 1985 meeting were approved as mailed.

UMHC DRAFT MISSION STATEMENT

Mr. Kaufmann reported that the objective of the Mission Statement Committee was to develop a concise mission statement from which the University of Minnesota Hospitals and Clinics goals and objectives would evolve. The last mission statement was revised in 1978.

Mr. Kaufmann expressed Ms. O'Grady's recommendations after which a discussion evolved where other changes were suggested. A summary of those suggestions follow:

- * Cost-effective patient services should be stressed in the mission section.
- * Service to the community needs to be incorporated in the Patient Service role as well as a statement that addresses the hospital's flexibility in developing strategies that respond to the environment. It was also suggested that "health" should replace "medical" when addressing the patients' needs.
- * Finally, it was thought that the research role should emphasize UMHC's discovery and exploratory role since that is what distinguishes the UMHC from other hospitals in the Twin Cities.

Other discussions centered around the partnership between the hospital and medical staff. Mr. Kaufmann stated that a conscious effort was made to minimize references to the medical staff since it was the hospitals' mission statement. Whether the research section should come before the education role was also brought up.

Chairman Latz recommended that a staff redraft based on discussions at the Planning and Development Committee meeting be reviewed at the Board of Governors retreat.

QUARTERLY PURCHASING REPORT

Mr. Howell reviewed the Hospital Quarterly Purchasing Activity report for May through July. There were 3,640 purchase orders for \$7,181,219.17. Purchasing volume was down from previous periods even though the dollar volume was higher due to the acquisition of Radiology support equipment, heart catheterization equipment, and the lithotripter which was previously approved by the Board of Governors. There were fifteen sole source awards with the largest being the lithotripter.

LITHOTRIPTER

Mr. Koenig discussed the lithotripter. Bids were accepted August 1 for construction of the lithotripter. The bid was awarded to Orkay Construction for \$349,000. Their contract contains a bonus if construction is completed before September 15 which is highly unlikely. Construction is currently under way and should be completed between September 15 and October 22. The lithotripter is scheduled to be installed the second week of October. Dornier has agreed to try to deliver it earlier if construction is completed.

CLINICAL RESEARCH CENTER

The Clinical Research Center's expansion in Masonic is proceeding. The State Designer Selection Board has selected Horthy Elving & Associates to design the center for \$600,000 which is half of the original budget. A detailed schematic drawing should be available by mid-september to submit with the final proposal. Construction will begin once the grant has been approved.

PARKING RAMP

Mr. Koenig updated the committee on the parking ramp which is expected to be completed by July/August 1986 pending resolution of the land issue. The State Designer Selection Board has selected Walker Parking Consultants as the ramp consultant/designer. They are currently in the early stages of conceptual design.

MAYO RENOVATION

Space figures for departments that will reoccupy Mayo after the Unit J move are being finalized. Footage data should be completed by the end of August along with a preliminary department layout. \$1.2mm has been allocated for the renovation. Also, Ellerbe Architects will begin detailed planning on psychiatry's renovation in August.

UNIT J UPDATE

Mr. Koenig stated that the majority of Unit J construction will be complete by November/December 1985. This will allow ample time between January and March for inspection (punch listing) and equipment testing.

Fifty percent of the landscaping has been completed. The River Road side walk is finished and they are working on the Emergency Room Parking Ramp. ICU is ready for inspection. Honeywell is now installing the automation computer. Finish contractors are working on the 4th floor which is the last to be completed. The aid of hospital department heads has been solicited in writing specs in order to get back on schedule for purchasing movable equipment.

YEAR-END DEVELOPMENT

Mr. Merwin reported that University Hospitals received \$908,541 in cash and expectancies contributions. His focus has been to work with donors of large gifts (\$10,000).

The 1985/86 goal of \$1,000,000 will be driven by the campus-wide campaign and accounting procedure changes. Donor relationships should be furthered with the Unit J opening and observance of the 75th Anniversary.

UNIT J AND 75TH ANNIVERSARY DEVELOPMENT

Mr. Merwin stated that the Unit J schedule is shaping up. March 14, 1986 is the tentative date for the public opening. Activities are being scheduled for six weeks preceding the March 14 date. The celebrations will culminate with the 75th Anniversary festivities in September. Funds are being solicited from Unit J contractors, vendors, etc. to help absorb some of the costs. Mr. Merwin will submit an executive summary of the Unit J opening in September. Mr. Latz suggested that Margaret Heckler be considered as a speaker. It was also brought up that the Humphrey Institute would be having their opening at the same time as Unit J's.

STRATEGIC PLANNING STEERING COMMITTEE UPDATE

Mr. Schwartz updated the committee on the Strategic Planning process. The Committee has been dividing time between current opportunities (PCN) and an external assessment. After the Board Retreat the Committee will concentrate on an internal assessment. Discussions at the Retreat and the external assessment should aid in the internal assessment.

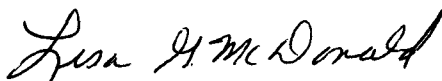
OTHER

Mr. Latz suggested that we need to investigate if we could be designated as Hennepin County's Trauma/Emergency Center in addition to Hennepin County Medical Center. He also mentioned that our new emergency transportation system provides an excellent opportunity to provide continuing education for the Highway Patrol and police force.

ADJOURNMENT

The Planning and Development Committee adjourned at 12:06 p.m.

Respectfully submitted,



Lisa G. McDonald
Assistant Director
Planning and Marketing



UNIVERSITY OF MINNESOTA
TWIN CITIES

University Hospitals and Clinics
Department of Planning and Marketing
Box 200 Mayo
420 Delaware Street S.E.
Minneapolis, Minnesota 55455
(612) 376-7317

Date: August 5, 1985
To: Planning and Development Committee Members
From: Geoff Kaufmann
Subject: **NACHRI APPLICATION**

Enclosed for your review is a draft of the NACHRI application. After conversation with the NACHRI president, Bob Sweeney, we have developed a condensed application for Institutional Membership in this pediatric hospital organization.

There are a number of major issues regarding administration, governance, and development of our pediatric facilities in the Unit J building that are addressed in this application and merit further discussion.

This application must also be approved by the Board of Governor's in the form of a letter to be included in the application.

The annual cost of membership in NACHRI for UMHC would be approximately \$5,000, but it actually based on patient days.

GLK:asf

Attachment

DRAFT

Mr. Robert H. Sweeney
President
NACHRI
325 1st Street
Alexandria, VA 22314

Dear Mr. Sweeney:

The University of Minnesota Hospitals and Clinics and the Children's Hospital of Minnesota would like to formally submit our application to NACHRI. We believe that NACHRI membership is both appropriate and justified for our pediatric program.

We would appreciate the Board's consideration of our application for Institutional Membership and look forward to your response.

Please contact me if you have any questions or comments concerning our application. Thank you for your consideration.

Sincerely,

Geoff Kaufmann
Senior Associate Director

GLK:asf

NACHRI Application

The University of Minnesota Hospitals and Clinics and the Children's Hospital of Minnesota are applying for Institutional Membership in NACHRI under section D of your application form.

D. Children's programs that are a part of a large not-for-profit medical institution.

1. The Children's Hospital of Minnesota is the primary teaching site for the Department of Pediatrics of the University of Minnesota Medical School. General, specialty, and subspecialty pediatrics are the major focus of undergraduate and graduate medical education. Although the Department of Pediatrics also uses several other Twin City Hospitals for teaching experience, the overwhelming majority of pediatric training occurs at the Children's Hospital of Minnesota.

The Children's Hospital of Minnesota will be the primary site of pediatric education for the Department of Pediatrics, University of Minnesota. This department is responsible for the undergraduate teaching of pediatrics to over 500 medical students each year. In addition, this department has approximately 60 pediatric residents and 40 pediatric subspecialty fellows in training each year. The undergraduate and graduate pediatric education program is the only such program in the Minneapolis-St. Paul area of Minnesota. All pediatric training in this community is under the aegis of the Department of Pediatrics whether conducted at the University of Minnesota Hospitals and Clinics, the major locus of this department's faculty, or at other teaching venues in the region.

2.

A. Organizational Structure

1.)

- a.) The Children's Hospital of Minnesota will be fully operational in March of 1986 when the current programs move from several buildings to the new hospital facility.

By March of 1986 there will be a financial administrative and governance structure which safeguards the pediatric program's resources. This system will include a cost and revenue accounting system with separate Medicare provider status, an assigned administrator and nursing director, and a board committee with responsibility for the pediatric programs, as well as a community advisory committee and foundation for community input and support.

As these safeguards, systems, and people become operational we will inform NACHRI with specifics and names of participants.

2.

- A. There will be over 75 members of the clinical medical staff of the Children's Hospital of Minnesota who are members of the faculty of the Department of Pediatrics of the University of Minnesota. The Clinical Chief of Pediatrics is the Head of the Department of Pediatrics.
- B. The full range of pediatric subspecialties are represented in the faculty of the Department of Pediatrics of the Children's Hospital of Minnesota. Nearly every member of this faculty has a subspecialty orientation and provides both patient care and student or resident training in their subspecialty as well as in general pediatrics. (See the appended listing.) The faculty of this department establish and oversee the general rules and policies for the care of children in this hospital.
- C. The medical staff of Children's Hospital of Minnesota has a very extensive and highly productive clinical and basic research program. In the past three years (1982-84) members of the faculty of pediatrics published 759 papers in refereed journals or books. Most faculty members have a significant commitment to research, and are well supported financially at a local and/or national level in this work.
- D. The Pediatric Residency Program of the University of Minnesota is accredited by the Accreditation Council of Graduate Medical Education. The most recent accreditation review was held June 19-

20, 1985. The program accepts 20 or more first year residents each year and has had in excess of 60 residents in the program each year for over a decade.

- E. The University of Minnesota Hospitals and Clinics maintain a full range of primary and subspecialty pediatric clinics, and a 24 hour/day emergency room service. All pediatric patients in the emergency room are seen by a member of the pediatric residency program and are reviewed with a member of the pediatric faculty.
- F. The present average daily census of the pediatric service of the University of Minnesota Hospitals and Clinics is 70 general pediatric patients, 22 surgical pediatric patients, and 6 normal newborns. The general policy of this hospital is to admit all patients under 18 years of age to a pediatric service.

3.

- A. A member of the current University Hospital staff or a new person yet to be hired will be named as administrator responsible for the Children's Hospital of Minnesota. A parallel structure is being constructed for nursing administration in the pediatric facility. Nurses will be assigned specifically to the pediatric services and report to pediatric supervisors and the pediatric nursing administrator.

B. Resource Allocation

1.

a.)

- 1. There will be a separate provider number for the Children's Hospital of Minnesota (application pending).
- 2. There will be a separate budget for the hospital with control of both income and expense.

b.)

1. The financial system is being finalized in our new Burrough's mainframe computer which will provide the cost accounting system for the hospital.
2. Separate staffing will occur in nursing and for other departments directly associated with pediatric care. Support staff such as dietary, maintenance and housekeeping will be centralized services for the whole University Hospital.

C. Community Identity

1. a.) The name of this pediatric institution will be the Children's Hospital of Minnesota. This name will be displayed prominently on the building.
- b.) The Children's Hospital of Minnesota will have its own physical identity. In March of 1986 when we open Unit J (the new hospital), the Children's Hospital of Minnesota will have its own distinct floors, intensive care areas, entrance, waiting areas, etc.
- c.) The Children's Hospital of Minnesota will have several major fund raising associations including the Variety Club, and the Children's Cancer Fund. These efforts will be coordinated by the Hospital's development director.
- d.) The pediatric services now have their own publications. We envision that this will expand and that a formal annual report will be added to the existing list.

D. Building and Facilities

1. b.) The Children's Hospital of Minnesota will be housed in Unit J (the new hospital building) to open in March of 1986. The pediatric facilities occupy space totally distinct from other adult units and services. We now have and will continue to provide specialty pediatric clinics. These clinics have their own dedicated space and staff in the

Phillips Wangensteen Building. Our pediatric research labs are also separate from other research facilities and will remain so in the future.

We plan to provide NACHRI with further documentation of our efforts as we move through this transition to our new facilities. It is our intent to have in place all of the requirements for NACHRI membership on or before March of 1986.