

**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**MINUTES  
BOARD OF REGENTS' MEETING  
AND  
REGENTS' COMMITTEE MEETINGS**

**September 10-11, 1987**

**Office of the Board of Regents  
220 Morrill Hall**



UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Minutes of the Board of Regents' Meeting  
and Regents' Committee Meetings

September 10-11, 1987

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Year 1987-88

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Physical Planning & Operations Committee

September 10, 1987

A meeting of the Physical Planning and Operations Committee of the Board of Regents was held on Thursday, September 10, 1987, at 1:30 p.m. in Room 300, Morrill Hall.

Regents present: Regent Roe, presiding; Regents Anderson, Craig, Grahek, and Kuderer.

Staff present: Vice President Lilly; Associate Vice President Hewitt; Treasurer Campbell.

Student Representatives present: Peter Brauer and Harvey Whitney.

VICE PRESIDENT'S MONTHLY REPORT

The committee voted unanimously to recommend approval of the Vice President' Monthly Report.

DELEGATION OF AUTHORITY

The committee voted unanimously to recommend approval of a resolution which authorizes amendments to the Delegation of Signature Authority. Specific changes to the policy include (1) technical changes reflecting the current titles of officers previously delegated signature authority and (2) extension of authority to retain consultants other than architects and engineers to the Director of Purchasing and Materials Management for University services and to the Director and Sr. Associate Directors of University Hospital and Clinic for Hospital and Clinic services.

NATURAL RESOURCES RESEARCH INSTITUTE  
PHASE IV REMODELING, DULUTH, MINNESOTA

The committee voted unanimously to recommend approval of a resolution authorizing the design and

construction of the Natural Resources Research Institute (NRRI) , Phase IV Remodeling Project, Duluth, Minnesota.

Dr. Michael Lalich, Director of the NRRI, was present to answer any questions.

**STUDENT HOUSING TO REPLACE THE  
CAPEHART HOUSING COMPLEX  
DULUTH CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the design and construction of the Student Housing Project on the Duluth Campus to replace the housing units formerly provided by the Capehart Housing Complex.

**PURCHASE OF THE MINNEAPOLIS COMMUNITY  
DEVELOPMENT AGENCY'S INTEREST IN THE  
SUPERCOMPUTER CENTER BUILDING  
TWIN CITIES CAMPUS**

The committee reviewed a proposed resolution that would authorize the purchase of the Minneapolis Community Development Agency's share of the space in the Supercomputer Center Building located on Washington Avenue South, Minneapolis, Minnesota.

Vice President Lilly described the terms of the purchase and reviewed the advantages to the University of Minnesota of purchasing this space. In addition, he also reviewed the general conditions agreed upon by the University and the Minneapolis Community Development Agency (MCDA).

Vice President Lilly further reported that it is also the intention of the Administration to sell the Lauderdale Computer Center. After some discussion, it was the consensus of the committee that Vice President Lilly should proceed with the sale of the Lauderdale facility.

**GUIDELINES FOR TWIN CITIES CAMPUS DEVELOPMENT**

The committee reviewed proposed guidelines for the development of the Twin Cities campus. The document entitled Policies and Principles for the Planning,

Design and Construction on the Twin Cities Campus of the University of Minnesota was presented by Associate Vice President Hewitt. A slide presentation was also given showing various areas of the Twin Cities Campus which have been under review.

Regent Roe suggested that perhaps a tour of the campus could be arranged for members of the Board of Regents to see the various areas that have been discussed.

#### COMMITTEE AGENDA GUIDELINES

The committee reviewed proposed guidelines for reporting Capital Projects to the Board of Regents. It was noted that the item was discussed at the April and July 1987 meetings of the Committee and that the item is again on the agenda reflecting additions to the guidelines requested at the July meeting.

Regent Roe raised a concern regarding non-legislatively funded capital projects and stated that he felt uncomfortable with the proposal that those projects with a scope of less than \$100,000 not be presented to the committee. He requested that the Administration review this again and come back to the committee in October.

The meeting adjourned at 3:00 p.m.

  
BARBARA MUESING, Secretary

Year 1987-88

**UNIVERSITY OF MINNESOTA**

**BOARD OF REGENTS**

**Finance & Legislative Committee**

**September 10, 1987**

A meeting of the Finance & Legislative Committee of the Board of Regents was held on Thursday, September 10, 1987, at 3:15 p.m. in Room 300, Morrill Hall.

Regents present: Regent Anderson, presiding; Regents Kuderer, Lebedoff, McGuiggan, and Moore.

Staff present: Vice President Lilly; Treasurer Campbell.

Student Representatives present: Diedra Richardson and Sheri Lombardi.

**VICE PRESIDENT'S MONTHLY REPORT**

The committee voted unanimously to recommend approval of the Vice President for Finance Monthly Report.

**DELEGATION OF AUTHORITY  
INVESTMENT TRANSACTIONS**

The committee reviewed amendments to the Delegation of Authority for Investment Transactions which would reflect the current titles of positions under the Vice President for Finance and Physical Planning that are responsible for investment transactions. The item will be on the agenda in October for action.

**INVESTMENT MANAGER REVIEW  
INVESTMENT ADVISERS, INC.**

The committee reviewed the investment performance, strategies and outlook of Investment Advisers, Inc. for the University portfolios.

Information was presented by Messrs. Noel Rahn, Charles Webster and Scott Bettin.

The meeting adjourned at 4:45 p.m.

  
BARBARA MUESING, Secretary

Year 1987-88

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Educational Planning & Policy Committee

September 10, 1987

A meeting of the Educational Planning and Policy Committee of the Board of Regents was held on Thursday, September 10, 1987, at 1:30 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Casey, presiding; Regents Hilke, Lebedoff, McGuiggan and Moore.

Staff present: President Keller; Vice President Benjamin; Secretary Muesing; Associate Vice President Robb; Interim Associate Vice President Lupton; Acting Associate Vice President Foster; Chancellors Imholte and Sargeant.

Student Representatives present: Cynthia Beard and Steve Hughes.

Regent Casey noted that Regent Schertler was unable to attend the committee meeting, but she would be present for the meetings on Friday morning.

DISCONTINUATION OF Ed.D. PROGRAM  
IN INDUSTRIAL EDUCATION

The committee voted unanimously to recommend approval of the discontinuation of the Ed.D. Program in Industrial Education.

GENERAL COLLEGE UPDATE

Regent Casey noted that this discussion was scheduled in response to questions raised during a discussion of General College admission guidelines at the July committee meeting. Vice President Benjamin introduced Marjorie Cowmeadow, Assistant Dean for Student

Services in General College, who was representing Keith McFarland, Dean of General College.

Assistant Dean Cowmeadow led an extensive discussion of recent developments in General College's planning and in particular, guidelines for admission for Fall, 1987. Dr. Cowmeadow commented on the priority system which has been established, and she stated that this Fall the college will track students to see if the system is working. She reviewed an Admissions Summary as of September 10, 1987, and noted that in an attempt to increase minority applications, General College representatives now contact all prospective minority students.

A lengthy discussion followed Dr. Cowmeadow's presentation. Regent Hilke commended the General College administration for developing the admission guidelines, and he asked for an update when the guidelines are further refined. Regent Casey thanked Assistant Dean Cowmeadow for the responsive and informative report.

#### REPORT ON STUDY OF IDENTICAL TWINS REARED APART

Fred Lukermann, Dean of the College of Liberal Arts, introduced Thomas Bouchard, Chair and Professor, Department of Psychology, and Director of the Minnesota Center for Twin and Adoption Research. He noted some of Professor Bouchard's accomplishments, and indicated that the Department of Psychology is in the top five among public universities.

Professor Bouchard used visual aids to present information on the findings of the Minnesota Study of Twins Reared Apart. The primary research objective is to study the environmental and genetic influences on medical and psychological traits. The study has involved identical and fraternal twins reared apart from early life.

A discussion followed Professor Bouchard's presentation, and Regent Casey thanked him for the report.

The meeting adjourned at 3:05 p.m.

  
BARBARA MUESING, Secretary

Year 1987-88

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Faculty, Staff & Student Affairs Committee

September 10, 1987

A meeting of the Faculty, Staff and Student Affairs Committee of the Board of Regents was held on Thursday, September 10, 1987, at 3:30 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Hilke, presiding; Regents Casey, Craig and Grahek.

Staff present: President Keller; Vice Presidents Benjamin, Vanselow and Wilderson; Secretary Muesing; Associate Vice President Robinett; Interim Associate Vice President Lupton; Assistant Vice Presidents Bakkenist and Barbatsis; Chancellors Imholte and Sargeant.

Student Representatives present: Troy Fuerst and Judy Grew.

Regent Hilke noted that Regent Sahlstrom and Regent Schertler were out of town and would not be present at the meeting.

VICE PRESIDENT'S MONTHLY REPORT

Vice President Benjamin presented the Vice President's Monthly Report to the committee for approval. He noted the appointment of two new faculty members, Professor Irving Biederman and Professor Barbara Hanawalt. Vice President Vanselow noted the appointment of Robert Dickler as the Director of the University of Minnesota Hospital and Clinic.

The committee voted unanimously to recommend approval of the Vice President's Monthly Report.

## CIVIL SERVICE CLASS CHANGES

Roger Forrester, Director of the Personnel Department, presented the following Civil Service classification abolishments to the committee for approval:

1180F - Assistant to the Treasurer; 1517V - Labor Relations Representative; 1518V - Senior Compensation Representative; 1524V - Senior Organization Development Specialist; 1615 - Postal Supervisor; 1816 - Statistical Clerk; 1917V - Bookstore Manager, Duluth; 3112V - Assistant Director, Health Service; 3537V - Senior Nurse Practitioner; 4120V - Animal Experimental Surgery Supervisor; 4481V - Patent Administrator; 5109 - Interior Designer; 6119V - Senior Residence Hall Director; 6120 - Residence Hall Proctor; 6127V - Director, Housing, Duluth; 6426 - Assistant Manager, Food Stores; 6435 - Vending Services Route Supervisor; 7128V - DHIA Record Center Manager (Dairy Herds Improvement Association); 8318V - Business Manager, Concerts and Lectures; 8538V - University News Service Manager; 8548 - Design and Production Specialist, University Press; 8610V - Associate Director, Engineering Media Resources; 8618 - Film Production Manager; 8721V - Night Manager, Coffman Memorial Union; 8812 - Ticket Seller; 8824 - Public Events Supervisor; 8911V - Assistant Chief Flight Instructor; 9126 - Senior Resident Advisor.

The committee voted unanimously to recommend approval of the Civil Service Class Changes.

Regent Casey congratulated Mr. Forrester on his appointment as the Director of the University Personnel Department.

## ST. PAUL STUDENT HEALTH SERVICE - STUDENT STUDY SPACE

Vice President Wilderson stated that a group of students and administrators have developed a plan to create more study space on the Twin Cities Campus. As part of the proposal, the Administration will provide the Minnesota Student Campaign with \$300,000 for improved and increased study space. In addition, the Minnesota Student Campaign will establish a \$300,000 fundraising goal for study space and the University Foundation will match dollar for dollar the funds raised. In return, the Student Health Service Building on the St.

Paul Campus, which was built with student fees in 1939, will be made available for general institutional use.

Associate Vice President Hewitt used charts to show buildings that have been identified as possible sites for new study areas. The amount of additional space will be approximately 18,700 square feet, at least some of which will be in the Nolte Center/Williamson Hall area of the Minneapolis Campus.

Judy Grew, Student Representative and Student Body President, and Bruce Vandal, Chair of the Minnesota Student Campaign Task Force, spoke in favor of the proposal, emphasizing the need for improved and increased study space for students. They addressed several major issues regarding the proposal and in particular, that the proposed agreement not set a bad precedent for the use of student fees.

President Keller stated that the problem of student space is very important and in principle, it has high priority. He added that the proposal is a practical way to deal with the problem. Student Representative Troy Fuerst asked when the additional study space will be available to students. A precise date was not given.

Following the discussion, Regent Hilke asked the Administration to prepare a letter outlining the proposed agreement with the students. Regent Casey suggested that the letter should reflect the cooperative aspects of the project to avoid any future misinterpretation.

The meeting adjourned at 4:10 p.m.

  
BARBARA MUESING, Secretary

Year 1987-88

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Committee of the Whole

September 11, 1987

A meeting of the Committee of the Whole of the Board of Regents was held on Friday, September 11, 1987, at 8:30 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Lebedoff, presiding; Regents Anderson, Casey, Craig, Grahek, Hilke, Kuderer, McGuiggan, Moore, Roe, Sahlstrom and Schertler.

Staff present: President Keller; Vice Presidents Benjamin, Dunham, Kegler, Lilly, Vanselow and Wilderson; Secretary Muesing; Associate Vice Presidents Perlmutter, Robb and Roszell; Interim Associate Vice President Lupton; Assistant Vice Presidents Barbatsis, Potami and Vikmanis; Chancellors Frederick, Ianni, Imholte and Sargeant.

Student Representative present: Steve Hughes.

PERSONNEL

Vice President Vanselow introduced Robert Dickler, the new Director of the University of Minnesota Hospital and Clinic. He expressed appreciation to Greg Hart, who served as Interim Director, for his excellent work. Mr. Dickler briefly addressed the committee.

Vice President Benjamin introduced Mary Heltsley, the new Dean of the College of Home Economics. Dean Heltsley briefly addressed the committee.

ELECTION OF TRUSTEES -  
UNIVERSITY OF MINNESOTA FOUNDATION

President Keller stated that after consulting with the Chair and the Vice Chair of the Board, he recommended that Wenda Moore and Erwin Goldfine be reappointed to serve as Trustees of the University of Minnesota Foundation for three-year terms and that David Lebedoff be appointed for a three-year term.

Following a brief discussion, President Keller stated that this item will be presented for approval at the October meeting.

#### ELECTION OF TRUSTEES - HORMEL FOUNDATION

President Keller stated that Robert Holt, Dean of the Graduate School, has recommended the appointment of Dr. Harald H. Schmid, Director of the Hormel Institute, as a member of the Board of Trustees for a one-year term.

This item will be presented for approval at the October meeting.

#### REPORT OF THE HOSPITAL BOARD OF GOVERNORS

Vice President Vanselow presented the written report of the Hospital Board of Governors to the committee for information. He noted that Robert Latz, Chair of the Hospital Board, could not be present at the meeting.

A discussion followed Dr. Vanselow's presentation, including the increase in admissions in 1987, the Board of Governors' retreat and the care of AIDS patients. Regent Lebedoff noted that a report on the University AIDS program is scheduled for January.

Regent Lebedoff thanked Dr. Vanselow for his presentation.

#### STRATEGY FOR FOCUS UPDATE

Vice President Benjamin led an extensive discussion on the major themes identified in the Plan for Focus document. He stated that President Keller has rejected the recommendations to close the School of Dentistry, the College of Veterinary Medicine and the Department of Vocational and Technical Education. The Hubert H. Humphrey Institute of Public Affairs will also retain its separate collegiate status. In addition, the proposal to appoint a Vice President for Research has been rejected. Dr. Benjamin stated that he regrets the negative publicity resulting from some of the Task Force recommendations and the problems which have been caused for individuals in the affected units. He also

expressed appreciation to the Regents for their support in recent months.

Dr. Benjamin indicated that the document has been widely discussed, and stated that it was on the agenda at the recent Deans' retreat. He stated that following the Academic Affairs Planning Committee review of the Task Force recommendations, the Administration will seek input from the Regents, in addition to providing opportunities for open hearings and appeals before the final administrative recommendations are presented to the Board in November or December.

Acting Assistant Vice President Foster reviewed the results of a thorough financial analysis which illustrated the need for resources to implement the Task Force recommendations.

An extensive discussion ensued. Regent Schertler asked that the Administration respond to each of the Task Force recommendations. President Keller stated that since the Task Force was appointed by and reported to Vice President Benjamin, he would prefer to present to the Board any changes the Administration intends to make as a result of the Task Force recommendations, rather than proceeding with an itemized review of each of the recommendations contained in the report. Regent Casey noted that many of the recommendations have long-range implications on the University.

Following the discussion, it was noted that the Strategy for Focus process and timelines will be discussed at the October meeting.

#### OLD BUSINESS

Regent Moore asked for an update on implementation of the recommendations contained in the Taborn Report. She also asked for a status report on the search for the Assistant Vice President for Academic Affairs, who will assume responsibility for minority programs.

President Keller reported that implementation of the Taborn Report has been going very well. However, he indicated that he is disappointed with the progress on the search for the new Assistant Vice President for Academic Affairs. Dr. Keller stated that the search process has been slowed down in order to address concerns raised by the minority community, but he anticipates that someone will be appointed by November.

Regent Moore thanked Dr. Keller for the status report.

**NEW BUSINESS**

Regent Moore asked if a Regents' retreat will be scheduled for this year. Regent Lebedoff reported that he will work with Regent Schertler to determine the availability of Regents and report back to the Board on plans for a retreat.

The meeting adjourned at 10:30 a.m.

  
BARBARA MUESING, Secretary

Year 1987-88

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

September 11, 1987

A meeting of the Board of Regents of the University of Minnesota was held on Friday, September 11, 1987, at 10:40 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Anderson, Casey, Craig, Grahek, Hilke, Kuderer, Lebedoff, McGuiggan, Moore, Roe, Sahlstrom and Schertler. President Keller presided.

Staff present: Vice Presidents Benjamin, Dunham, Lilly, Vanselow and Wilderson; Secretary Muesing; Treasurer Campbell; Associate Vice Presidents Hewitt and Roszell; Chancellors Frederick, Ianni, Imholte and Sargeant.

APPROVAL OF MINUTES

The Board of Regents voted unanimously to approve the minutes of the following meetings:

Physical Planning & Operations Committee -  
July 9, 1987  
Finance & Legislative Committee - July 9, 1987  
Faculty, Staff & Student Affairs Committee -  
July 9, 1987  
Educational Planning & Policy Committee -  
July 9, 1987  
Committee of the Whole - July 10, 1987  
Board of Regents - July 10, 1987

REPORT OF THE PRESIDENT

President Keller reported that during the summer he held two outstate meetings in Duluth and Fairmont with legislators and community leaders to discuss Commitment to Focus and some of the major issues facing the University. He stated that both meetings were well received and that he will be holding a similar meeting in

Fergus Falls in November. He stated that he also met during the summer with the legislative leadership to discuss issues that will be before the 1988 session.

He reported on the incorporation of the Big Ten indicating that progress is being made towards the incorporation.

He further reported that he recently attended a seminar relating to better K-12 teaching and teacher recognition. He stated that universities have an interest in attracting the best teachers, encouraging good teaching in the schools, and helping teachers get the kind of professional recognition that is important to retain the most competent.

President Keller further reported that the State of Minnesota recently made a presentation to U.S. West to attract a research operation to Minnesota. He stated that the University of Minnesota played a major part in the State's presentation and if the site chosen is Minnesota, the University should take particular pride for its role in this presentation.

#### REPORT OF THE CHAIR

Chair Lebedoff reported that the October meeting of the Board of Regents will be held on the Crookston campus.

He also reported that he, as well as all of the Regents, have devoted considerable time during the last two months responding to questions and concerns relating to the Strategy for Focus document released in July. He stated that Board members should be commended for their efforts in clarifying the intent and purpose of the Strategy for Focus document.

#### GIFTS

Associate Vice President Steve Roszell presented the monthly list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation and the Minnesota Medical Foundation.

The Board of Regents voted unanimously to approve the gifts. Documentation is filed supplement to the minutes, No. 21,961.

## CONTRACTS & GRANTS/APPLICATIONS & AWARDS

Vice President Benjamin submitted for approval the contracts & grants/applications & awards.

The Board of Regents voted unanimously to approve the contracts & grants/applications & awards. Documentation is filed supplement to the minutes, No. 21,962.

Dr. Benjamin Y. H. Liu, Professor & Director of the Particle & Technical Laboratory, made a presentation on "Research Consortium on Particulate Contamination Control", a research grant awarded for the period July 1987 through December 1990.

## REPORT OF THE COMMITTEE OF THE WHOLE

Regent Lebedoff, Chair of the committee, reported that the committee reviewed recommendations for the election of trustees for the University of Minnesota Foundation and the Hormel Foundation both of which will be acted on at the October meeting; received a report from the Hospital Board of Governors; and engaged in an extensive discussion regarding Strategy for Focus.

## REPORT OF THE FINANCE & LEGISLATIVE COMMITTEE

Regent Anderson, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Vice President for Finance Report which includes Investments, Accounts Receivable, Property Accounting, and Miscellaneous - Finance & Investments. Documentation is filed supplement to the minutes, No. 21,963.

The Board of Regents voted unanimously to approve the recommendations of the Finance & Legislative Committee.

Chair Anderson reported that the committee also reviewed amendments to the Delegation of Authority for Investment Transactions and reviewed the investment performance of Investment Advisers, Inc.

## REPORT OF THE EDUCATIONAL PLANNING & POLICY COMMITTEE

Regent Casey, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following action:

- a) Approval of resolution re Discontinuation of Ed.D Program in Industrial Education, as follows:

**RESOLVED**, that the proposal to discontinue the Ed.D Program in Industrial Education as presented to the Board of Regents at the July 1987 meeting, be approved.

The Board of Regents voted unanimously to approve the recommendation of the Educational Planning & Policy Committee.

Chair Casey reported that the committee also received a General College update and a report on a study of identical twins reared apart presented by Thomas Bouchard, Chair & Professor, Department of Psychology and Director of the Minnesota Center for Twin and Adoption Research.

## REPORT OF THE FACULTY, STAFF & STUDENT AFFAIRS COMMITTEE

Regent Hilke, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of resolution re Vice President's Monthly Report, as follows:

**RESOLVED**, that on the recommendation of the Vice President for Academic Affairs, the personnel actions affecting Academic and Professional and Administrative faculty and staff members as listed in the Vice President's Monthly Report are hereby approved.

Documentation is filed supplement to the minutes, No. 21,964.

- b) Approval of Civil Service Class Changes as presented to the committee and filed supplement to the minutes, No. 21,965.

The Board of Regents voted unanimously to approve the recommendations of the Faculty, Staff & Student Affairs Committee.

Chair Hilke reported that the committee also reviewed a proposal to create additional needed student study space and to make the St. Paul Student Health Service Building available for general institutional use.

#### REPORT OF THE PHYSICAL PLANNING & OPERATIONS COMMITTEE

Regent Roe, Chair of the committee, stated that before he gave his report, he would like to recognize Associate Vice President Hewitt who recently received the Founders Award for Distinguished Achievement in Higher Education Planning given by the Society for College and University Planning. He noted that Mr. Hewitt is only the third person to have received the Founder's Award.

Regent Roe then reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Monthly Report of the Vice President for Finance which included Purchasing, Project Status Report, and Miscellaneous - Physical Planning & Operations. Documentation is filed supplement to the minutes, No. 21,966.
- b) Approval of Amendments to the Delegation of Authority, as follows:

#### DELEGATION OF AUTHORITY

RESOLVED, that the Regents of the University of Minnesota hereby delegate the following authority to the corporate officers and officers and employees of the University of Minnesota as hereinafter listed:

#### Corporate Officers

The President, or Chair or Vice Chair, and the Secretary, or the Treasurer of the Regents of the University of Minnesota are hereby authorized and empowered to execute all

contracts, deeds, powers of attorney, releases, assignments, satisfaction of mortgages, and all other instruments relating to real property transactions and certificates of indebtedness, and all other transactions or duties customarily devolving upon said officers of the corporation.

President, Vice President for Finance and Physical Planning, Treasurer, Controller, or Assistant Controller

The President, the Vice President for Finance and Physical Planning, the Treasurer, the Controller, or the Assistant Controller are each hereby authorized and empowered, on behalf of the Regents of the University of Minnesota, to:

1. Execute all contracts, agreements, and all other instruments with the Government of the United States, or its agencies or subdivisions, and with nonfederal sponsors of research, training, and public service programs.
  - a) This authority is also extended to the Assistant Vice President, the Director, Patents and Licensing, and the Assistant Directors, of the Office of Research and Technology Transfer Administration.
2. Submit proposals for research, development, service and training contracts, subcontracts, and grants and execute same.
  - a) This authority is also extended to the Assistant Vice President, the Director, Patents and Licensing, and the Assistant Directors, of the Office of Research & Technology Transfer Administration, and the Chancellor, Associate Chancellor, and Business Director of the University of Minnesota, Duluth.
3. Accept gifts offered without unusual conditions or restrictions.

4. Accept low bids, within available funds, for the construction of University facilities.
  - a) This authority is also extended to the Associate Vice President for Physical Planning.
5. Negotiate and consummate real estate transactions not exceeding Fifty Thousand Dollars within boundaries established by the Board of Regents.
6. Designate and commission architects, engineers, and consultants as needed for University purposes.
  - a) This authority is also extended to the Associate Vice President for Physical Planning.
  - b) The authority to retain consultants other than architects and engineers for University services is extended to the Director of Purchasing and Materials Management.
  - c) The authority to retain consultants other than architects and engineers for University Hospital and Clinic services is extended to the Director and Sr. Associate Director of University Hospital and Clinic.
  - d) The authority to retain consultants other than architects and engineers for University services not exceeding \$25,000 is extended to the Chancellors and the Provost of the Twin Cities Campus, the Director of the University Hospital and Clinic, and the Assistant Vice President of the Office of Research & Technology Transfer Administration.
  - e) The authority to retain consultants other than architects and engineers for University services not exceeding \$2,000 is extended to the Deans of all University Colleges and equivalent administrative officers.

7. Execute contracts, agreements, and all other instruments relating to:
  - a) New building construction, building and equipment alterations, and improvements.
    - 1) This authority is also extended to the Associate Vice President for Physical Planning.
  - b) Purchase and sale of supplies.
    - 1) The authority to purchase equipment and supplies is also extended to the Director of Purchasing and Materials Management.
  - c) Trust, gifts, grants, bequests and donations and the correct assignments of such.
  - d) Intercollegiate athletic contests.
  - e) Lease and rental of equipment and facilities for University purposes.
  - f) Lease and rental of equipment and facilities for University purposes.
    - 1) The authority to lease and rent equipment for University purposes is also extended to the Director of Purchasing and Materials Management.
  - g) Fringe benefit program for University employees. The authority to execute administrative documents required for the operation of the fringe benefit programs is extended to the Assistant Director for Employee Benefits, the Employee Benefits Operations Manager, and the Employee Benefits Program Manager.
  - h) Corporate liability and property insurance.

- i) Patents, trademarks and other means of protection as provided for in the Regents' Patent and Technology Transfer Policy and applications therefore; licenses, assignments and transfer of patents and trademarks and other means of protection as provided for in the Regents' Patent and Technology Transfer Policy; and payment of legal services relating thereto.
  - 1) This authority if also extended to the Assistant Vice President and the Director, Patents and Licensing, of the Office of Research & Technology Transfer Administration.
- j) Student Teaching and School survey agreements.
- k) Institutional memberships.
- l) Health Sciences affiliation agreements.
- m) The performance of experimental, developmental, or research work without formal advertising or solicitation of competitive bids--all such agreements to be reported to the Board of Regents.
- n) Real estate leases for periods not exceeding three years.
  - 1) This authority is also extended to the University Attorney and the Associate Vice President for Physical Planning.

Vice President for Finance and Physical Planning, Treasurer, and Controller

- 1. Adjustments of the level of deposits among the various banks from time to time to meet the need of the operations of the University, with the understanding that no bank depository heretofore established by

the Regents will be closed without specific action of the Board.

2. Approval of payment of small claims against the University.
  - a) This authority is also extended to the Chancellors and Provost of the Twin Cities Campus.
  - b) This authority with respect to small claims arising out of the University Hospital and Clinic is extended to the Director and Senior Associate Directors, University Hospital and Clinic.
3. The correct assignment and transfer of gift funds made to the University of Minnesota to the appropriate foundation or group so that the intended purpose of the donor is achieved.

Secretary

The Secretary to the Regents of the University of Minnesota is hereby authorized and empowered to:

1. Accept legal service on behalf of the corporation and of the University.
  - a) This authority is also extended to the University Attorney.
2. Certify to any action of the Board or its committees, the identity, appointment, and authority of the officers of the corporation or of the University, and the provisions of the corporation's Bylaws and policies and excerpts from the minutes of the Board of Regents.

This policy supersedes the following Delegation of Authority policies: Approval of Late Payrolls, Travel & Small Claims, adopted April 11, 1975; Account Deposit Flexibility, adopted April 10, 1970; Administrative Officers, adopted March 9, 1973; Transfer of University Funds to Foundations, Alumni Association or

Other Similar Organizations, adopted March 12, 1976; and the Delegation of Authority, adopted August 9, 1979.

- c) Approval of resolution re Natural Resources Research Institute, Phase IV Remodeling, UMD, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Natural Resources Research Institute, Phase IV Remodeling Project, Duluth, Minnesota.

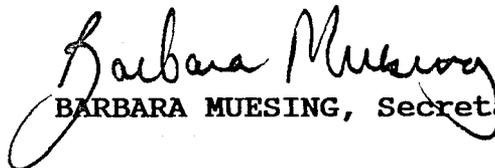
- d) Approval of resolution re Student Housing to Replace the Capehart Housing Complex, UMD, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Student Housing Project on the Duluth Campus to replace the housing units formerly provided by the Capehart Housing Complex.

The Board of Regents voted unanimously to approve the recommendations of the Physical Planning & Operations Committee.

Chair Roe reported that the committee also reviewed a proposed resolution authorizing the purchase of the Minneapolis Community Development Agency's share of the space in the Supercomputer Center Building; reviewed proposed guidelines for the development of the Twin Cities Campus; and reviewed proposed guidelines for reporting Capital Projects to the Board of Regents.

The meeting adjourned at 12:15 p.m.

  
BARBARA MUESING, Secretary

