

# UNIVERSITY OF MINNESOTA

## BOARD OF REGENTS

Friday, June 13, 2008

9:00 - 11:30 a.m.

600 McNamara Alumni Center, Boardroom

### Board Members

Patricia Simmons, Chair  
Clyde Allen, Vice Chair  
Anthony Baraga  
Dallas Bohnsack  
Maureen Cisneros  
Linda Cohen  
John Frobenius  
Venora Hung  
Steven Hunter  
Dean Johnson  
David Larson  
David Metzen

## AGENDA

### ANNUAL MEETING

1. Establishment of Meeting Dates for 2008-2009 - P. Simmons (pp. 3-4)
2. Other Business

### MONTHLY MEETING

1. Approval of Minutes - Action - P. Simmons
2. Report of the President - R. Bruininks
3. Report of the Chair - P. Simmons
4. Receive and File Reports (pp. 5-10)
  - A. Quarterly Report of Grant & Contract Activity
5. Report of the All-University Honors Committee - Action - R. Bruininks (p. 11)
6. Appointment of Regents Professors - Review/Action - R. Bruininks (p. 12)
7. Quarterly Summary of Expenditures - Review/Action - P. Simmons (pp. 13-16)
8. Board of Regents Policy: *Code of Ethics* - Annual Review - M. Rotenberg (pp. 17-21)
9. Board of Regents Policy: *Reservation and Delegation of Authority* - Review - P. Simmons (pp. 22-29)
10. Report of the Faculty Consultative Committee - G. Balas (pp. 30-32)
11. Recognition: Faculty Consultative Committee Outgoing Chair - P. Simmons/  
R. Bruininks (p. 33)
12. Gifts - Review/Action - G. Fischer (pp. 34-42)
13. Annual U of M Alumni Association Report - M. Carlson/T. LaSalle (pp. 43-45)
14. President's Recommended Annual Capital Improvement Budget 2009 - Action - R. Bruininks/K. O'Brien/R. Pfitzenreuter (pp. 45-65)

15. Six-Year Capital Improvement Plan: 2009-2014 - Action - R. Bruininks/K. O'Brien/  
R. Pfutzenreuter (pp. 66-76)
16. President's Recommended Annual Operating Budget FY2009 - Action - R. Bruininks  
(pp. 77-114)
17. Report of the Audit Committee - L. Cohen
18. Report of the Faculty, Staff & Student Affairs Committee - J. Frobenius
19. Report of the Finance & Operations Committee - S. Hunter
20. Report of the Educational Planning & Policy Committee - D. Larson
21. Report of the Facilities Committee - D. Metzen
22. Report of the Litigation Review Committee - A. Baraga
23. Old Business
24. New Business
25. Adjournment



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Establishment of Meeting Dates for 2008-2009

review       review/action       action       discussion

**Presenters:** Regent Patricia Simmons

**Purpose:**

policy       background/context       oversight       strategic positioning

**Outline of Key Points/Policy Issues:**

**Background Information:**

UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS  
TENTATIVE 2008-2009 MEETING SCHEDULE

July 9, 2008	One-Day Meeting
July 10-11, 2008	Board of Regents Retreat
August, 2008	No Meeting
September 11-12, 2008	
October 16-17, 2008	Meeting at University of Minnesota Duluth Campus
November 13-14, 2008	
December 11-12, 2008	
January, 2009	No Meeting
February 12-13, 2009	
March 12-13, 2009	
April 16-17, 2009	Meetings Tentative
May 7-8, 2009	
June 11-12, 2009	

*January 7, 2008*



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Receive and File Reports

review       review/action       action       discussion

**Presenters:** Regent Patricia Simmons

**Purpose:**

policy       background/context       oversight       strategic positioning

**Outline of Key Points/Policy Issues:**

**Background Information:**

There is one item for receipt and filing:

- A. Quarterly Report of Grant & Contract Activity.

# UNIVERSITY OF MINNESOTA

Meeting of the Board of Regents



**Quarterly Report of Grant/Contract  
and Technology Transfer Activity**

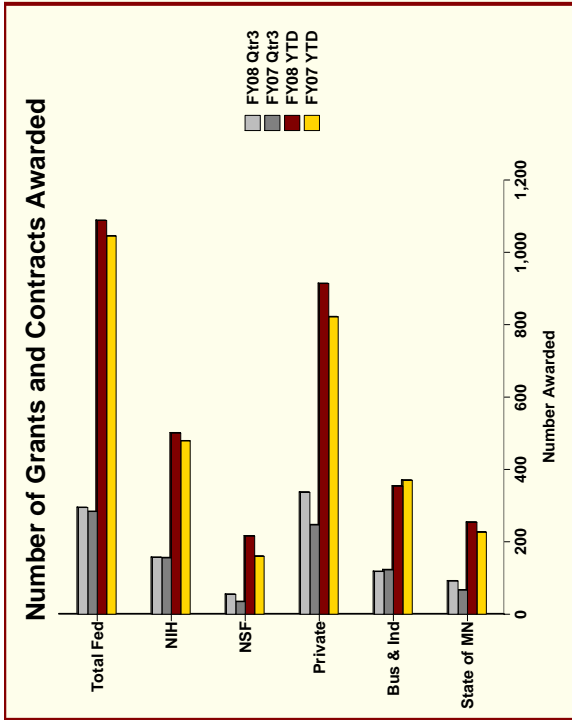
**Fiscal Year 2008;  
Third Quarter Data, January - March, 2008**

Produced by: Office of the Vice President for Research

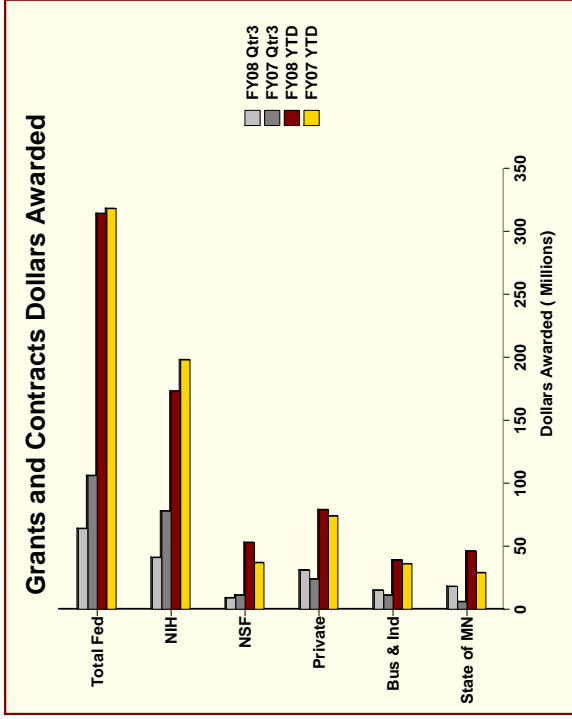
Version date: 5/1/2008

# University of Minnesota Quarterly Report of Grant/Contract and Technology Transfer Activity Award Summary

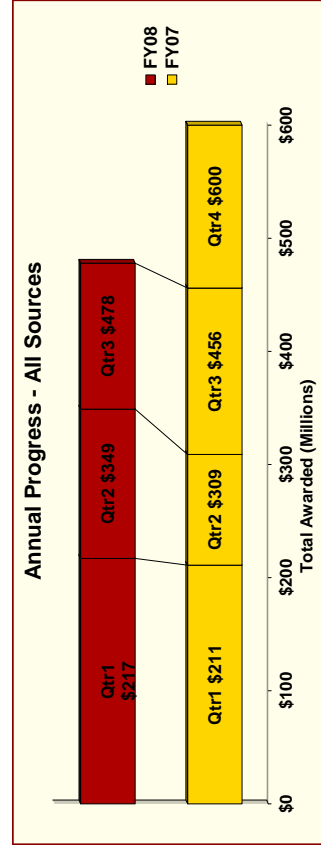
Fiscal Year 2008; Third Quarter



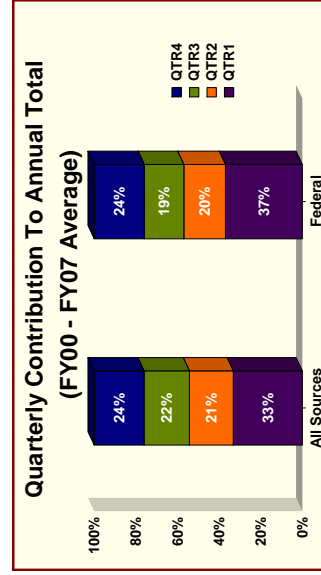
**Figure 1: Number of Awards by Source.** Third quarter (Qtr3) and third quarter year-to-date (YTD) comparisons for FY08 versus FY07. (For Qtr3 numerical data see attached Table 1.)



**Figure 2: Award Totals by Source.** Third quarter (Qtr3) and third quarter year-to-date (YTD) comparisons for FY08 versus FY07. (For Qtr3 numerical data see attached Table 2.)



**Figure 3: Annual Progress - All Sources.** FY08 Qtr3 awards from all sources decreased 12.3% compared to the same period FY07.



**Figure 4: Quarterly contribution as a percent of year-to-end total (FY00-FY07 Average).** On average, over the past 8 years 76% of the yearly total from all sources has been awarded by the end of Qtr3.

**University of Minnesota**  
**Quarterly Report of Grant/Contract and Technology Transfer Activity**  
**College Award Summary**  
**Fiscal Year 2008; Third Quarter**

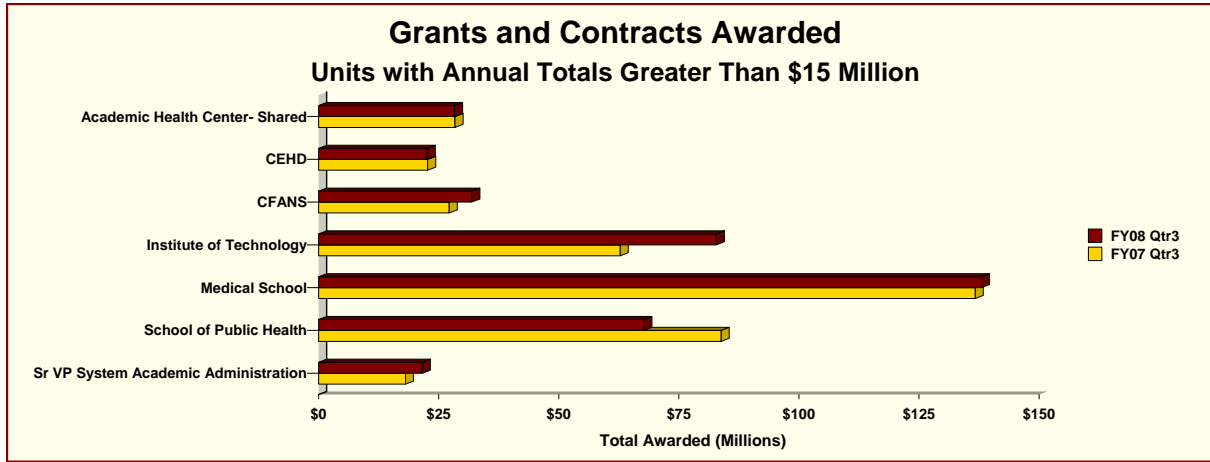


Figure 5.

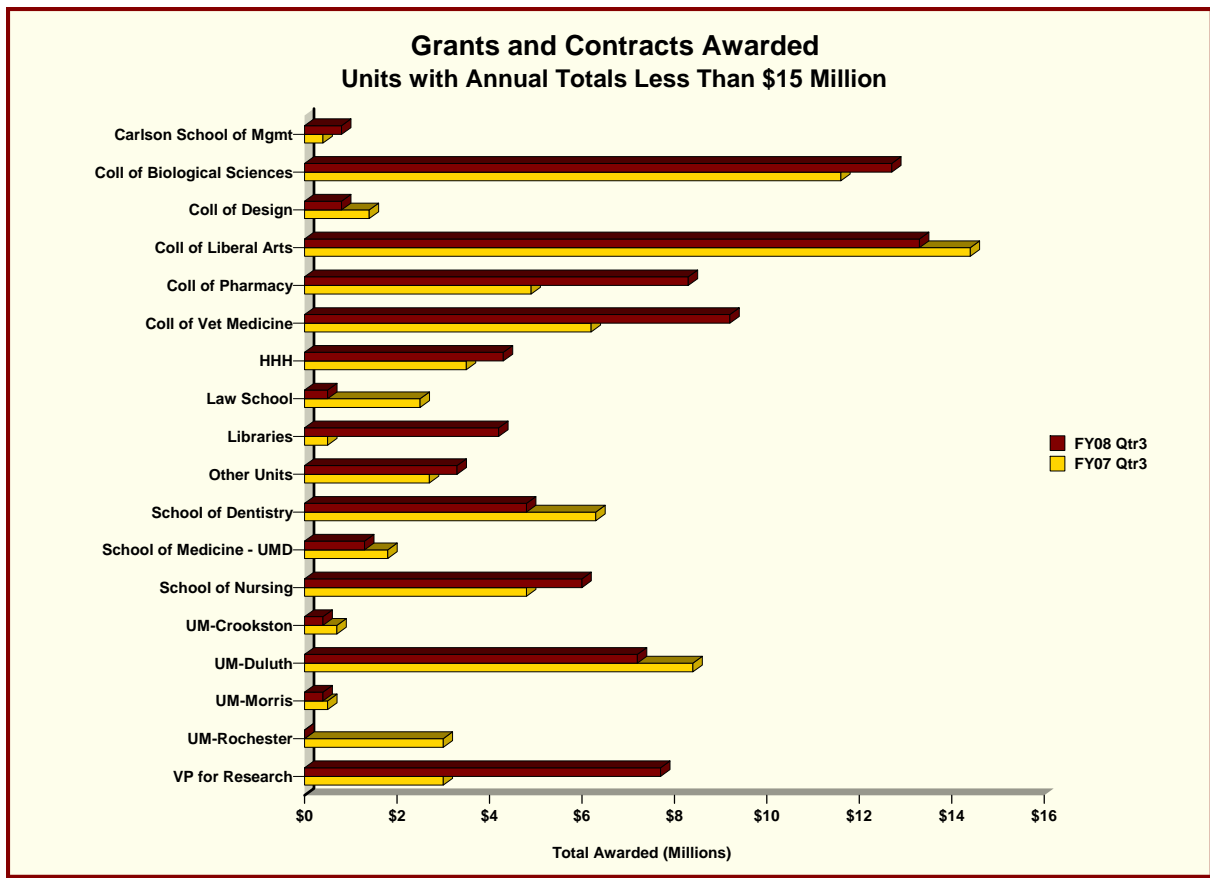


Figure 6.



**University of Minnesota**  
**Quarterly Report of Grant/Contract and Technology Transfer Activity**  
**Agency Award Summary**  
**Fiscal Year 2008; Third Quarter**

**Table 1: Number of Awards**

Agency	Quarter 3			YTD
	FY07	FY08	FY07	
<i>Total Fed</i>	284	295	1045	1088
<i>NIH</i>	156	157	479	501
<i>NSF</i>	35	55	160	216
<i>Private</i>	247	337	822	914
<i>Bus &amp; Ind</i>	123	118	370	354
<i>State of MN</i>	67	92	227	254
<b>TOTAL</b>	<b>721</b>	<b>842</b>	<b>2464</b>	<b>2610</b>

Qtr3 and Fiscal Year total comparisons.

**Table 2: Total Awarded (Millions)**

Agency	Quarter 3			YTD	% Change
	FY07	FY08	FY07		
<i>Total Fed</i>	\$106	\$64	\$318	\$314	-1.2%
<i>NIH</i>	\$78	\$41	\$198	\$173	-12.3%
<i>NSF</i>	\$11	\$9	\$37	\$53	-8.3%
<i>Private</i>	\$24	\$32	\$73	\$79	8.2%
<i>Bus &amp; Ind</i>	\$11	\$15	\$36	\$39	8.3%
<i>State of MN</i>	\$6	\$18	\$29	\$46	57.2%
<b>TOTAL</b>	<b>\$147</b>	<b>\$129</b>	<b>\$456</b>	<b>\$478</b>	<b>4.8%</b>

Qtr3 and Fiscal Year total comparisons.

**University of Minnesota**  
**Quarterly Report of Grant/Contract and Technology Transfer Activity**  
**Technology Transfer Activity Summary**  
**Fiscal Year 2008; Third Quarter**

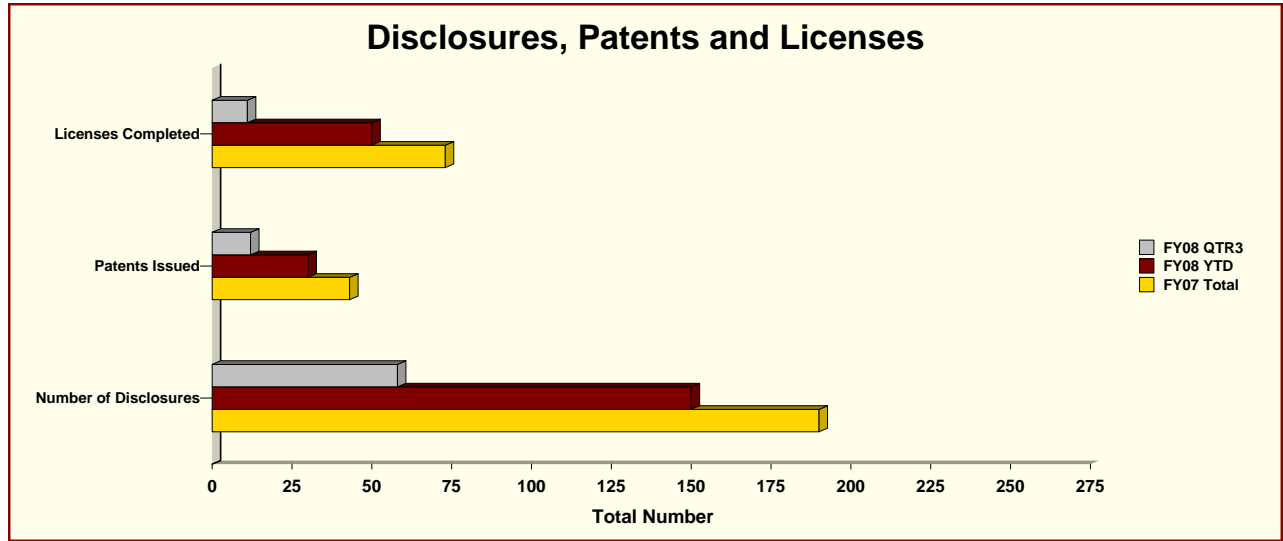


Figure 7: Number of Disclosures Submitted, Patents Issued and License Agreements Completed. Comparison of FY08 Qtr3 and FY08 YTD to FY07 Total.

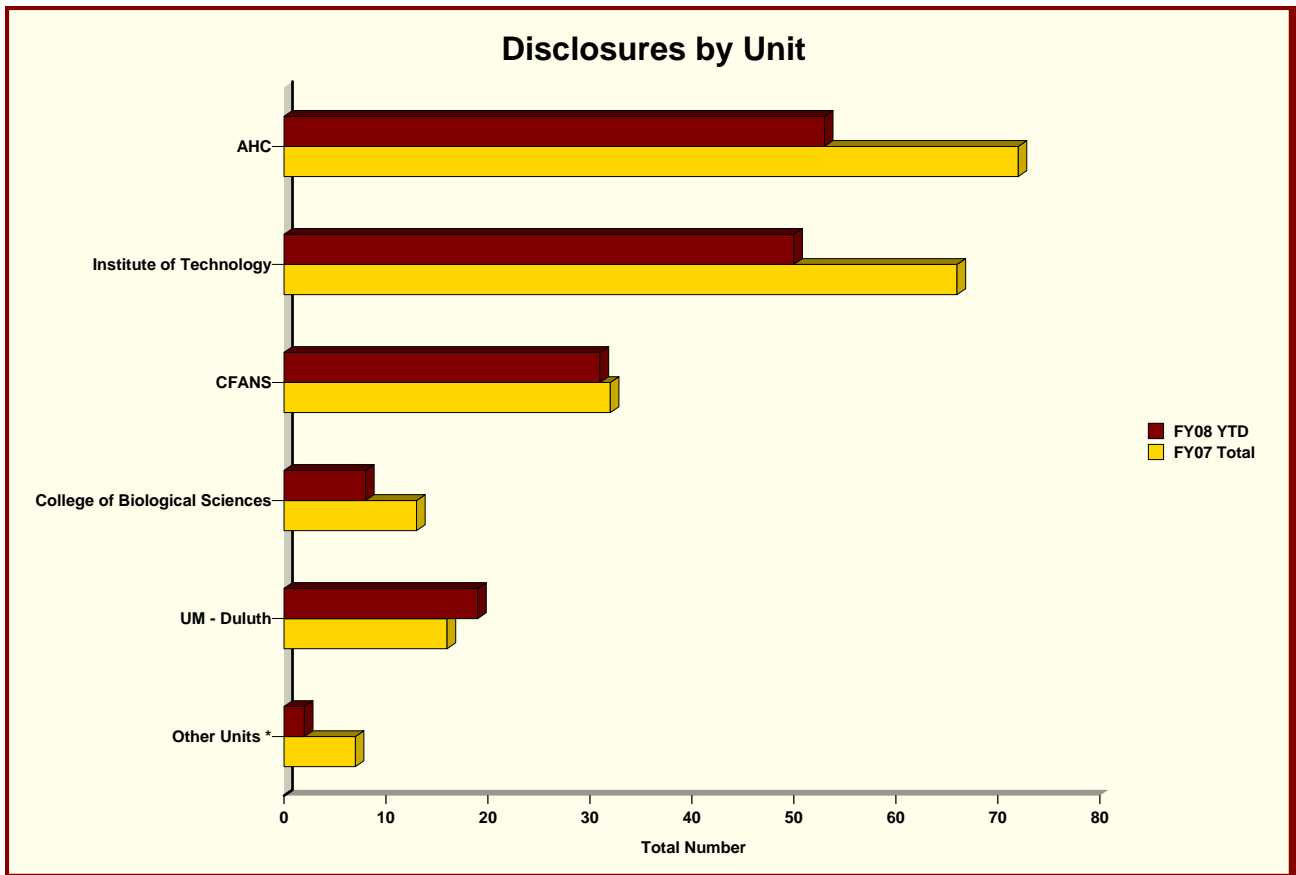


Figure 8: Number of Disclosures to the Office of Technology Commercialization. Comparison of FY08 YTD to FY07 Total.

\*Other Units includes non-science and technology units



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Report of the All-University Honors Committee

review       review/action       action       discussion

**Presenters:** President Robert H. Bruininks

**Purpose:**

policy       background/context       oversight       strategic positioning

To adopt the recommendation endorsed by President Robert H. Bruininks and the All-University Honors Committee.

**Outline of Key Points/Policy Issues:**

**Background Information:**

The recommendation was forwarded in a letter dated June 2, 2008, from President Robert H. Bruininks to members of the Board of Regents.

**President's Recommendation for Action:**

The President recommends that the Board of Regents adopt the report of the All-University Honors Committee.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Appointment of Regents Professors

review       review/action       action       discussion

**Presenters:** President Robert Bruininks

**Purpose:**

To request Board of Regents approval of the recommendation made by President Robert H. Bruininks and the Regents Professors Nominating Committee.

**Outline of Key Points/Policy Issues:**

**Background Information:**

The special title of Regents Professor is the highest recognition the University gives to a member of its faculty. Only nominees whose academic distinction is clearly outstanding and whose distinction is clearly recognized by the academic community locally, nationally, and perhaps internationally are recommended for the award. The recommendation was forwarded in a letter dated June 2, 2008, from President Robert H. Bruininks to members of the Board of Regents.

**President's Recommendation for Action:**

The President recommends that the Board of Regents approve the recommendation of the Regents Professor Nominating Committee.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Quarterly Summary of Expenditures

review       review/action       action       discussion

**Presenters:** Regent Anthony Baraga

**Purpose:**

policy       background/context       oversight       strategic positioning

To provide a quarterly report regarding budget expenditures from the Office of the Board of Regents, the Office of the President, and Eastcliff operations and maintenance.

**Outline of Key Points/Policy Issues:**

**Background Information:**

**President's Recommendation for Action:**

The President recommends that the Summary of Expenditures be approved.

UNIVERSITY OF MINNESOTA  
 BOARD OF REGENTS  
 SUMMARY OF EXPENDITURES  
 GENERAL OPERATIONS AND MAINTENANCE FUND  
 NINE MONTHS ENDING MARCH 31, 2008

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2006/07	REVENUES/ EXPENDITURES YTD 2006/07	PERCENT EXPENDED	CURRENT BUDGET 2006/07	REVENUES/ EXPENDITURES YTD 2006/07	PERCENT EXPENDED
<b>Beginning Balance (Prior Year Carryforward)</b>						
<b>Revenues</b>						
Total Current Year Allocation	\$51,026	\$51,026		\$67,718	\$67,718	
Net Transfers	\$808,004	\$20,000 * (\$15,319) **		\$766,262	\$26,271 *** \$31,219 ****	
Total Resources	\$859,030	\$863,711		\$833,980	\$891,470	
<b>Expenditures</b>						
Salaries	\$497,862	\$348,896	70.1%	\$437,484	\$360,067	82.3%
Fringe Benefits	\$159,610	\$106,112	66.5%	\$149,024	\$117,509	78.9%
Supplies, Expenses, Equipment	\$203,723	\$131,877	64.7%	\$233,498	\$175,305	75.1%
Total Expenditures	\$861,195	\$586,885	68.1%	\$820,006	\$652,881	79.6%
<b>Ending Balance</b>	<u>(\$2,165)</u>	<u>\$276,826</u>		<u>\$13,974</u>	<u>\$238,589</u>	

\*Funds transferred to cover 2007 coordinate campus visit.

\*\*Funds transferred to Morris budget to cover expenses incurred by the Morris campus for 2007 Board of Regents meetings.

\*\*\*Funds transferred to cover 2006 coordinate campus visit to Crookston and technical improvements for Boardroom.

\*\*\*\*Funds transferred to cover additional .5 FTE in Board Office.

UNIVERSITY OF MINNESOTA  
 PRESIDENT'S OFFICE  
 SUMMARY OF EXPENDITURES  
 GENERAL OPERATIONS AND MAINTENANCE FUND  
 NINE MONTHS ENDING MARCH 31ST, 2008 (3RD Quarter)  
 (Unaudited)

	<b>CURRENT YEAR</b>			<b>PRIOR YEAR</b>		
	<i>CURRENT BUDGET 2007/08</i>	<i>REVENUES/ EXPENDITURES YTD 2007/08</i>	PERCENT EXPENDED	CURRENT BUDGET 2006/07	REVENUES/ EXPENDITURES YTD 2006/07	PERCENT EXPENDED
<b>Beginning Balance (Prior Year Carry forward)</b>	\$315,316	\$315,316		\$393,213	\$393,213	
<b>Revenues</b>						
Total Current Year Allocation	\$3,938,824	\$4,005,519		\$3,851,587	\$3,912,236	
Total Resources	<u>\$4,254,140</u>	<u>\$4,320,835</u>		<u>\$4,244,800</u>	<u>\$4,305,450</u>	
<b>Expenditures</b>						
President's Office Salaries	\$1,427,354	\$1,109,531	77.7%	\$1,488,301	\$1,170,343	78.6%
President's Office Fringe Benefits	\$709,380	\$348,158	49.1%	\$695,475	\$387,537	55.7%
Supplies, Expense, Equipment Ofc of the President-General Operations	\$128,129	\$168,329	131.4%	\$137,890	\$200,059	145.1%
Eastcliff Management Office Salaries	\$98,412	\$83,900	85.3%	\$90,777	\$80,287	88.4%
Eastcliff Management Office Fringe Benefits	\$32,181	\$20,655	64.2%	\$32,771	\$22,402	68.4%
Supplies, Expense, Equipment Eastcliff Management Ofc-General Operations	\$19,911	\$23,357	117.3%	\$25,435	\$57,619	226.5%
President's Travel&External Relations	\$28,358	\$10,647	37.5%	\$28,874	\$13,024	45.1%
Fund Transfers	\$43,416	\$0	0.0%	\$6,391	\$63,080	987.0%
President's Discretionary	\$995,000	\$471,553	47.4%	\$859,865	\$558,762	65.0%
University Wide Memberships	\$376,077	\$264,626	70.4%	\$376,077	\$293,424	78.0%
Ofc of Inst Compliance Salaries	\$196,005	\$98,110	50.1%	\$183,426	\$138,414	75.5%
Ofc of Inst Compliance Fringe Benefits	\$62,050	\$30,616	49.3%	\$58,852	\$44,322	75.3%
Supplies, Expense, Equipment Ofc of Inst Compliance	\$37,054	\$96,590	260.7%	\$42,288	\$41,371	97.8%
Total Expenditures	<u>\$4,153,327</u>	<u>\$2,726,072</u>	65.6%	<u>\$4,026,422</u>	<u>\$3,070,642</u>	76.3%
<b>Ending Balance</b>	<u><u>\$100,813</u></u>	<u><u>\$1,594,762</u></u>		<u><u>\$218,378</u></u>	<u><u>\$1,234,807</u></u>	

**UNIVERSITY OF MINNESOTA  
EASTCLIFF OPERATIONS  
SUMMARY OF EXPENDITURES  
GENERAL OPERATIONS AND MAINTENANCE FUND  
NINE MONTHS ENDING MARCH 31, 2008  
(UNAUDITED)**

	CURRENT YEAR			PRIOR YEAR		
	CURRENT BUDGET 2007-08	REVENUES/ EXPENDITURES YTD 2007-08	PERCENT EXPENDED	PRIOR BUDGET 2006-07	REVENUES/ EXPENDITURES YTD 2006-07	PERCENT EXPENDED
<b>Beginning Balance (Prior Year Carryforward)*</b>	\$0	\$0		\$0	\$0	
<b>Revenues</b>						
Total Current Year Allocation**	\$244,205	\$244,205		\$201,530	\$201,530	
Transfer from the General Contingency						
Total Resources	<u>\$244,205</u>	<u>\$244,205</u>		<u>\$201,530</u>	<u>\$201,530</u>	
<b>Expenditures</b>						
<b>Household Maintenance</b>						
Salaries, Fringes	\$17,767	\$15,222	85.7%	\$17,767	\$15,020	84.5%
Supplies, Expense, Equipment	\$226,438	\$170,570	75.3%	\$183,763	\$178,076	96.9%
<b>Household Maintenance Total</b>	<u>\$244,205</u>	<u>\$185,792</u>	<u>76.1%</u>	<u>\$201,530</u>	<u>\$193,096</u>	<u>95.8%</u>
<b>Ending Balance</b>	<u>\$0</u>	<u>\$58,413</u>		<u>\$0</u>	<u>\$8,434</u>	

Notes:

\* "Prior Year Carryforward" was taken off of this report because it is used for Eastcliff capital and renewal projects rather than operating purposes. Eastcliff project reporting to the board is part of the normal capital project reporting process.

\*\* Eastcliff's budget was not increased for 5 years (until FY '08).





**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Board of Regents Policy: Code of Ethics - Annual Review

review       review/action       action       discussion

**Presenters:** General Counsel Mark Rotenberg

**Purpose:**

policy       background/context       oversight       strategic positioning

This presentation fulfills the requirement contained in the Board of Regents Policy: *Code of Ethics*, which calls for the Board of Regents, with the assistance of the general counsel, to publicly review at the beginning of each fiscal year the requirements and procedures provided in this policy.

**Outline of Key Points/Policy Issues:**

The general counsel will review the principal elements of the policy, focusing on the definition of a conflict of interest.

**Background Information:**

**President's Recommendation for Action:**



# UNIVERSITY OF MINNESOTA BOARD OF REGENTS POLICY

Page 1 of 4

Board Operations

## CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

## CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS

This policy governs the activities of members of the Board of Regents (Board) of the University of Minnesota (University) regarding financial disclosure, gifts, expense reimbursement, and conflicts of interest.

### SECTION I. GUIDING PRINCIPLES.

The following principles shall guide the accountability of Regents:

**Subd. 1. Public Trust.** The Board is responsible for the governance of the University. In carrying out this constitutionally conferred public trust, Regents must be accountable in the areas of financial disclosure, gifts, expenses, and conflicts of interest, and shall not use the authority, title, or prestige of their office to solicit or otherwise obtain private financial, social, or political benefit that in any manner is inconsistent with the public interest. In serving the people of Minnesota, Regents shall adhere to the highest ethical standards.

**Subd. 2. Paramount Interest.** Regents bring to their task varied backgrounds and expertise, but they are expected to put aside parochial interests, keeping the welfare of the entire University, not just a particular constituency, at all times paramount.

**Subd. 3. Time Commitment.** In undertaking the duties of the office, Regents shall make the necessary commitment of time and diligence to fulfill their public governance responsibilities.

### SECTION II. FINANCIAL DISCLOSURE REQUIREMENTS.

Upon election to office and annually on September 30 thereafter, Regents shall file a financial disclosure statement with the executive director/secretary of the Board in a form consistent with the financial disclosure required for senior University officials. The general counsel shall review the disclosure forms for compliance with this policy.

### SECTION III. GIFTS.

No Regent shall accept any gift or accommodation, except as permitted by Board policy. This prohibition does not apply to complimentary tickets to University events furnished in accordance with guidelines on file in the Board Office.



UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS POLICY

Page 2 of 4

Board Operations  
CODE OF ETHICS FOR MEMBERS OF THE  
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

**SECTION IV. EXPENSES.**

Regents serve without compensation, but they are entitled to reimbursement for expenses incurred while representing the University in an official capacity in accordance with guidelines on file in the Board Office.

**SECTION V. DEFINITIONS.**

**Subd. 1. Recusal.** Recusal shall mean noninvolvement of a Regent in any discussion of, and decision regarding, the relevant matter to ensure that the Regent's independence of judgment is not compromised, that the public's confidence in the integrity of the Board is preserved, and that the University's public mission is protected.

**Subd. 2. Financial Conflict of Interest.** A *financial conflict of interest* exists whenever a Regent, a Regent's family member, and/or a business associated with a Regent or a Regent's family member has an actual or potential financial interest or any other interest in a matter pending before the Board that may impair independence of judgment or objectivity in the discharge of the Regent's public governance responsibilities.

**Subd. 3. Family Member.** *Family member* shall mean a spouse, parent, sibling, child, domestic partner, or any person residing in the Regent's household.

**Subd. 4. Business Associated with a Regent.** *Business associated with a Regent* shall mean an organization, corporation, partnership, proprietorship, or other entity if either the Regent or a member of the Regent's family:

- (a) receives compensation in excess of \$500 in any month or has any contractual right to future income in excess of \$6,000 per year;
- (b) serves as an officer, director, partner, or employee; or
- (c) holds a financial interest valued in excess of \$10,000.

For purposes of this policy, compensation shall not include compensation from the University, any governmental source, investment or savings income, retirement or insurance benefits, or alimony.

**Subd. 5. Financial Interest.** *Financial interest* shall mean a foreseeable, nontrivial financial effect that may result from Board action.



UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS POLICY

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Board Operations

CODE OF ETHICS FOR MEMBERS OF THE  
BOARD OF REGENTS

Adopted: February 9, 1996

Amended: May 12, 2006

Supersedes: (see end of policy)

**Subd. 6. Employment-Related Conflict of Interest.** An *employment-related conflict of interest* exists whenever a Regent's employment relationships may impair independence of judgment.

**SECTION VI. FINANCIAL AND EMPLOYMENT-RELATED CONFLICT OF INTEREST PROCEDURES.**

**Subd. 1. Interpretation and Application.** The conflict of interest provisions of this policy shall be interpreted and applied to best serve the interests of the University. In some cases, full disclosure and consideration of the particular facts may indicate that a potential conflict of interest is insubstantial so that the University's interests are best served by the Regent's participation. If doubt remains regarding the need for recusal, the Regent involved must elect recusal. Recusal on a particular matter because of a conflict does not reflect adversely on the Regent involved; rather, it simply recognizes that in a complex and interconnected society conflicts cannot be entirely avoided and will occur.

**Subd. 2. Disclosure or Acknowledgment of Actual or Potential Conflicts.** Actual or potential conflicts of interest shall be brought to the attention of the chair of the Board at the earliest opportunity. Such actual or potential conflicts may be reported by an individual Regent or by any other person. Disclosure or acknowledgment of such a conflict of interest and recusal shall be noted appropriately in Board minutes.

**Subd. 3. Consultation with General Counsel.** A Regent with a conflict of interest question is encouraged to consult with the general counsel who, if requested, shall provide a written opinion on whether a conflict of interest exists under this policy. A copy of any such opinion shall be provided to the chair. The chair also may request an opinion from the general counsel on any conflict of interest question.

**Subd. 4. Disputed Conflicts of Interest.** Any disputed issues relating to the existence of a conflict of interest requiring recusal shall be decided by the chair, who may choose to refer the question to an ad hoc group of Regents consisting of the chair, the vice chair, and one other Regent appointed by the chair. If the chair or vice chair is the subject of the conflict of interest dispute, another Regent shall be appointed by the ranking Regent. The chair (or the ad hoc group if appointed) shall determine whether there is a conflict of interest and report the decision to the Board; however, in all cases the Board is the final authority on conflict questions.

**Subd. 5. Deliberations and Voting.** Regents who declare or have been found to have an actual or potential financial or employment-related conflict of interest shall



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS POLICY**

Page 4 of 4

**Board Operations  
CODE OF ETHICS FOR MEMBERS OF THE  
BOARD OF REGENTS**

**Adopted:** February 9, 1996

**Amended:** May 12, 2006

**Supersedes:** (see end of policy)

recuse themselves regarding the matter determined to be a conflict and shall not take any action to influence the outcome of the matter.

**SECTION VII. CANDIDACY FOR PUBLIC OFFICE.**

A Regent shall resign from the Board upon officially announcing candidacy for any partisan elective public office.

**SECTION VIII. ANNUAL REVIEW OF POLICY.**

At the beginning of each fiscal year, the Board, with the assistance of the general counsel, shall publicly review the requirements and procedures of this policy.

**SUPERSEDES:** CODE OF ETHICS FOR MEMBERS OF THE BOARD OF REGENTS DATED OCTOBER 12, 1973.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Board of Regents Policy: Reservation and Delegation of Authority

review       review/action       action       discussion

**Presenters:** Regent Patricia Simmons

**Purpose:**

policy       background/context       oversight       strategic positioning

To review proposed amendments to Board of Regents Policy: *Reservation and Delegation of Authority*.

**Outline of Key Points/Policy Issues:**

Proposed amendments include the following:

- the addition of language clarifying the Board's reservation of authority regarding the designation, decommissioning, or demolition of historic resources;
- the addition of language clarifying the Board's reservation of authority to review individually negotiated employee severance agreements of unusual importance or significance;
- the elimination of language regarding the maintenance of a current registry of presidential delegations and revocations; and
- updated titles for positions reserved for appointment by the Board.

**Background Information:**

Board of Regents Policy: *Reservation and Delegation of Authority* was adopted on April 5, 2001 and last amended on December 10, 2004.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS POLICY**

Page 1 of 7

**Delegation of Authority  
RESERVATION AND DELEGATION OF  
AUTHORITY**

**Adopted:** April 5, 2001

**Amended:** December 10, 2004

**Supersedes:** (see end of policy)

**DRAFT** *for review* June 13, 2008

**RESERVATION AND DELEGATION OF AUTHORITY**

**ARTICLE I**

**RESERVATION OF AUTHORITY**

**SECTION I. GENERAL RESERVATIONS OF AUTHORITY.**

**Subd. 1.** The Board of Regents reserves to itself all authority necessary to carry out its legal and fiduciary responsibilities under the University Charter, the Constitution of the State of Minnesota, and the Board of Regents (Board) Bylaws. This reservation specifically includes all authority to enact laws and policies for the governance of the University of Minnesota (University) and to issue Board directives to executive officers and employees. The Board's reserved authority shall be exercised consistent with the University Charter, the Constitution of the State of Minnesota, Board Bylaws, and relevant Board policies.

**Subd. 2.** The Board reserves to itself authority to ensure constitutional and institutional autonomy, to approve the University's mission and vision, to set the overall direction of the institution, including the adoption of fundamental plans for the educational, financial, and physical development of the University, and to declare a fiscal emergency.

**Subd. 3.** No authority that the Board reserves to itself in this policy shall be exercised by any other person or body unless expressly authorized by Board policy or directive.

**SECTION II. CONDUCT OF BOARD BUSINESS.**

The Board reserves to itself authority to establish procedures for the conduct of its business, create committees, set its agenda, require reports from executive officers and employees, hear appeals, and enforce its code of ethics.

**SECTION III. ELECTION OF BOARD OFFICERS.**

The Board reserves to itself authority to elect and remove Board officers, including the president, chair, vice chair, secretary, and treasurer.

**SECTION IV. APPOINTMENT AUTHORITY.**

**Subd. 1.** The Board reserves to itself authority to appoint all individuals and approve any individually negotiated terms of employment for those who serve in each of the following positions:



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- (a) Senior Vice President for Academic Affairs and Provost
- (b) Senior Vice President, ~~Academic Health Center~~ for Health Sciences
- (c) Senior Vice President, System Academic Administration
- (d) Chancellor
- (e) Vice President
- (f) Provost
- (g) General Counsel
- (h) Librarian
- (i) Director of Audits
- (j) Dean
- (k) Athletic Director, Twin Cities campus
- (l) Such other administrative positions as the Board may specify from time to time.

The president shall recommend individuals for appointment to these positions, consistent with Board policies and directives.

**Subd. 2.** The Board reserves to itself authority to remove University officers as provided in the University Charter. The president (a) may remove the general counsel with Board approval and (b) may remove any other individual appointed under subd. 1 of this section, except the director of audits.

**Subd. 3.** The Board reserves to itself authority to appoint members of the boards of University-associated foundations, institutes, committees, and other bodies, consistent with Board policies.

**SECTION V. ACADEMIC MATTERS.**

**Subd. 1.** The Board reserves to itself authority to grant academic degrees, grant faculty indefinite tenure, grant continuous appointments to academic professionals, and award the title faculty emeritus, consistent with Board policies.

**Subd. 2.** The Board reserves to itself authority to establish and abolish colleges, academic institutes, programs, and courses of study, consistent with Board policies.

**Subd. 3.** The Board reserves to itself authority to establish tuition and student fees and approve policies and reciprocity agreements related to such matters, consistent with Board policies.





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**Subd. 4.** The Board reserves to itself authority to: (a) establish and review policies relating to the conduct of research and the receipt and accounting of sponsored research funds; (b) require timely reporting to the Board of sponsored research activity; and (c) approve financial support greater than \$250,000 to non-University entities for the commercialization of technology, consistent with Board policies.

**Subd. 5.** The Board reserves to itself authority to approve educational policies and procedures, in consultation with the president and the faculty governance process, consistent with Board policies. This policy is not intended to alter the relationship between the Board, the University Senate, and the faculties regarding educational policies.

**SECTION VI. AWARDS, HONORS, AND RECOGNITION.**

The Board reserves to itself authority to establish and bestow awards, honors, and recognition, consistent with Board policies.

**SECTION VII. BUDGETARY, FINANCIAL, AND INVESTMENT MATTERS.**

**Subd. 1.** The Board reserves to itself authority to approve the following: annual operating budgets; the central reserves budget and minimum reserve level; and adjustments and amendments, consistent with Board policies.

**Subd. 2.** The Board reserves to itself authority to approve all requests for operating and capital budget appropriations from the State of Minnesota and positive or negative adjustments to the budget caused by a 1% or more change in total appropriations within a fiscal year.

**Subd. 3.** The Board reserves to itself authority to establish investment objectives, approve asset allocation guidelines, hire investment advisers, and approve policies and plans for investment income distribution.

**Subd. 4.** The Board reserves to itself authority to authorize issuance and retirement of debt and to engage debt advisers and/or underwriters, consistent with Board policies.

**Subd. 5.** The Board reserves to itself authority to accept gifts for the benefit of the University, consistent with Board policies.

**Subd. 6.** The Board reserves to itself authority to approve individual purchases of goods and services having with a value greater than \$250,000, consistent with Board policies.



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**DRAFT** for review June 13, 2008

**SECTION VIII. PROPERTY, FACILITIES, AND CAPITAL BUDGETS.**

**Subd. 1.** The Board reserves to itself authority to approve the purchase or sale of real property having with a value greater than \$250,000 or larger than ten (10) acres, consistent with Board policies.

**Subd. 2.** The Board reserves to itself authority to approve leases of real property, easements, and other interests in real property if the initial term amount to be paid by or to the University exceeds \$250,000, consistent with Board policies.

**Subd. 3.** The Board reserves to itself authority to exercise the power of eminent domain to acquire land for University purposes.

**Subd. 4.** The Board reserves to itself authority to exercise property owner rights regarding the designation, decommissioning, or demolition of historic resources, consistent with Board policies and applicable state and federal laws.

**Subd. 45.** The Board reserves to itself authority to approve campus master plans and amendments thereto.

**Subd. 56.** The Board reserves to itself authority to approve multi-year capital plans consisting of projects with a value greater than \$1,000,000.

**Subd. 67.** The Board reserves to itself authority to approve annual capital budgets consisting of projects with a value greater than \$500,000.

**Subd. 78.** The Board reserves to itself authority to approve capital budget amendments to approved projects and new projects when the amendment has a value greater than \$500,000.

**Subd. 89.** The Board reserves to itself authority to approve project schematic plans for (a) interior renovations having with a value greater than \$5,000,000; (b) projects with a value greater than \$2,000,000 that have an exterior visual impact; (c) projects that vary from adopted campus master plans or that have a significant visual impact; and (d) projects noted during the annual review of the capital budget.

**Subd. 910.** The Board reserves to itself ~~the~~ authority for a subsequent review of approved capital budget projects with a value greater than \$5,000,000 prior to the award of construction contracts.



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**SECTION IX. LEGAL MATTERS.**

The Board reserves to itself, or to one of its committees, authority to direct the president or the general counsel to settle any legal claim or initiate or appeal a lawsuit or administrative proceeding, consistent with Board policies.

**SECTION X. AUDIT FUNCTION.**

The Board reserves to itself authority to adopt policies regulating the audit function; approve selection of external auditors and the director of audits; and evaluate the performance of the independent auditor, and, jointly with the president, the performance of the internal audit function.

**SECTION XI. EMPLOYMENT AND LABOR RELATIONS.**

**Subd. 1.** The Board reserves to itself authority to approve all contracts and other agreements with the exclusive collective bargaining representatives of its employees.

**Subd. 2.** The Board reserves to itself authority to approve civil service rules and annual pay and benefit plans for University employees.

**Subd. 3.** The Board reserves to itself authority to establish or discontinue retirement plans for University faculty and staff. For those plans sponsored by the University and governed by formal plan documents, the Board reserves to itself the authority to approve amendments to those plans that significantly affect the cost structure of the plans. An amendment is considered to significantly affect the cost structure of the plan if the change causes a cost impact of more than \$250,000.

**Subd. 4.** The Board reserves to itself authority to review individually negotiated employee severance agreements of unusual importance or significance.

**SECTION XII. ASSOCIATED ORGANIZATIONS.**

The Board reserves to itself authority to approve the legal structure and scope of any relationship between the University and any associated organization, non-profit corporation, foundation, institute, or similar entity that substantially relies upon University resources or personnel to carry out its mission.



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BOARD OF REGENTS POLICY**

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**Delegation of Authority  
RESERVATION AND DELEGATION OF  
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**DRAFT** *for review* June 13, 2008

**ARTICLE II**

**DELEGATION OF AUTHORITY**

**SECTION I. DELEGATION OF AUTHORITY TO THE PRESIDENT.**

The Board delegates to the president the authority to act as chief executive officer of the University, with such general executive management and administrative authority over the University as is reasonable and necessary to carry out the policies and directives of the Board, subject to the limitations noted in Article II, Section II below.

**SECTION II. LIMITATIONS UPON PRESIDENTIAL AUTHORITY.**

The authority delegated to the president is limited by the following:

- (a) The provisions of the University Charter and the Constitution of the State of Minnesota;
- (b) The provisions of Board Bylaws;
- (c) The provisions of Board policies and directives, including specifically Article I of this policy; and
- (d) The directive that the president shall notify the Board of any matter not otherwise addressed in this section that significantly involves the authority and role of the Board, including its fiduciary, oversight, and public accountability responsibilities.

**SECTION III. DELEGATION OF AUTHORITY BY THE PRESIDENT.**

**Subd. 1.** Unless otherwise restricted by specific Board policies or directives, the president shall be responsible for delegating general executive management and administrative authority to other executive officers and employees as necessary and prudent, including authority to execute contracts and other legal documents. The president may condition, limit, or revoke any presidential authority so delegated.

**Subd. 2.** All delegations and revocations under this section shall be in writing, name the individual to whom such authority is delegated, describe the scope and limitations of such authority, and prescribe the extent to which such authority may be further sub-delegated.



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**DRAFT** for review June 13, 2008

**Subd. 3.** All delegations and revocations under this section shall be reviewed as to form, legality, and consistency by the general counsel, ~~who shall maintain a current registry of such documents for public inspection.~~

**Subd. 4.** ~~By the date of adoption of this policy~~ Annually, the president shall report ~~to the Board these delegations to the Board for its review. Thereafter, the president shall report~~ significant changes to the delegations ~~annually.~~

**SECTION IV. DELEGATION OF AUTHORITY TO THE CHAIR AND VICE CHAIR.**

The chair and vice chair of the Board shall have such authority as is authorized by Board Bylaws and policies and is customarily exercised by such officers of a corporation. The chair shall have authority to execute any and all instruments and documents on behalf of the Board.

**SECTION V. DELEGATION OF AUTHORITY TO THE BOARD SECRETARY, TREASURER, GENERAL COUNSEL, AND DIRECTOR OF AUDITS.**

The secretary, treasurer, general counsel, and director of audits shall have authority to perform such duties for the Board as provided by Board Bylaws, policies, and directives.

The secretary shall have authority to execute such instruments and documents that would customarily devolve upon a corporate officer and are usual to that office.

The secretary and the general counsel shall have authority to accept legal service on behalf of the University.

**SECTION VI. CONFORMANCE WITH THIS POLICY.**

**Subd. 1.** No executive officer or employee of the University shall have any authority to take any action or make any representation on behalf of the University beyond the scope of, or materially inconsistent with, the authority delegated to such executive officer or employee as provided in this policy.

**Subd. 2.** The secretary and the general counsel each shall have the duty to inform the Board of any existing or proposed Board policy or directive that is inconsistent with or alters the delegations of authority as provided in this policy.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Report of the Faculty Consultative Committee

review       review/action       action       discussion

**Presenters:** Professor Gary Balas

**Purpose:**

policy       background/context       oversight       strategic positioning

To provide the Board of Regents with an update on the goals and accomplishments of the Faculty Consultative Committee throughout the year.

**Outline of Key Points/Policy Issues:**

**Background Information:**

It is customary for the chair of the Faculty Consultative Committee to provide quarterly updates to the Board of Regents.

## **REPORT OF THE FACILTY CONSULTATIVE COMMITTEE**

**June 13, 2008**

Madam Chair, Members of the Board, President Bruininks, Representatives to the Board, thank you for the opportunity to discuss a few items on the faculty agenda, and to comment on some of our activities since our last report in February.

In April, the Faculty Consultative Committee (FCC) met with the senior leadership at the university to discuss financing the intellectual future of the university. The committee discussed with the President the connection between future financing of the university and our ability to move forward towards top-three status. The financial difficulties facing the state were also discussed and how state revenues would affect the University in the near and far term. The FCC had a follow up meeting in May with Vice President and Chief Financial Officer Pfutzenreuter to discuss the current University budget and gain a better understanding of the challenges facing the University. Financing the mission of the university will be a central theme on the FCC agenda in the coming year. In the context of the financial outlook for the University, the issue of metrics and measures was raised. The metrics used will demonstrate how the University measures what we value.

The FCC subcommittee on metrics and measurements under the leadership of Professor Jennifer Windsor provided an interim report to the FCC on its findings. The scope of the subcommittee's work focused exclusively on research and discovery within the Twin Cities campus. The subcommittee consulted broadly with faculty and administrators. The major findings of the subcommittee to this point are:

- Any measures are likely to be imperfect but that can not stop the institution and faculty from asking "How good are we?";
- Determining who should be counted as involved in the research enterprise has been difficult;
- The level of granularity is an issue, i.e. department, college, campus, etc;
- Expertise, data and tools exists within the University but are spread throughout the organization;
- There is no systematic way to store and measure the information faculty generate;
- There is no consistent measure of scholarship; and
- Reputation matters.

From a survey of faculty across departments, the subcommittee learned the following measures were important: prestige of the publication; external grants; faculty awards; and graduate student placement. There was also a strong sense among the faculty that: quantity does not equal quality, no one size that fits all, reputation matters, prestige depends on resources, and there is "ratings and measurement fatigue." The issue of how does one "measure" interdisciplinary work and work in new and emerging areas was also discussed. The subcommittee is finalizing their report and in the process of making recommendations with respect to research and discovery metrics and measures the University should track. Subsequently, the FCC had a conversation with Associate Vice President Kvavik on the topic of University metrics and measurements. There was agreement that more interaction and collaboration between the FCC and administration on this topic would be fruitful. We plan to continue to work with Associate Vice President Kvavik on this topic.

The FCC leadership and the leadership of the Twin Cities Dean Council have met several times over the past 6 months. These meetings have led to FCC members having a better understanding of the Dean's perspective and the challenges Deans are facing. We plan to continue these meetings in the coming year. I want to thank Dean Tom Fischer of the College of Design for the leadership role he has played in helping organize these meetings.

At the May meeting, the faculty senate passed the new liberal education requirements for the Twin Cities campus. The new requirements build on the current approach to liberal education, expanding the themes and core areas. The task of articulating the breadth of education that each undergraduate student should experience as part of a degree from the University of Minnesota is a critical one for the faculty, and faculty governance plays a critical role in addressing such core issues as curriculum. The new liberal education requirements are currently moving into the implementation phase. We are excited with all the progress being made at the undergraduate level and look forward to the impact it will have on students' education. Another important measure passed by the Faculty Senate was a Health Care Savings Plan for the faculty as part of their retirement savings.

The FCC had a discussion with Vice President Barceló, Vice President for Equity & Diversity, on the diversity of the faculty and the program to increase the number of under-represented faculty at the University. Currently the program is funded at a modest level and does not provide direct support to hire women in the STEM disciplines. The FCC indicated to Vice President Barceló their strong support for the program and asked that the administration consider how to provide similar opportunities to increase the representation of women in the STEM disciplines.

In closing, I want to thank the faculty for the opportunity to serve as chair of the FCC. I have increased respect for the faculty, staff, and students at the University of Minnesota and the time, energy and commitment they put into University governance. Governance at the University of Minnesota works because of their effort, administration's effort and the respect shared between them. I have gained increased respect for the Administration and Board of Regents during the past year. You put forth tireless effort to improve the University and make it a better place for faculty, staff, students and the community. As a faculty and community member, I want to tell you that your efforts are truly appreciated.

Respectfully submitted,

Gary J. Balas, Chair Faculty Consultative Committee  
Distinguished University McKnight Professor  
Professor and Head, Aerospace Engineering and Mechanics





**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Recognition: Faculty Consultative Committee Outgoing Chair

review       review/action       action       discussion

**Presenters:** Regent Patricia Simmons

**Purpose:**

policy       background/context       oversight       strategic positioning

To present a Certification of Appreciation to Professor Gary Balas, outgoing chair of the Faculty Consultative Committee.

**Outline of Key Points/Policy Issues:**

**Background Information:**

The Certificate of Appreciation may be awarded to any person for contributions or services at the collegiate or all-University level. It is customary for the Board of Regents to award this certificate to outgoing chairs of the Faculty Consultative Committee.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Gifts

review       review/action       action       discussion

**Presenters:** Foundation President Gerald Fischer

**Purpose:**

policy       background/context       oversight       strategic positioning

**Outline of Key Points/Policy Issues:**

**Background Information:**

**President's Recommendation for Action:**

The President recommends that the Summary Report of Gifts to the University of Minnesota through April 30, 2008 are hereby approved.

**MEETING OF THE BOARD OF REGENTS  
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA  
SUMMARY REPORT\***

**June 13, 2008 Regents Meeting**

	<u>April</u>		<u>Year-to-Date</u>	
	<u>2008</u>	<u>2007</u>	<u>07/01/07 04/30/08</u>	<u>07/01/06 04/30/07</u>
<b>U of M Gift Receiving</b>	\$ 761,984	\$ 217,050	\$ 4,788,306	\$ 963,934
<b>4-H Foundation</b>	54,279	58,388	2,082,170	1,911,660
<b>Arboretum Foundation</b>	233,120	87,808	2,619,556	3,893,758
<b>MN Medical Foundation</b>	70,539,204	3,536,190	112,841,387	51,888,409
<b>University of Minnesota Foundation</b>	<u>8,377,940</u>	<u>7,896,048</u>	<u>136,848,678</u>	<u>127,723,415</u>
<b>Total Gift Activity</b>	<u><u>\$ 79,966,527</u></u>	<u><u>\$ 11,795,484</u></u>	<u><u>\$ 259,180,097</u></u>	<u><u>\$ 186,381,176</u></u>

\*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

## Gifts to benefit the University of Minnesota

### Gifts received in April 2008

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<b><u>\$1 Million and Over</u></b>			
Minnesota Masonic Charities	MMF	Pledge	Masonic Cancer Center, University of Minnesota
Anonymous	MMF	Pledge	Medicine
<b><u>\$500,000 - \$1,000,000</u></b>			
Alumni Association and Foundation, Program in Healthcare Administration	MMF	Gift	SPH Health Policy and Management
Children's Cancer Research Fund	MMF	Gift	Pediatrics
Masonic Cancer Center Fund Incorporated	MMF	Pledge	Medicine
<b><u>\$250,000 - \$500,000</u></b>			
Marjorie McClain Estate	UMF	Gift	Unrestricted
The McKnight Foundation	UMF	Pledge	Center for Urban and Regional Affairs
The Hubbard Broadcasting Foundation	MMF	Pledge	Medicine
Robina Foundation	UMF	Gift	Law School
<b><u>\$100,000 - \$250,000</u></b>			
James M. Sublette and Kathleen C. Counihah	UM	Gift	College of Food, Agricultural and Natural Resource Sciences
Elizabeth Sublette and Arthur Bankoff	UM	Gift	College of Food, Agricultural and Natural Resource Sciences
Amy C. and William J. Steeby	UM	Gift	College of Food, Agricultural and Natural Resource Sciences
3M Company	UMF	Gift	Various Colleges
Children's Respiratory and Critical Care Specialists PA	MMF	Pledge	Pediatrics
Harmon Incorporated	UMF	Pledge	On Campus Stadium
The Phileona Foundation	UMF	Gift	College of Veterinary Medicine
Mary I. Berens Estate	UM	Gift	Minnesota Landscape Arboretum
Doran Companies	UMF	Pledge	College of Liberal Arts
<b><u>\$50,000 - \$100,000</u></b>			
Ronald W. Weber	UMF	Gift	University of Minnesota, Duluth
Microsoft Corporation	UMF	Gift	Institute of Technology
Drew Medical LLC	MMF	Gift	Dermatology

**\$50,000 - \$100,000**

Minnesota Community Foundation	MMF	Gift	Masonic Cancer Center, University of Minnesota, Scholarships
HRK Foundation	MMF	Gift	Unrestricted
Medtronic Incorporated	MMF	Gift	Medicine, Neurosurgery, SPH Epidemiology and Community Health
Robert W. Johnson	MMF	Gift	Therapeutic Radiology, SPH Epidemiology and Community Health
Thomas E. Horty	UMF	Pledge	College of Design
Sony Corporation	UMF	Gift	Institute of Technology
Murray L. and Elaine Galinson	UMF	Pledge	Law School
MSP Communications	UMF	Gift	Carlson School of Management
Dale L. and Ruth G. Bachman Fund- Minneapolis Foundation	UMF	Pledge	On Campus Stadium
Dai Nippon Printing Company Ltd	UMF	Gift	Institute of Technology

**\$25,000 - \$50,000**

Arthrex Incorporated	MMF	Gift	Orthopaedic Surgery
Lions Multiple District Hearing Foundation Incorporated	MMF	Gift	Otolaryngology
International Myeloma Foundation	MMF	Gift	Genetics, Cell Biology & Development
Edward J. Bardon	MMF	Gift	Medical School Administration
The Minneapolis Foundation	MMF	Gift	Pediatrics
Dakota County	UMF/UM	Gift	4H Foundation, College of Food, Agricultural and Natural Resource Sciences
Wells Fargo Bank NA	UMF/MMF	Gift	Carlson School of Management, Pediatrics
Robert Fraser Foundation	MMF	Gift	Masonic Cancer Center, University of Minnesota
Maizlish Family Foundation	UMF	Gift	College of Liberal Arts
Jerry and Lisa O'Brien Family Fund- Minnesota Community Foundation	UMF	Gift	Weisman Art Museum
Midwest Coca-Cola Bottling Company	MMF	Gift	Neurology
Target Corporation	UM	Gift	Minnesota Landscape Arboretum
Minnesota Turf and Grounds Foundation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Natalie A. Ellertson	UM	Gift	Weisman Art Museum
Vital Projects Fund Incorporated	UMF	Gift	Graduate School
Timothy D. Kelly	UMF	Gift	Law School
Steven D. and Margot B. J. Roberts	UMF	Gift	College of Veterinary Medicine
Ryan Companies US Incorporated	MMF	Gift	Diabetes Institute for Immunology and Transplantation
Paul C. and Lynn R. Hunt	UMF	Gift	University of Minnesota, Duluth
Lynette J. and Theodore R. Thompson	UMF	Pledge	School of Nursing
Kevin J. Lawless and April H. Egan	UMF	Gift	College of Liberal Arts

**\$25,000 - \$50,000**

Jon W. Springer and Andrea D. Mowery	UMF	Pledge	On Campus Stadium
Jerome and Julie Vergin	UMF	Pledge	College of Veterinary Medicine
Jeffrey J. and Christine D. O'Donnell	UMF	Pledge	Carlson School of Management
James Patterson	UMF	Gift	College of Education and Human Development
Chevron Energy Technology Company	UMF	Gift	Institute of Technology

**\$10,000 - \$25,000**

Syngenta Crop Protection Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Katherine R. Lillehei Charitable Lead Annuity	UMF	Gift	School of Nursing
Anonymous	UM	Gift	Weisman Art Museum
Stephen S. Hecht	MMF	Gift	Masonic Cancer Center, University of Minnesota
Alliant Energy Corporation Services Incorporated	UMF	Gift	Institute of Technology
Ecolab Foundation	UMF	Gift	Carlson School of Management
United Metal Traders Incorporated	MMF	Gift	Diabetes Institute for Immunology and Transplantation
The Toro Company	UM	Gift	Minnesota Landscape Arboretum
Rudolph J. Vecoli	UM	Gift	Weisman Art Museum
Northland Concrete and Masonry Company	UMF	Pledge	On Campus Stadium
Hubbard Feeds Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Best and Flanagan LLP	UMF	Pledge	Law School
Dr. William E. Petersen	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Katherine R. Lillehei Charitable Lead Unitrust	UMF	Gift	School of Nursing
Margaret Rivers Fund	UM	Gift	Minnesota Landscape Arboretum
Michael M. Paparella	MMF	Gift	International Hearing Foundation
Peter A. Hilger	MMF	Pledge	Otolaryngology
Anonymous	UMF	Gift	Institute of Technology
Medtronic Foundation	MMF	Gift	School of Public Health
Dr. Hugh and Joyce Edmondson Jr.	UM	Gift	Minnesota Landscape Arboretum
Yadav Technology	UMF	Gift	Institute of Technology
Roby C. Thompson Jr.	UMF	Pledge	Weisman Art Museum
Mary Kopponen	UMF	Gift	University of Minnesota, Duluth
Julie Zickefoose	UM	Gift	Libraries
Jay Mooreland	MMF	Gift	Dermatology
Dr. Richard and Judy Simonsen	UMF	Pledge	School of Dentistry
Avery Dennison Corporation	UMF	Gift	Institute of Technology
Tonya D. Puckett	UMF	Gift	Scholarships
Dr. William C. Randall	UMF	Gift	School of Dentistry
The Bergquist Company	UMF	Gift	Institute of Technology

**\$10,000 - \$25,000**

IntriCon Corporation	UMF	Gift	Carlson School of Management
Hach Scientific Foundation	UMF	Gift	Institute of Technology
Dr. Edward H. Coe Jr.	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
M. A. Mortenson Company	UMF	Gift	Carlson School of Management, Department of Intercollegiate Athletics
Anthony Garofalo Education Fund-St. Paul Foundation	UMF	Gift	Scholarships
Minnesota Corn Growers Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The Coca-Cola Company	UMF	Gift	Department of Intercollegiate Athletics
General Mills Incorporated	UMF	Gift	Institute of Technology
Greater Twin Cities United Way	UMF	Gift	Carlson School of Management
Dr. Matthew Stark	UMF	Gift	College of Liberal Arts, Law School, College of Education and Human Development
Richard and Ann Zweig	UMF	Gift/Pledge	On Campus Stadium
WIPFLI Foundation Incorporated	UMF	Gift	University of Minnesota, Duluth
Walgreens Company	UMF	Gift	College of Pharmacy
Susan K. Cammack	UM	Gift	4H Foundation
Robins, Kaplan, Miller and Ciresi LLP Charitable Foundation	MMF	Gift	Pediatrics
Richard G. and Judith A. Spiegel	UM	Gift	Minnesota Landscape Arboretum
Oswald Family Foundation	UMF	Gift	College of Education and Human Development
Micrus Endovascular Corporation	MMF	Gift	Neurology
Mary M. D. and David L. Parker	UMF	Gift	Graduate School
Jeannine Rivet and Warren Herreid	UM/MMF	Gift	Minnesota Landscape Arboretum, Pediatrics
J. A. Wedum Foundation	MMF	Gift	Masonic Cancer Center, University of Minnesota
Fairview Health Services	UMF	Gift	Academic Health Center
Elizabeth A. and G. Stephen Lloyd	UMF	Pledge	University of Minnesota, Duluth
Drs. Brian C. Randall and Mary C. Kemen	UMF	Gift	College of Biological Sciences
Dr. Edgar H. and Evelyn K. Lechner	UMF	Pledge	On Campus Stadium
Dr. Carol J. Ormond	UMF	Gift	College of Veterinary Medicine
Dean C. Mathews Jr.	UMF	Pledge	On Campus Stadium
Cynthia S. Herrington	MMF	Gift	Pediatrics
Charles F. Wiser	MMF	Gift	Obstetrics, Gynecology and Women's Health
Carlos H. Schenck	MMF	Gift	Scholarships
BioScrip Incorporated	MMF	Gift	Pediatrics
Alfred Harrison	MMF	Gift	Pediatrics
Action Battery Wholesalers Incorporated	MMF	Gift	Pediatrics
AARP	UMF	Gift	School of Nursing

**\$5,000 - \$10,000**

Form-A-Feed Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Center for Computer-Assisted Legal Instruction	UMF	Gift	Law School
General Mills Foundation	UMF/UM	Gift/Pledge	Various Colleges
Kingenta Fertilizer Company USA Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
YMCA Retirement Fund	UMF	Gift	Libraries
The Caravan Trust	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Bill and Barbara Pearce Fund-Minneapolis Foundation	UMF	Gift	On Campus Stadium, Humphrey Institute of Public Affairs
Andersen Corporation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences, Institute of Technology
Tastefully Simple Incorporated	UMF	Gift	Carlson School of Management
SVT Associates Incorporated	UMF	Gift	Institute of Technology
St. Jude Medical Incorporated	UMF	Gift	Carlson School of Management
Sparboe Farms Incorporated	UMF	Gift	Carlson School of Management
Smead Manufacturing Company	UMF	Gift	Carlson School of Management
Ralph W. and Peggy P. Burnet	UMF	Gift	Carlson School of Management
Marvin Windows and Doors	UMF	Gift	Carlson School of Management
John W. Mooty Foundation Trust	UMF	Gift	Carlson School of Management
Jennifer Novak Foundation	UMF	Gift	Carlson School of Management
Harvey B. Mackay	UMF	Gift	Carlson School of Management
Great Clips Incorporated	UMF	Gift	Carlson School of Management
Federated Mutual Insurance Company	UMF	Gift	Carlson School of Management
Fagen Incorporated	UMF	Gift	Carlson School of Management
Cima NanoTech Incorporated	UMF	Gift	Institute of Technology
C. H. Robinson Worldwide Incorporated	UMF	Gift	Carlson School of Management
Best Buy Purchasing LLC	UMF	Gift	Carlson School of Management
Despina Stratigakos	UMF	Gift	Graduate School
Dale Schatzlein and Emily Maltz Fund-Minneapolis Foundation	UMF	Gift	Northrop Dance
Boston Scientific Corporation	MMF	Gift	Medicine
Organic Grooming	MMF	Gift	Pediatrics
Wells Fargo Foundation	UMF	Pledge	Various Colleges
Sandra and Peter Butler	MMF	Gift	Medicine
Simon Fraser University	UMF	Gift	Graduate School
ExxonMobil Foundation	UMF	Pledge	College of Food, Agricultural and Natural Resource Sciences
Lloyd and Diane Fehr	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Ellen M. Saul	MMF	Gift	Pediatrics
Deloitte Foundation	UMF	Pledge	Carlson School of Management



**\$5,000 - \$10,000**

Fox Sports Net	UMF	Gift	Department of Intercollegiate Athletics
BAE Systems	UMF	Pledge	On Campus Stadium
Dr. A. Richard Ballin	UMF	Gift	School of Dentistry
Roger W. Schnobrich	UMF	Gift	Department of Intercollegiate Athletics
Lillian F. Wallace Charitable Trust	MMF	Gift	Masonic Cancer Center, University of Minnesota
University Pediatrics Foundation	MMF	Gift	Pediatrics
Thomas R. Wistrick	UMF	Pledge	On Campus Stadium
Thomas G. Olson	MMF	Gift	Diabetes Institute for Immunology and Transplantation
Theresa A. and Richard K. Davis	UMF	Gift	Raptor Center
The Richard M. Schulze Family Foundation	MMF	Gift	Pediatrics
The Lebovitz Fund	UM	Gift	Minnesota Landscape Arboretum
The Gladys Kriebel Delmas Foundation	UMF	Gift	College of Liberal Arts
Teresa F. Sit	MMF	Gift	Pediatrics
Tatsuyoshi Saijo	UMF	Gift	College of Liberal Arts
SunGard Higher Education	UMF	Gift	Scholarships
Steven H. Goldberg	UMF	Pledge	Law School
Stephen J. Arbour	UMF	Gift/Pledge	University of Minnesota, Duluth
Semiconductor Research Corporation	UMF	Gift	Institute of Technology
Press-Sure Printing Incorporated	MMF	Gift	Pediatrics
Peter M. Kramer	MMF	Gift	Masonic Cancer Center, University of Minnesota
Paul H. Anderson	UMF	Pledge	Law School
Paul and Evelyn Baran Fund-Fidelity Charitable Gift Fund	UMF	Gift	Institute of Technology
Patricia M. Carlson	UM	Gift	Minnesota Landscape Arboretum
Minnesota Twins	UMF	Gift	Unrestricted
Minnesota Prairie Chicken Society	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Maura B. O'Connor and James B. Clark	UMF	Gift	Law School
Matthew O. Fitzmaurice	UMF	Gift	Weisman Art Museum
Matrex Exhibits	MMF	Gift	Pediatrics
Marshall BankFirst	MMF	Gift	Pediatrics
Louis J. Moriarty	MMF	Gift	Medicine
Lifetime Fitness	UM	Gift	Minnesota Landscape Arboretum
Leonard, Street and Deinard, PA	MMF	Gift	Pediatrics
Kraft Foods Global Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Katherine P. and David P. Crosby	UM	Gift	Minnesota Landscape Arboretum
Joan L. Heim	UMF	Pledge	Law School
Jennie-O Turkey Store Incorporated	UMF	Gift	College of Veterinary Medicine

**\$5,000 - \$10,000**

Jean G. Geisler	MMF	Gift	Diabetes Institute for Immunology and Transplantation
Jay L. Kim	UMF	Pledge	Law School
James R. Schwebel	UMF	Gift	Law School
James J. Blanchard	UMF	Gift	Law School
James H. House	MMF	Pledge	Scholarships
Harry Ross	MMF	Gift	Emergency Medicine
Gilead Sciences Incorporated	MMF	Gift	Medicine
Georgia-Pacific Corporation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Fidelity Charitable Gift Fund	MMF	Gift	Psychiatry
F. S. Abuzzahab	MMF	Gift	Psychiatry
Equity Constellation	MMF	Gift	Dermatology
Dr. James P. Riehl	UMF	Pledge	University of Minnesota, Duluth
Douglas E. Ohlfest	MMF	Gift	Medicine
David T. Mullen	MMF	Gift	Pediatrics
Darlene P. Mooreland	MMF	Gift	Dermatology
Corporate Express	MMF	Gift	Pediatrics
Cornelius H. Lam	MMF	Gift	Neurosurgery
CID Incorporated	UMF	Gift	Center for Spirituality and Healing
Bryan D. and Mary Lee D. Carlson	UMF	Gift	College of Design
Anthony Ostlund Baer Louwagie and Ross PA	MMF	Gift	Pediatrics
Anonymous	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Anonymous	UMF	Gift	Libraries
Alan B. Hooper	MMF	Gift	Biochemistry, Molecular Biology & Biophysics



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** University of Minnesota Alumni Association (UMAA) Annual Report

review       review/action       action       discussion

**Presenters:** Margaret Sughrue Carlson, UMAA Chief Executive Officer  
Tom LaSalle, UMAA National Board President

**Purpose:**

policy       background/context       oversight       strategic positioning

To provide an annual update to the Board of Regents on the 2007-08 accomplishments of the University of Minnesota Alumni Association.

**Outline of Key Points/Policy Issues:**

**Background Information:**



Where members are ambassadors

## UNIVERSITY OF MINNESOTA ALUMNI ASSOCIATION 2007-2008 HIGHLIGHTS

In fulfillment of our mission to be the most influential organization in helping the University of Minnesota be one of the top three public research universities in the world.

- Engaged more than 1,400 alumni and friends at the 104th Annual Celebration featuring alumnus Earl Bakken and researcher Doris Taylor, PhD, highlighting the U's drive to discover breakthrough research
- Created a new alumni association brand identity: "Where members are ambassadors"
- Organized the Statewide Speakers Tour, visiting 42 communities to showcase the University's world-class teaching and groundbreaking research
- Shared the alumni voice and viewpoint on light rail through campus, urging that decision-making be guided by principles of public safety, functionality, community and economic viability
- Planned the Legislative Briefing, in collaboration with University Relations, which focused on sharing compelling stories with legislators
- Collaborated with University Relations to mobilize 10,000 members of the Legislative Network in support of the University's bonding request with special focus on the Minnesota Biomedical Research Program
- Featured teaching, research and discoveries at the University in six issues of *Minnesota* magazine, which won five awards from the Minnesota Magazine and Publications Association
- Honored 16 outstanding University professors at the Distinguished Teaching Awards Ceremony, in partnership with the Provost and Senior Vice President for Academic Affairs
- Reached an all-time high of 64,000 members
- Increased life membership by 6 percent to reach more than 14,000 life members; worked with Athletics to launch a new life member benefit that awards "Gopher Points" for choice seating in the new TCF Bank Stadium

- 
- Gave free one-year memberships to all new graduates to maintain their connection with the University
  - Engaged thousands of alumni and friends through collegiate alumni societies, geographic chapters, and interest groups, including a new 'Minne-College' campus that brought five renown professors to the Southwest Florida Chapter
  - Hosted Senior Sendoff for 2008 graduates with an inspirational message by former Gopher and NBA star Trent Tucker
  - Led Mentor Connection, a collaboration of the UMAA and collegiate units, to join professionals and students in a mentor/mentee connection
  - Provided leadership to the Steering Committee to plan for "Homecoming 2009 and Beyond" in partnership with Student Activities
  - Partnered with the University of Minnesota Foundation and Intercollegiate Athletics on Phase II of fund-raising for the TCF Football Stadium
  - Completed a Memorandum of Understanding between the UMAA and the University



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Annual Capital Improvement Budget FY2009

review       review/action       action       discussion

**Presenters:** President Robert H. Bruininks  
Vice President Kathleen O'Brien  
Vice President/CFO Richard Pfutzenreuter

**Purpose:**

policy       background/context       oversight       strategic positioning

The University adopts an annual capital improvement budget which authorizes projects to begin design and construction during the upcoming fiscal year.

An updated 6-year capital improvement plan will also be presented to the Board this month for action.

**Outline of Key Points/Policy Issues:**

The 2009 Annual Capital Improvement Budget authorizes projects totaling \$289,561,000 to begin design or construction during the next fiscal year.

The Annual Capital Budget is reflective of the planning priorities established by the Six Year Capital Improvements Plan approved by the Board of Regents annually.

The University requires that all capital projects spending more than \$500,000 on either design or construction be included in the Annual Capital Improvements Budget. In order to be included in the annual capital budget, the project must be approved by the respective Vice President or Chancellor, have completed an appropriate level of planning (typically a predesign), have all the required funding identified, and be ready to proceed if approved by the Board of Regents. These requirements lead to better projects, but also exclude from the capital budget some important projects still in development. As these projects meet the Board's criteria, they will be presented as Capital Budget Amendments. Several of these projects are outlined on a "Potential Additions" list attached to the Annual Capital Improvements Budget.

**President's Recommendation for Action:**

The President recommends approval of the 2009 University Capital Improvement Budget and reaffirmation of its prior year capital expenditure authorization.

**FY2009 CAPITAL BUDGET**  
University of Minnesota

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June 2008

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### ACADEMIC AFFAIRS

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Academic Affairs</i>										
TEVP 2898	New Facility	Science Teaching & Student Servi	72,500					48,300	24,200	
<i>College of Liberal Arts</i>										
TCLA 2972	Social Science Building	Renovation	2,600						2,600	
<i>Student Affairs</i>										
TSDA 2934	Boynton Health Service	R&R - Elevator Upgrades	1,000	1,000						
			76,100	1,000				48,300	26,800	



# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### ATHLETICS

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
TICA 2923	Bierman Field Athletic	Track Surface	3,100						3,100	
TICA 2962	TCF Bank Stadium	Food Service Build-Out	10,000						10,000	
TICA 2964	TCF Bank Stadium	Tribal Nations Plaza	2,000		2,000					
			15,100		2,000				13,100	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### CROOKSTON CAMPUS

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Facilities Management</i>										
CCHA 2607	UMC Campus	Repair & Replacement (UMC)	141			141				
			141			141				

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### DULUTH CAMPUS

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Academic Affairs</i>										
DCHA 2954	New Facility	Civil Engineering	15,000	2,000				10,000	3,000	
DCAA 2960	UMD Campus	Outdoor Classroom	1,100		1,100					
<i>Auxiliary Services</i>										
DCFO 2944	UMD Campus	Repair & Replacement - Auxiliary	800				800			
<i>Facilities Management</i>										
DCFO 2857	UMD Campus	Repair & Replacement (UMD)	3,000	1,885		1,115				
<i>Recreational Sports</i>										
DCAS 2961	Sports & Health Center	Pool Mechanical Systems	900	900						
			<b>20,800</b>	<b>4,785</b>	<b>1,100</b>	<b>1,115</b>	<b>800</b>	<b>10,000</b>	<b>3,000</b>	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### HEALTH SCIENCES

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>College of Veterinary Medicine</i>										
TVET 2968	Vet Teaching Hospital	Pharmacy	850	850						
<i>Medical School</i>										
TMED 2791	CMRR Facility	16T Magnet Renovation	1,940			1,940				+100K HEAPR
TMED 2967	CMRR Facility	CMRR Expansion	53,200					39,900	13,300	
			<b>55,990</b>	<b>850</b>		<b>1,940</b>		<b>39,900</b>	<b>13,300</b>	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### INFORMATION TECHNOLOGY

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
TINF 2974	West Bank Office Bldg.	WB Data Center	1,500						1,500	
<i>Academic Affairs</i>										
TINF 2976	2221 University Ave SE	Tenant Improvements	551	551						
			2,051	551					1,500	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### MORRIS CAMPUS

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
MCHA 2953	Community Services Bu	Gateway Center	7,500					5,000	2,500	
MCHA 2973	UMM Campus	CREB Bond Projects	7,400						7,400	
<i>Facilities Management</i>										
MCFI 2606	UMM Campus	Repair & Replacement (UMM)	303			303				
			15,203			303		5,000	9,900	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### RESEARCH

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
TRES 2951	Multiple	Laboratory Improvements	5,000					3,333	1,667	
			5,000					3,333	1,667	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### SYSTEM ADMINISTRATION

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Research &amp; Outreach Centers</i>										
TAES 2581	Administration Building	Remodel / Addition	3,300					2,170	1,130	
TAES 2952	New Facility	Maintenance Facility	2,000	670				1,330		
<i>Urban Research &amp; Outreach Center</i>										
TSYA 2909	UROC	Renovation	3,622			3,622				
			8,922	670		3,622		3,500	1,130	
56										



# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### UNIVERSITY SERVICES

Unit File	Facility	Project Title	Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt	Comments
<i>Auxiliary Services</i>										
TAUX 2888	TC Campus	R & R - Housing and Residential	11,430				11,430			
TAUX 2941	Coffman Memorial Uni	Bookstore Fixtures - Coffman & S	775				775			
Taux 2957	TC Campus	R & R - University Dining Service	2,316				2,316			
TAUX 2958	TC Campus	Intelligent Transportation System	600				600			
<i>Facilities Management</i>										
TFAC 2615	TC Campus	R & R - Steam Distribution	1,800				1,800			
TFAC 2616	TC Campus	R & R - Primary Electrical	1,677				1,677			
TFAC 2832	TC Campus	R & R - Twin Cities Campus	9,531		9,531					
TFAC 2894	TC Campus	R & R - Energy Conservation	2,700		1,900		800			
TFAC 2895	TC Campus	R & R - Chilled Water	400		400					
TFAC 2896	TC Campus	R & R - Water / Sewer	500		500					
TFAC 2959	TC Campus	ACC Infrastructure	20,000						20,000	
TFAC 2971	Northrop Memorial Aud	Phase II (Design)	1,500		1,500					Reallocate from Phase I
<i>Parking &amp; Transportation Services</i>										
TAUX 2770	TC Campus	R & R - Parking Lots	838				838			
TAUX 2970	717 Deleware Building	Garage Renovation	1,187				1,187			Reallocate from Phase I
<i>Systemwide</i>										
TSYS 2685	Systemwide	HEAPR (Systemwide)	35,000					35,000		
			90,254		13,831		21,423	35,000	20,000	

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

### Report Summary

Total	Local Funds	Grants / Gifts	University Funds	Self Support	State Debt	Univ. Debt
289,561	7,856	3,100	20,952	22,223	145,033	90,397

The following projects are presented for information only.  
These projects are still in the planning phase and have been excluded from the Capital Budget.  
As the necessary planning is completed for these projects, capital budget amendments will be recommended to the Board.

**Potential FY 2009 Projects  
For Information Only**  
University of Minnesota

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June 2008

University of Minnesota  
 Potential Additions  
 FY 2009 Capital Budget

Campus	Unit	Facility	Project Title	Notes
Crookston	UMC	New Facility	128-Bed Residence Hall	Evaluating cost estimates
Twin Cities	Health Sciences	New Facility	Cancer Research Facility	Biomedical Authority planning in process
Twin Cities	Health Sciences	AHC	Renovations for New Faculty Recruits	Full funding not identified / Pre-design in Process
Twin Cities	Budget & Finance	Leashold Improvements	1100 Washington Ave S	Full funding not identified.
Twin Cities	University Service	Infrastructure	Steam Infrastructure Enhancements	Full funding not identified.
Twin Cities	University Services	New Facility	Landcare Facility	Evaluating site options
Twin Cities	Academic Affairs	Akerman Hall	Classroom Renovations	Full funding not identified.

The following is a summary of changes that have been made to the capital budget since the Board reviewed the document at its May meeting.

**Summary of Changes Since May  
For Information Only**  
University of Minnesota  
June 2008

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**University of Minnesota**  
**Changes Since May**  
**FY 2009 Capital Budget**

<b>File No.</b>	<b>Campus</b>	<b>Facility</b>	<b>Project Title</b>	<b>Change</b>
2976	Twin Cities	2221 University Ave S	Tenant Improvements	Added to Capital Budget
2791	Twin Cities	CMRR Facility	16 T Magnet Renovation	Reduced

<b>May</b>	
<b>Capital Budget Total:</b>	<b>\$289,376</b>
<b>Capital Budget Changes:</b>	
\$551 Tenant Improvements	
-\$366 16 T Magnet Renovation	
\$0 0	
\$0 0	
\$0 0	
\$0 0	
\$0 0	
\$0 0	
\$0 0	
\$0 0	
<b>June</b>	
<b>Capital Budget Total:</b>	<b>\$289,561</b>

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

## Project Information Report

### 16T Magnet Renovation

### CMRR Facility

#### Project Description

This project will construct an addition to the Center for Magnetic Resonance Research to house a 16 Tesla MRI research magnet. An additional \$100,000 will be added to this project from the Twin Cities HEAPR funding pool for the replacement of the existing animal chiller condenser.

#### Summary Information

**File No:** 2791  
**VP Unit:** TAHS  
**Local Unit:** TMED  
**Category:** Medical School  
**Type:** MR Major Renovation / Addit

#### Contact Information

**Contact:** Cerra, F.  
 Academic Health Center  
**PM:** Ross, K.

#### Project Funding

Funding Sources	Prior Years	2007	2008	2009	2010	2011	Beyond
University Funds	\$0	\$1,940	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	\$0	\$1,940	\$0	\$0	\$0	\$0	\$0

# UNIVERSITY OF MINNESOTA

## 2009 Capital Budget

## Project Information Report

### Tenant Improvements

### 2221 University Ave SE

#### Project Description

This project will renovate space in 2221 University Ave S (University Office Plaza) for the Center for Teaching and Learning (CTL) and Academic and Distributed Computing Services (ADCS).

#### Summary Information

**File No:** 2976

**VP Unit:** TINF

**Local Unit:** TINF

**Category:** Academic Affairs

**Type:** LR Limited Remodeling

#### Contact Information

**Contact:** Cawley, S.  
Information Technology

**PM:** Wegner, R.

#### Project Funding

Funding Sources	Prior Years	2007	2008	2009	2010	2011	Beyond
Local Funds	\$0	\$551	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	\$0	\$551	\$0	\$0	\$0	\$0	\$0





**REGENTS OF THE UNIVERSITY OF MINNESOTA**  
**RESOLUTION RELATED TO**  
**FY2009 CAPITAL IMPROVEMENT BUDGET**

**WHEREAS**, the Board of Regents directed the administration to annually submit a capital improvement budget and a 6-year capital improvement plan; and

**WHEREAS**, the Board has adopted principles to guide the formulation of the capital improvement budget and 6-year capital improvement plan; and

**WHEREAS**, the Board recognizes the importance of sustaining and improving the University's facilities in support of teaching, research, and outreach; and

**WHEREAS**, the administration has developed a capital planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is realistic;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Regents approves the FY 2009 Capital Improvement Budget and reaffirms its prior year capital expenditure authorizations.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** Six-Year Capital Improvement Plan FY2009–FY2014

review       review/action       action       discussion

**Presenters:** President Robert H. Bruininks  
Vice President Kathleen O'Brien  
Vice President/CFO Richard Pfutzenreuter  
Associate Vice President Robert Kvavik

**Purpose:**

policy       background/context       oversight       strategic positioning

The Board approved "Six-Year Capital Improvement Plan" (Plan) establishes the next capital request to be presented to the State for consideration; sets priorities and direction for continued capital and academic planning efforts; defines the boundaries of additional University debt; and identifies University financial responsibility for payment.

**Outline of Key Points/Policy Issues:**

The President's recommended Plan includes major capital improvements planned for FY2010 to FY2014. The Plan includes projects to be funded with state capital support as well as projects to be funded by the University through a combination of University debt obligations, local unit resources/fundraising and public/private partnerships. Attachment 1 provides the Plan overview and project summaries.

The development of the University of Minnesota's Six Year Capital Plan has been guided by the following principles:

1. Advance the academic excellence of the University of Minnesota by aligning capital projects with the established strategic positioning goals of:
  - Recruiting and educating outstanding students
  - Recruiting and supporting innovative, energetic world-class faculty and staff
  - Being responsible stewards of resources
  - Inspiring innovation, exploration, and discovery
2. Address service unit priorities that support the academic priorities.
3. Ensure that investments in existing facilities and infrastructure contribute to the safety, renewal, preservation, and restoration objectives and are aligned with the priorities of the University's academic plan and master plan.
4. Give preference to projects that create flexible space, improve space utilization, and reduce operational costs.

5. Capitalize on unique opportunities that are aligned with academic priorities.
6. Protect the University's financial position by keeping capital expenditures within the projected debt capacity limits.
7. Advance the guiding principles of the master plan and the Regents sustainability policies.

Vice President Pfutzenreuter has reviewed the financial framework for the Plan with the Finance Committee. Vice President O'Brien and Associate Vice President Kvavik have reviewed the principles, process, and priorities with the Facilities Committee in May. The Plan advances the University's strategic plan and its highest capital priorities.

### **Background Information:**

Board of Regents Policy directs the administration to conduct capital planning with a "6-year time horizon, updated annually." This annual capital planning process is completed in two parts.

Part 1 is the annual Capital Improvement Budget for the coming fiscal year (FY2009) in which projects with completed predesigns and financing plans are approved to proceed with design and construction.

Part 2 is a Capital Improvement Plan that establishes the institutions' capital priorities for an additional 5 years into the future. This plan will become the basis for continued capital and financial planning.

### **President's Recommendation for Action:**

The President recommends that the Board approve the University Six-Year Capital Improvement Plan FY2010–FY2014.

## Overview

The *Six-Year Capital Plan* establishes the next three University capital requests to be presented to the State for consideration; sets priorities and direction for continued capital and academic planning efforts; identifies the impact of additional University debt; assigns responsibility for capital fundraising; and forecasts additional building operational costs. The plan is updated on an annual basis, and approved by the Board of Regents.

The President's recommended Six-Year Capital Plan includes:

- State capital requests (2009, 2010, 2012)
- Projects financed through the University
- Projects financed through the federal government

## Capital Planning Principles

The development of the University of Minnesota's Six Year Capital Plan has been guided by the following principles:

1. Advance the academic excellence of the University of Minnesota by aligning capital projects with the established strategic positioning goals of:
  - Recruiting and educating outstanding students
  - Recruiting and supporting innovative, energetic world-class faculty and staff
  - Being responsible stewards of resources
  - Inspiring innovation, exploration, and discovery
2. Address service unit priorities that support the academic priorities.
3. Commit sufficient investments to ensure that existing facilities and infrastructure contribute to the safety renewal, preservation, and restoration objectives and are aligned with the priorities of the University's academic plan and master plan.
4. Give preference to projects that create flexible space, improve space utilization, and reduce operational costs.
5. Capitalize on unique opportunities that are aligned with academic priorities.
6. Protect the University's financial position by keeping capital expenditures within the projected debt capacity limits.
7. Advance the guiding principles of the master plan and the Regents sustainability policies.

## Planning Process

Capital planning at the University begins with its academic planning, identifying programmatic priorities and needs through the compact process. Facilities Management simultaneously evaluates the current condition of the buildings and infrastructure that support all University programs. The capital planning process merges these priorities, needs, and conditions into distinct project proposals. In developing the plan, Vice Presidents, Chancellors and Deans were asked to review their priorities and to consult with

faculty governance. Each year Vice Presidents and Chancellors are asked to identify their most important capital needs through the compact process.

This year the Capital Oversight Group (COG) held multiple meetings with the Deans, Vice Presidents, Chancellors, the Executive Committee, and the President to ensure alignment of capital priorities in light of the Strategic Positioning goals. This dialog has resulted in an ongoing re-prioritization of projects. The plan advances the University's highest capital priorities while retaining maximum flexibility for emerging strategic positioning initiatives.

In addition to considering strategic academic priorities and facility requirements, there are a number of additional considerations and constraints that are part of determining the final placement of projects in the capital plan, including:

- *Strategic Positioning Priorities* – University executives review potential projects for their ability to contribute to the goals outlined in the Strategic Positioning process.
- *Projected Size of Future Bonding Bills* – The University reviews state economic forecasts, Department of Finance reports and directives, past trends, and budget instruction documents to estimate the likely University share of future legislative capital appropriations.
- *Operating and Debt Impact on the University* – The University has a limited capacity to absorb additional operating and debt costs from new capital projects.
- *Timing and Sequencing of Projects* – Many capital projects depend upon other capital project “dominos.” For example, Pillsbury Hall, a future home for English, cannot be renovated until Geology can be moved out and into a remodeled Shepherd Labs which in turn must wait to be vacated by moving Biomedical Engineering into Hasselmo Hall, which cannot be accomplished until the Medical Biosciences Building is completed.
- *Continuity of Priorities* – The University and the State of Minnesota have already invested planning and design funds in a number of projects. Examples include Folwell Hall and the IT Science & Technology Building
- *University Capacity for Private Fundraising* – The University reviews its capacity to fundraise for capital projects in total and for specific projects.
- *Health, Safety and Regulatory Issues* – The University needs to maintain the health and safety of all its student, faculty and staff, regardless of the program. These issues require some projects to be included in the capital plan.
- *Impact on Academic Programs (both research and instructional)* – The University manages the level of disruption that can be absorbed while still maintaining the operation of its research and teaching. Because the University does not close, renovations require “swing space” for programs to continue to operate and the institution needs to maintain a level of functional classrooms.

## Project Descriptions

### 2009 State Capital Request

- *Higher Education Asset Preservation and Replacement (HEAPR)* – This request is for funds used system-wide to maximize and extend the life of the University's existing physical plant. Individual projects will fall into one of three broad categories - Health & Safety, Building Systems, and Utility Infrastructure.
- *Bell Museum* – This request is for funds to finalize design and construct a new Bell Museum of Natural History on the St. Paul campus. The museum functions as the State's official natural history center charged with surveying and maintaining specimens and research, and serves as a living research museum for University faculty. The museum attracts thousands of visitors to campus each year.

### 2010 State Capital Request

- *Higher Education Asset Preservation and Replacement (HEAPR): Traditional* – See description in the previous section.
- *Folwell Hall Programmatic Renovation* – This request is for funds to design and renovate the interior of the building to modernize the programmatic function for College of Liberal Arts programs. This project includes renovation to accommodate the new Writing Initiative. Exterior improvements required to stabilize the building shell are being completed as part of a separate project.
- *UMD American Indian Learning Center* – This project will construct a new learning center to support American Indian students on the UMD campus, advancing recruitment, retention, and education goals as well as outreach to the Native American community.
- *UMM Briggs Library/Learning Commons Renovation* – This request is for funds to renovate Briggs Library, converting it from a traditional library to a contemporary digital information center and learning commons. Renewal of building systems (mechanical, electrical, building envelope) and correction of code deficiencies will be part of the renovation.
- *Classroom Renewal* – The University believes it is important to continue to innovate in the area of classrooms and learning spaces. This request would be for system-wide funds used on all campuses, not only to finish remaining work on technology upgrades, but also to allow campuses to begin developing more innovative learning spaces required by changing pedagogy.
- *Laboratory Renewal* – The University believes it is important to continue to innovate in the area of laboratories and research spaces. This request would be for a system-wide funds used on all campuses to make targeted, strategic investments in research laboratory space to improve the University's national competitiveness and enhance faculty recruitment and retention.
- *Science and Technology building* – This request is for funds to design and construct a multipurpose science and technology building on the Twin Cities East bank Campus. The building is envisioned to accommodate the expansion of nanotechnology, physics, and interdisciplinary research and the new Institute on Science and Technology as developed through strategic positioning. It will also facilitate the future renovation of the Tate Laboratory of Physics.

- *Itasca Facility Replacement* – This project will create a new sustainable, energy efficient and flex-use Administrative Center and new Student Center/Library. In addition it includes two laboratory/classroom buildings, remodeling/replacement of faculty and student cabins, and improvement of the roadway network.

### 2012 State Capital Request

- *Higher Education Asset Preservation and Replacement (HEAPR)* – See description in the previous section.
- *UMM Blakely Hall Renovation* – This project will convert Blakely Hall, currently a residence hall located on UMM's Historical Mall, into an academic center with innovative learning spaces for students.
- *Classroom Renewal* – See description in previous section.
- *Cooke Hall Renovation* – This request is for funds to renovate Cooke Hall. Required building code standards will be addressed and large areas of wasted or antiquated space will be converted into classrooms, offices, and activity venues that will be safer and multi-functional. This upgrade will allow both the School of Kinesiology and the Department of Recreational Sports to significantly improve their programs, activities, and operations.
- *Energy and the Environment* – This project would provide facilities for a number of important types of research in the areas of biofuels, bioenergy, sustainable energy products, and environmental interfaces. It would also serve as the permanent home for the Institute on the Environment as conceptualized in the strategic positioning plan.
- *Laboratory Renewal* – See description in previous section.
- *UMD Montague Renovation* – This project will include HVAC upgrades, building code upgrades, fire and life safety improvements, accessibility upgrades and office/classroom updates.
- *UMC Project* – This request will be for facility improvements to support the strategic academic and/or student life priorities for the UMC Campus. Specific projects are still being evaluated.
- *Pillsbury Renovation* – This project will renovate historic Pillsbury Hall for use by English, moving them into the humanities and writing district on the north end of the Twin Cities Campus.
- *Tate Laboratory of Physics Renovation* – This project will renovate the existing Tate Laboratory of Physics building after the new Science & Technology building is completed.
- *Renovation of the current Bell Museum for the College of Design* – This project will help complete a strategic positioning project by bringing the new College of Design into a shared sector of the Minneapolis campus. The move of the department of Design, Housing, and Apparel to space near other departments in this new college will allow for the academic synergies and administrative efficiencies promised by the strategic plan.

### Minnesota Biomedical Sciences Research Facilities Authority

This request is for funds to design and construct a series of new Medical Biosciences projects on the University's Minneapolis Campus. These facilities will include research laboratories, lab support facilities, faculty offices, and program/administrative support services. Two buildings, the *Center for Magnetic Resonance Research* and the *Cancer Biomedical Research Building* are in the FY2009 annual capital budget. Two remaining buildings in the six-year capital plan are:

- *Lillehei Biomedical Research Building* – Design and construction of 120,000 GSF of new biomedical research space, including flexible wet lab research space, for cardiovascular research.
- *Infectious Disease and Neuroscience Biomedical Research Building* – Design and construction of 90,000 GSF of biomedical research space including flexible wet lab research space focusing on emerging infections, stroke and Alzheimer's disease

### Non-State Funded Projects

- *Weisman Art Museum Addition* - This project will construct additional gallery space to the existing Weisman Art Museum.
- *UMM New Residence Hall* – This project will replace obsolete student residential units with a new residence hall that will provide more contemporary living arrangements. It will replace the last residential building in the University system that is not sprinkled for fire protection.
- *Data Center* – This project will renovate current warehouse space on Como Ave. to house consolidated, secure computer servers which would serve units throughout the system.
- *Northrop Renovation* – This project will renovate and reconfigure the interior of this historic signature building to increase its daily programmatic use and revitalize the public venue.
- *Parking Structure, East Gateway District* – This structure would serve the entire east gateway district and the building planned for this new area of campus.
- *UMTC Residence Hall Improvements* – These projects will replace and upgrade obsolete utility systems within residence halls on the Twin Cities campus. Projects include bathroom/plumbing replacements, waterproofing upgrades, HVAC and ADA upgrades, electrical upgrades, water and sewer upgrades.
- *Recreation Center Expansion* – Building upon recent studies showing a shortage of recreational space for students on the Twin Cities campus, this project would add and expand exercise rooms and equipment to the Recreation Center on the Twin Cities campus. This project may also include a wellness facility.
- *UMD Stadium Residence Halls* – This project will either upgrade the existing Stadium Residence Halls or replace them with a new facilities.
- *Recreation Fields* – This project will create new recreational sports fields, possibly in the area between Mariucci Arena and the existing Bierman Fields



- *West Bank Recreation Sports Satellite* – Development of a recreation sports facility serving West Bank students, faculty and staff. Could be jointly developed with other local institutions.
- *Intermodal Transit Center* – This project will construct a facility to accommodate multiple transportation modes –LRT, buses, and parking – at the Stadium Village LRT station in the East Gateway District. In addition to the interface of transportation modes, the facility is envisioned to include University retail and service functions at the street level to create a lively urban environment.
- *St. Paul Student Center* – This project will renovate the existing St. Paul Student Center to address expanded program needs and create a more vital community center of the St. Paul campus.

#### Projects in Planning and Development

- *UMR New campus building* – Student demand will ultimately dictate the schedule for construction of the University’s first permanent facility in Rochester. The facility will be informed by the University’s Rochester master plan currently under development.
- *Turkey Research Facility Replacement (UMore to Willmar)* – This project would relocate and construct a new turkey research facility in Willmar.
- *Utility Master Plan (Steam, electrical, water)* – Implementation of the Utility Master Plan including upgrades to the steam, electrical and water systems serving the Twin Cities campus.

**Recommended 2009 Six-Year Capital Plan**

**Jun-08**

All \$ in thousands (\$1 = \$1,000)

**FY 2010**

**2009 State Capital Request**

Location	Project	Total	State Responsibility	U of M Responsibility
Systemwide	HEAPR	25,000	25,000	0
Twin Cities	Bell Museum Of Natural History	36,000	18,000	18,000
		<b>61,000</b>	<b>43,000</b>	<b>18,000</b>

**FY 2010 Minnesota Biomedical Sciences Research Facilities Program**

Location	Project	Total	State Responsibility	U of M Responsibility
Twin Cities	Project #3: Lilliehei Biomedical Research Building and Infrastructure (Cardiology)	86,100	64,575	21,525
<b>Total</b>		<b>86,100</b>	<b>64,575</b>	<b>21,525</b>

**FY 2010 University Funded Projects**

Location	Project	Total	State Responsibility	U of M Responsibility
Twin Cities	Weisman Addition	13,500		13,500
Morris	New Residence Hall	8,000		8,000
Twin Cities	Data Center - Como site	12,500		12,500
Twin Cities	Northrop Renovation	70,000		70,000
Twin Cities	Parking Structure - East Gateway	20,000		20,000
Systemwide	Repair and Replacement	13,000		13,000
Twin Cities	Centennial bath/showers (50%)	2,200		2,200
Twin Cities	Middlebrook bathrooms/plumbing (50%)	3,000		3,000
<b>Total</b>		<b>142,200</b>	<b>0</b>	<b>142,200</b>

**FY 2011**

**2010 State Capital Request: Unprioritized**

Location	Project	Total	State Responsibility	U of M Responsibility
Systemwide	HEAPR	100,000	100,000	0
Duluth	American Indian Learning Center	7,000	4,667	2,333
Morris	Briggs Library/Learning Commons Renovation	20,000	13,333	6,667
Systemwide	Classroom Renewal	3,000	2,000	1,000
Twin Cities	Folwell Hall Renovation	39,000	26,000	13,000
Systemwide	General Laboratory Renovation	5,000	3,333	1,667
Twin Cities	New Science & Technology (Physics and Nano)	80,000	53,333	26,667
ROC & FS	Itasca Facility Replacement - Phase 1	13,000	8,667	4,333
Contingency		15,000	10,000	5,000
<b>Total</b>		<b>282,000</b>	<b>221,333</b>	<b>60,667</b>

**FY 2011 Minnesota Biomedical Sciences Research Facilities Program**

Location	Project	Total	State Responsibility	U of M Responsibility
Twin Cities	Project #4: Infectious Disease and Neuroscience Biomedical Research Building and Infrastructure	67,700	50,775	16,925
<b>Total</b>		<b>67,700</b>	<b>50,775</b>	<b>16,925</b>

**FY 2011 University Funded Projects**

Location	Project	Total	State Responsibility	U of M Responsibility
Systemwide	Repair and Replacement	13,000		13,000
Twin Cities	Recreation Center Expansion	56,000		56,000
Duluth	Stadium Residence Halls - Replace or Renovate	11,000		11,000
Twin Cities	Commonwealth housing waterproofing & upgrade	2,700		2,700
Twin Cities	Centennial heating/cooling/ADA	6,370		6,370
<b>Total</b>		<b>89,070</b>	<b>0</b>	<b>89,070</b>

**FY 2012**

**FY 2012 University Funded Projects**

Location	Project	Total	State Responsibility	U of M Responsibility
Systemwide	Repair and Replacement	13,000		13,000
Twin Cities	Recreation Fields	3,600		3,600
Twin Cities	West Bank Rec Sports Satellite	8,300		8,300
Twin Cities	Sanford bathrooms/drainage/ADA	3,600		3,600
Twin Cities	Comstock electrical	1,900		1,900
Twin Cities	Commonwealth housing waterproofing & upgrade	2,700		2,700
<b>Total</b>		<b>33,100</b>	<b>0</b>	<b>33,100</b>

68 **FY 2013**

69

70 **2012 State Capital Request: Unprioritized**

71 Location	71 Project	Total	State Responsibility	U of M Responsibility
72 Systemwide	HEAPR	100,000	100,000	0
73 Morris	Blakely Renovation	7,000	4,667	2,333
74 Systemwide	Classroom Renewal	3,000	2,000	1,000
75 Twin Cities	Cooke Hall Renovation	12,000	8,000	4,000
76 Twin Cities	Energy and the Environment	40,000	26,667	13,333
77 Twin Cities	Existing Bell Museum Renovation - College of Design	14,000	9,333	4,667
78 Systemwide	General Laboratory Renovation	5,000	3,333	1,667
79 Duluth	Montague Renovation	9,000	6,000	3,000
80 Crookston	Next priority project	8,000	5,333	2,667
81 Twin Cities	Pillsbury Renovation	24,000	16,000	8,000
82 Twin Cities	Tate Lab Renovation	70,000	46,667	23,333
83				
84		<b>Total</b>	<b>292,000</b>	<b>228,000</b>
85				<b>64,000</b>

86 **FY 2013 University Funded Projects**

87 Location	87 Project	Total	State Responsibility	U of M Responsibility
88 Systemwide	Repair and Replacement	13,000		13,000
89 Twin Cities	Bailey fan coil replacement	3,200		3,200
90 Twin Cities	Middlebrook electrical	2,520		2,520
91 Twin Cities	Commonwealth housing waterproofing & upgrade	2,700		2,700
92		<b>Total</b>	<b>21,420</b>	<b>0</b>
93				<b>21,420</b>

94 **FY 2014**

95 **FY 2014 University Funded Projects**

97 Location	97 Project	Total	State Responsibility	U of M Responsibility
98 Twin Cities	Inter-modal Transit Center	36,000		36,000
99 Systemwide	Repair and Replacement	13,000		13,000
100 Twin Cities	St. Paul Student Center	38,000		38,000
101 Twin Cities	Bailey renovate servery	2,000		2,000
102 Twin Cities	Pioneer and Territorial water and sewer	2,600		2,600
103 Twin Cities	Commonwealth housing waterproofing & upgrade	2,700		2,700
104		<b>Total</b>	<b>94,300</b>	<b>0</b>
105				<b>94,300</b>

107 **In Planning and Development**

110 Location	110 Project	Total	State Responsibility	U of M Responsibility
111 Rochester	Rochester Campus Building*			
112 ROC	Turkey Research Facility Replacement (Umore to Willmar)			
113 Twin Cities	Utility Master Plan (steam, electrical, water)			

114 \* Assumes \$7.5 million available from Rochester local option sales tax to offset U of M contribution

115 **SUMMARY**

117 State Capital Request Summary	Total	State Responsibility	U of M Responsibility
118 2009 State Capital Request	61,000	43,000	18,000
119 2010 State Capital Request	282,000	221,333	60,667
120 2012 State Capital Request	292,000	228,000	64,000
121 <b>Total</b>	<b>635,000</b>	<b>492,333</b>	<b>142,667</b>

124 Minnesota Biomedical Sciences Research Facilities Program	Total	State Responsibility	U of M Responsibility
125 FY 2010	86,100	64,575	21,525
126 FY 2011	67,700	50,775	16,925
127 <b>Total</b>	<b>153,800</b>	<b>115,350</b>	<b>38,450</b>

130 University-Funded Projects	Total	State Responsibility	U of M Responsibility
131 FY 2010	142,200	0	142,200
132 FY 2011	89,070	0	89,070
133 FY 2012	33,100	0	33,100
134 FY 2013	21,420	0	21,420
135 FY 2014	94,300	0	94,300
136 <b>Total</b>	<b>380,090</b>	<b>0</b>	<b>380,090</b>

137 <b>Grand Total</b>	<b>1,168,890</b>	<b>607,683</b>	<b>561,207</b>
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**REGENTS OF THE UNIVERSITY OF MINNESOTA**

**RESOLUTION RELATED TO**

**THE UNIVERSITY'S SIX-YEAR CAPITAL IMPROVEMENT PLAN**

**WHEREAS**, preserving the University campuses through stewardship of public investments that have been made over 150 years is a commitment the Board has made to the State; and

**WHEREAS**, advancing key academic priorities is critical for the University to achieve and maintain excellence; and

**WHEREAS**, continuing investment in research infrastructure is essential for the future competitiveness of the University and the State of Minnesota; and

**WHEREAS**, enhancing the student experience for both undergraduate education and graduate and professional education is required as the core of its mission in order to generate and disseminate knowledge; and

**WHEREAS**, improving outreach and engagement is necessary in order to transform State communities, fuel the State economy, address State social issues, and improve the State's health; and

**WHEREAS**, the administration has developed a capital-planning framework designed to focus its capital planning efforts toward projects that support the University's institutional priorities within a financial strategy that is responsible;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Regents approves the University's Six-Year Capital Improvement Plan in order to create and maintain facilities that serve as tools in accomplishing the University's education, research and outreach objectives.



**UNIVERSITY OF MINNESOTA  
BOARD OF REGENTS**

**Board of Regents**

**June 13, 2008**

**Agenda Item:** President's Recommended Annual Operating Budget FY2009

review       review/action       action       discussion

**Presenters:** President Robert H. Bruininks

**Purpose:**

policy       background/context       oversight       strategic positioning

This item presents the President's Recommended Operating Budget Plan to the Board of Regents for approval for Fiscal Year 2008-09.

As Minnesota's only public research and land-grant university, the University of Minnesota plays a critical role in developing human capital, creating new knowledge, and collaborating to solve problems, grow the economy, and enhance the quality of life for the state and its citizens. In July 2004, the Board of Regents set the goal of raising the University's profile as a world-class research and land-grant university system. As a result, the University launched Transforming the U, a system-wide strategic positioning initiative that has provided a comprehensive plan for the future, including key investment in the University's historic strengths and emerging opportunities, as well as a renewed commitment to controlling costs while improving productivity and service.

The progress to date has been substantial, thanks in part to the state's strong historic investment. Maintaining this momentum while ensuring affordable access to students requires sustained and predictable state support. Absent this critical state role, the University's programs will decline in quality, and the benefits and advantages it provides the state will drastically diminish, leaving Minnesota without the educated population and knowledge base required to compete in the global economy.

**Outline of Key Points/Policy Issues:**

The overall framework of the budget is aligned with the goals of the University's strategic positioning priorities. This recommended budget continues to emphasize the University's primary goal of becoming one of the top three public research universities in the world as its core focus, with an equivalent standard of excellence for its coordinate campuses and other statewide resources.

The state's recent actions reduced the University's appropriations \$6,150,000 in each year of the biennium. For FY08, the appropriation reduction is nonrecurring in that it does not carry forward and reduce the FY09 starting base. The combined impact of the legislative changes is a loss of \$12,300,000 in the current biennium and an additional loss of \$5,100,000 in the next biennium, for a grand total impact of \$17,400,000 compared to our original base. The one-time

reduction in the FY08 O&M appropriation of \$3,150,000 will be addressed through the use of central reserves. The one-time \$3,000,000 reduction in the FY08 state special appropriation is a reduction in the original one-time \$25,000,000 appropriation for the Mayo/University partnership.

**In the second year of the biennium, the final state appropriation increases \$10,490,000, which is \$6,150,000 less than was originally appropriated during the 2007 legislative session, and approximately \$54 million less than requested for the year.** While state appropriations for the first year of the biennium were robust and supported needed new investments, allowing the University to hold tuition revenue growth to 4.5% or less, the second year of the biennium fails to provide sufficient resources to meet core costs and to continue essential new financial investments. The revised operating budget plan for fiscal year 2008-09, includes an increase in tuition of 7.25% for undergraduate students and 7.5% for graduate students and many professional programs (some professional program tuition increases vary depending on their respective markets). The plan for a second year tuition increase greater than the first year increase was outlined to the Board last year and was a direct consequence of a significantly reduced level of state support for the University's biennial request. The revised budget relies on tuition income, increased reallocations of existing resources and other institutional resources to maintain and improve the University's quality, productivity and impact.

The President's Recommended Operating Budget for fiscal year 2008-09 contemplates total resources of \$77,900,000 compared to \$112,434,780 in fiscal year 2007-08. As stated above, the drop in total resources compared to fiscal year 2007-08 is directly related to a significantly reduced level of growth in recurring state appropriations compared to the amount originally contemplated in biennial budget investment plan. The \$77,900,000 is \$1.1 million more than proposed in the May submittal of the budget, as the decrease in state appropriations and tuition was more than made up by increased internal reallocations. The fiscal year 2008-2009 revised budget solution framework includes:

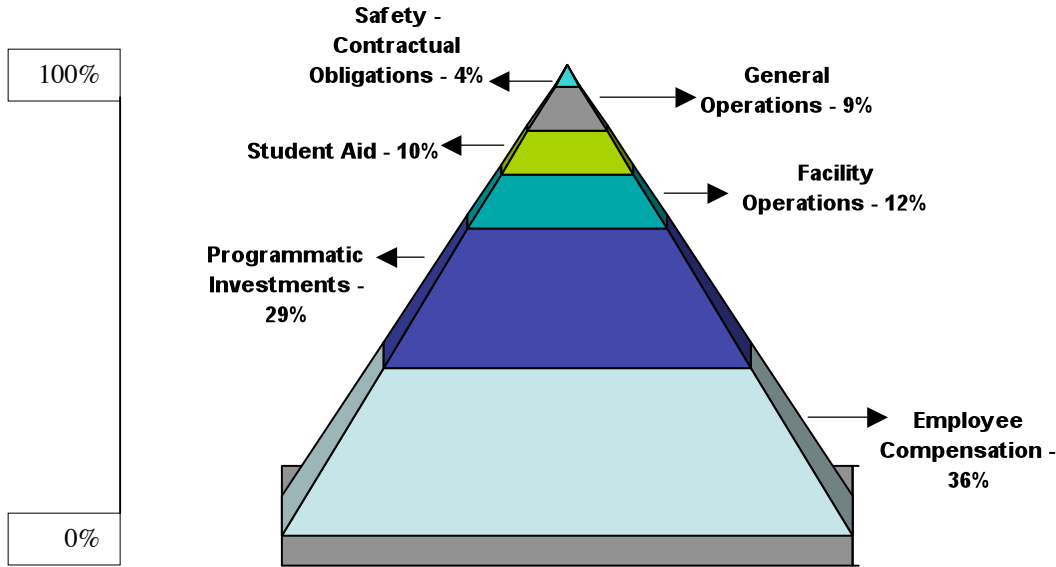
<u>Resources</u>	
• New State Appropriations	\$10,500,000
• Retained Committed FY08 Appropriations	\$4,800,000
• University Internal Reallocations	\$13,300,000
• Other Institutional Revenues	\$5,900,000
• Carryforward into FY09	\$7,100,000
• Student Tuition and University Fee	<u>\$36,300,000</u>
 Total – Proposed New Resources	 \$77,900,000

Resources contemplated in the President's Recommended Operating Budget Plan for fiscal year 2008-09 will provide funds for items that are considered essential or required (e.g., 3.25% general compensation increase, the Founders Free Tuition Program, year 2 of the middle income scholarship program for resident undergraduate students, and projected facilities costs) as well as investments to advance the University in its strategic positioning goals.

The proposed investment plan for fiscal year 2008-09 included in this budget proposal can be summarized as follows:

Investments

Employee Compensation	\$27,800,000	36%
Program and Student Investments	22,900,000	29%
Facility Operations	9,000,000	12%
Student Aid	7,400,000	10%
General Operations	7,300,000	9%
Safety/Contractual Obligations	<u>3,400,000</u>	<u>4%</u>
 Total Proposed New Investments	 \$77,800,000	 100%



The single largest investment in the framework is the commitment to employee compensation increases at \$27.8 million, or over one third of the total. The employee compensation costs, combined with the required investments in facility operations, total roughly half of all the new investments for FY09.

The table below highlights investments associated with the \$22,900,000 of programmatic investments:

Recruitment/Setups/Chairs	\$ 5,691,375
Educational Investments	\$ 4,174,985
Core Academic Support	\$ 8,119,757
Interdisciplinary Investments	\$ 4,949,100

These investment plans and corresponding identified resources are included in the all-funds budget for fiscal year 2008-2009 presented for Board of Regents approval. The all current funds non-sponsored budget plan for fiscal year 2008-2009 proposes total net resources of \$3,062,866,367 and expenditures of \$2,493,807,916. The sponsored funds budget plan for fiscal year 2008-09 (for externally funded research grants and contracts) is an additional \$470,000,000.

**Background Information:**

The principles and strategies for the budget were first brought to the Board as part of the biennial budget request to the State of Minnesota in October and November of 2006. The presentation of the fiscal year 2007-08 Operating Budget plan, approved by the Board in June of 2007 also included a preliminary financial plan for fiscal year 2008-09. Additionally, the

goals and priorities embedded in the investment plans outlined in the proposed budget were discussed with the Board through the presentations on Strategic Positioning.

**President's Recommendation for Action:**

The President recommends that the Board approve the Operating Budget Plan for Fiscal Year 2008-09.



# University of Minnesota

President's Recommended  
Operating Budget Supplement - 2008-09

Submitted for Approval to the Board of Regents  
June 13, 2008

President's Operating Budget Plan - Supplement - 2008-09

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**Attachments:**

1. Revised - Resource and Expenditure Budget Plan – University Fiscal Page
2. Revised - University of Minnesota 2008-09 Tuition Plan: Tuition Rates
6. Revised - University of Minnesota 2008-09 Tuition Plan: Course Fees
7. Revised - University of Minnesota 2008-09 Tuition Plan: Term Fees
8. Revised - University of Minnesota 2008-09 Tuition Plan: Course Fees in Lieu of Tuition
10. Revised - Fund Forecast – Centrally Distributed and Attributed Funds
11. Revised - Resolution Related to the Fiscal Year 2008-09 Operating Budget

## I. Final Appropriation

### Results of 2008 Legislative Session

The University's state appropriations for FY08 and FY09 have been reduced by recent actions to balance the state budget by state political leaders from the levels reported in the submittal of the President's Operating Budget Plan in May. The changes and final appropriations are as follows:

	FY08			FY09		
	FY08 O&M	FY08 St. Specials	Total FY08	FY09 O&M	FY09 St. Specials	Total FY09
Original Appropriation	\$621,184,000	\$113,295,000	\$734,479,000	\$637,824,000	\$89,795,000	\$727,619,000
Changes	<u>(\$3,150,000)</u>	<u>(\$3,000,000)</u>	<u>(\$6,150,000)</u>	<u>(\$5,753,700)</u>	<u>(\$396,300)</u>	<u>(\$6,150,000)</u>
Revised Appropriation	\$618,034,000	\$110,295,000	\$728,329,000	\$632,070,300	\$89,398,700	\$721,469,000

For FY08, the appropriation reduction is nonrecurring in that it does not carry forward and reduce our FY09 starting base. The one-time reduction in the FY08 O&M appropriation of \$3,150,000 will be addressed through the use of central reserves. The one-time \$3,000,000 reduction in the FY08 state special appropriation is a reduction in the original one-time \$25,000,000 appropriation for the Mayo/University partnership.

Two additions were made to the University's FY08 state special appropriation as a result of a statewide budget agreement among political leaders, but they are targeted and restricted to particular purposes (and therefore not reflected above): \$300,000 was appropriated to the Center for Transportation Studies for a study to assess the public policy implications of financing new and improved transportation infrastructure in Minnesota; and \$4,900,000 was appropriated to the University for a comprehensive science and evidence-based study led by the School of Public Health on workers' lung health.

For FY09, the \$6,150,000 reduction in the appropriation is recurring and does impact our starting base for FY10. Details on how the University will address this reduction are outlined in Section II of this document.

In addition to the decreases in the current biennium, the state further reduced our starting base for FY10 by an additional \$2,550,000. As we leave FY09 with a revised appropriation of \$721,469,000 (above), we begin FY10 and FY11 with an annual base appropriation of \$718,919,000: \$2,550,000 less than the revised FY09 base.

The combined impact of the legislative changes is a loss of \$12,300,000 in the current biennium and an additional loss of \$5,100,000 in the next biennium, compared to our original base. The combined budget adjustments total \$17,400,000 compared to our original current law appropriations authorized by the 2007 legislature.

## II. Revised Budget Framework 2008-09

### A. Summary – Revised Revenue Framework

Within the total FY09 Operating Budget Plan, the primary funds supporting teaching, research and outreach are Operations and Maintenance, (O&M), University Fee, Tuition, State Specials, Indirect Cost Recovery (ICR) and Central Reserves – those identified as centrally distributed and attributed operating funds. These six funds total approximately 49% of externally generated revenues of the University and represent the major focus of budget development and planning. The revised FY09 plan for this group of funds includes total incremental resources of \$77,900,000, compared to \$76,800,000 in the previous submittal in May. The table of line item changes below is followed by a brief narrative description by revenue source.

	FY09 Initial Appropriation (over FY08)	FY09 Final Appropriation (over FY08)	Change
<b>Identified Resources</b>			
New State Appropriation-O&M	\$16,600,000	\$10,900,000	(\$5,700,000)
Change in State Specials	<u>0</u>	<u>(400,000)</u>	<u>(400,000)</u>
Subtotal State Appropriations	\$16,600,000	\$10,500,000	(\$6,100,000)
Tuition & UFee	37,300,000	36,300,000	(1,000,000)
Uncommitted FY08 Appropriation	4,800,000	4,800,000	0
University Reallocations	5,300,000	13,300,000	8,000,000
Other Institutional Revenues	5,700,000	5,900,000	200,000
Carryforward into FY09	7,100,000	7,100,000	0
<b>Total Identified Resources</b>	<b>\$76,800,000</b>	<b>\$77,900,000</b>	<b>\$1,100,000</b>

### B. Revenue Changes

#### 1. Appropriation

As stated above, the FY09 state appropriation changed by (\$6,150,000). The state gave the University the option of taking the full reduction in O&M or applying a portion of the reduction to the state specials. For FY09, the only change recommended for the state specials is to eliminate the funding on the Twin Cities and Duluth campuses for the student loan matching program - \$396,300. The program was originally designed to provide resources as the required institutional match on federally funded student loan programs (e.g., Perkins Loans). In recent years, the federal government has not provided increases in these loan programs, so the need for an institutional match has been eliminated. The remainder of the appropriation reduction, \$5,753,700, will be applied to the O&M fund.

#### 2. Tuition and University Fee

Revenue available from tuition and the University Fee has decreased by \$1,000,000 due to one revision in the recommended tuition rates. The original budget submittal incorporated a tuition and U Fee rate increase of 7.5% for the undergraduate and graduate rates on all campuses. The budget has now been revised to incorporate a rate change of 7.25% for the undergraduate rates on all campuses. The graduate rate increase remains at 7.5% as originally proposed, and the tuition rates recommended for the professional schools have not changed – they vary according to their respective markets as originally proposed.

### 3. University Reallocations

Included within this revised budget recommendation is a planned reallocation of \$13.3 million, which is \$8 million more than previously recommended. The additional \$8 million represents a combination of reductions in the O&M base allocations provided to units and some internal budget adjustments or realignments to cover known operating cost increases within current allocations. Units have been directed to focus budget realignment and reduction decisions on lower priority programs and activities and to preserve programs critical to ensuring continued momentum in support of strategic positioning priorities.

### 4. Other Institutional Revenues

The additional \$200,000 of other institutional revenues represents an increase in the amount of recurring funds that were originally held in central administration for nonrecurring items that are now available for allocation on a recurring basis. This is essentially a correction to the earlier May submittal.

## C. Other Revenue Adjustments/Corrections

### ICR

One correction has been made in the estimated indirect cost recovery funds for the Medical School, increasing the estimate by \$312,543. No other changes were made to this fund.

### Central Reserves

Due to the use of Central Reserves funds in addressing the FY08 appropriation reduction, the estimated carry-forward in this fund into FY09 has been reduced by \$3,150,000. The annual revenues and allocations in this fund have not changed, but the reduction in the carry-forward results in a corresponding reduction in the projected ending balance for the fund. For FY09, that balance will be below the threshold of 4% of the state appropriation called for in Board policy. The balance will be at 3.6% of the state appropriation, and will be restored to 4% in FY10.

## D. Revised Current Fund Revenue Summary

The revised table below outlines the major funding sources supporting fiscal year 2006-07 expenditures, the budget for these sources for fiscal year 2007-08, and the proposed budget for 2008-09, incorporating the revenue adjustments described in the previous sections.

### Current Fund Revenues Sponsored and Nonsponsored

<u>Funding Source</u>	<u>FY2006-07 Actual Revenues</u>	<u>FY2007-08 Budget Plan</u>	<u>FY2008-09 Proposed Budget</u>	<u>FY09% of Total</u>
Operations & Maintenance	\$566,440,734	\$636,043,774	\$647,144,883	21%
Tuition & University Fee	525,772,851	585,187,200	622,833,940	21%
State Specials	87,774,000	115,795,000	89,398,700	3%
Indirect Cost Recovery	100,153,315	106,527,124	109,538,697	4%
Central Reserves	26,250,000	24,500,000	21,225,000	1%
Auxiliary Enterprises	258,554,218	273,762,070	284,712,553	9%
Internal Service Orgs.	222,536,154	214,148,322	222,714,255	7%

Other Unrestricted Accounts	221,357,370	198,287,653	206,219,159	7%
Other Restricted Accounts	<u>377,829,179</u>	<u>334,922,364</u>	<u>348,319,258</u>	<u>11%</u>
Subtotal Current Nonsponsored	\$2,386,667,821	\$2,489,173,507	\$2,552,106,445	84%
Sponsored Research	<u>\$447,812,799</u>	<u>\$459,000,000</u>	<u>\$470,000,000</u>	<u>16%</u>
Total Revenue	\$2,834,480,620	\$2,948,173,507	\$3,022,106,445	100.0%

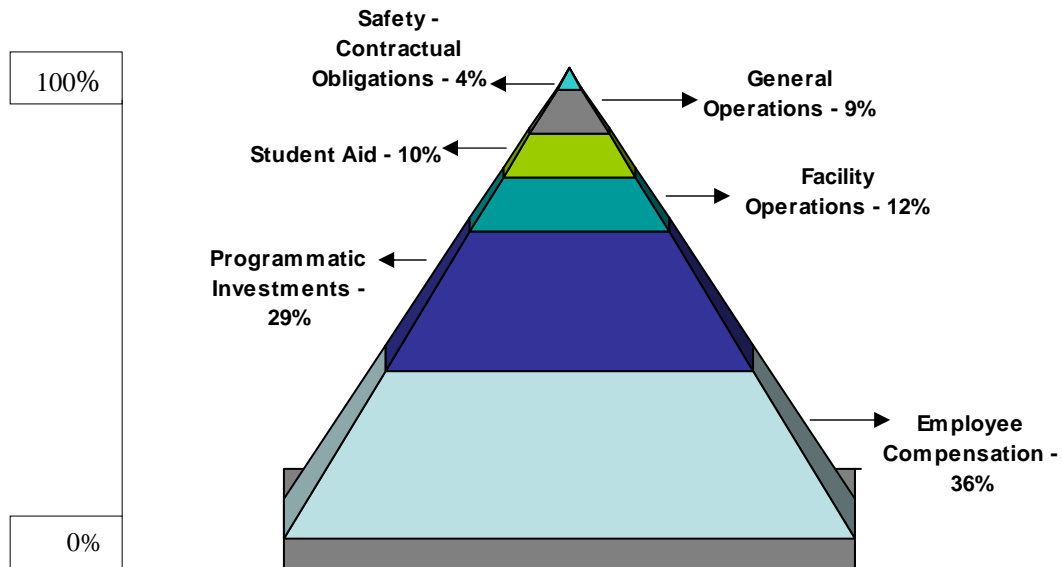
## E. Summary - Revised Investment Framework

The incremental investment plan for FY09 has increased from that previously submitted by \$1 million, corresponding to the \$1.1 million increase in the incremental resources available. Within that \$1 million increase, however, are several shifts that should be noted:

- The cost of the Founders Free Tuition Program decreased by \$900,000 from the previous submittal due to the recommended undergraduate tuition rate increase of 7.25% rather than 7.5%, and a change in the Living and Miscellaneous Expense Allowance used in the state grant program calculations.
- Decisions were made to delay approximately \$4 million of previously recommended investments in areas of less critical need.
- The President has decided to address an additional scheduled reduction in the state appropriation for FY10 of \$2,550,000 by implementing budget adjustments in the FY09 budget now. The additional \$2,550,000 scheduled reduction for FY10 is the result of the recent state budget agreement. This means that as we enter the next biennium, the University will not be in a position of needing to implement additional budget cuts to stay within our base appropriation. Those funds are being used for nonrecurring allocations in the investment plan for FY09.
- Finally, additional expense obligations have been incorporated into the budget for external leases and the 21<sup>st</sup> Century Scholarship matching program.

The majority of the previously submitted investment plan remains unchanged. The total investment framework, including the changes described above and in order of magnitude, is as follows:

Employee Compensation	\$27,800,000	36%
Program and Student Investments	22,900,000	29%
Facility Operations	9,000,000	12%
Student Aid	7,400,000	10%
General Operations	7,300,000	9%
Safety/Contractual Obligations	<u>3,400,000</u>	<u>4%</u>
Total Investments/Challenge	\$77,800,000	100%



The single largest investment in the framework is the commitment to employee compensation increases at \$27.8 million, or over one third of the total. The employee compensation costs, combined with the required investments in facility operations, our core obligations, total roughly half of all the new investments for FY09.

The table below highlights investments associated with the \$22,900,000 of programmatic investments:

Recruitment/Setups/Chairs	\$ 5,691,375
Educational Investments	\$ 4,174,985
Core Academic Support	\$ 8,119,757
Interdisciplinary Investments	\$ 4,949,100

## F. Revised Centrally Distributed and Attributed Funds Budget Plan for FY09

Within the context of available resources, the proposed distributions and balances for the centrally distributed and attributed funds are as follows:

### Fiscal Year 2008-09 Proposed Distributions Centrally Distributed and Attributed Funds

	<u>O&amp;M</u>	<u>Tuition</u>	<u>State Specials</u>	<u>ICR</u>	<u>Central Reserves</u>	<u>University Fee</u>
Balance Forward	\$4,696,142	\$0	\$0	\$2,415,743	\$22,276,959	\$0
Annual Revenue/ Net Transfers	<u>662,221,986</u>	<u>563,044,244</u>	<u>89,398,700</u>	<u>107,159,697</u>	<u>8,526,897</u>	<u>59,789,696</u>
Total Net Resources	\$666,918,128	\$563,044,244	\$89,398,700	\$109,575,440	\$30,803,856	\$59,789,696
Planned Distributions	\$666,802,636	\$563,044,244	\$89,398,700	\$109,538,697	\$4,805,000	\$59,789,696
Ending Balance	\$115,492	\$0	\$0	\$36,743	\$25,998,856	\$0

Details on specific distributions by campus, college and support unit can be found on the Revised Attachment 10, Fund Forecast – Centrally Distributed and Attributed Funds.

### **III. Special Issues**

#### **A. Student Capital Enhancement Fee**

The President’s Revised Operating Budget for Fiscal Year 2008-09 continues to include the establishment of a new student capital enhancement fee for students on the twin cities campus. The purpose of the fee, however, has been narrowed to ensure a reliable revenue stream to support long-term capital financing for recreational sports facilities only.

In addition, the phase in of the fee over a period of five years has been changed, so that the maximum fee per semester will be \$75, rather than \$100 as previously submitted. The revised implementation schedule is as follows:

<u>Academic Year</u>	<u>Per Semester Fee</u>	<u>Paid By</u>
2008-2009	\$ 12.50	Freshmen
2009-2010	\$ 25.00	Freshmen & Sophomores
2010-2011	\$ 40.00	Freshmen, Sophomores, Juniors
2011-2012	\$ 60.00	All Students
2012-2013	\$ 75.00	All Students

By the 2012-2013 academic year the \$75 per semester fee will yield approximately \$5.3 million annually to capitalize long term capital needs totaling \$80,000,000 and also enable the University to leverage increased private support for these important student life projects.

#### **B. Attachments and Original Budget Document**

This supplemental budget document for FY09 describes the significant changes made to the President’s recommended Operating Budget for FY09. Any other changes to the budget document submitted in May are minimal and technical in nature.

The following Attachments have been revised to reflect the changes described in this document:

- Attachment 1 – Resource and Expenditure Budget Plan – University Fiscal Page
- Attachment 2 – University of Minnesota 2008-09 Tuition Plan: Tuition Rates
- Attachment 6 – University of Minnesota 2008-09 Tuition Plan: Course Fees
- Attachment 7 – University of Minnesota 2008-09 Tuition Plan: Term Fees
- Attachment 8 – University of Minnesota 2008-09 Tuition Plan: Fees in Lieu of Tuition
- Attachment 10 – Fund Forecast – Centrally Distributed and Attributed Funds
- Attachment 11 – Resolution Related to the Fiscal Year 2008-09 Operating Budget

Attachment 9 – Student Services Fees Summary – is also a part of the budget requiring approval, but remains unchanged from the May submittal and is, therefore, not included with these updated materials.



The original budget document and this supplement, upon approval, will be posted on the budget office web site at [www/budget.umn.edu](http://www/budget.umn.edu).

# Attachment 1 Revised

## Resource and Expenditure Budget Plan University Fiscal Page Current Non Sponsored Funds

Excluding Multi Year accounts	Actual 2004-05	Actual 2005-06	Actual 2006-07	Budgeted 2007-08	Budget Plan 2008-09
<b>RESOURCES</b>					
a <b>Carry Forward</b>	\$539,042,096	\$594,935,336	\$570,103,015	\$600,412,354	\$600,759,922
<b>Revenues by Revenue Class</b>					
O & M Appropriations	\$486,700,000	527,824,000	\$556,212,000	\$621,184,000	\$632,070,300
O & M Enterprise Assessment/Fees	9,393,385	10,073,059	10,228,734	14,859,774	15,074,583
State Specials	86,636,507	87,744,000	87,774,000	115,795,000	89,398,700
Tuition/University Fee	436,304,057	496,601,853	525,772,851	585,187,200	622,833,940
ICR	92,060,879	100,414,905	100,153,315	106,527,124	109,538,697
Central Reserves	2,408,178	18,255,314	26,250,000	24,500,000	21,225,000
Auxiliaries	225,942,306	239,667,972	258,554,218	273,762,070	284,712,553
ISO	196,821,981	210,616,809	222,536,154	214,148,322	222,714,255
Other Unrestricted	198,185,419	203,431,021	221,357,370	198,287,653	206,219,159
Restricted	312,845,307	318,349,390	377,829,179	334,922,364	348,319,258
b <b>Total Revenues</b>	\$2,047,298,020	\$2,212,978,324	\$2,386,667,821	\$2,489,173,507	\$2,552,106,445
c <b>Net Transfers</b>	(27,022,325)	(104,540,433)	(67,093,184)	(90,000,000)	(90,000,000)
d <b>TOTAL NET RESOURCES (a+b+c)</b>	\$2,559,317,791	\$2,703,373,227	\$2,889,677,652	\$2,999,585,861	\$3,062,866,367
<b>EXPENDITURES</b>					
<b>Expenditures by Function Type</b>					
Instruction	\$688,851,078	\$744,283,513	\$802,982,144	\$855,532,861	\$889,407,849
Research	45,261,847	46,305,387	48,130,409	42,472,739	44,154,455
Public Service	114,558,661	123,259,409	154,464,687	162,591,641	169,029,488
Academic Support	327,019,206	351,457,764	338,107,006	361,944,909	376,276,187
Student Services	77,006,354	82,988,147	90,465,139	92,814,179	96,489,174
Institutional Support	178,970,010	199,435,154	274,639,969	310,189,701	322,471,722
Operation & Maint. of Plant	237,653,779	272,844,813	229,738,070	247,995,255	257,814,675
Scholarships & Fellowships	115,306,907	116,980,846	133,061,421	102,619,158	106,682,383
Auxiliary Enterprises	179,754,613	195,715,181	217,676,453	222,665,498	231,481,981
<b>TOTAL EXPENDITURES</b>	\$1,964,382,456	\$2,133,270,213	\$2,289,265,298	\$2,398,825,939	\$2,493,807,916
<b>Expenditures by Object Class</b>					
Salaries	\$919,345,029	\$990,418,118	\$1,061,771,021	\$1,137,402,347	\$1,182,898,441
Fringe Benefits	\$275,042,510	\$309,097,832	\$326,482,947	\$362,485,105	\$380,609,360
Student Aid	\$120,721,205	\$123,442,412	\$141,257,550	\$109,836,817	\$117,525,394
Consultant/Purchased Person.	\$77,630,825	\$90,219,477	\$89,743,461	\$102,212,481	\$105,278,856
Communications	\$37,990,428	\$39,028,960	\$39,388,039	\$33,408,267	\$34,410,515
Supplies, Serv, & Misc. Exp.	\$219,980,764	\$245,842,019	\$268,218,515	\$283,532,851	\$292,038,837
Materials for Resale	\$57,676,501	\$60,284,345	66,016,980	\$67,258,316	\$69,276,065
Equipment & Other Capital Assets	\$45,620,692	\$49,457,118	\$46,840,010	\$49,382,629	\$50,864,108
Rents, & Leases	\$23,393,763	\$23,816,226	\$25,055,576	\$27,201,693	\$28,017,744
Repairs, Maintenance & Supplies	\$63,716,966	\$61,871,604	\$63,988,559	\$66,157,028	\$68,141,739
Utilities	\$113,144,788	\$128,751,631	148,580,362	\$146,933,250	\$151,341,247
Plant Activity			596,721	\$1,346,733	\$1,387,135
Loan Activity	(\$307,868)	(\$312,474)	(\$327,199)	\$64,000	\$65,920
ICR/Subcontracts/Participants	\$1,033,466	\$1,279,885	\$845,095	\$365,641	\$376,610
Enterprise Assessment	\$9,393,385	\$10,073,059	\$10,807,662	\$11,238,782	\$11,575,946
e <b>TOTAL EXPENDITURES</b>	\$1,964,382,455	\$2,133,270,212	\$2,289,265,298	\$2,398,825,939	\$2,493,807,916
<b>ENDING BALANCE (d-e)</b>	\$594,935,336	\$570,103,015	\$600,412,354	\$600,759,922	\$569,058,451

## Attachment 2 - Revised

### University of Minnesota 2008-09 Tuition Plan: Tuition Rates

#### 2008-09 Tuition Schedule: June Board Approval

	2007-08 Semester Rates		2008-09 Semester Rates		2007-08 U Fee	2008-09 U Fee	Tuition/U Fee Percentage Increase
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	
<b>Twin Cities</b>							
<b>Undergraduate</b>							
Per Credit	\$305.77	\$753.08	\$326.92	\$774.23	\$50.00	\$55.00	7.35%
13-Credit Band	\$3,975.00	\$9,790.00	\$4,250.00	\$10,065.00	\$500.00	\$550.00	7.26%
<b>Undergraduate Fall 2008 or Later</b>							
Per Credit				\$480.77		\$55.00	na
13-Credit Band				\$6,250.00		\$550.00	na
<b>Graduate School General Programs</b>							
<b>Part-time rates</b>							
per credit	\$811.67	\$1,403.17	\$870.50	\$1,462.00	\$50.00	\$55.00	7.4%
<b>Full-time rates</b>							
6-14 Credits	\$4,870.00	\$8,419.00	\$5,223.00	\$8,772.00	\$500.00	\$550.00	7.5%
Each Credit over 14	\$811.67	\$1,403.17	\$870.50	\$1,462.00	\$50.00	\$55.00	7.4%
<b>Architecture &amp; Landscape Arch</b>							
Per Credit	\$656.67	\$1,090.83	\$705.92	\$1,090.83	\$50.00	\$55.00	7.7%
12-17 Credits	\$7,880.00	\$13,090.00	\$8,471.00	\$13,090.00	\$500.00	\$550.00	7.6%
Each Credit over 17	\$656.67	\$1,090.83	\$705.92	\$1,090.83	\$50.00	\$55.00	7.7%
<b>CBS -- Professional Masters</b>							
Per Credit	\$1,223.00	\$1,223.00	\$1,314.00	\$1,314.00	\$50.00	\$55.00	7.5%
<b>CLA -- Master of Geographical Information System</b>							
<b>Part-time rates</b>							
Per credit	\$848.67	\$1,467.17	\$910.17	\$1,528.67	\$50.00	\$55.00	7.4%
<b>Full-time rates</b>							
6-14 Credits	\$5,092.00	\$8,803.00	\$5,461.00	\$9,172.00	\$500.00	\$550.00	7.5%
Each Credit over 14	\$848.67	\$1,467.17	\$910.17	\$1,528.67	\$50.00	\$55.00	7.4%
<b>Humphrey Institutes Masters</b>							
Per Credit	\$935.83	\$1,526.00	\$1,004.00	\$1,594.17	\$50.00	\$55.00	7.4%
6-15 Credits	\$5,615.00	\$9,156.00	\$6,024.00	\$9,565.00	\$500.00	\$550.00	7.5%
Each Credit over 15	\$935.83	\$1,526.00	\$1,004.00	\$1,594.17	\$50.00	\$55.00	7.4%
MPA Per Credit	\$813.00	\$1,404.00	\$873.00	\$1,464.00	\$50.00	\$55.00	7.5%
Housing Studies Certificate	\$545.00		\$585.00	\$585.00	\$50.00	\$55.00	7.6%
<b>Management of Technology Masters</b>							
First Year	\$14,000.00	\$14,000.00	\$15,030.00	\$15,030.00	\$500.00	\$550.00	7.4%
Second Year	\$13,400.00	\$13,400.00	\$14,150.00	\$14,150.00	\$500.00	\$550.00	5.8%
Per Credit (special circumstances)	\$1,513.00	\$1,513.00	\$1,625.00	\$1,625.00	\$50.00	\$55.00	7.5%
<b>Software Engineering Masters</b>							
First Year	\$6,510.00	\$6,510.00	\$6,760.00	\$6,760.00	\$500.00	\$550.00	4.3%
Second Year (continuing)	\$6,160.00	\$6,160.00	\$6,510.00	\$6,510.00	\$500.00	\$550.00	6.0%
<b>Infrastructure Systems Eng Masters</b>							
First Year	\$6,850.00	\$6,850.00	\$6,225.00	\$6,225.00	\$500.00	\$550.00	-7.8%
Second Year	\$5,700.00	\$5,700.00	\$6,000.00	\$6,000.00	\$500.00	\$550.00	5.6%
Third Year	\$5,550.00	\$5,550.00	\$5,700.00	\$5,700.00	\$500.00	\$550.00	3.3%
Per Credit (special circumstances)	\$795.00	\$795.00	\$830.00	\$830.00	\$50.00	\$55.00	4.7%
Master of Financial Mathematics	\$500.00	\$500.00	\$600.00	\$600.00	\$50.00	\$55.00	19.1%
<b>Professional Schools</b>							
<b>Carlson School of Management</b>							
<b>Industrial Relations Masters Day Program</b>							
Per Credit	\$803.60	\$1,171.90	\$863.90	\$1,259.80	\$50.00	\$55.00	7.6%
10-15 Credits	\$6,125.00	\$11,175.00	\$6,585.00	\$12,012.50	\$500.00	\$550.00	7.7%

## Attachment 2 - Revised

### University of Minnesota 2008-09 Tuition Plan: Tuition Rates

2008-09 Tuition Schedule: June Board Approval

	2007-08 Semester Rates		2008-09 Semester Rates		2007-08 U Fee	2008-09 U Fee	Tuition/U Fee Percentage Increase
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	
<b>Twin Cities</b>							
<b>Industrial Relations Masters Evening Program</b>							
Per Credit	\$695.00	\$1,012.00	\$725.00	\$1,056.00	\$50.00	\$55.00	4.7%
<b>M.B.A. Day Program</b>							
<b>Entering Students (guaranteed two-year rates)</b>							
Per Credit	\$992.40	\$1,412.80	\$1,068.67	\$1,518.75	\$50.00	\$55.00	7.6%
12-19 Credits	\$11,909.00	\$16,953.50	\$12,800.00	\$18,225.00	\$500.00	\$550.00	7.6%
<b>Continuing Students</b>							
Per Credit	\$945.20	\$1,345.50	\$992.40	\$1,412.80	\$50.00	\$55.00	5.2%
12-19 Credits	\$11,342.00	\$16,145.50	\$11,909.00	\$16,953.50	\$500.00	\$550.00	5.2%
<b>M.B.A. Evening Program</b>							
Per Credit (1-11)	\$945.00	\$945.00	\$1,015.00	\$1,015.00	\$50.00	\$55.00	7.5%
12 or more Per Credit	\$945.00	\$1,365.00	\$1,015.00	\$1,470.00	\$50.00	\$55.00	7.5%
<b>M.B.T. Program</b>							
Per Credit (1-11)	\$945.00	\$945.00	\$1,015.00	\$1,015.00	\$50.00	\$55.00	7.5%
12 or more Per Credit	\$945.00	\$1,365.00	\$1,015.00	\$1,470.00	\$50.00	\$55.00	7.5%
<b>Master of Accounting</b>							
Per Credit (1-9)	\$628.80	\$943.20	\$680.00	\$1,015.00	\$50.00	\$55.00	8.3%
10-18 Credits	\$6,288.00	\$9,432.00	\$6,800.00	\$10,150.00	\$500.00	\$550.00	8.3%
<b>Executive MBA</b>							
Entering Students (guaranteed 2 yr rate)	\$20,625.00	\$20,625.00	\$22,162.50	\$22,162.50	\$500.00	\$550.00	7.5%
Continuing Students	\$18,750.00	\$18,750.00	\$20,625.00	\$20,625.00	\$500.00	\$550.00	10.0%
<b>Dentistry, School of</b>							
<b>Resident and Nonresident</b>							
Semester	\$10,338.19	\$18,164.19	\$11,114.00	\$19,799.00	\$500.00	\$550.00	7.6%
Summer Term	\$5,528.05	\$9,713.28	\$5,943.00	\$10,587.00	\$500.00	\$550.00	7.7%
Program Completion (per credit)	\$413.82	\$727.32	\$445.00	\$793.00	\$50.00	\$55.00	7.8%
<b>North Dakota Reciprocity</b>							
Semester	\$13,623.67		\$14,646.00		\$500.00	\$550.00	7.6%
Summer Term	\$7,284.70		\$7,831.00		\$500.00	\$550.00	7.7%
Program Completion (per credit)	\$545.49		\$586.00		\$50.00	\$55.00	7.6%
<b>PASS</b>							
Semester - Year 1	\$23,328.00		\$25,078.00		\$500.00	\$550.00	7.6%
Summer Term - Year 1	\$14,898.00		\$16,015.00		\$500.00	\$550.00	7.6%
Semester - Year 2	\$22,114.50		\$23,773.00		\$500.00	\$550.00	7.6%
Summer Term - Year 2	\$11,718.00		\$12,597.00		\$500.00	\$550.00	7.6%
Program Completion (per credit)	\$727.32		\$782.00		\$50.00	\$55.00	7.7%
<b>Departmental Masters and Post-baccalaureate Certificates</b>							
Per Credit	\$388.25	\$670.25	\$416.33	\$698.33	\$50.00	\$55.00	7.5%
12 - 18 Credit plateau	\$4,659.00	\$8,043.00	\$4,996.00	\$8,380.00	\$500.00	\$550.00	7.5%
<b>Law School</b>							
Per Credit	\$833.33	\$1,229.17	\$912.50	\$1,345.96	\$50.00	\$55.00	9.5%
Term (12 or more Credits)	\$10,000.00	\$14,750.00	\$10,950.00	\$16,151.50	\$500.00	\$550.00	9.5%
LLM / per Credit	\$1,270.83	\$1,270.83	\$1,391.58	\$1,391.58	\$50.00	\$55.00	9.5%
LLM / term (12 or more Credits)	\$15,250.00	\$15,250.00	\$16,699.00	\$16,699.00	\$500.00	\$550.00	9.5%
<b>Medical School (TC &amp; UMD)</b>							
<b>1st year students</b>							
Per term including summer	\$9,409.00	\$11,847.00	\$9,691.00	\$12,202.00	\$500.00	\$550.00	3.4%
<b>2nd year students</b>							
Per term including summer	\$9,135.00	\$11,502.00	\$9,409.00	\$11,847.00	\$500.00	\$550.00	3.4%
<b>3rd year students</b>							
Per term including summer	\$8,869.00	\$11,167.33	\$9,135.00	\$11,502.00	\$500.00	\$550.00	3.4%
<b>4th year students</b>							
Per term including summer	\$8,611.00	\$10,909.00	\$8,869.00	\$11,167.00	\$500.00	\$550.00	3.4%

## Attachment 2 - Revised

### University of Minnesota 2008-09 Tuition Plan: Tuition Rates

#### 2008-09 Tuition Schedule: June Board Approval

	2007-08 Semester Rates		2008-09 Semester Rates		2007-08 U Fee	2008-09 U Fee	Tuition/U Fee Percentage Increase
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	
<b>Twin Cities</b>							
<b>Completion</b>							
Per term including summer	\$6,722.00	\$12,317.00	\$6,924.00	\$12,687.00	\$500.00	\$550.00	3.5%
<b>Medical fellow specialists residency program</b>							
Per term including summer	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$55.00	
<b>Psychology fellow specialists</b>							
Per term including summer	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$55.00	
<b>Physical Therapy (DPT)</b>	\$5,730.00	\$9,815.00	\$6,147.00	\$10,232.00	\$500.00	\$550.00	7.5%
<b>Physical Therapy (DPT) Transitional Program</b>							
<b>Part-time rates</b>							
per credit	\$811.67	\$1,403.33	\$870.50	\$1,462.17	\$50.00	\$55.00	7.4%
<b>Full-time rates</b>							
6-14 Credits	\$4,870.00	\$8,420.00	\$5,223.00	\$8,773.00	\$500.00	\$550.00	7.5%
Each Credit over 14	\$811.67	\$1,403.33	\$870.50	\$1,462.17	\$50.00	\$55.00	7.4%
<b>Nursing</b>							
<b>Doctor of Nursing Practice (DNP)</b>							
Per credit	\$602.00	\$977.00	\$646.00	\$1,021.00	\$50.00	\$55.00	7.5%
<b>Master of Nursing (MN)</b>							
Per credit	\$419.00	\$684.00	\$449.00	\$714.00	\$50.00	\$55.00	7.5%
<b>College of Pharmacy (TC &amp; UMD)</b>							
Per Credit	\$666.67	\$1,141.17	\$715.67	\$1,190.17	\$50.00	\$55.00	7.5%
Term (12 or more Credits)	\$8,000.00	\$13,694.00	\$8,588.00	\$14,282.00	\$500.00	\$550.00	7.5%
<b>Public Health, School of</b>							
Per Credit (semester)	\$526.00	\$764.00	\$565.00	\$764.00	\$50.00	\$55.00	7.6%
Per Credit (summer)	\$526.00	\$526.00	\$565.00	\$565.00	\$50.00	\$55.00	7.6%
<b>Healthcare Administration Masters</b>							
Per Credit	\$857.00	\$857.00	\$921.00	\$921.00	\$50.00	\$55.00	7.6%
Per Credit (day and 99PRD)	\$526.00	\$764.00	\$565.00	\$764.00	\$50.00	\$55.00	7.6%
<b>Veterinary Medicine, College of</b>							
Per Credit	\$799.96	\$1,577.38	\$858.92	\$1,636.33	\$50.00	\$55.00	7.5%
Term (12 or more Credits)	\$9,599.50	\$18,928.50	\$10,307.00	\$19,636.00	\$500.00	\$550.00	7.5%
<b>Duluth</b>							
<b>Undergraduate</b>							
Per Credit	\$296.15	\$666.40	\$316.54	\$686.77	\$50.00	\$55.00	7.33%
13-Credit Band	\$3,850.00	\$8,663.25	\$4,115.00	\$8,928.00	\$500.00	\$550.00	7.24%
<b>Undergraduate Fall 2008 or Later</b>							
Per Credit				\$393.46		\$55.00	na
13-Credit Band				\$5,115.00		\$550.00	na
<b>Graduate School General Programs: Same as Twin Cities</b>							
<b>Medical School: Same as Twin Cities</b>							
<b>School of Pharmacy: Same as Twin Cities</b>							
<b>Departmental Masters and Post-baccalaureate Certificates</b>							
Per Credit	\$386.00	\$696.75	\$414.00	\$724.00	\$50.00	\$55.00	7.6%
<b>MBA</b>							
(degree and non-degree seeking students)							
Per Credit	\$773.00	\$773.00	\$830.00	\$830.00	\$50.00	\$55.00	7.5%
Rochester MBA	\$895.00	\$895.00	\$961.00	\$961.00	\$50.00	\$55.00	7.5%

## Attachment 2 - Revised

### University of Minnesota 2008-09 Tuition Plan: Tuition Rates

2008-09 Tuition Schedule: June Board Approval

	2007-08 Semester Rates		2008-09 Semester Rates		2007-08 U Fee	2008-09 U Fee	Tuition/U Fee Percentage Increase
	Resident	Nonresident	Resident	Nonresident	Resident	Nonresident	
<b>Twin Cities</b>							
<b>Morris</b>							
Undergraduate							
Per Credit	\$296.15	\$296.15	\$316.54	\$316.54	\$50.00	\$55.00	7.33%
13-Credit Band	\$3,850.00	\$3,850.00	\$4,115.00	\$4,115.00	\$500.00	\$550.00	7.24%
<b>Crookston</b>							
Undergraduate							
Per Credit	\$248.00	\$248.00	\$264.92	\$264.92	\$50.00	\$55.00	7.36%
13-Credit Band	\$3,224.00	\$3,224.00	\$3,444.00	\$3,444.00	\$500.00	\$550.00	7.25%

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
Crookston	ANSC 1004 Intro to Animal Sci	Transportation/field trip	Flat	\$10.00	\$10.00	0.00 %
Crookston	ANSC 3203 Animal Anat/Physiol	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
Crookston	ART 1352 Art Design & Tech	Consumable materials	Flat	\$65.00	\$65.00	0.00 %
Crookston	ART 2000 Elementary Art	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
Crookston	ASM 1034 Facility Maintenance/Safety	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
Crookston	ASM 2043 Welding/Manufacturing Proc	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Crookston	BIOL 1009 General Biology	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Crookston	BIOL 2103, 2104, 2012, BIOL 2022, BIOL 2032	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Crookston	BIOL 3022, 3027, 3131, 3140	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
Crookston	BIOL 3464 Mammalogy	Consumable materials	Flat	\$78.00	\$78.00	0.00 %
Crookston	BIOL 3466 Ornithology	Consumable materials	Flat	\$43.00	\$43.00	0.00 %
Crookston	BIOL 3720, 3722, 3822	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
Crookston	Various courses - On-Line Course Fee	Demand for service	Per Credit	\$15.00	\$30.00	100.00 %
Crookston	CA 2190 Topics in Computer Applicatns	Consumable materials	Per Credit	\$75.00	\$75.00	0.00 %
Crookston	CHEM 1001, 1021, 1011, 1401	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Crookston	CHEM 2310/2311 Elem Organic Chem Lab I/II	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Crookston	ECE 3410 Lrng Envirn Infants/Toddler	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
Crookston	ECE 4700/4702 Dev Approp Preprimary Educ I/II	Consumable materials	Flat	\$17.50	\$17.50	0.00 %
Crookston	ESL 100, 120, 130, 210, 220, 230, 310, 320	Demand for service	Flat	\$168.00	\$168.00	0.00 %
Crookston	GEOL 1001 Introductory Geology	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Crookston	HLTH 1062 First Aid/CPR	Demand for service	Flat	\$6.00	\$6.00	0.00 %
Crookston	HORT 1021 Woody Plant Matrils	Transportation/field trip	Flat	\$30.00	\$30.00	0.00 %
Crookston	HORT 1092 Floral Design	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Crookston	HORT 1093 Adv Floral Dsgn/Floral Oper	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
Crookston	HORT 3036 Plant Propagation	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Crookston	HRI 1111 Intro to Foods	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
Crookston	MUS 1041& 3041 Priv Music Instr	Demand for service	Flat	\$25.00	\$25.00	0.00 %
Crookston	NATR 1244 Elements of Forestry	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
Crookston	NATR 1663 & 2573	Consumable materials	Flat	\$32.00	\$32.00	0.00 %
Crookston	NATR 3203 Park/Rec Mgmt	Transportation/field trip	Flat	\$18.00	\$18.00	0.00 %
Crookston	NATR 3374 Ecology	Consumable materials	Flat	\$12.00	\$12.00	0.00 %
Crookston	NATR 3464 Mammalogy	Consumable materials	Flat	\$78.00	\$78.00	0.00 %
Crookston	NATR 3466 Ornithology	Consumable materials	Flat	\$43.00	\$43.00	0.00 %
Crookston	NATR 3654 Wildlife Ecol/Mgmt	Consumable materials	Flat	\$24.00	\$24.00	0.00 %
Crookston	PHYS 1012 , 1101, 1102 various Physics	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Crookston	PIM 2573 Entomology	Consumable materials	Flat	\$32.00	\$32.00	0.00 %
Duluth	Various courses - Applied Music Lesson fee-non-music majors	Demand for service	Flat	\$235.00	\$242.00	2.98 %
Duluth	Various courses - Applied Music-flat fee for music majors	Demand for service	Flat	\$60.00	\$63.00	5.00 %
Duluth	Various courses - Applied Music Lesson fee- music majors-additional per credit	Demand for service	Per Credit	\$55.00	\$55.00	0.00 %
Duluth	Various courses - Use of locker room/towel fee	Demand for service	Flat	\$7.65	\$7.88	3.01 %
Duluth	Various courses - Computer Full Lab Access Fee	Demand for service	Flat	\$66.15	\$68.13	2.99 %
Duluth	Various courses - Computer Network Access Fee	Demand for service	Per Credit	\$4.65	\$5.56	19.57 %
Duluth	Various courses - FST Application Fee	Demand for service	Flat	\$100.00	\$100.00	0.00 %
Duluth	Various courses - Recreation Course Fee	Demand for service	Flat	36.82	\$37.93	3.01%
Duluth	CC 3117 Functional Anatomy, Sport Inj	Consumable materials	Flat	\$15.00	\$15.45	3.00 %
Duluth	COMM 2929 Intercultural Comm	Transportation/field trip	Flat	New Fee	\$80.00	New Fee
Duluth	ENED 3310 Outdoor Leadership Field Exper	Demand for service	Flat	\$257.50	\$265.23	3.00 %
Duluth	ENED 3331 Org of Environment Ed Centers	Demand for service	Flat	\$25.00	\$25.75	3.00 %
Duluth	ENED 4163 Outdoor Education Methods	Demand for service	Flat	\$73.15	\$75.35	3.01 %
Duluth	ENED 4410 Ropes Course Management	Demand for service	Flat	\$168.78	\$173.85	3.00 %
Duluth	ENED 4555 Foundations Environmental Educ	Transportation/field trip	Flat	\$20.00	\$20.60	3.00 %
Duluth	ENED 4601 Wilderness Philosophy	Transportation/field trip	Flat	\$15.45	\$15.92	3.04 %
Duluth	ENED 5163 Outdoor Education Methods	Transportation/field trip	Flat	\$73.15	\$75.35	3.01 %
Duluth	ENED 5343 Adv Field Interpretive Tech	Transportation/field trip	Flat	\$318.27	\$327.82	3.00 %
Duluth	ENED 5495 EnEd Special Topics:	Transportation/field trip	Flat	New Fee	\$350.00	New Fee
Duluth	GEOG 4451 Geography of Soils	Transportation/field trip	Flat	New Fee	\$85.00	New Fee
Duluth	GEOG 5612 Field Techniques	Transportation/field trip	Flat	New Fee	\$160.00	New Fee
Duluth	GEOL 1045 Fr. Sem: MN's Geologic History	Transportation/field trip	Flat	\$60.00	\$61.80	3.00 %
Duluth	GEOL 2110 Earth History	Transportation/field trip	Flat	\$25.75	\$26.53	3.03 %
Duluth	GEOL 2311 Mineralogy & GEOL 2312 Petrology	Transportation/field trip	Flat	\$41.20	\$42.44	3.01 %
Duluth	GEOL 3210 Geomorphology	Transportation/field trip	Flat	New Fee	\$20.00	New Fee
Duluth	GEOL 3420 Sedimentology and Stratigraphy	Transportation/field trip	Flat	\$56.65	\$58.35	3.00 %
Duluth	GEOL 3540 Geologic Field Methods	Transportation/field trip	Flat	\$30.90	\$31.83	3.01 %
Duluth	GEOL 4350 Economic Geology	Transportation/field trip	Flat	\$103.00	\$106.09	3.00 %
Duluth	GEOL 4450 Structural Geology	Transportation/field trip	Flat	\$41.20	\$42.44	3.01 %
Duluth	GEOL 5260 Fluvial Geomorphology	Transportation/field trip	Flat	New Fee	\$30.00	New Fee
Duluth	GEOL 5440 Deposit Envir, Stratal Arch I	Transportation/field trip	Flat	\$206.00	\$212.18	3.00 %
Duluth	GEOL 5450 Advanced Structure	Transportation/field trip	Flat	\$30.90	\$31.83	3.01 %
Duluth	MU 1901 Music Technology	Demand for service	Flat	\$20.00	\$20.00	0.00 %

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
Duluth	MU 8301 Grad Maj Instr & MU 8701 Grad Applied Conducting	Demand for service	Per Credit	\$115.00	\$118.00	2.61 %
Duluth	MU 8302 Grad Sec Instr	Demand for service	Flat	\$235.00	\$242.00	2.98 %
Duluth	PE 1414 Bowling	Demand for service	Flat	\$52.50	\$54.08	3.01 %
Duluth	PE 1500 Cross-Country Ski	Demand for service	Flat	\$38.25	\$39.40	3.01 %
Duluth	PE 1502 Alpine Ski	Demand for service	Flat	\$94.80	\$97.65	3.01 %
Duluth	PE 1506 Sailing	Demand for service	Flat	\$76.39	\$78.69	3.01 %
Duluth	PE 1507 Introduction to River Kayaking	Demand for service	Flat	\$38.25	\$39.40	3.01 %
Duluth	PE 1508 Flat Canoe	Demand for service	Flat	\$23.87	\$24.59	3.02 %
Duluth	PE 1510 Whitewater Kayaking	Demand for service	Flat	\$49.12	\$50.60	3.01 %
Duluth	PE 1511 Sea Kayaking	Demand for service	Flat	\$47.75	\$49.19	3.02 %
Duluth	PE 1530 Rock Climbing	Demand for service	Flat	\$36.98	\$38.09	3.00 %
Duluth	PEP 3520 Alpine Ski Instr	Demand for service	Flat	\$94.80	\$97.65	3.01 %
Duluth	REC 2300 Rec Prog	Consumable materials	Flat	\$15.45	\$15.92	3.04 %
Duluth	SOC 3841 Urban Justice Tour	Transportation/field trip	Flat	New Fee	\$400.00	New Fee
Duluth	SPED 4204 & SPED 5204 Assess Children Disabilities	Demand for service	Flat	\$27.32	\$28.14	3.00 %
Morris	ARTS 1002 Digitally Assisted Design	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Morris	ARTS 1039, ARTS 1040, ARTS 1500	Consumable materials	Flat	\$55.00	\$55.00	0.00 %
Morris	Various courses - Private Music Lesson Fee	Demand for service	Flat	\$350.00	\$350.00	0.00 %
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$15.00	\$15.00	0.00 %
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
Morris	Various courses - Studio Art Materials Fee	Consumable materials	Flat	\$55.00	\$55.00	0.00 %
Morris	ELED 4112 Prac IV: Exp Elem School	Transportation/field trip	Flat	\$300.00	\$300.00	0.00 %
Morris	GEOL 2301 Geology of Minnesota	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Twin Cities						
Academic Health Center	Various courses - Lab Microscope Fee	Demand for service	Flat	\$15.00	\$15.00	0.00 %
Academic Health Center	Various courses - Lab Microscope Fee	Demand for service	Flat	\$30.00	\$30.00	0.00 %
Academic Health Center	Various courses - Lab Consumables	Consumable materials	Flat	New Fee	\$25.00	New Fee
Academic Health Center	Various courses - Lab Consumables	Consumable materials	Flat	New Fee	\$50.00	New Fee
Academic Health Center	Various courses - Lab Consumables	Consumable materials	Flat	New Fee	\$75.00	New Fee
Academic Health Center	Various courses - Lab Consumables	Consumable materials	Flat	\$85.00	\$85.00	0.00 %
Academic Health Center	CSPH 5331 Shamanism & Shamanic Healing	Demand for service	Flat	\$300.00	\$150.00	-50.00 %
Academic Health Center	CSPH 5405 Plants in Human Affairs	Transportation/field trip	Flat	\$2,200.00	\$2,200.00	0.00 %
Academic Health Center	CSPH 5522 & 5523 - Therapeutic Horticulture	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
Academic Health Center	OT 6100 Pub and Prof Engagement I	Consumable materials	Flat	\$20.00	\$40.00	100.00 %
Academic Health Center	OT 6102 Professional Identity	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Academic Health Center	OT 6111 Occupations as Therapy	Consumable materials	Flat	\$75.00	\$75.00	0.00 %
Academic Health Center	OT 6200 Public & Prof. Engagement II	Consumable materials	Flat	New Fee	\$20.00	New Fee
Academic Health Center	OT 6201 Functional Anatomy/Kinesiology	Consumable materials	Flat	\$150.00	\$150.00	0.00 %
Academic Health Center	OT 6202 OTPI: Compensation	Consumable materials	Flat	\$25.00	\$30.00	20.00 %
Academic Health Center	OT 6402 OTPI: Neurorehab. Approaches	Consumable materials	Flat	New Fee	\$35.00	New Fee
Academic Health Center	OT 6412 OTPI: Orthotics & Prosthetics	Consumable materials	Flat	New Fee	\$100.00	New Fee
Academic Health Center	OT 6422 OTP: Group Context	Consumable materials	Flat	New Fee	\$15.00	New Fee
College of Design	ARCH 1281 & ARCH 2281 - Design Fundamentals I & II	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Design	ARCH 2301 Intro Arch Drawing	Consumable materials	Flat	New Fee	\$20.00	New Fee
College of Design	ARCH 3150 Topics in Architecture:	Consumable materials	Flat	New Fee	\$50.00	New Fee
College of Design	ARCH 3351, 3381, 3611	Demand for service	Flat	\$100.00	\$100.00	0.00 %
College of Design	ARCH 4321, 4511, 5321	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College of Design	ARCH 5361, 5381, 5382	Demand for service	Flat	\$100.00	\$100.00	0.00 %
College of Design	ARCH 8253 Grad Arch Dsgn II	Transportation/field trip	Flat	\$350.00	\$375.00	7.14 %
College of Design	Various courses - Blanket fee for Clothing Studios	Consumable materials	Flat	New Fee	\$25.00	New Fee
College of Design	Various courses - Blanket fee for Arch 1701 & 1701 Honors	Transportation/field trip	Flat	New Fee	\$15.00	New Fee
College of Design	Various courses - Blanket fee for Arch 5511 and Arch 5512	Transportation/field trip	Flat	New Fee	\$25.00	New Fee
College of Design	Various courses - Fee for Arch 4432/5432 Modern Architecture	Transportation/field trip	Flat	New Fee	\$25.00	New Fee
College of Design	DHA 1221 Clothing Assembly	Consumable materials	Flat	\$35.00	\$40.00	14.29 %
College of Design	DHA 1311 Fnd I: Dwg & Dsgn	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Design	DHA 1601 & 1602 - ID Studio I & II	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College of Design	DHA 2213 Textile Analysis	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College of Design	DHA 2214 Softlines Analysis	Consumable materials	Flat	\$15.00	\$15.00	0.00 %
College of Design	DHA 2311, 2345	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Design	DHA 2351 Graphic Design I	Consumable materials	Flat	\$70.00	\$70.00	0.00 %
College of Design	DHA 2603, 2604, 3217	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College of Design	DHA 3312 Color and Form	Consumable materials	Flat	\$65.00	\$65.00	0.00 %
College of Design	DHA 3605 & 3606 - ID Studio V and VI	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College of Design	DHA 4330 Surface Fabric	Consumable materials	Flat	\$65.00	\$65.00	0.00 %



**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
College of Design	DHA 4340 Fiber Dsgn Workshop	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College of Design	DHA 4351 Photography	Consumable materials	Flat	\$35.00	\$40.00	14.29 %
College of Design	DHA 4352 Bookmaking	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College of Design	DHA 5215 Product Development	Consumable materials	Flat	\$25.00	\$30.00	20.00 %
College of Design	LA 3501 Env Des: Biol/Phys Context	Demand for service	Flat	\$100.00	\$100.00	0.00 %
College of Design	LA 5202 Landscape Analysis Workshop	Transportation/field trip	Flat	\$350.00	\$425.00	21.43 %
College of Design	LA 5203, LA 8203, LA 8205, LA 8404	Transportation/field trip	Flat	\$120.00	\$120.00	0.00 %
College of Design	LA 5372 & LA 8574	Demand for service	Flat	\$100.00	\$100.00	0.00 %
College of Biological Sciences	BIOL 1020 Biology Colloquium	Transportation/field trip	Flat	New Fee	\$5.00	New Fee
College of Biological Sciences	BIOL 1805 Nature of Life	Transportation/field trip	Flat	\$230.00	\$250.00	8.70 %
College of Biological Sciences	BIOL 2002, BIOL 2002H & BIOL 2003 - Foundations of Biology I and II	Demand for service	Flat	\$25.00	\$25.00	0.00 %
College of Biological Sciences	BIOL 2002 Foundations of Biology I	Transportation/field trip	Flat	\$3.50	\$6.00	71.43 %
College of Biological Sciences	BIOL 2032 General Microbiology w/Lab	Consumable materials	Flat	\$80.00	\$82.50	3.13 %
College of Biological Sciences	Various courses - CBS Lab Consumables Fee	Consumable materials	Flat	\$80.00	\$82.50	3.13 %
College of Biological Sciences	Various courses - CBS Recreation Fee	Demand for service	Flat	\$8.00	\$8.25	3.13 %
College of Biological Sciences	GCD 6103 Human Histology	Demand for service	Flat	\$50.00	\$50.00	0.00 %
College of Biological Sciences	PBIO 4321 Minnesota Flora	Transportation/field trip	Flat	\$15.00	\$15.50	3.33 %
College of Biological Sciences	PBIO 4511 Flowering Plant Diversity	Transportation/field trip	Flat	\$23.00	\$23.50	2.17 %
College of Ed/Human Dev	EPSY 8403 Soc/CultCont:CounSk	Consumable materials	Flat	\$45.00	\$45.00	0.00 %
College of Ed/Human Dev	EPSY 8405 CareerDev:Thry,Skills,Cnslng	Demand for service	Flat	\$42.00	\$42.00	0.00 %
College of Ed/Human Dev	EPSY 8413 Personality Assess	Demand for service	Flat	\$65.00	\$65.00	0.00 %
College of Ed/Human Dev	EPSY 8503 \$8504 Couns Prac I & II	Consumable materials	Flat	\$4.00	\$4.00	0.00 %
College of Ed/Human Dev	KIN 3027 Human Anatomy for Kin Students	Demand for service	Flat	\$30.00	\$30.00	0.00 %
College of Ed/Human Dev	KIN 3112 Introduction to Biomechanics	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Ed/Human Dev	KIN 3327 Tchng PE Elem Sch	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College of Ed/Human Dev	KIN 3385 Human Physiology for Kin Stndt	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College of Ed/Human Dev	KIN 4385 Exercise Physiology	Demand for service	Flat	\$80.00	\$80.00	0.00 %
College of Ed/Human Dev	KIN 5435 Exercise Science Laboratory	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Ed/Human Dev	KIN 5485 Advanced Exercise Testing	Demand for service	Flat	\$30.00	\$30.00	0.00 %
College of Ed/Human Dev	KIN 6596, KIN 6597, KIN 6598 - Clinical Exp I, II, III: Phys Ed	Consumable materials	Flat	New Fee	\$7.50	New Fee
College of Ed/Human Dev	PE 1004 and 1007	Demand for service	Flat	New Fee	\$25.00	New Fee
College of Ed/Human Dev	PE 1014 Cond.	Consumable materials	Flat	New Fee	\$5.00	New Fee
College of Ed/Human Dev	PE 1014 Cond.	Demand for service	Flat	\$50.00	\$50.00	0.00 %
College of Ed/Human Dev	PE 1022 Whitewater Kayaking	Transportation/field trip	Flat	\$100.00	\$100.00	0.00 %
College of Ed/Human Dev	PE 1029 Handball	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
College of Ed/Human Dev	PE 1032, 1033, 1036, 1038, 1059, 1067, 1072, 1072, 1074, 1138, 1174	Demand for service	Flat	\$10.00	\$5.00	-50.00 %
College of Ed/Human Dev	PE 1035 Karate	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
College of Ed/Human Dev	PE 1036 and 1037	Consumable materials	Flat	New Fee	\$10.00	New Fee
College of Ed/Human Dev	PE 1037, 1042, 1055	Demand for service	Flat	\$10.00	\$10.00	0.00 %
College of Ed/Human Dev	PE 1043 Begin Horse Riding	Consumable materials	Flat	\$125.00	\$125.00	0.00 %
College of Ed/Human Dev	PE 1045 Rock Climbing	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Ed/Human Dev	PE 1047 Backpacking	Transportation/field trip	Flat	\$95.00	\$40.00	-57.89 %
College of Ed/Human Dev	PE 1048 Bowling	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Ed/Human Dev	PE 1057, 1058	Demand for service	Flat	\$100.00	\$110.00	10.00 %
College of Ed/Human Dev	PE 1136 Int. Racquetball	Consumable materials	Flat	\$10.00	\$5.00	-50.00 %
College of Ed/Human Dev	PE 1157 Intermediate Skiing	Demand for service	Flat	\$100.00	\$110.00	10.00 %
College of Ed/Human Dev	PE 1205, 1305	Demand for service	Flat	\$95.00	\$95.00	0.00 %
College of Ed/Human Dev	PE 1306 Lifeguard Training	Demand for service	Flat	\$30.00	\$30.00	0.00 %
College of Ed/Human Dev	PSTL 1112 Eco. Eval: Environmental Prob.	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College of Ed/Human Dev	PSTL 1112 Nature in the City	Transportation/field trip	Flat	New Fee	\$20.00	New Fee
College of Ed/Human Dev	PSTL 1133 Nature Study	Transportation/field trip	Flat	New Fee	\$40.00	New Fee
College of Ed/Human Dev	PSTL 1135 Human Anat and Phy	Consumable materials	Flat	New Fee	\$20.00	New Fee
College of Ed/Human Dev	PSTL 1485 Photography	Consumable materials	Flat	New Fee	\$50.00	New Fee
College of Ed/Human Dev	REC 5301 Wilderness and Adventure Educ	Transportation/field trip	Flat	\$35.00	\$35.00	0.00 %
College of Ed/Human Dev	REC 5311 Prog Outdr Env Ed	Transportation/field trip	Flat	\$15.00	\$15.00	0.00 %
College of Ed/Human Dev	SPST 1701 and 3143	Demand for service	Flat	\$50.00	\$50.00	0.00 %
College of Ed/Human Dev	SW 4501 SrSemSocJustice	Transportation/field trip	Flat	\$5.00	\$5.00	0.00 %
College of Ed/Human Dev	SW 8010, 8020, 8030	Demand for service	Per Credit	\$10.00	\$10.00	0.00 %
College of Ed/Human Dev	SW 8041 Specialized Field Placement	Demand for service	Flat	\$10.00	\$10.00	0.00 %
College of Ed/Human Dev	YOST 2241 Experiential Lrng	Demand for service	Flat	\$20.00	\$20.00	0.00 %
College of Ed/Human Dev	YOST 4314 Theatre Activities	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Ed/Human Dev	YOST 5101 and 5102 Youthwork Prac I & II	Transportation/field trip	Flat	\$25.00	\$25.00	0.00 %
College of Ed/Human Dev	YOST 5240 and 5241	Demand for service	Flat	\$25.00	\$25.00	0.00 %
College of Ed/Human Dev	YOST 5301 Comm Adol Sexuality	Demand for service	Flat	\$10.00	\$10.00	0.00 %
College of Liberal Arts	ANTH 1001 Human Evolution	Consumable materials	Flat	\$74.00	\$74.00	0.00 %
College of Liberal Arts	ARTS 1001 - Project Materials Fee	Consumable materials	Flat	New Fee	\$15.00	New Fee

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
College of Liberal Arts	ARTS 1301, 5821	Consumable materials	Flat	\$90.00	\$90.00	0.00 %
College of Liberal Arts	ARTS 1501, 5490	Consumable materials	Flat	\$75.00	\$75.00	0.00 %
College of Liberal Arts	ARTS 1801 Ceramics	Consumable materials	Flat	\$110.00	\$110.00	0.00 %
College of Liberal Arts	ARTS 1905 Freshman Seminar	Transportation/field trip	Flat	\$40.00	\$40.00	0.00 %
College of Liberal Arts	ARTS 3803 Ceramics: Mold Making	Consumable materials	Flat	\$170.00	\$170.00	0.00 %
College of Liberal Arts	ARTS 5400 - Paper & Paints	Consumable materials	Flat	New Fee	\$10.00	New Fee
College of Liberal Arts	ARTS 5405 Visual Narrative Structures	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College of Liberal Arts	ARTS 5830 Adv Ceramics: Mold Makng	Consumable materials	Flat	\$180.00	\$180.00	0.00 %
College of Liberal Arts	ARTS 5990 Independent Study	Consumable materials	Per Credit	\$50.00	\$50.00	0.00 %
College of Liberal Arts	ARTS 8500 Printmaking	Consumable materials	Flat	\$125.00	\$125.00	0.00 %
College of Liberal Arts	ARTS 8800 Ceramics	Consumable materials	Flat	\$250.00	\$250.00	0.00 %
College of Liberal Arts	Various courses - Art Major Project Exhibition Fee	Consumable materials	Flat	New Fee	\$10.00	New Fee
College of Liberal Arts	Various courses - Art Dept. - painting materials	Consumable materials	Flat	\$15.00	\$15.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. - dimensional painting mat.	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. - drawing/painting materials	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
College of Liberal Arts	Various courses - Art Dept.- drawing digital component	Consumable materials	Flat	New Fee	\$65.00	New Fee
College of Liberal Arts	Various courses - Art Dept.- Life Drawing Model	Consumable materials	Flat	\$95.00	\$95.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. - drawing site trans. Fees	Transportation/field trip	Flat	\$110.00	\$110.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. - sculpture project mat.	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Liberal Arts	Various courses - Art Dept.- performance art materials	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. - wod, metals, plaster materials	Consumable materials	Flat	\$85.00	\$85.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3444, 8990 - Foundry materials fee	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3303, 5330 - Foundry materials	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3303, 5330 - Foundry Materials Fee	Consumable materials	Flat	\$200.00	\$200.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3402, 5402 - Art Books	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3505, 5550, 1505 - Art Papermaking Materials Fee	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3444, 5444, 5998, 8990 Printmaking Materials fee	Consumable materials	Per Credit	\$75.00	\$75.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3501, 3502 Printmaking Materials fee	Consumable materials	Flat	\$95.00	\$95.00	0.00 %
College of Liberal Arts	Various courses - ARTS 1502, 3510, 5110, 5520 Printmaking materials fee	Consumable materials	Flat	\$100.00	\$100.00	0.00 %
College of Liberal Arts	Various courses - ARTS 1601, 5990, 8600, 8990 Time & Interactivity Materials fee	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3602, 3603, 3604, 5620, 5630, 5640, 5670 materials fee	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3605, 5650 Time & Interactivity Materials fee	Consumable materials	Flat	\$75.00	\$75.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3601, 3606, 5610, 5660 Time & Interactivity materials fee	Consumable materials	Flat	\$50-\$75	\$100.00	50.00%
College of Liberal Arts	Various courses - ARTS 3701, 3702, 5444 Photography materials fee	Consumable materials	Flat	\$50-\$75	\$40.00	0.00 %
College of Liberal Arts	Various courses - ARTS 1702, 3444 Photography Materials fee	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3703, 5701, 5710, 5990 Photography Materials fee	Consumable materials	Flat	\$80.00	\$80.00	0.00 %
College of Liberal Arts	Various courses - ARTS 8700, 8990 Art Photography Materials fee	Consumable materials	Flat	\$100.00	\$100.00	0.00 %
College of Liberal Arts	Various courses - ARTS 3444 - Ceramics Materials fee	Consumable materials	Per Credit	\$60.00	\$60.00	0.00 %
College of Liberal Arts	Various courses - Art Dept.-Ceramics Materials fee	Consumable materials	Per Credit	\$80.00	\$80.00	0.00 %
College of Liberal Arts	Various courses - Art Dept. Ceramics Materials fee	Consumable materials	Flat	\$140.00	\$140.00	0.00 %
College of Liberal Arts	Various courses - Art Dept.-Ceramics Materials fee	Consumable materials	Flat	\$160.00	\$160.00	0.00 %
College of Liberal Arts	Various courses - SLHS-Audiology Course Fee	Consumable materials	Flat	\$15.00	\$15.00	0.00 %
College of Liberal Arts	Various courses - SLHS Clinical Ed Course Fee	Consumable materials	Flat	\$15.00	\$15.00	0.00 %
College of Liberal Arts	Various courses - Journalism/Mass Comm-Basic Lab Fee	Consumable materials	Flat	\$9.00	\$9.00	0.00 %
College of Liberal Arts	Various courses - Journalism/Mass Comm-Printing Lab Fee	Consumable materials	Flat	\$22.00	\$22.00	0.00 %
College of Liberal Arts	Various courses - Journalism/Mass Comm-Digital Lab Fee	Consumable materials	Flat	\$28.00	\$28.00	0.00 %
College of Liberal Arts	Various courses - Theatre Arts Course Fee	Consumable materials	Flat	\$50.00	\$60.00	20.00%
College of Liberal Arts	Various courses - Accompanist Fee-Dance Courses	Demand for service	Flat	\$55.00	\$55.00	0.00 %
College of Liberal Arts	Various courses - Accompanist Fee-Tap Courses	Demand for service	Flat	New Fee	\$25.00	New Fee
College of Liberal Arts	Various courses - Accompanist Fee-Jazz Courses	Demand for service	Flat	New Fee	\$35.00	New Fee
College of Liberal Arts	Various courses - Music Course Fee-Piano	Demand for service	Flat	\$40.00	\$45.00	13.00%
College of Liberal Arts	Various courses - Ensemble Fee	Consumable materials	Flat	\$20.00	\$22.50	13.00%
College of Liberal Arts	Various courses - Music Course Fee-MUED	Consumable materials	Flat	New Fee	\$50.00	New Fee
College of Liberal Arts	Various courses - Anthropology Course Fee	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College of Liberal Arts	Various courses - Anthropology Course Fee-Archeology	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
College of Liberal Arts	Various courses - Applied Music Fee-Majors	Demand for service	Per Credit	\$55.00	\$55.00	0.00 %
College of Liberal Arts	Various courses - Applied Music Fee-Secondary	Demand for service	Per Credit	\$75.00	\$75.00	0.00 %
College of Liberal Arts	Various courses - Applied Music Fee-Beyond Requirement	Demand for service	Per Credit	\$80.00	\$90.00	13.00%
College of Liberal Arts	Various courses - Applied Music Fee-Electives	Demand for service	Per Credit	\$150.00	\$155.00	New Fee
College of Liberal Arts	COMM 3201 Electronic Med Prod	Consumable materials	Flat	\$5.00	\$5.00	0.00 %

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
College of Liberal Arts	COMM 3204 Adv Electronic Media Prod	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College of Liberal Arts	CSCL 5256W Suburbia	Demand for service	Flat	\$55.00	\$55.00	0.00 %
College of Liberal Arts	CSCL 5411 Avant-Garde Cinema	Demand for service	Flat	New Fee	\$45.00	New Fee
College of Liberal Arts	DNCE 3500 Topics in Dance	Demand for service	Flat	\$55.00	\$55.00	0.00 %
College of Liberal Arts	DNCE 3500 Topics in Dance	Demand for service	Flat	\$55.00	\$55.00	0.00 %
College of Liberal Arts	FREN 3014 French Phonetics	Consumable materials	Flat	\$11.00	\$11.00	0.00 %
College of Liberal Arts	ID 1201 Career Exploration	Consumable materials	Flat	\$20.00	\$30.00	50.00 %
College of Liberal Arts	ID 3201 Career Plan	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College of Liberal Arts	SPAN 3401 Service Learning	Demand for service	Flat	\$10.00	\$10.00	0.00 %
College of Liberal Arts	SPAN 3401 Service Learning	Transportation/field trip	Flat	\$700.00	\$700.00	0.00 %
College of Liberal Arts	TH 1101W Intro to Theatre	Transportation/field trip	Flat	\$30.00	\$30.00	0.00 %
College of Liberal Arts	TH 1911W Entertainment w/ Attitude	Transportation/field trip	Flat	\$100.00	\$125.00	25.00 %
College of Liberal Arts	TH 5355 Puppetry in Theatre	Consumable materials	Flat	\$35.00	\$45.00	28.57 %
College of Liberal Arts	WRIT 4501 Usability Testing	Demand for service	Flat	New Fee	\$40.00	New Fee
College Food/Ag/Nat Rsrc Sci	AFEE 1001 Intro to Ag Ed & Ex	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	AFEE 1001 Intro to Ag Ed & Ex	Transportation/field trip	Flat	\$20.00	\$40.00	100.00 %
College Food/Ag/Nat Rsrc Sci	AGRO 1101 Bio of Plant System	Consumable materials	Flat	\$46.50	\$46.50	0.00 %
College Food/Ag/Nat Rsrc Sci	AGRO 1103 Crops, Environment & Society	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College Food/Ag/Nat Rsrc Sci	AGRO 1660 First-Year Colloquium	Transportation/field trip	Flat	\$40.00	\$40.00	0.00 %
College Food/Ag/Nat Rsrc Sci	AGRO 1660 First-Year Colloquium	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	AGRO 2101, 4005	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College Food/Ag/Nat Rsrc Sci	AGRO 4603 Field Crop Scout & Prob Diag	Transportation/field trip	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 1001 Orientation to Animal Science	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 2055, 3301	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 3052 Equine Anatomy & Exercise Phys	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 4404 Applied Dairy Nutrition	Demand for service	Flat	\$35.00	\$35.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 4603, 4613	Transportation/field trip	Flat	\$100.00	\$100.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ANSC 8131 Mol Biol Tech	Consumable materials	Flat	\$150.00	\$150.00	0.00 %
College Food/Ag/Nat Rsrc Sci	APEC 1001 Orientation to Applied Econ	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	APEC 5991 Special Topics: Applied Econ	Transportation/field trip	Flat	\$125.00	\$125.00	0.00 %
College Food/Ag/Nat Rsrc Sci	BBE 1001 Bioprds & Biosys Eng Orient	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	BBE 3001, 3101	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
College Food/Ag/Nat Rsrc Sci	BBE 3013 Engr Prin Cell Proc	Consumable materials	Flat	\$100.00	\$100.00	0.00 %
College Food/Ag/Nat Rsrc Sci	BBE 3023 Engr Prin SWP Proc	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College Food/Ag/Nat Rsrc Sci	BBE 4533 Agr Waste Mgmt Engr	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College Food/Ag/Nat Rsrc Sci	Various courses - Plant Pathology Course Fee	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	Various courses - Transportation / Consumables	Transportation/field trip	Flat	\$25.00	\$20.00	-20.00 %
College Food/Ag/Nat Rsrc Sci	Various courses - Wetland Soils	Transportation/field trip	Flat	\$25.00	\$55.00	120.00 %
College Food/Ag/Nat Rsrc Sci	Various courses - Transportation / Lab fee	Transportation/field trip	Flat	\$50.00	\$75.00	50.00 %
College Food/Ag/Nat Rsrc Sci	Various courses - International Studies Travel Cost	Transportation/field trip	Flat	\$3,800.00	\$4,000.00	5.26 %
College Food/Ag/Nat Rsrc Sci	Various courses - FR 3471 / 5471 Forest Plng and Mgmt	Consumable materials	Flat	New Fee	\$25.00	New Fee
College Food/Ag/Nat Rsrc Sci	ENT 3005 Insect Biology	Consumable materials	Flat	New Fee	\$25.00	New Fee
College Food/Ag/Nat Rsrc Sci	ENT 5361 Aquatic Insects	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ESPM 1001 Orientation to ESPM	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	ESPM 1011 Issues in the Environment	Transportation/field trip	Flat	\$15.00	\$15.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ESPM 3221 Soil Conserv. & Land-Use Mngmt	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	ESPM 4195W Problm Solvng & Plng in NR	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 1001 Orientation/Information System	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	FR 2101, 2104	Demand for service	Flat	\$0.01	\$0.01	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 2102, 5161	Demand for service	Flat	\$31.86	\$35.98	12.93 %
College Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecolgy	Demand for service	Flat	\$158.00	\$124.00	-21.52 %
College Food/Ag/Nat Rsrc Sci	FR 2102 Northern Forests: Field Ecolgy	Demand for service	Flat	\$30.00	\$30.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 2102, 5161	Demand for service	Flat	\$550.00	\$550.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 2102, 3612, 5612	Transportation/field trip	Flat	\$125.00	\$125.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 3104, 5104	Transportation/field trip	Flat	\$70.00	\$70.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 3203 Forest Fire & Disturbance Ecol	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 3431 Timber Harvesting & Road Plng	Demand for service	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Transportation/field trip	Flat	\$155.00	\$155.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5161 Northern Forest Field Course	Demand for service	Flat	\$158.00	\$113.50	-28.16 %
College Food/Ag/Nat Rsrc Sci	FR 5203 Forest Fire & Disturbance Ecol	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5228 Adv Assessment & Modeling	Transportation/field trip	Flat	\$50.00	\$75.00	50.00 %
College Food/Ag/Nat Rsrc Sci	FR 5413 Mng For Ecosys:Silviculture Lab	Transportation/field trip	Flat	\$50.00	\$50.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5431 Timber Harvesting & Road Plng	Demand for service	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5611, 5621	Demand for service	Flat	\$65.00	\$65.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5611 Field Silviculture	Transportation/field trip	Flat	\$65.00	\$65.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5615 Fld Remote Sensing/Res Survey	Demand for service	Flat	\$70.00	\$70.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FR 5621 Fld Timber Harvstg & Road Plng	Demand for service	Flat	\$75.00	\$75.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 1001 Orientation to Nutrition	Transportation/field trip	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 1021 Introductory Microbiology	Consumable materials	Flat	\$45.00	\$45.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 3102 Introduction to Food Science	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 3731, 4312W	Consumable materials	Flat	\$25.00	\$25.00	0.00 %

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
College Food/Ag/Nat Rsrc Sci	FSCN 4122, 4613	Consumable materials	Flat	\$75.00	\$75.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 4332 Food Processing Operations	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FSCN 4343 Processing of Dairy Products	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FW 1001 Orient in Fshrs,Wldlf,ConsBio	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	FW 4101 Herpetology	Transportation/field trip	Flat	New Fee	\$25.00	New Fee
College Food/Ag/Nat Rsrc Sci	FW 4106 Imprtn Plants in FW Habitats	Demand for service	Flat	\$0.01	\$0.01	0.00 %
College Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Demand for service	Flat	\$550.00	\$550.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Transportation/field trip	Flat	\$120.00	\$150.00	25.00 %
College Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Demand for service	Flat	\$31.86	\$35.98	12.93 %
College Food/Ag/Nat Rsrc Sci	FW 4108 Fld Mthd Rsrch/Cons Vert Pops	Demand for service	Flat	\$158.00	\$124.00	-21.52 %
College Food/Ag/Nat Rsrc Sci	FW 4292 Special Lectures: Fisheries	Transportation/field trip	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	FW 4565 FW Ecology/Mgmt: Field Trip	Transportation/field trip	Flat	New Fee	\$250.00	New Fee
College Food/Ag/Nat Rsrc Sci	FW 5625 Wldlf Hndng/Immobilization	Consumable materials	Flat	\$150.00	\$150.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 1001 Plant Propagation	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 1004 Build Hort Learn Community	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	HORT 1013 Floral Design	Consumable materials	Flat	\$200.00	\$200.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 1015 Woody & Herb Plts	Transportation/field trip	Flat	\$15.00	\$15.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 1031 Vines and Wines Intro	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 3002W Greenhouse Management	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 3005 Envir Effects on Hort Crops	Consumable materials	Flat	New Fee	\$30.00	New Fee
College Food/Ag/Nat Rsrc Sci	HORT 4021, 4023, 5018	Consumable materials	Flat	\$75.00	\$100.00	33.33 %
College Food/Ag/Nat Rsrc Sci	HORT 4022 CAD for Landscapes	Demand for service	Flat	\$75.00	\$75.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 4071W App of Plant Biotech to Pl Imp	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 4072 Growing Plants Organically	Transportation/field trip	Flat	\$10.00	\$10.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 5031 Sustainable Fruit Prod Systems	Transportation/field trip	Flat	\$25.00	\$25.00	0.00 %
College Food/Ag/Nat Rsrc Sci	HORT 5071 Restoration & Reclam Ecology	Transportation/field trip	Flat	New Fee	\$30.00	New Fee
College Food/Ag/Nat Rsrc Sci	PLPA 5090 Issues in Plant Pathology	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
College Food/Ag/Nat Rsrc Sci	RRM 1001 Orient. & Information Systems	Transportation/field trip	Flat	\$40.00	\$55.00	37.50 %
College Food/Ag/Nat Rsrc Sci	SOIL 4093, 4511, 5516, 8915	Transportation/field trip	Flat	\$35.00	\$35.00	0.00 %
Carlson School of Management	IBUS 3001 International Business Topics	Transportation/field trip	Flat	\$3,750.00	\$2,766.00	-26.24 %
Carlson School of Management	IBUS 3001, 4020	Transportation/field trip	Flat	\$4,800.00	\$3,816.00	-20.50 %
Carlson School of Management	IBUS 3010 - Internaitonal Bus. Topics	Transportation/field trip	Flat	New Fee	\$3,488.00	New Fee
Carlson School of Management	IBUS 5100 Undergraduate Exchange	Transportation/field trip	Flat	\$6,000.00	\$2,225.00	-62.70 %
Carlson School of Management	IBUS 5101 International Business Summer	Transportation/field trip	Flat	\$3,600.00	\$976.00	-72.89 %
Carlson School of Management	IBUS 5102 Vienna Summer Program	Transportation/field trip	Flat	\$3,500.00	\$2,188.00	-37.49 %
Carlson School of Management	IBUS 5103 Norway Summer Program	Transportation/field trip	Flat	\$3,000.00	\$1,688.00	-43.73 %
Carlson School of Management	IBUS 5110 Costa Rica Seminar	Transportation/field trip	Flat	\$4,200.00	\$808.00	-80.76 %
Carlson School of Management	IBUS 5120, 5130	Transportation/field trip	Flat	\$4,800.00	\$1,408.00	-70.67 %
Carlson School of Management	IBUS 5140 Vienna Summer Program	Transportation/field trip	Flat	\$5,500.00	\$712.00	-87.05 %
Carlson School of Management	IBUS 5150, 5170, 6315	Transportation/field trip	Flat	\$4,800.00	\$1,408.00	-70.67 %
Carlson School of Management	IBUS 5160 Cologne Summer Program	Transportation/field trip	Flat	New Fee	\$616.00	New Fee
Carlson School of Management	IBUS 5200 Undergraduate Exchange	Transportation/field trip	Flat	New Fee	\$9,270.00	New Fee
Carlson School of Management	IBUS 5301 International Business Summer	Transportation/field trip	Flat	New Fee	\$77.00	New Fee
School of Dentistry	DENT 5804 Oper Dent II Lab	Consumable materials	Flat	\$219.00	\$230.00	5.02 %
School of Dentistry	DENT 5901 Oral Anat. I	Consumable materials	Flat	\$15.91	\$15.91	0.00 %
School of Dentistry	DENT 5902 Oral Anat Lab I	Consumable materials	Flat	\$22.55	\$22.55	0.00 %
School of Dentistry	DENT 5904 PC Pros Lab II	Consumable materials	Flat	\$750.00	\$800.00	6.67 %
School of Dentistry	DENT 5908 PC Pros Tech Lab IV	Consumable materials	Flat	\$375.00	\$390.00	4.00 %
School of Dentistry	DENT 5908 PC Pros Tech Lab IV	Consumable materials	Flat	\$115.00	\$120.00	4.35 %
School of Dentistry	DENT 5912 PC Pros Tech Lab VI	Consumable materials	Flat	\$500.00	\$525.00	5.00 %
Institute of Technology	AEM 4331 Aerospace Design I	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
Institute of Technology	AEM 4333 Aerospace Design III	Consumable materials	Flat	\$100.00	\$100.00	0.00 %
Institute of Technology	AEM 4601 Instrumentation Lab	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Institute of Technology	AEM 4602W Aeromechanics Lab	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
Institute of Technology	Various courses-UNITE Special Fee-Section 881, 883, 885	Demand for service	Per Credit	\$150.00	\$150.00	0.00 %
Institute of Technology	BMEN 2501 Cell and Molecular Biology	Consumable materials	Flat	\$35.00	\$35.00	0.00 %
Institute of Technology	BMEN 3001, 3201, 3301, 3401	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
Institute of Technology	BMEN 3101 Biomedical Transport Processes	Consumable materials	Flat	\$30.00	\$30.00	0.00 %
Institute of Technology	BMEN 4002W BME Engineering Design II	Consumable materials	Flat	\$100.00	\$100.00	0.00 %
Institute of Technology	CE 3402, 3406, 4401	Consumable materials	Flat	\$62.00	\$62.00	0.00 %
Institute of Technology	CE 5542, 5551	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
Institute of Technology	CE 8551 Env Microbiol:Lab	Consumable materials	Flat	\$200.00	\$200.00	0.00 %
Institute of Technology	CHEM 1011, 1017, 1021, 1022, 1031H, 1032H	Consumable materials	Flat	\$52.50	\$54.00	2.86 %
Institute of Technology	CHEM 2111 Intro Anal Chem Lab	Consumable materials	Flat	\$54.50	\$56.00	2.75 %
Institute of Technology	CHEM 2311 Organic Lab	Consumable materials	Flat	\$79.00	\$81.00	2.53 %
Institute of Technology	CHEM 2312 Hon Organic Lab	Consumable materials	Flat	\$108.00	\$111.00	2.78 %
Institute of Technology	CHEM 4111W, 4121	Consumable materials	Flat	\$58.50	\$60.00	2.56 %
Institute of Technology	CHEM 4223W Polymer Lab	Consumable materials	Flat	\$81.00	\$83.00	2.47 %
Institute of Technology	CHEM 4311W Adv Org Chem Lab	Consumable materials	Flat	\$103.00	\$106.00	2.91 %

**Attachment 6 - Revised**  
**University of Minnesota 2008-09 tuition Plan: Course Fees - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008 Amount	2009 Amount	Percent Change
Institute of Technology	CHEM 4511W Adv Phys Chem Lab	Consumable materials	Flat	\$54.50	\$56.00	2.75 %
Institute of Technology	CHEM 4711W Adv Inorg Chem Lab	Consumable materials	Flat	\$87.50	\$90.00	2.86 %
Institute of Technology	CHEM 8153 Signal-noise	Consumable materials	Flat	\$61.50	\$63.00	2.44 %
Institute of Technology	CHEN 4401 Chem Eng Lab I	Consumable materials	Flat	New Fee	\$110.00	New Fee
Institute of Technology	CHEN 4402 Chem Eng Lab II	Consumable materials	Flat	New Fee	\$60.00	New Fee
Institute of Technology	EE 2002 Cir & Elec Lab	Consumable materials	Flat	New Fee	\$45.00	New Fee
Institute of Technology	EE 2301 Intro Digital Des	Consumable materials	Flat	New Fee	\$39.00	New Fee
Institute of Technology	EE 2361 Intro Microcontrollers	Consumable materials	Flat	New Fee	\$55.00	New Fee
Institute of Technology	GEO 1006 Oceanography	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
Institute of Technology	GEO 1901 Freshman Seminar: Envt	Transportation/field trip	Flat	New Fee	\$36.00	New Fee
Institute of Technology	GEO 2201, 2302	Transportation/field trip	Flat	\$16.50	\$18.00	9.09 %
Institute of Technology	GEO 3880 Lab Workshop	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Institute of Technology	GEO 3911 Intro Field Geology	Transportation/field trip	Flat	\$770.00	\$800.00	3.90 %
Institute of Technology	GEO 4301 Ig/Met Petrology	Transportation/field trip	Flat	\$16.50	\$18.00	9.09 %
Institute of Technology	GEO 4501 Structural Geology	Transportation/field trip	Flat	\$33.00	\$36.00	9.09 %
Institute of Technology	GEO 4702 General Hydrogeology	Transportation/field trip	Flat	New Fee	\$120.00	New Fee
Institute of Technology	GEO 4701 Geomorphology	Transportation/field trip	Flat	New Fee	\$54.00	New Fee
Institute of Technology	GEO 4911, 4971, 5791	Transportation/field trip	Flat	\$770.00	\$800.00	3.90 %
Institute of Technology	GEO 5353 Electron Microprobe	Consumable materials	Flat	\$60.00	\$60.00	0.00 %
Institute of Technology	GEO 5701 Hydrogeology	Transportation/field trip	Flat	\$90.00	\$54.00	-40.00 %
Institute of Technology	GEO 5713 Karst Hydrogeology	Transportation/field trip	Flat	\$15.00	\$18.00	20.00 %
Institute of Technology	IOFT 1101 Envir Issues Solns	Consumable materials	Flat	\$53.05	\$53.05	0.00 %
Institute of Technology	MATS 2002 Mech. Prop. Lab	Consumable materials	Flat	\$50.00	\$50.00	0.00 %
Institute of Technology	MATS 5223W Polymer Lab	Consumable materials	Flat	\$81.00	\$83.00	2.47 %
Institute of Technology	ME 2011 Intro Eng	Consumable materials	Flat	\$18.50	\$18.50	0.00 %
Institute of Technology	ME 3221, 4031W, 4131W, 4231, 4232, 4331, 4331W	Consumable materials	Flat	\$17.50	\$17.50	0.00 %
Institute of Technology	ME 5090, 5341	Consumable materials	Flat	\$15.50	\$15.50	0.00 %
Medical School	ANAT 3602, 3612	Consumable materials	Flat	\$40.00	\$40.00	0.00 %
Medical School	LAMP 6101, 6290	Consumable materials	Flat	\$10.00	\$10.00	0.00 %
Medical School	LAMP 6101 General Path	Demand for service	Flat	\$10.00	\$10.00	0.00 %
Medical School	LAMP 6300, 6301, 6302, 6303, 6304, 6305	Consumable materials	Flat	\$5.00	\$5.00	0.00 %
Medical School	MICB 3301, 4215, 4235	Consumable materials	Flat	\$80.00	\$82.50	3.13 %
Medical School	MORT 3151 R A Lab	Consumable materials	Flat	\$25.00	\$25.00	0.00 %
Medical School	MORT 3161 Embalming Laboratory	Consumable materials	Flat	\$50.00	\$110.00	120.00 %
Medical School	MORT 3171 Human Anatomy Laboratory	Consumable materials	Flat	New Fee	\$10.00	New Fee
Medical School	NSC 4185, 5551, 4105, 5111	Consumable materials	Flat	\$80.00	\$82.50	3.13 %
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$200.00	\$210.00	5.00 %
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$1,000.00	\$1,075.00	7.50 %
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$1,500.00	\$1,600.00	6.67 %
Medical School	NSC 5540 Biomedical Neuroscience	Demand for service	Flat	\$750.00	\$800.00	6.67 %
Medical School	NSCI 6111, 6112	Consumable materials	Flat	\$80.00	\$82.50	3.13 %
Medical School	PHSL 3063, 3701	Consumable materials	Flat	\$20.00	\$20.00	0.00 %
Medical School	PHSL 5510 Adv Cardiac Physiology	Consumable materials	Flat	\$460.00	\$525.00	14.13 %
Medical School	PHSL 5511 Adv Neuromuscular Jx Phsl	Consumable materials	Flat	\$395.00	\$395.00	0.00 %
Medical School	PHSL 5520 Advanced Pulmonary Mechanics	Consumable materials	Flat	\$310.00	\$310.00	0.00 %
Medical School	PHSL 5530 Drug Physiology	Consumable materials	Flat	\$200.00	\$200.00	0.00 %
School of Public Health	Various courses - ISP Administrative Fee	Demand for service	Flat	\$891.00	\$891.00	0.00 %
School of Public Health	Various courses - ISP International Administration Fee	Demand for service	Flat	\$1,391.00	\$1,391.00	0.00 %
School of Public Health	PUBH 6000, 6060, 6104, 6390, 6558, 6627, 6628, 6711, 6945, 7200, 7210, 7213, 7214, 7218, 7230, 7231, 7232	Demand for service	Per Credit	\$110.00	\$110.00	0.00 %
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Demand for service	Flat	\$1,000.00	\$1,025.00	2.50 %
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Demand for service	Flat	\$2,000.00	\$2,050.00	2.50 %
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Demand for service	Flat	\$765.00	\$785.00	2.61 %
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Demand for service	Flat	\$3,000.00	\$3,000.00	0.00 %
College of Continuing Ed	Various courses - MELP Preparation Course Fee	Demand for service	Flat	New Fee	\$575.00	New Fee
College of Continuing Ed	TRIN 3102 Consecutive Interpreting	Demand for service	Flat	New Fee	\$40.00	New Fee
College of Veterinary Medicine	VBS 2032 General Microbiology w/Lab	Demand for service	Flat	\$70.00	\$80.00	14.29 %
College of Veterinary Medicine	VPM 3700 Equine Reproductive Management	Transportation/field trip	Flat	\$50.00	\$50.00	0.00 %

**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
All Campuses	University Fee Per Credit	0.05 to 9.99	\$ 50.00	\$ 55.00	10%
All Campuses	University Fee Per Credit	10 to 999.99	\$ 500.00	\$ 550.00	10%
Crookston	Orientation Fee	0 to 999.99	\$75.00	\$75.00	0.00%
Crookston	Late Payment Fee	0 to 999.99	\$25.00	\$25.00	0.00%
Crookston	Installment Fee	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	Transcript Fee	0 to 999.99	\$5.00	\$5.00	0.00%
Crookston	Transcript Fee--rush order	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	Late Registration Fee--First Week	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	Late Registration Fee--Second Week	0 to 999.99	\$20.00	\$20.00	0.00%
Crookston	Application Fee	0 to 999.99	\$40.00	\$40.00	0.00%
Crookston	Technology Access Fee	0.05 to 5.5	\$100.00	\$100.00	0.00%
Crookston	Technology Access Fee	6 to 999.99	\$500.00	\$500.00	0.00%
Crookston	Technology Access-summer rental	0 to 999.99	\$175.00	\$175.00	0.00%
Crookston	Technology Access-summer intern	0 to 999.99	\$100.00	\$100.00	0.00%
Crookston	Technology Access - late return	0 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Technology Access - daily rental	0 to 999.99	\$10.00	\$10.00	0.00%
Crookston	NSF Check Charge	0.05 to 999.99	\$25.00	\$25.00	0.00%
Crookston	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Parking Permit Fee-All lots (all year)	0.05 to 999.99	\$68.00	\$68.00	0.00%
Crookston	Parking Permit - All lots - each semester	0.05 to 999.99	\$50.00	\$50.00	0.00%
Crookston	Parking Permit - Lot E - all year	0.05 to 999.99	\$35.00	\$35.00	0.00%
Crookston	Parking Permit-Reserved Parking	0.05 to 999.99	\$110.00	\$110.00	0.00%
Crookston	Parking Permit-Temp-1 week	0.05 to 999.99	\$5.00	\$5.00	0.00%
Crookston	Parking Permit - Temp - 1 month	0.05 to 999.99	\$15.00	\$15.00	0.00%
Crookston	Computer Insurance Deduction	0.05 to 999.99	\$500.00	\$500.00	0.00%
Crookston	Parking Permit - All lots-Duplicate	0.05 to 999.99	\$5.00	\$5.00	0.00%
Crookston	U-Card Replacement	0.05 to 999.99	\$15.00	\$15.00	0.00%
Crookston	Student Health Insurance	6 to 999.99	\$744.00	\$782.00	5.11%
Crookston	FedEx Overnight Service Fee-National	0.05 to 999.99	\$25.00	\$25.00	0.00%
Crookston	FedEx Overnight Service Fee-International	0.05 to 999.99	\$30.00	\$30.00	0.00%
Crookston	International Orientation Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
Crookston	Summer Start Program	0.05 to 999.99	\$250.00	\$250.00	0.00%
Crookston	Check Cashing Charge	0.05 to 999.99	New Fee	\$0.25	New Fee
Duluth School of Medicine	Medical School-Duluth collegiate/tech fee for medical students	0.05 to 999.99	\$200.00	\$200.00	0.00%
Duluth	Student Teaching Outside the Duluth Area	0.05 to 2.99	\$92.83	\$95.62	3.01%
Duluth	Student Teaching Outside the Duluth Area	3 to 5.99	\$185.65	\$191.22	3.00%
Duluth	Student Teaching Outside the Duluth Area	6 to 11.99	\$278.50	\$286.86	3.00%
Duluth	Student Teaching Outside the Duluth Area	12 to 999.99	\$556.97	\$573.68	3.00%
Duluth	Student Legislative Coalition	6 to 999.99	\$3.25	\$3.25	0.00%
Duluth	MN Publ Interest Research Grp	6 to 999.99	\$4.12	\$4.12	0.00%
Duluth	Late Payment Fee	0 to 999.99	\$20.00	\$20.00	0.00%
Duluth	Installment Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	Late Registration Fee - First 2 Weeks	0 to 999.99	\$50.00	\$50.00	0.00%
Duluth	Late Registration Fee - Third Week or later	0 to 999.99	\$100.00	\$100.00	0.00%
Duluth	Application Fee-Undergraduate	0 to 999.99	\$35.00	\$35.00	0.00%
Duluth	Various Courses - FST Application Fee	1 to 999.99	New Fee	\$100.00	New Fee
Duluth	Orientation Fee	0 to 999.99	\$40.00	\$40.00	0.00%
Duluth	CE Technology/Equipment Fee	5 to 999.99	\$50.00	\$50.00	0.00%
Duluth	CE Technology/Equipment Fee-summer	5 to 999.99	\$25.00	\$25.00	0.00%
Duluth	CEHSP Technology/Equipment Fee	5 to 999.99	\$125.00	\$125.00	0.00%
Duluth	CEHSP Technology/Equipment Fee - summer	5 to 999.99	\$62.50	\$62.50	0.00%
Duluth	CLA Technology/Equipment Fee	5 to 999.99	\$150.00	\$150.00	0.00%
Duluth	CLA Technology/Equipment Fee - summer	5 to 999.99	\$75.00	\$75.00	0.00%
Duluth	SCSE Technology/Equipment Fee	5 to 999.99	\$150.00	\$150.00	0.00%
Duluth	SCSE Technology/Equipment Fee - summer	5 to 999.99	\$75.00	\$75.00	0.00%
Duluth	LSBE Technology/Equipment Fee	5 to 999.99	\$100.00	\$100.00	0.00%
Duluth	LSBE Technology/Equipment Fee - summer	5 to 999.99	\$50.00	\$50.00	0.00%
Duluth	SFA Technology/Equipment Fee	5 to 999.99	\$250.00	\$250.00	0.00%
Duluth	SFA Technology/Equipment Fee - summer	5 to 999.99	\$125.00	\$125.00	0.00%
Duluth	MAPL Program Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	MEd Program Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	MIS Program Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	CEHSP Post-baccalaureate Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Rochester Equipment/Technology Fee	0.05 to 5.99	\$50.00	\$50.00	0.00%
Duluth	Rochester Equipment/Technology Fee	6 to 999.99	\$250.00	\$250.00	0.00%
Duluth	U-Card Replacement	0.05 to 999.99	\$15.00	\$15.00	0.00%
Duluth	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%

**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
Duluth	Credit-by-Examamination Fee	1 to 999.99	\$50.00	\$50.00	0.00%
Duluth	Transcript Fee	0 to 999.99	\$5.00	\$5.00	0.00%
Duluth	Transcript Fee - Rush Order	0 to 999.99	\$10.00	\$10.00	0.00%
Duluth	Transcript Fee - Rush Order/Natl FedX	0 to 999.99	\$25.00	\$25.00	0.00%
Duluth	Transcript Fee - Rush Order/Intl FedX	0 to 999.99	\$30.00	\$30.00	0.00%
Duluth	Rochester MBA Technology Fee	0.05 to 5.99	\$75.00	\$75.00	0.00%
Duluth	Rochester MBA Technology Fee	6 to 999.99	\$150.00	\$150.00	0.00%
Duluth	Internet/Email Access Fee	0.05 to 12.99	\$5.40	\$5.56	2.96%
Duluth	Internet/Email Access Fee	13 to 999.99	\$68.00	\$70.00	2.94%
Duluth	CITS Email Access Fee	0.05 to 999.99	New Fee	\$5.56	New Fee
Morris	MN Publ Interest Research Grp	6 to 999.99	\$4.13	\$4.13	0.00%
Morris	Hospitalization Insurance	6 to 999.99	\$744.00	\$744.00	0.00%
Morris	Late Payment Fee	0 to 999.99	\$20.00	\$20.00	0.00%
Morris	Installment Fee	0 to 999.99	\$10.00	\$10.00	0.00%
Morris	Application Fee	0 to 999.99	\$35.00	\$35.00	0.00%
Morris	Freshman Confirmation Fee	0 to 999.99	\$125.00	\$125.00	0.00%
Morris	Student Center Fee	0.05 to 999.99	\$39.00	\$39.00	0.00%
Morris	Health Service Fee	6 to 999.99	\$60.00	\$70.00	16.67%
Morris	Activity Fee	6 to 999.99	\$89.00	\$89.00	0.00%
Morris	Intercollegiate Athletic Fee	6 to 999.99	\$25.00	\$25.00	0.00%
Morris	Activity Fee - Summer	0.05 to 999.99	\$30.00	\$30.00	0.00%
Morris	Regional Fitness Center Fee	6 to 999.99	\$50.00	\$57.50	15.00%
Morris	Technology Fee	6 to 999.99	\$52.50	\$52.50	0.00%
Morris	Transcript Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Morris	Transcript Fee - Rush	0.05 to 999.99	\$10.00	\$10.00	0.00%
Morris	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Morris	Transfer Confirmation Fee	0.05 to 999.99	\$125.00	\$125.00	0.00%
Morris	Credit Exam	0.05 to 999.99	\$50.00	\$50.00	0.00%
Morris	U Card Replacement Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
Rochester	Rochester Technology Fee	0.05 to 5.99	\$50.00	\$50.00	0.00%
Rochester	Rochester Technology Fee	6 to 999.99	\$100.00	\$100.00	0.00%
Rochester	Rochester Student Services Fee	6 to 999.99	\$3.00	\$3.00	0.00%
Twin Cities	Student Capital Enhancement Fee	6 to 999.99	New Fee	\$12.50	New Fee
Twin Cities Campuswide	Stadium Fee	6 to 999.99	\$ 12.50	\$12.50	0.00%
Academic Health Center	Application Processing Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
Academic Health Center	Admission Confirmation Fee	0.05 to 999.99	\$250.00	\$250.00	0.00%
College of Design	CDes Collegiate Fee Undergraduate except Housing & Retail	1 to 5	\$125.00	\$135.00	8.00%
College of Design	CDes Collegiate Fee Undergraduate except Housing & Retail	6 to 999	\$250.00	\$268.00	7.20%
College of Design	CDes Collegiate Fee Summer non-housing non-retail	1 to 5	\$62.50	\$67.50	8.00%
College of Design	CDes Collegiate Fee Summer non-housing non-retail	6 to 99999	\$125.00	\$135.00	8.00%
College of Design	Locker Rental Fee	0.05 to 999.99	\$15.00	\$15.00	0.00%
College of Design	Key Deposit Fee	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Design	CDes Collegiate fee for Grad Programs full-rate	0.01 to 0.05	\$0.00	\$135.00	New Fee
College of Design	CDes Collegiate fee for Grad Programs full-rate	0.06 to 999	\$250.00	\$268.00	7.20%
College of Design	CDes Collegiate Fee for Housing & Retail Undergrad majors	1 to 5	\$87.50	\$95.00	8.57%
College of Design	CDes Collegiate Fee for Housing & Retail Undergrad majors	6 to 999.99	\$175.00	\$190.00	8.57%
College of Design	Collegiate Fee for DHA Grad Plans, MA, MS, and PhD	0.01 to 0.05	\$0.00	\$95.00	New Fee
College of Design	Collegiate Fee for DHA Grad Plans, MA, MS, and PhD	0.05 to 999.99	\$175.00	\$190.00	8.57%
College of Design	CDes Collegiate Fee Summer Housing and Retail Merchandising	0.01 to 0.05	New Fee	\$47.50	New Fee
College of Design	CDes Collegiate Fee Summer Housing and Retail Merchandising	0.05 to 999.99	New Fee	\$95.00	New Fee
College of Biological Sciences	CBS Technology Fee - summer	3 to 999.99	\$95.00	\$98.00	3.16%
College of Biological Sciences	CBS Technology Fee	3 to 5.99	\$95.00	\$98.00	3.16%
College of Biological Sciences	CBS Technology Fee	6 to 999.99	\$190.00	\$196.00	3.16%
College of Ed/Human Dev	EdHD Technology Fee	2 to 5.99	\$60.00	\$60.00	0.00%
College of Ed/Human Dev	EdHD Technology Fee	6 to 999.99	\$120.00	\$120.00	0.00%
College of Ed/Human Dev	EDPA Administrative Licensure Fee	0.05 to 999.99	\$550.00	\$550.00	0.00%
College of Ed/Human Dev	Part-time School Counseling Licensure Application Fee	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Ed/Human Dev	School Psychology Program Fees	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Ed/Human Dev	School Psychology Program Fees	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Ed/Human Dev	Master of Education and Endorsement Program Application Fee	0.05 to 999.99	\$55.00	\$55.00	0.00%
College of Ed/Human Dev	Initial Licensure-Master of Education Confirmation Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Ed/Human Dev	Credential Registration Fee	0.05 to 999.99	\$48.00	\$48.00	0.00%

**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
College of Ed/Human Dev	Credential Fee Additional Files	0.05 to 999.99	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	Credential Copy Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	Inactive Credential File Fee	0.05 to 999.99	\$12.00	\$12.00	0.00%
College of Ed/Human Dev	Credential Next Day Service	0.05 to 999.99	\$15.00	\$15.00	0.00%
College of Ed/Human Dev	Credential Pick Up Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
College of Ed/Human Dev	EDPA Multiple Endorsement Fee	0.05 to 999.99	\$275.00	\$275.00	0.00%
College of Ed/Human Dev	EdHD Technology Fee - UG & Grad (fall, spring, summer)	0.05 to 5.99	\$60.00	\$60.00	0.00%
College of Ed/Human Dev	EdHD Technology Fee - UG & Grad (fall, spring, summer)	6 to 999.99	\$120.00	\$120.00	0.00%
College of Ed/Human Dev	Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Ed/Human Dev	Credit Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	UG & Grad CLA Technology Fee (fall, spring, summer)	0.05 to 5.99	\$50.00	\$52.50	5.00%
College of Liberal Arts	UG & Grad CLA Technology Fee (fall, spring, summer)	6 to 999.99	\$100.00	\$105.00	5.00%
College of Liberal Arts	Art-Majors Studio Deposits	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Art-Graduate Studio Deposit	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Liberal Arts	CCLC-Job Search Jump Start workshop fees	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Liberal Arts	English - dossier mailings	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	English-key deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Liberal Arts	English-key deposit	0.05 to 999.99	\$2.00	\$2.00	0.00%
College of Liberal Arts	Marching Band Instrument rental	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Music-Instrument Rental Level I (Music Ed/Non-Professional)	0.05 to 999.99	\$97.50	\$100.00	2.56%
College of Liberal Arts	Music-Instrument Rental Level II (Professional/Valued under \$7000)	0.05 to 999.99	\$127.50	\$135.00	5.88%
College of Liberal Arts	Music-Instrument Rental Level III (professional/valued over \$7000)	0.05 to 999.99	\$150.00	\$160.00	6.67%
College of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Usage Majors/Minor	0.05 to 999.99	\$80.00	\$80.00	0.00%
College of Liberal Arts	Music-Practice Rooms Hourly Usage Majors/Minors	0.05 to 999.99	\$20.00	\$25.00	25.00%
College of Liberal Arts	Music-Practice Room - lost access card	0.05 to 999.99	\$15.00	\$20.00	33.33%
College of Liberal Arts	Music - Recital Staffing	0.05 to 999.99	\$60.00	\$60.00	0.00%
College of Liberal Arts	Marching Band - Spat camp	0.05 to 999.99	\$80.00	\$80.00	0.00%
College of Liberal Arts	Music- Locker Room Keycard Replacement	0.05 to 999.99	\$40.00	\$45.00	12.50%
College of Liberal Arts	Music- Locker Rental Full-Year	0.05 to 999.99	\$90.00	\$90.00	0.00%
College of Liberal Arts	Music - Locker Rental Single Term	0.05 to 999.99	\$70.00	\$70.00	0.00%
College of Liberal Arts	CLA Language Center-Student Multimedia Lab Laser Prints	0.05 to 999.99	\$0.10	\$0.10	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - fall & spring	0.05 to 999.99	\$45.00	\$45.00	0.00%
College of Liberal Arts	CCLC - NSE Orientation/Activity Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	CCLC - Program Fees	0.05 to 999.99	\$200.00	\$200.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - fall or spring	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - spring & summer	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Marching Band - Uniform Dry Cleaning (from \$1.50 to \$25)	0.05 to 999.99	\$1.50	\$1.50	0.00%
College of Liberal Arts	Music-Practice Rooms Hourly Usage Non-Majors/Minors	0.05 to 999.99	\$45.00	\$50.00	11.11%
College of Liberal Arts	Music- C, D, E, F, or G Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$105.00	\$110.00	4.76%
College of Liberal Arts	Music- B Practice Rooms-Semester Usage Majors/Minors	0.05 to 999.99	\$65.00	\$65.00	0.00%
College of Liberal Arts	Music- B Practice Rooms-Semester Use NonMajor/Minor	0.05 to 999.99	\$90.00	\$100.00	11.11%
College of Liberal Arts	Music- Recital Cancellation 7 or less days	0.05 to 999.99	\$150.00	\$150.00	0.00%
College of Liberal Arts	Music- Recital Cancellation 8-28 days	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Liberal Arts	Music- Ferguson Hall Lobby rental for Recital Receptions	0.05 to 999.99	\$35.00	\$35.00	0.00%
College of Liberal Arts	Music- Ultan Recital Hall Rental	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Music- Recording Technical Assistance	0.05 to 999.99	\$35.00	\$35.00	0.00%
College of Liberal Arts	Music- Requested Piano and/or Harpsichord Tunings	0.05 to 999.99	\$98.00	\$100.00	2.04%
College of Liberal Arts	Music- Recital Recording Editing	0.05 to 999.99	\$35.00	\$35.00	0.00%
College of Liberal Arts	CCLC - recommendation letter repository and services	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Liberal Arts	CLA Language Ctr-Individual LPE Testing	0.05 to 999.99	\$30.00	\$30.00	0.00%
College of Liberal Arts	CLA Language Center - LPE Screening Test	0.05 to 999.99	\$20.00	\$20.00	0.00%
College of Liberal Arts	CLA Equipment Loan Late Fees	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Ensemble lost music 10 or less pieces	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Ensemble lost music fee 11 or more pieces	0.05 to 999.99	\$75.00	\$75.00	0.00%
College of Liberal Arts	Ensemble lost music fee: lost score	0.05 to 999.99	\$200.00	\$200.00	0.00%
College of Liberal Arts	Art Dept Equipment Replacement	0.05 to 999.99	\$3,500.00	\$3,500.00	0.00%
College of Liberal Arts	Art Dept Equipment Repair	0.05 to 999.99	\$500.00	\$500.00	0.00%
College of Liberal Arts	Art Dept Late Equipment Fee	0.05 to 999.99	\$25.00	\$25.00	0.00%
College of Liberal Arts	Recording Session Cancellation Fee	0.05 to 999.99	\$100.00	\$100.00	0.00%
College of Liberal Arts	Art Locker Fee in Regis Center - summer	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Liberal Arts	Art - Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
College of Liberal Arts	CLA Special Exam Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
College of Liberal Arts	Music-Performance Duplication Fee	0.05 to 999.99	\$8.00	\$12.00	50.00%
College of Food/Ag/Nat Rsrc Sci	Coordinated Programs	0.05 to 999.99	\$1,250.00	\$1,250.00	0.00%
College of Food/Ag/Nat Rsrc Sci	Dietetic Internship	0.05 to 999.99	\$3,400.00	\$3,400.00	0.00%
College of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee - UG, Grad, DM - spring & fall	0 to 5.99	\$55.00	\$55.00	0.00%
College of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee - UG, Grad, DM - spring & fall	6 to 999.99	\$110.00	\$110.00	0.00%
College of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee - UG, Grad , DM - summer	0 to 2.99	\$27.50	\$27.50	0.00%



**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
College of Food/Ag/Nat Rsrc Sci	CFANS Technology Fee - UG, Grad , DM - summer	3 to 999.99	\$55.00	\$55.00	0.00%
College of Food/Ag/Nat Rsrc Sci	Locker Rental Fee - small	0.05 to 999.99	\$15.00	\$15.00	0.00%
College of Food/Ag/Nat Rsrc Sci	Locker Rental Fee - large	0.05 to 999.99	\$20.00	\$20.00	0.00%
Carlson School of Management	CSOM PT-MBA Student Svcs & Tech Fee	0.05 to 999.99	\$215.00	\$290.00	34.88%
Carlson School of Management	CSOM PT-MBA Student Svcs & Tech Fee - summer	0.05 to 999.99	\$107.50	\$145.00	34.88%
Carlson School of Management	CSOM PhD, MAHRIR Technology Fee	0.05 to 999.99	\$315.00	\$315.00	0.00%
Carlson School of Management	CSOM Sum PhD MAHRIR Technology Fee - summer	0.05 to 999.99	\$157.50	\$157.50	0.00%
Carlson School of Management	CSOM FT-MBA Student Svcs & Tech Fee	0.05 to 999.99	\$315.00	\$480.00	52.38%
Carlson School of Management	CSOM FT-MBA Student Svcs & Tech Fee - summer	0.05 to 999.99	\$157.50	\$240.00	52.38%
Carlson School of Management	CSOM UGrad Stud Collegiate Fee	6 to 999.99	\$225.00	\$237.50	5.55%
Carlson School of Management	CSOM Sum EMAHRIR, MBT, MAcc Technology Fee - summer	0.05 to 999.99	\$107.50	\$107.50	0.00%
Carlson School of Management	CSOM Sum Ugrd w<6 cr Technology Fee>	0.05 to 5.99	\$50.00	\$50.00	0.00%
Carlson School of Management	CSOM Ugrd w<6 cr Technology Fee>	0.05 to 5.99	\$100.00	\$100.00	0.00%
Carlson School of Management	CSOM EMAHRIR, MAcc, MBT, AS Technology Fee	0.05 to 999.99	\$215.00	\$215.00	0.00%
Carlson School of Management	CSOM UGrad Stud Collegiate Fee	6 to 999.99	\$450.00	\$475.00	5.55%
Carlson School of Management	CSOM MBA Laptop	0.05 to 999.99	\$755.50	\$733.86	-2.86%
Carlson School of Management	Carlson School International Program Cancellation Fee	0.05 to 999.99	\$1,500.00	\$1,500.00	0.00%
Carlson School of Management	Carlson School International Program Deferral Fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Carlson School of Management	CSOM PhD, MAHRIR Technology Fee	0.05 to 999.99	\$315.00	\$315.00	0.00%
Carlson School of Management	CSOM Credit Exam fee	0.01 to 999.99	\$50.00	\$50.00	0.00%
School of Dentistry	Dentistry Instrument Usage Fee - Peds(Grad & Certificate)	0.05 to 999.99	\$625.00	\$650.00	4.00%
School of Dentistry	Dentistry Instrument Usage Fee - Perio(Grad & Certificate)	0.05 to 999.99	\$460.00	\$480.00	4.35%
School of Dentistry	DDS Student Application Fee	0.05 to 999.99	\$75.00	\$75.00	0.00%
School of Dentistry	DDS Tuition Deposits	0.05 to 999.99	\$1,045.00	\$1,000.00	-4.31%
School of Dentistry	Dental Hygiene Tuition Deposits	0.05 to 999.99	\$150.00	\$150.00	0.00%
School of Dentistry	Transfer Evaluation Fee - DDS	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
School of Dentistry	Dentistry Instrument Usage Fee - Prosth(Grad & Certificate)	0.05 to 999.99	\$715.00	\$745.00	4.20%
School of Dentistry	Microscope Fee - Endo1(Grad & Certificate)	0.05 to 999.99	\$425.00	\$425.00	0.00%
School of Dentistry	Microscope Fee - Endo2(Grad & Certificate)	0.05 to 999.99	\$425.00	\$425.00	0.00%
School of Dentistry	Dental Overgarment Fee - Oral Surgery	0.02 to 999.99	\$50.00	\$52.00	4.00%
School of Dentistry	Dentistry Instrument Usage Fee - TMJ(Grad & Certificate)	0.05 to 999.99	\$365.00	\$380.00	4.11%
School of Dentistry	Dental Overgarment Fee - Ortho(Grad and Certificate)	0.05 to 999.99	\$75.00	\$78.00	4.00%
School of Dentistry	Dentistry Instrument Usage Fee - DDS1	0.05 to 999.99	\$1,530.00	\$1,600.00	4.58%
School of Dentistry	Dentistry Instrument Usage Fee - DDS2	0.05 to 999.99	\$1,375.00	\$1,530.00	11.27%
School of Dentistry	Dentistry Instrument Usage Fee - DDS2	0.05 to 999.99	\$585.00	\$731.00	24.96%
School of Dentistry	Dentistry Instrument Usage Fee - DDS3	0.05 to 999.99	\$1,375.00	\$1,430.00	4.00%
School of Dentistry	Dentistry Instrument Usage Fee - DDS3	0.05 to 999.99	\$688.00	\$860.00	25.00%
School of Dentistry	Dentistry Instrument Usage Fee - DDS4	0.05 to 999.99	\$1,170.00	\$1,375.00	17.52%
School of Dentistry	Dentistry Instrument Usage Fee - DDS4	0.05 to 999.99	\$585.00	\$731.00	24.96%
School of Dentistry	Dentistry Instrument Usage Fee - DDS5	0.05 to 999.99	\$1,170.00	\$1,375.00	17.52%
School of Dentistry	Dentistry Instrument Usage Fee - Endo(Grad & Certificate)	0.05 to 999.99	\$655.00	\$680.00	3.82%
School of Dentistry	Dentistry Instrument Usage Fee - DH	0.05 to 999.99	\$600.00	\$625.00	4.17%
School of Dentistry	Dent Fellow Spec (OMS)	0.05 to 999.99	\$761.00	\$818.00	7.49%
School of Dentistry	Dent Fellow Spec (ORTHO, PED, PERIO, PROS, TMJ, OHSOA, ENDO)	0.05 to 999.99	\$1,523.00	\$1,637.00	7.49%
School of Dentistry	Dentistry Equipment Fee - Grad and Certificate Programs & DDS 3&4	0.05 to 999.99	\$155.00	\$162.00	4.52%
School of Dentistry	Dent Fellow Spec (ENDO)	0.05 to 999.99	\$1,523.00	\$1,637.00	7.49%
School of Dentistry	Health Insurance Premium - Dental Residents/Masters of Dent Hyg	0.05 to 999.99	\$89.00	\$99.00	11.24%
School of Dentistry	Disability Insurance -DDS1&2&3&4&Pass (Fall only)	0.05 to 999.99	\$70.00	\$70.00	0.00%
School of Dentistry	DDS4 Modified Curriculum	0.05 to 999.99	\$410.00	\$441.00	7.56%
School of Dentistry	DDS3 Modified Curriculum	0.05 to 999.99	\$323.49	\$348.00	7.58%
School of Dentistry	DDS2 Modified Curriculum	0.05 to 999.99	\$429.57	\$462.00	7.55%
School of Dentistry	DDS1 Modified Curriculum	0.05 to 999.99	\$430.75	\$463.00	7.49%
School of Dentistry	Dentistry Instrument Usage Fee DDS5	0.05 to 999.99	\$567.50	\$709.00	24.93%
School of Dentistry	PASS STUDENT APPLICATION FEE	0.05 to 999.99	\$100.00	\$100.00	0.00%
School of Dentistry	PASS1 PROGRAM DEPOSITS	0.05 to 999.99	\$17,325.00	\$19,215.00	10.91%
School of Dentistry	DDS1 Modified Curriculum- Non resident	0.05 to 999.99	\$753.39	\$821.00	8.97%
School of Dentistry	DDS2 MODIFIED CIRRICULUM-NON RESIDENT	0.05 to 999.99	\$755.00	\$823.00	9.01%
School of Dentistry	DDS3 MODIFIED CIRRICULUM-NON RESIDENT	0.05 to 999.99	\$568.00	\$619.00	8.98%
School of Dentistry	DDS4 MODIFIED CIRRICULUM-NON RESIDENT	0.05 to 999.99	\$719.00	\$784.00	9.04%
School of Dentistry	Dentistry Equipment Fee	0.05 to 999.99	\$155.00	\$162.00	4.52%
School of Dentistry	Dentistry Instrument Usage Fee-DH - summer	0.05 to 999.99	\$300.00	\$375.00	25.00%
School of Dentistry	Dentistry Instrument Usage Fee DDS3-PASS - summer	0.05 to 999.99	\$688.00	\$860.00	25.00%
School of Dentistry	Dentistry Instrument Usage Fee-DDS3-PASS	0.05 to 999.99	\$1,375.00	\$1,430.00	4.00%
School of Dentistry	Dentistry Instrument Usage Fee DDS4-PASS	0.05 to 999.99	\$1,170.00	\$1,375.00	17.52%
School of Dentistry	Dentistry Instrument Usage Fee DDS4-PASS - summer	0.05 to 999.99	\$585.00	\$731.00	24.96%
School of Dentistry	Dentistry Equipment Fee DDS-PASS 3 & 4	0.05 to 999.99	\$155.00	\$162.00	4.52%
School of Dentistry	Dental Hygiene Grad Application Fee	0.05 to 999.99	New Fee	\$100.00	New Fee
School of Dentistry	Dentistry Equipment Usage Fee-Dental Hygiene- Grad	0.05 to 999.99	New Fee	\$162.00	New Fee

**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
School of Dentistry	Equipment Usage Fee DDS 1 DDS2	0.05 to 999.99	New Fee	\$200.00	New Fee
School of Dentistry	Dent Endo Typodont-PASS DDS3	0.05 to 999.99	New Fee	\$129.00	New Fee
School of Dentistry	Dent Lab Articulators DDS3-PASS	0.05 to 999.99	New Fee	\$800.00	New Fee
School of Dentistry	Dent Oper/Pros Typodont-DDS3-PASS	0.05 to 999.99	New Fee	\$180.00	New Fee
Exec VP & Provost	Grad School Orientation Fee	0.05 to 999.99	\$40.00	\$50.00	25.00%
Exec VP & Provost	Stop Payment-returned refund checks fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Exec VP & Provost	Application Fee - Undergrads	0 to 999.99	\$45.00	\$45.00	0.00%
Exec VP & Provost	Freshman Confirmation Fee	0 to 999.99	\$160.00	\$160.00	0.00%
Exec VP & Provost	Transfer Confirmation Fee	0.05 to 999.99	\$70.00	\$70.00	0.00%
Exec VP & Provost	Transcript-official copy	0.05 to 999.99	\$5.00	\$5.00	0.00%
Exec VP & Provost	Transcript-official copy Rush	0.05 to 999.99	\$10.00	\$10.00	0.00%
Exec VP & Provost	Late Payment	0.05 to 999.99	\$30.00	\$30.00	0.00%
Exec VP & Provost	Installment	0.05 to 999.99	\$35.00	\$35.00	0.00%
Exec VP & Provost	NSF Check Charge	0.05 to 999.99	\$20.00	\$20.00	0.00%
Exec VP & Provost	Late Registration-1st week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Exec VP & Provost	Late Registration-2nd week	0.05 to 999.99	\$50.00	\$50.00	0.00%
Exec VP & Provost	Late Registration-3rd week	0.05 to 999.99	\$100.00	\$100.00	0.00%
Exec VP & Provost	Transcript&other misc-Fed Ex Priority Overnight	0.05 to 999.99	\$15.00	\$15.00	0.00%
Exec VP & Provost	Transcript&other misc-International Priority	0.05 to 999.99	\$20.00	\$20.00	0.00%
Exec VP & Provost	Late Registration-1st week Summer	0.05 to 999.99	\$25.00	\$25.00	0.00%
Exec VP & Provost	Late Registration-2nd week Summer	0.05 to 999.99	\$50.00	\$50.00	0.00%
Graduate School	Application Fee - intern'l applicants	0 to 999.99	\$75.00	\$75.00	0.00%
Graduate School	Application Fee - domestic applicants	0 to 999.99	\$55.00	\$55.00	0.00%
Graduate School	Graduate School Re-Admission/Change of Status	0.05 to 999.99	\$55.00	\$55.00	0.00%
Humphrey Inst of Public Affairs	HHH Technology Fee	0.05 to 5.99	\$125.00	\$125.00	0.00%
Humphrey Inst of Public Affairs	HHH Technology Fee	6 to 999.99	\$250.00	\$250.00	0.00%
Humphrey Inst of Public Affairs	HHH Technology Fee - summer	0.05 to 2.99	\$37.50	\$37.50	0.00%
Humphrey Inst of Public Affairs	HHH Technology Fee - summer	3 to 999.99	\$50.00	\$50.00	0.00%
Humphrey Inst of Public Affairs	Muskie Fellow Orientation Fee First Year	0.05 to 999.99	\$1,000.00	\$1,000.00	0.00%
Humphrey Inst of Public Affairs	Muskie Fellow Orientation Fee - second year	0.05 to 999.99	\$500.00	\$500.00	0.00%
Institute of Technology	ISE Year 2 Fee	0.05 to 999.99	\$850.00	\$850.00	0.00%
Institute of Technology	ISE Year 1 Fee	0.05 to 999.99	\$850.00	\$900.00	5.88%
Institute of Technology	MOT per credit fee	0.05 to 999.99	\$145.00	\$150.00	3.45%
Institute of Technology	ISE Year 3 Fee	0.05 to 999.99	\$850.00	\$850.00	0.00%
Institute of Technology	MOT Year 2 Fees	0.05 to 999.99	\$1,350.00	\$1,350.00	0.00%
Institute of Technology	MOT Year 1 Fee	0.05 to 999.99	\$1,350.00	\$1,400.00	3.70%
Institute of Technology	Locker Rental - Civil Eng	0.05 to 999.99	\$15.00	\$15.00	0.00%
Institute of Technology	Lab Key Deposit	0.05 to 999.99	\$5.00	\$5.00	0.00%
Institute of Technology	Environmental Lab Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
Institute of Technology	Grad Student Office Key Deposit	0.05 to 999.99	\$20.00	\$20.00	0.00%
Institute of Technology	Desk Key Deposit	0.05 to 999.99	\$20.00	\$20.00	0.00%
Institute of Technology	Civi IEng Building Key Deposit	0.05 to 999.99	\$5.00	\$5.00	0.00%
Institute of Technology	Mechanical Eng - Key Deposit	0.05 to 999.99	\$15.00	\$15.00	0.00%
Institute of Technology	CEMS Key Deposit	0.05 to 999.99	\$5.00	\$5.00	0.00%
Institute of Technology	CEMS Key Deposit - Sub Master, Master	0.05 to 999.99	\$10.00	\$10.00	0.00%
Institute of Technology	E&CE Key Deposit	0.05 to 999.99	\$10.00	\$10.00	0.00%
Institute of Technology	CS&E Key Deposit	0.05 to 999.99	\$20.00	\$20.00	0.00%
Institute of Technology	Shepherd Lab Building Key Deposit	0.05 to 999.99	\$5.00	\$5.00	0.00%
Institute of Technology	IT Technology Fee	0.5 to 2.99	\$0.00	\$50.00	New Fee
Institute of Technology	IT Technology Fee - summer	3 to 5.99	\$85.00	\$100.00	17.65%
Institute of Technology	IT Technology Fee - fall & spring	6 to 999.99	\$170.00	\$200.00	17.65%
Institute of Technology	ISE per credit fee	0.05 to 999.99	\$113.00	\$120.00	6.19%
Institute of Technology	MOT late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Institute of Technology	ISE late capstone fee	0.05 to 999.99	\$500.00	\$500.00	0.00%
Institute of Technology	SE Year 1 & year 2 Fee	0.05 to 999.99	\$1,290.00	\$1,290.00	0.00%
Institute of Technology	Credit Exam Fee - Test out	0.05 to 999.99	\$50.00	\$50.00	0.00%
Law School	Law School Technology Fee for Summer School	0.05 to 999.99	\$160.00	\$180.00	12.50%
Law School	Law School Transcript Fee	0.05 to 999.99	\$5.00	\$5.00	0.00%
Law School	Law School Locker Fee	0.05 to 999.99	\$10.00	\$10.00	0.00%
Law School	Application Fee for Law School Students	0.05 to 999.99	\$70.00	\$70.00	0.00%
Law School	Law School Laptop Lease Fee for 3Ls & Joint Degree Students	0.05 to 999.99	\$250.00	\$250.00	0.00%
Law School	Beijing China Summer Program	0.05 to 5	\$2,221.93	\$2,221.93	0.00%
Law School	Beijing China Summer Program	6 to 6	\$500.00	\$500.00	0.00%
Law School	Technology/Academic Fee	0.05 to 999.99	\$400.00	\$450.00	12.50%
Law School	Beijing Summer 2007 Housing Fee	0.05 to 999.99	\$1,929.00	\$1,929.00	0.00%

**Attachment 7 - Revised**  
**University of Minnesota 2008-09 Tuition Plan: Academic/Term Fees - Per Semester**

Campus/College	Fee Name	Credits	2008 Amount	2009 Amount	Percent Change
Law School	LLM Application Fee	0.05 to 999.99	\$70.00	\$70.00	0.00%
Law School	Laptop Purchase Charge	0.05 to 999.99	\$567.36	\$650.00	14.57%
Medical School	Mort Sci Technology Fee	0.05 to 999.99	\$50.00	\$50.00	0.00%
Medical School	Medical School Collegiate/tech fee for Medical Students	0.05 to 999.99	\$200.00	\$200.00	0.00%
Medical School	Medical School Collegiate/tech fee for Allied Health Students	0.05 to 999.99	\$150.00	\$150.00	0.00%
School of Nursing	Intent To Enroll - Baccalaureate Nursing Program	0.05 to 999.99	\$500.00	\$500.00	0.00%
School of Nursing	Collegiate Fee - Nurse Anesthesia Program	0.05 to 999.99	\$425.00	\$425.00	0.00%
School of Nursing	Nursing Baccalaureate Program Testing	0.05 to 999.99	\$66.00	\$66.00	0.00%
School of Nursing	Nursing Post Baccalaureate Program & MN Program Testing	0.05 to 999.99	\$50.00	\$50.00	0.00%
School of Nursing	Nursing Collegiate Fee - Undergraduate	0.05 to 9.99	\$12.90	\$12.90	0.00%
School of Nursing	Nursing Collegiate Fee - Undergraduate	10 to 999.99	\$129.00	\$129.00	0.00%
School of Nursing	Nursing Collegiate Fee - Graduate	0.05 to 5.99	\$21.50	\$21.50	0.00%
School of Nursing	Nursing Collegiate Fee - Graduate	6 to 999.99	\$129.00	\$129.00	0.00%
School of Nursing	Collegiate Fee-Masters in Nursing	0.05 to 5.99	\$21.50	\$21.50	0.00%
School of Nursing	Collegiate Fee-Masters in Nursing	6 to 999.99	\$129.00	\$129.00	0.00%
School of Nursing	Intent To Enroll - MN & DNP Programs	0.05 to 999.99	\$500.00	\$500.00	0.00%
School of Nursing	Nursing Collegiate Fee - Doctorate in Nursing Practice	0.05 to 5.99	\$21.50	\$21.50	0.00%
School of Nursing	Nursing Collegiate Fee - Doctorate in Nursing Practice	6 to 999.99	\$129.00	\$129.00	0.00%
International Programs	Int'l Stu Administrative Fee	0.02 to 999.99	\$75.00	\$75.00	0.00%
International Programs	International Student Aid Fee	0.05 to 999.99	\$12.00	\$12.00	0.00%
International Programs	Int'l Stu Administrative Fee-summer	0.05 to 999.99	\$35.00	\$35.00	0.00%
International Programs	International Student Aid Fee - summer	0.05 to 999.99	\$6.00	\$6.00	0.00%
College of Pharmacy	Pharmacy Collegiate Fee	0.05 to 999.99	\$110.00	\$150.00	36.36%
College of Pharmacy	Pharmacy Collegiate Fee	0.05 to 999.99	\$55.00	\$75.00	36.36%
College of Pharmacy	UMNDL Pharmacy Collegiate Fee - summer	0.05 to 999.99	\$55.00	\$75.00	36.36%
College of Pharmacy	UMNDL Pharmacy Collegiate Fee	0.05 to 999.99	\$110.00	\$150.00	36.36%
School of Public Health	Public Health Technology Fee	0.05 to 5.99	\$90.00	\$90.00	0.00%
School of Public Health	Public Health Technology Fee	6 to 999.99	\$115.00	\$115.00	0.00%
School of Public Health	Public Health Technology Fee - summer	0.05 to 2.99	\$45.00	\$45.00	0.00%
School of Public Health	Public Health Technology Fee - summer	3 to 999.99	\$57.50	\$57.50	0.00%
College of Continuing Ed	CCE Collegiate Fee - summer	0.05 to 999.99	\$18.00	\$18.50	2.78%
College of Continuing Ed	CCE Collegiate Fee	0.05 to 999.99	\$36.00	\$37.00	2.78%
College of Continuing Ed	ITI Program Technology Fee	0 to 999.99	\$170.00	\$200.00	17.65%
College of Continuing Ed	Independent and Distance Learning	2 to 5.99	\$82.50	\$85.00	3.03%
College of Continuing Ed	Independent and Distance Learning	6 to 10.99	\$165.00	\$170.00	3.03%
College of Continuing Ed	Independent and Distance Learning	11 to 999.99	\$247.50	\$255.00	3.03%
College of Continuing Ed	ITI Program Technology Fee	0.05 to 999.99	\$85.00	\$100.00	17.65%
University Services	Transportation Fee	0.05 to 999.99	\$16.00	\$16.00	0.00%
College of Veterinary Medicine	Collegiate fee	0.05 to 999.99	\$250.00	\$275.00	10.00%

**Attachment 8 - Revised**  
**University of Minnesota 2008-09 Tuition Plan:**  
**Course Fees in Lieu of Tuition - Per Semester**

Campus/College	Class Name	Fee Purpose	Type	2008	2009	Percent Change
Duluth	Various courses - CITS Program Fee	Tuition	Flat	\$90.00	\$84.44	-6.18%
Duluth	Various courses - CE Special Credit Program Fee	Tuition	Per Credit	\$85.00	\$88.00	3.53%
Duluth	Various courses - CE Educators' Instit. (Grad)	Tuition	Per Credit	\$265.00	\$265.00	0.00%
Duluth	Various courses - CE-Educators' Instit. (Undergrad)	Tuition	Per Credit	\$225.00	\$225.00	0.00%
Duluth	EHS 799 CEHSP Masters Active Status	Tuition	Flat	\$5.40	\$5.56	2.96%
Duluth	FST 1105 Study in England Program	Tuition	Flat	\$9,500.00	\$11,500.00	21.05%
Duluth	FST 1105 Study in England Program	Tuition	Flat	\$6,550.00	\$7,800.00	19.08%
Duluth	FST 1105 Study in England Program	Tuition	Flat	New Fee	\$850.00	New Fee
Duluth	FST 1110 UMD Study in Western Australia	Tuition	Flat	\$500.00	\$400.00	-20.00%
Duluth	FST 1110 UMD Study in Western Australia	Tuition	Flat	\$7,400.00	\$8,950.00	20.95%
Duluth	FST 1115 Exchange Program Scandinavia	Tuition	Flat	\$500.00	\$400.00	-20.00%
Duluth	FST 1115 Exchange Program Scandinavia	Tuition	Flat	\$3,370.00	\$3,900.00	15.73%
Duluth	FST 1120 Foreign Study Experience	Tuition	Flat	\$250.00	\$250.00	0.00%
Duluth	FST 1120 Foreign Study Experience	Tuition	Flat	\$34.00	\$36.00	5.88%
Duluth	FST 1135 UMD Exch in Western Australia	Tuition	Flat	\$500.00	\$400.00	-20.00%
Duluth	FST 1135 UMD Exch in Western Australia	Tuition	Flat	\$7,400.00	\$8,950.00	20.95%
Duluth	FST 1140 UMD Study in New Zealand	Tuition	Flat	\$7,300.00	\$8,050.00	10.27%
Duluth	FST 1140 UMD Study in New Zealand	Tuition	Flat	\$500.00	\$400.00	-20.00%
Duluth	FST 1145 UMD Exchange Program in Engl	Tuition	Flat	\$500.00	\$400.00	-20.00%
Duluth	FST 1145 UMD Exchange Program in Engl	Tuition	Flat	\$3,100.00	\$3,900.00	25.81%
Duluth	GRAD 999 Graduate School Active Status	Tuition	Flat	\$5.40	\$5.56	2.96%
Duluth	SSP 103 Basic Math	Tuition	Flat	\$888.45	\$951.45	7.09%
Twin Cities						
Academic Health Center	OT 7696 - Level II Fieldwork II (6-14 credits)	Tuition	Flat	New Fee	\$5,235.25	New Fee
Academic Health Center	OT 7696 - Level II Fieldwork II (per credit over 14)	Tuition	Per credit	New Fee	\$872.55	New Fee
College of Design	ARCH 5101 Architectural Design Studies - summer	Tuition	Flat	New Fee	\$4,942.00	New Fee
College of Biological Sci.	EEB 4842 Arctic Field Ecology	Tuition	Flat	\$4,250.00	\$4,375.00	2.94%
College of Ed/Human Dev	CI 5410 Spec Topics: Teaching Literacy	Tuition	Flat	\$469.50	\$469.50	0.00%
College of Ed/Human Dev	CI 5540 Spec Topics: Science Ed	Tuition	Flat	\$585.00	\$585.00	0.00%
College of Ed/Human Dev	CI 5671 Content-Based L2 Curric & Inst	Tuition	Flat	\$175.00	\$175.00	0.00%
College of Ed/Human Dev	EDPA 5080 Special Topics: EdPA	Tuition	Per Credit	\$175.00	\$175.00	0.00%
College of Ed/Human Dev	EDPA 5080 Special Topics: EdPA	Tuition	Flat	\$234.75	\$234.75	0.00%
College of Liberal Arts	ID 3561 Literature in Social Context	Tuition	Flat	\$7,000.00	\$7,300.00	4.29%
College of Liberal Arts	ID 3571 HECUA Mtro Urb Stud	Tuition	Flat	\$7,000.00	\$7,300.00	4.29%
College of Liberal Arts	ID 3581 City Arts - Reading Seminar	Tuition	Flat	\$7,000.00	\$7,300.00	4.29%
College of Liberal Arts	ID 3591 Adaptive Ecosystem Management	Tuition	Flat	\$7,000.00	\$7,300.00	4.29%
College of Liberal Arts	GLOS 3900 topics	Tuition	Flat	New Fee	\$4,050.00	New Fee
Carlson School of Mngt	Various courses - IBUS Study Abroad (Grad)	Tuition	Per Credit	New Fee	\$923.00	New Fee
Carlson School of Mngt	Various courses - IBUS Study Abroad (Undergrad)	Tuition	Flat	New Fee	\$328.00	New Fee
School of Dentistry	DENT 6000 Dent Clin	Tuition	Per Credit	\$727.00	\$792.00	8.94%
School of Dentistry	DENT 6000 Dent Clin	Tuition	Per Credit	\$414.00	\$445.00	7.49%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Tuition	Flat	\$1,000.00	\$1,025.00	2.50%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Tuition	Flat	\$2,000.00	\$2,050.00	2.50%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Tuition	Flat	\$765.00	\$785.00	2.61%
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Tuition	Flat	\$3,000.00	\$3,000.00	0.00%
College of Continuing Ed	Various courses - College in the Schools	Tuition	Flat	\$139.00	\$143.00	2.88%
College of Continuing Ed	Various courses - MELP Preparation Course Fee	Tuition	Flat	New Fee	\$575.00	New Fee
College of Continuing Ed	Various courses - Intensive English Program (IEP)	Tuition	Flat	New Fee	\$1,570.00	New Fee
College of Continuing Ed	OPH 1101 Academic Studies OPHTECH	Tuition	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1201 Basic Science OPHTHTECHS	Tuition	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1301 Basic Science OPHTH Techs	Tuition	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1401 Clin Assist: OPH Tech	Tuition	Flat	\$120.00	\$120.00	0.00%
College of Continuing Ed	OPH 1501 Ophthalmic Tech Externship	Tuition	Flat	\$200.00	\$200.00	0.00%
College of Continuing Ed	OPH 1601 Oph Tech Externship	Tuition	Flat	\$200.00	\$200.00	0.00%
College of Continuing Ed	OPH 1701 Oph Tech Externship	Tuition	Flat	\$200.00	\$200.00	0.00%



Approved Budget  
F.Y. 2009

Updated Estimate with Actual Carryforward  
F.Y. 2008

	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	
<b>ANNUAL RESOURCES</b>																			
<b>State Legislative Appropriations</b>																			
General Appropriation	618,034,000	0	0	0	0	0	618,034,000	0	618,034,000	632,070,300	0	0	0	0	0	632,070,300	0	632,070,300	
MinnesotaCare	0	2,157,000	0	0	0	0	2,157,000	0	2,157,000	0	2,157,000	0	0	0	0	2,157,000	0	2,157,000	
Cigarette Tax	0	22,250,000	0	0	0	0	22,250,000	0	22,250,000	0	22,250,000	0	0	0	0	22,250,000	0	22,250,000	
Miscellaneous Special	0	24,700,000	0	0	0	0	24,700,000	0	24,700,000	0	0	0	0	0	0	24,700,000	0	24,700,000	
Agriculture Special	0	53,175,000	0	0	0	0	53,175,000	0	53,175,000	0	52,175,000	0	0	0	0	52,175,000	0	52,175,000	
Health Sciences Special	0	5,275,000	0	0	0	0	5,275,000	0	5,275,000	0	5,275,000	0	0	0	0	5,275,000	0	5,275,000	
Technology Special	0	1,387,000	0	0	0	0	1,387,000	0	1,387,000	0	1,387,000	0	0	0	0	1,387,000	0	1,387,000	
System Special	0	6,551,000	0	0	0	0	6,551,000	0	6,551,000	0	6,154,700	0	0	0	0	6,154,700	0	6,154,700	
<b>Subtotal - State Appropriations</b>	<b>618,034,000</b>	<b>0</b>	<b>115,495,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>733,529,000</b>	<b>0</b>	<b>733,529,000</b>	<b>632,070,300</b>	<b>0</b>	<b>89,398,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>721,469,000</b>	<b>0</b>	<b>721,469,000</b>	
<b>Tuition and U Fee</b>																			
Tuition/U Fee - Twin Cities	0	441,578,385	0	0	0	42,918,854	484,497,239	0	484,497,239	0	468,594,004	0	0	0	46,565,967	515,159,971	0	515,159,971	
Tuition/U Fee - Duluth	0	71,086,916	0	0	0	9,615,911	80,702,827	0	80,702,827	0	76,074,371	0	0	0	10,352,186	86,426,557	0	86,426,557	
Tuition/U Fee - Morris	0	10,027,623	0	0	0	1,490,000	11,517,623	0	11,517,623	0	10,530,997	0	0	0	1,628,000	12,158,997	0	12,158,997	
Tuition/U Fee - Rochester	0	517,351	0	0	0	50,060	567,411	0	567,411	0	554,712	0	0	0	60,209	614,921	0	614,921	
Tuition/U Fee - Crookston	0	6,813,040	0	0	0	1,089,060	7,902,100	0	7,902,100	0	7,290,160	0	0	0	1,183,334	8,473,484	0	8,473,484	
<b>Subtotal - Tuition/U Fee</b>	<b>0</b>	<b>530,023,315</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55,163,885</b>	<b>585,187,200</b>	<b>0</b>	<b>585,187,200</b>	<b>0</b>	<b>563,044,244</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,789,696</b>	<b>622,833,940</b>	<b>0</b>	<b>622,833,940</b>	
Tuition Adjustment	0	2,033,634	0	0	0	141,183	2,174,817	0	2,174,817	0	0	0	0	0	0	2,174,817	0	2,174,817	
Application/Bursar Fees	3,600,000	0	0	0	0	0	3,600,000	0	3,600,000	3,600,000	0	0	0	0	0	3,600,000	0	3,600,000	
<b>Subtotal - Tuition and Fees</b>	<b>3,600,000</b>	<b>2,033,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>141,183</b>	<b>5,774,817</b>	<b>0</b>	<b>5,774,817</b>	<b>3,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,600,000</b>	<b>0</b>	<b>3,600,000</b>	
<b>Indirect Cost Recovery</b>																			
Indirect Cost Recovery	0	0	0	106,527,124	0	0	106,527,124	0	106,527,124	0	0	0	109,538,697	0	0	109,538,697	0	109,538,697	
<b>Investment Income (net)</b>																			
Gross Investment Income	0	0	0	25,000,000	0	0	25,000,000	0	25,000,000	0	0	0	0	21,175,000	0	21,175,000	0	21,175,000	
Raise Internal Loan Rate	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Inv. Income - To Participants	0	0	0	0	(600,000)	0	(600,000)	0	(600,000)	0	0	0	0	(600,000)	0	(600,000)	0	(600,000)	
<b>Subtotal - Investment Income (net)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,400,000</b>	<b>0</b>	<b>0</b>	<b>24,400,000</b>	<b>0</b>	<b>24,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,575,000</b>	<b>0</b>	<b>0</b>	<b>20,575,000</b>	<b>0</b>	<b>20,575,000</b>	
<b>Other</b>																			
Internal Cost Pool Receipts	0	0	0	0	0	0	0	449,867,160	449,867,160	0	0	0	0	0	0	449,867,160	0	449,867,160	
Enterprise Assessment	11,259,774	0	0	0	0	0	11,259,774	0	11,259,774	11,474,583	0	0	0	0	0	11,474,583	0	11,474,583	
Other Income	0	0	0	100,000	0	0	100,000	0	100,000	0	0	0	0	650,000	0	650,000	0	650,000	
<b>Subtotal - Other</b>	<b>11,259,774</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>11,359,774</b>	<b>449,867,160</b>	<b>461,226,934</b>	<b>11,474,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>0</b>	<b>12,124,583</b>	<b>470,216,642</b>	<b>482,341,225</b>	
<b>Annual Revenue</b>	<b>632,893,774</b>	<b>532,056,949</b>	<b>115,495,000</b>	<b>106,527,124</b>	<b>24,500,000</b>	<b>55,305,068</b>	<b>1,466,777,915</b>	<b>449,867,160</b>	<b>1,916,645,075</b>	<b>647,144,883</b>	<b>563,044,244</b>	<b>89,398,700</b>	<b>109,538,697</b>	<b>21,225,000</b>	<b>59,789,696</b>	<b>1,490,141,220</b>	<b>470,216,642</b>	<b>1,960,357,862</b>	
<b>Net Interfund Transfers</b>																			
From Cen Res for Financial Aid	1,400,000	0	0	(1,400,000)	0	0	0	0	0	1,400,000	0	0	0	(1,400,000)	0	0	0	0	
Into Ufee from Cres/O&M/ICR	0	0	0	(2,272,024)	0	2,272,024	0	0	0	0	0	0	0	0	0	0	0	0	
Into O&M from ICR	0	0	0	0	0	0	0	0	0	0	0	0	(2,379,000)	0	0	0	0	0	
Into O&M from Central Reserves	13,973,103	0	0	(13,973,103)	0	0	0	0	0	10,573,103	0	0	(10,573,103)	0	0	0	0	0	
Into O&M from Inv. Earnings	725,000	0	0	(725,000)	0	0	0	0	0	725,000	0	0	(725,000)	0	0	0	0	0	
<b>Subtotal - Net Transfers</b>	<b>16,098,103</b>	<b>0</b>	<b>0</b>	<b>(2,272,024)</b>	<b>(16,098,103)</b>	<b>2,272,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,077,103</b>	<b>0</b>	<b>0</b>	<b>(2,379,000)</b>	<b>(12,698,103)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Updated Estimate with Actual Carryforward  
F.Y. 2008

Approved Budget  
F.Y. 2009

	F.Y. 2008							F.Y. 2009											
	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	
<b>ALLOCATIONS</b>																			
<b>Board of Regents</b>																			
President's Office	709,865	0	0	0	0	0	709,865	4,929,491	5,689,356	982,865	0	0	0	0	0	1,032,865	4,879,824	5,912,689	
<b>General Counsel</b>																			
Audits	0	0	0	0	0	0	0	4,149,472	4,149,472	70,000	0	0	0	0	0	70,000	4,383,753	4,463,753	
<b>Chief Financial Officer</b>																			
Budget and Finance Controller	1,041,068	0	0	0	0	0	1,041,068	11,054,666	12,095,734	0	0	0	0	0	0	10,740,432	9,904,882	10,740,432	
<b>Total - Chief Financial Officer</b>	1,041,068	0	0	0	0	0	1,041,068	20,258,245	21,299,313	0	0	0	0	0	0	20,645,314	20,645,314	20,645,314	
<b>University Services</b>																			
University Services - VP Facilities Management	0	0	0	0	0	0	0	5,884,065	5,884,065	0	0	0	0	0	0	0	6,114,924	6,114,924	
Capital Planning/Project Mgmt	0	0	0	0	0	0	0	133,071,055	133,071,055	250,000	0	0	0	0	0	250,000	139,761,376	139,761,376	
University Health & Safety	0	0	0	0	0	0	0	1,706,593	1,706,593	0	0	0	0	0	0	0	1,628,430	1,628,430	
Public Safety	0	0	0	0	0	0	0	4,533,450	4,533,450	120,000	0	0	0	0	0	120,000	4,689,062	4,789,062	
Auxiliary Services	1,451,581	0	0	0	0	0	1,451,581	9,006,232	9,006,232	236,000	0	0	0	0	0	236,000	9,763,830	9,999,830	
<b>Total - University Services</b>	1,451,581	0	0	0	0	0	1,451,581	154,765,977	156,207,558	736,000	0	0	0	0	0	736,000	162,255,199	163,051,199	
<b>Debt Service</b>																			
Human Resources	3,146,137	0	0	0	0	0	3,146,137	29,501,939	32,648,076	5,307,905	0	0	0	0	0	5,307,905	29,200,686	34,508,591	
<b>Human Relations</b>																			
Scholarly & Cultural Affairs	0	0	0	0	0	0	0	10,007,117	10,007,117	0	0	0	0	0	0	0	10,364,664	10,364,664	
<b>Sr. VP System Administration</b>																			
Sr. VP Sys Academic Admin	586,026	38,957	0	490,500	0	3,477	1,118,960	5,554,690	6,673,650	436,026	37,333	0	386,225	0	3,474	863,058	6,866,231	7,529,289	
Sr. VP Sys Academic Adm-Units	2,745,433	0	1,203,573	0	0	0	3,949,006	3,032,282	3,032,282	3,032,282	0	903,573	0	0	0	3,935,855	0	3,935,855	
Equity & Diversity	1,602,500	0	0	70,800	0	0	1,602,500	8,216,515	9,819,015	1,723,500	0	0	40,000	0	0	1,723,500	8,958,740	10,682,240	
International Programs	150,000	0	0	0	0	0	220,800	4,556,840	4,777,640	0	0	0	0	0	0	40,000	4,716,603	4,756,603	
Information Tech	0	0	0	0	0	0	0	58,189,181	58,189,181	0	0	0	0	0	0	0	60,612,197	60,612,197	
Ag Experiment Station	4,558,426	0	5,005,622	2,369	0	0	9,566,417	4,719,532	4,719,532	4,719,532	0	4,005,622	1,923	0	0	8,727,077	0	8,727,077	
MIN Extension Service	9,794,418	0	18,180,500	1,200,000	0	0	29,174,918	9,566,417	9,566,417	10,261,784	0	18,180,500	1,357,457	0	0	29,799,741	0	29,799,741	
<b>Total - Sr. Vice President</b>	19,436,803	38,957	24,389,635	1,763,669	0	3,477	46,632,601	76,517,226	122,149,827	20,173,124	37,333	23,089,655	1,785,605	0	3,474	45,089,231	80,956,371	126,045,602	
<b>Athletics</b>																			
Research	8,965,851	0	0	2,406,558	0	0	8,965,851	13,353,594	16,223,552	2,049,267	0	0	2,406,558	0	0	4,455,825	13,922,492	18,378,317	
<b>Sr. VP Academic Affairs</b>																			
Sr. Vice President / Provost	8,254,276	0	0	30,000	0	0	8,284,276	5,387,197	13,671,473	7,392,050	0	0	70,000	0	0	7,462,050	5,178,194	12,641,244	
Undergraduate Education	1,402,688	265,284	100,784	0	0	61,949	1,833,705	48,067,827	49,901,532	3,962,511	301,614	0	0	0	66,136	4,330,263	57,056,265		
Graduate School	446,894	454,947	845,377	0	0	35,077	1,792,295	18,778,648	20,560,943	1,012,894	480,000	845,377	0	0	37,000	2,375,271	19,063,401	21,438,672	
Student Affairs	4,703,357	0	0	140,000	0	0	4,843,357	3,719,480	8,562,837	4,676,357	0	0	132,628	0	0	4,808,985	3,866,260	8,795,245	
University Libraries	0	0	0	5,000	0	0	5,000	35,849,127	35,849,127	204,000	0	0	5,000	0	0	209,000	37,175,512	37,384,512	
<b>Total - Sr. Vice President</b>	14,807,215	723,231	946,161	175,000	0	97,026	16,748,633	111,802,279	128,550,912	17,247,812	781,814	845,377	207,628	0	103,136	19,165,569	118,130,369	137,315,938	
<b>Provost</b>																			
Education & Human Dev.	29,977,722	41,262,082	996,615	3,988,913	0	4,395,393	80,602,735	0	80,602,735	30,913,800	41,829,994	998,615	4,550,708	0	4,569,801	82,662,918	0	82,662,918	
Carlson School of Management	12,743,718	50,563,916	893,681	85,398	0	3,402,987	67,695,710	0	67,695,710	12,214,972	53,990,829	899,681	87,106	0	3,782,266	70,974,854	0	70,974,854	
Humphrey Inst. of Public Affairs	5,801,660	4,882,563	110,155	444,112	0	377,000	11,615,490	5,198,597	11,615,490	5,726,660	5,198,597	110,155	452,994	0	416,043	11,904,449	0	11,904,449	
Law School	8,278,954	18,637,166	0	191,170	0	818,333	27,925,623	9,105,037	20,412,783	9,105,037	20,412,783	345,807	194,993	0	886,391	30,599,204	0	30,599,204	
Design	9,716,907	10,650,000	345,807	90,000	0	1,134,500	21,937,214	0	21,937,214	8,849,994	11,425,723	345,807	65,000	0	1,208,000	22,894,524	0	22,894,524	
Human Ecology	96,562	0	0	0	0	0	96,562	0	96,562	0	0	0	0	0	0	0	0	0	
Food, Ag, Nat. Res. Sciences	36,590,893	14,000,000	26,759,084	3,399,051	0	1,600,000	82,339,128	0	82,339,128	36,202,493	14,954,273	26,759,084	3,399,051	0	1,760,737	83,075,638	0	83,075,638	
College of Continuing Education	12,694,615	12,668,879	0	326	0	1,427,220	27,131,040	0	27,131,040	12,714,115	13,506,944	0	0	0	1,567,000	27,787,659	0	27,787,659	
Biological Sciences	25,539,950	12,740,248	438,037	4,164,393	0	1,543,500	44,266,128	0	44,266,128	25,699,950	13,599,615	438,037	4,247,681	0	1,650,000	45,814,248	0	45,814,248	
Liberal Arts	75,844,020	1,259,570,554	0	2,393,168	0	15,120,191	219,314,433	0	219,314,433	75,893,782	133,989,615	0	2,917,139	0	16,649,696	229,140,232	0	229,140,232	
Institute of Technology	84,531,624	63,259,936	1,387,000	19,118,639	0	7,035,145	175,332,344	0	175,332,344	85,578,643	67,403,071	1,387,000	19,501,012	0	7,491,829	181,361,555	0	181,361,555	
<b>Total - Provost</b>	301,946,725	354,821,854	30,938,379	33,855,170	0	36,854,279	758,416,407	0	758,416,407	303,789,446	376,290,009	30,938,379	35,415,684	0	39,981,763	786,415,281	0	786,415,281	

Updated Estimate with Actual Carryforward  
F.Y. 2008

Approved Budget  
F.Y. 2009

	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	O & M	Tuition	State Special	IC R	Central Reserves	University Fee	Total	Support Unit Pools	Budgeted Allocations	
<b>Academic Health Center</b>																			
Duluth School of Medicine	5,209,938	2,711,540	225,000	729,333	0	151,174	9,026,985	0	9,026,985	15,112,952	12,478,389	0	650,000	0	725,000	29,110,341	0	0	0
Dentistry	14,629,599	11,620,000	144,000	1,257,000	0	675,000	28,325,599	0	28,325,599	0	0	0	0	0	0	0	11,431,175	0	29,110,341
Senior VP-Hlth Sciences	0	0	0	0	0	0	0	11,045,367	11,045,367	50,792,247	2,096,616	6,203,173	8,928,683	0	175,541	68,196,260	0	0	11,431,175
Academic Hlth Center - Shared	67,017,041	1,764,152	6,203,173	7,865,837	0	107,411	57,924,576	0	57,924,576	75,603,898	32,492,186	18,434,760	39,000,000	0	2,486,380	168,019,224	0	0	68,196,260
Medical School	6,980,653	28,502,019	18,209,760	38,090,407	0	2,198,266	154,017,493	0	154,017,493	8,825,653	7,500,608	444,000	653,324	0	750,204	16,173,789	0	0	168,019,224
Nursing	7,624,428	7,024,978	444,000	6,405,514	0	692,764	15,782,909	0	15,782,909	8,418,292	14,073,000	1,444,000	2,330,000	0	925,000	27,190,292	0	0	16,173,789
Pharmacy	12,158,324	13,150,000	1,444,000	2,219,981	0	840,000	25,278,409	0	25,278,409	12,952,150	11,169,249	372,564	14,483,644	0	882,467	39,860,074	0	0	27,190,292
Public Health	17,793,554	10,784,000	3,805,516	1,528,000	0	482,000	34,383,070	0	34,383,070	19,280,979	11,675,000	3,805,516	1,605,529	0	531,000	36,996,324	0	0	39,860,074
Veterinary Medicine	173,397,540	85,994,343	35,748,013	66,263,292	0	5,964,072	367,367,260	11,045,367	378,412,627	188,996,171	91,495,048	30,848,013	67,651,480	0	6,477,592	385,548,304	11,431,175	0	38,996,324
Total - Academic Health Center																			
<b>Duluth</b>	50,252,258	71,086,916	3,242,389	1,960,304	0	9,615,911	136,157,778	0	136,157,778	48,756,076	76,074,371	2,946,873	1,960,304	250,000	10,352,166	141,339,810	0	0	141,339,810
<b>Morris</b>	20,023,670	10,027,623	280,363	77,100	0	1,490,000	31,898,756	0	31,898,756	20,266,670	10,530,997	280,363	77,636	0	1,628,000	32,783,866	0	0	32,783,866
<b>Crookston</b>	12,406,713	6,813,040	0	18,932	0	1,089,060	20,327,745	0	20,327,745	12,404,713	7,290,160	0	19,311	0	1,183,334	20,897,518	0	0	20,897,518
<b>Rochester</b>	1,542,773	517,351	450,000	0	0	50,060	2,560,184	0	2,560,184	7,857,773	554,712	450,000	0	0	60,209	8,922,694	0	0	8,922,694
<b>Contingencies and Reserves</b>																			
General Contingency	0	0	0	0	1,400,000	0	1,400,000	0	1,400,000	0	0	0	0	1,400,000	0	1,400,000	0	0	1,400,000
Total - Contingencies & Reserves	0	0	0	0	1,400,000	0	1,400,000	0	1,400,000	0	0	0	0	1,400,000	0	1,400,000	0	0	1,400,000
<b>Special Allocations (TINA)</b>																			
Reserve - Initiatives	2,328,299	0	0	0	16,040,973	0	18,369,272	1,750,000	20,119,272	4,857,079	0	0	0	0	0	4,857,079	1,518,000	0	6,375,079
R2000 Scholarships	0	0	0	0	0	0	0	0	0	850,000	0	0	0	0	0	850,000	0	0	850,000
08-09 Biennial Initiatives	8,295,000	0	0	0	0	0	8,295,000	0	8,295,000	2,400,000	0	0	0	0	0	2,400,000	0	0	2,400,000
Graduate Assistant Support	2,400,000	0	0	0	0	0	2,400,000	0	2,400,000	2,400,000	0	0	0	0	0	2,400,000	0	0	2,400,000
Enterprise Project	8,542,592	0	0	0	0	0	8,542,592	0	8,542,592	8,757,401	0	0	0	0	0	8,757,401	0	0	8,757,401
Extension Severance	60,000	0	0	0	0	0	60,000	0	60,000	60,000	0	0	0	0	0	60,000	0	0	60,000
Mild Income Scholarship	0	0	0	0	0	0	0	0	0	2,000,000	0	0	0	3,060,000	0	5,060,000	0	0	5,060,000
Students Accts. Receivable	700,000	0	0	0	0	0	700,000	0	700,000	0	0	0	0	0	0	0	0	0	0
06-07 Biennial Initiatives	3,388,842	0	0	0	0	0	3,388,842	0	3,388,842	1,167,355	0	0	0	0	0	1,167,355	0	0	1,167,355
Holding Debt Balance	1,167,578	0	0	0	0	0	1,167,578	0	1,167,578	1,167,578	0	0	0	0	0	1,167,578	0	0	1,167,578
MDH Building Costs	1,996,068	0	0	0	0	0	1,996,068	0	1,996,068	0	0	0	0	0	0	0	0	0	0
Rochester/Mayo Appropriation	5,000,000	0	19,500,000	0	0	0	24,500,000	0	24,500,000	0	0	0	0	0	0	0	0	0	0
Retention Pool	724,927	0	0	0	0	0	724,927	0	724,927	23,659,413	0	0	0	0	0	23,659,413	0	0	23,659,413
Total - Special Allocations	34,563,306	0	19,500,000	0	16,040,973	0	70,104,279	1,750,000	71,854,279	23,659,413	0	0	0	3,060,000	0	26,719,413	1,518,000	0	28,237,413
<b>ALLOCATIONS</b>	<b>644,154,905</b>	<b>530,023,315</b>	<b>115,495,000</b>	<b>106,527,124</b>	<b>17,535,973</b>	<b>55,163,885</b>	<b>1,468,900,202</b>	<b>449,867,160</b>	<b>1,918,767,362</b>	<b>666,802,636</b>	<b>563,044,244</b>	<b>89,398,700</b>	<b>109,538,697</b>	<b>4,805,000</b>	<b>59,789,696</b>	<b>1,493,378,973</b>	<b>470,216,642</b>	<b>1,963,595,615</b>	



## Attachment 11



### **REGENTS OF THE UNIVERSITY OF MINNESOTA RESOLUTION RELATED TO THE FISCAL YEAR 2008-09 OPERATING BUDGET**

**WHEREAS**, the University of Minnesota as the state's public, land grant university is charged with the responsibility to pursue knowledge and to help apply that knowledge through research and discovery, teaching and learning, and outreach and public service; and

**WHEREAS**, the State of Minnesota, through its legislative and executive branches, has appropriated \$721,469,000 in state general fund monies for fiscal year 2008-09 to the University of Minnesota, which represents an increase of \$10,886,300 in the Operations & Maintenance appropriation and a decrease of \$26,396,300 in the State Special appropriations compared to the prior year's base level funding, for the pursuit of its mission and in support of our goals and objectives; and

**WHEREAS**, the University of Minnesota is committed to achieving standards of national and international excellence; and

**WHEREAS**, the future of the University is premised on partnerships within the University community of faculty, staff and students, with the State of Minnesota, other educational institutions, business and industry, University alumni, local communities, and the citizens of Minnesota; and

**WHEREAS**, the University of Minnesota must be positioned to maintain desired undergraduate enrollment levels and enrollment profiles on each campus as the number of high school graduates declines over the next 5-10 years in the reciprocity states from which the University recruits most of its nonresident students,

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Regents hereby approves the University of Minnesota Fiscal Year 2008-09 Operating Budget as follows:

The annual revenue and expenditure plan for current, non-sponsored funds and projected expenditures for sponsored funds for fiscal year 2008-09.

The Fiscal Year 2008-09 Operating Budget approved by the Board of Regents includes the following attachments which are included in the President's Recommended Fiscal Year 2008-09 Operating Budget:

Attachment 1 Revised - Resource and Expenditure Budget Plan (University Fiscal Page)

Attachment 2 Revised - University of Minnesota 2008-09 Tuition Plan: Tuition Rates

Attachment 6 Revised - University of Minnesota 2008-09 Tuition Plan: Course Fees

Attachment 7 Revised - University of Minnesota 2008-09 Tuition Plan: Academic Term Fees

Attachment 8 – Revised - University of Minnesota 2008-09 Tuition Plan: Fees in Lieu of Tuition

Attachment 9 - Student Services Fees

Attachment 10 Revised - Fund Forecast - Centrally Distributed and Attributed Funds