

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Friday, February 8, 2008

9:00 - 11:30 a.m.

600 McNamara Alumni Center, Boardroom

Board Members

Patricia Simmons, Chair
Clyde Allen, Vice Chair
Anthony Baraga
Dallas Bohnsack
Maureen Cisneros
Linda Cohen
John Frobenius
Venora Hung
Steven Hunter
Dean Johnson
David Larson
David Metzen

AGENDA

1. Recognition of McKnight Presidential Chair - R. Bruininks (p. 2)
2. Approval of Minutes - Action - P. Simmons
3. Report of the President - R. Bruininks
4. Report of the Chair - P. Simmons
5. Receive and File Reports (p. 3)
6. Report of the All-University Honors Committee - R. Bruininks (p. 4)
7. Gifts - Review/Action - G. Fischer (pp. 5-31)
8. Board of Regents Policy: *Mission Statement* - Action - P. Simmons (pp. 32-34)
9. Report of the Faculty Consultative Committee - G. Balas (35-37)
10. Financing the Future: Tuition, Fees & Cost of Attendance - R. Bruininks (p. 38)
11. Report of the Faculty, Staff & Student Affairs Committee - J. Frobenius
12. Report of the Finance & Operations Committee - S. Hunter
13. Report of the Educational Planning & Policy Committee - D. Larson
14. Report of the Facilities Committee - D. Metzen
15. Report of the Audit Committee - L. Cohen
16. Report of the Litigation Review Committee - A. Baraga
17. Old Business
18. New Business
19. Adjournment



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Recognition: McKnight Presidential Chair

review review/action action discussion

Presenters: President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

To recognize Professor Bernhard Hering, M.D., as a McKnight Presidential Chair in Transplantation Science.

Outline of Key Points/Policy Issues:

Background Information:

The McKnight Foundation made an extraordinary \$15 million gift to the University of Minnesota to establish new McKnight Presidential Awards. This gift recognizes the critical importance of the University's most distinguished faculty, across all disciplines, as well as the importance of strengthening our faculty for the future. Its purpose is to help the University recruit and retain our very best professors and world-class scholars who bring special distinction to the University of Minnesota.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Receive and File Reports

review review/action action discussion

Presenters: Regent Patricia Simmons

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

Background Information:

There are no items for receipt and filing.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Report of the All-University Honors Committee

review review/action action discussion

Presenters: President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

To adopt the recommendation endorsed by President Robert H. Bruininks and the All-University Honors Committee.

Outline of Key Points/Policy Issues:

Background Information:

The recommendation was forwarded in a letter dated January 28, 2008, from President Robert H. Bruininks to members of the Board of Regents.

President's Recommendation for Action:

The President recommends that the Board of Regents adopt the report of the All-University Honors Committee.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Gifts

review review/action action discussion

Presenters: Foundation President Gerald Fischer

Purpose:

policy background/context oversight strategic positioning

Outline of Key Points/Policy Issues:

Background Information:

President's Recommendation for Action:

The President recommends that the Summary Report of Gifts to the University Of Minnesota for two months through December 31, 2007 are hereby approved.

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

February 8, 2008 Regents Meeting

	<u>November</u>		<u>Year-to-Date</u>	
	<u>2007</u>	<u>2006</u>	<u>07/01/07 11/30/07</u>	<u>07/01/06 11/30/06</u>
U of M Gift Receiving	\$ 120,250	\$ 3,451	\$ 2,039,975	\$ 191,696
4-H Foundation	8,310	51,075	402,060	1,150,356
Arboretum Foundation	255,223	230,831	1,238,541	1,071,204
MN Medical Foundation	3,750,253	1,571,764	16,323,871	16,009,074
University of Minnesota Foundation	<u>12,343,723</u>	<u>5,078,520</u>	<u>72,940,088</u>	<u>52,618,878</u>
Total Gift Activity	<u><u>\$ 16,477,759</u></u>	<u><u>\$ 6,935,641</u></u>	<u><u>\$ 92,944,535</u></u>	<u><u>\$ 71,041,208</u></u>

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

Gifts to benefit the University of Minnesota

Gifts received in November 2007

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<u>\$1 Million and Over</u>			
Mary LaDue Pickworth	MMF	Gift	Medical School Administration
Cargill Incorporated	UMF	Gift/Pledge	Various Colleges
Cargill Foundation	UMF	Gift	College of Veterinary Medicine
Federated Mutual Insurance Company	UMF	Pledge	On Campus Stadium
Dr. Philip S. Portoghese	UMF	Pledge	College of Pharmacy
Dennis M. and Gail K. Mathisen	UMF	Pledge	Law School
<u>\$500,000 - \$1,000,000</u>			
Children's Cancer Research Fund	MMF	Gift	Pediatrics
Hubbard Broadcasting	MMF	Gift	Academic Health Center, Surgery
Clark R. Gibb	UMF	Gift	Department of Intercollegiate Athletics
The Toro Company	UMF	Pledge	Carlson School of Management
<u>\$250,000 - \$500,000</u>			
Elliott H. Griffith Trust	UMF	Gift	Unrestricted
Harriet W. Foster Estate	UMF	Gift	Unrestricted
Dr. Dominick J. Argento	UMF	Pledge	College of Liberal Arts
<u>\$100,000 - \$250,000</u>			
Roger R. and Carolyn Bettin	UMF	Pledge	Department of Intercollegiate Athletics
Margaret Harvey Schering Trust for Cancer Research	MMF	Gift	Academic Health Center
Robert F. and Terri Crosby	UMF	Pledge	On Campus Stadium
Whitney ARCEE Foundation	UMF	Gift	Department of Intercollegiate Athletics
<u>\$50,000 - \$100,000</u>			
Minnesota Lions Eye Bank Incorporated	MMF	Gift	Ophthalmology
Stanley A. Moe	UMF	Gift	College of Design
William M. and Kathryn M. Hart	UM	Gift	Weisman Art Museum
Glenn W. Hasse	UMF	Gift	Carlson School of Management
3M Company	UMF/MMF	Gift	Various Colleges
A. L. Rubinger	UMF	Gift	College of Liberal Arts
Minnesota Nursery Research Corporation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Abbott Laboratories	UMF/MMF	Gift	Institute of Technology, Medicine

\$50,000 - \$100,000

Stephanie R. Boddy Estate	UMF	Gift	Scholarships, College of Veterinary Medicine
Helen S. Henton Trust	UMF	Gift	Unrestricted
W. M. Foundation	UMF	Gift	College of Liberal Arts, Weisman Art Museum
State Farm Mutual Automobile Insurance Company	UMF	Gift	Carlson School of Management
Robertet Flavors Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Thomas P. and Diane K. Lentz	UMF	Gift	On Campus Stadium
Shirley M. Clark	UMF	Gift	College of Education and Human Development, College of Liberal Arts
Henkel Corporation	UMF	Gift	Institute of Technology
Dr. William R. and LaDonna M. Laney	UMF	Pledge	On Campus Stadium

\$25,000 - \$50,000

Ashland Incorporated	UMF	Gift	Institute of Technology
Eunice L. Dwan Irrevocable Trust	MMF	Gift	Diabetes Institute for Immunology and Transplantation
John William Perry	MMF	Gift	Unrestricted
ExxonMobil Foundation	UMF	Pledge	Institute of Technology
Dr. Charles L. Matsch	UMF	Gift	University of Minnesota, Duluth
Marguerite Henry Family Trust	UMF	Gift	College of Education and Human Development
David K. and Beverly B. Wickstrom	UMF	Gift	University of Minnesota, Duluth
General Mills Incorporated	UMF	Gift	Institute of Technology, Carlson School of Management
BASF Corporation	UMF	Gift	Institute of Technology, College of Food, Agricultural and Natural Resource Sciences
The Buuck Family Foundation	UMF/UM	Gift	Disability Services, Minnesota Landscape Arboretum
John C. Erkkila	MMF	Pledge	Scholarships
Jeanne T. McGahee	MMF	Gift	Academic Health Center
Katherine P. and David P. Crosby	UMF/UM	Gift/Pledge	College of Veterinary Medicine, Minnesota Landscape Arboretum
Joanell M. and Marvin L. Dyrstad	UMF	Gift	College of Pharmacy
ConocoPhillips Company	UMF	Gift	Institute of Technology
Frank S. and Janis P. Bates	UMF	Gift	Institute of Technology
Timothy J. Brewster	UMF	Pledge	On Campus Stadium
Target Corporation	UMF	Gift	Humphrey Institute of Public Affairs
Stanley and Sharon Hup	UMF	Pledge	On Campus Stadium
Oswald Family Foundation	UMF	Gift	College of Education and Human Development
Kristin N. and Steven J. Veker	UMF	Pledge	On Campus Stadium

\$25,000 - \$50,000

Jerry V. and Jane L. Noyce	UMF	Pledge	On Campus Stadium
Jacob J. Barnett	UMF	Gift	College of Liberal Arts
Harris Rebar	UMF	Gift	College of Biological Sciences
Harlan Boss Foundation for the Arts	UMF	Gift	Weisman Art Museum
Gary J. and Barbara R. Haugen	UMF	Pledge	Law School
Elizabeth E. Roth	UMF	Gift	College of Liberal Arts
Cropp Cooperative Incorporated/Organic Valley	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Brian J. Osberg and Jean Marie Hamilton	UMF/MMF	Gift	On Campus Stadium, School of Public Health
BPKZ Financial Services LLP	UMF	Pledge	On Campus Stadium
Anonymous	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Alexandra Statland	MMF	Pledge	Scholarships
Albert J. Schroeder	MMF	Pledge	Scholarships

\$10,000 - \$25,000

Ames Construction Incorporated	UMF	Gift	On Campus Stadium
Doris C. Engdahl	MMF	Gift	Ophthalmology
3M Foundation Incorporated	UMF/UM	Pledge	Various Colleges
Richard M. Kruger	UMF	Pledge	Institute of Technology
Dr. Thomas D. Schoonover	UMF	Gift	College of Liberal Arts
Janet Engberg	UMF	Gift	University of Minnesota, Duluth
SurModics Incorporated	UMF	Gift	Institute of Technology
St. Paul Travelers Foundation	UMF	Gift	Weisman Art Museum
Whitney MacMillan 1969 Trust	UMF	Gift	College of Pharmacy
Teddy Wong	MMF	Gift	Academic Health Center, Ophthalmology, Pediatrics
Susan Okie	MMF	Gift	Academic Health Center
Samuel D. Heins	UMF	Gift	College of Liberal Arts
Perkins Charitable Foundation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Margaret H. and James E. Kelley Foundation Incorporated	MMF	Gift	Psychiatry
Community Health Charities Minnesota	MMF	Gift	Academic Health Center
Southern Minnesota Municipal Power Agency	UMF	Gift	Institute of Technology
NAF Golf for a Cure	MMF	Gift	Neurology
Arthrex Incorporated	MMF	Gift	Orthopaedic Surgery
Marion F. Storm	UMF	Gift	Institute of Technology
National Multiple Sclerosis Society	MMF	Gift	Neurology
Information Storage Industry Consortium	UMF	Gift	Institute of Technology
Weck Charitable Trust	UMF/MMF	Gift	College of Education and Human Development, Medical School Administration

\$10,000 - \$25,000

Supervalu Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Renewable Fuels Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Land O' Lakes Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Lake Minnetonka Garden Club	UM	Gift	Minnesota Landscape Arboretum
Kellogg's	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Jeannine Rivet and Warren Herreid	UM	Gift	Minnesota Landscape Arboretum
Dr. Robert P. Elde	UMF	Pledge	College of Biological Sciences
Dr. Glen D. Nelson	UM	Gift	Weisman Art Museum
Dr. Fanny N. Freund Borgen	UMF	Gift	School of Dentistry
Anonymous	MMF	Pledge	Medicine
Richard A. Lidstad	UMF	Gift	Carlson School of Management
Dr. Haakon L. and Carol J. Andreasen	UMF	Gift	University of Minnesota, Duluth
The Bergquist Company	UMF	Gift	Institute of Technology
Paul R. Damrow	MMF	Pledge	Scholarships
H. B. Fuller Company	UMF	Gift	Institute of Technology
David N. and Leena Santore	UMF	Pledge	College of Liberal Arts
Crystal Farms R.D.C.	MMF	Gift	Neurology
Fast Break Club	UMF	Gift	Department of Intercollegiate Athletics
Jeff A. and Julie L. Nelson	UMF	Pledge	University of Minnesota, Duluth
Frederick O. Watson Foundation	UMF	Gift	Department of Intercollegiate Athletics
Deloitte Foundation	UMF	Pledge	Carlson School of Management
Nancy and Warren MacKenzie Foundation	UMF	Gift	Weisman Art Museum
RxAmerica LLC	MMF	Gift	Academic Health Center
The Minneapolis Foundation	MMF	Gift	Neuroscience, Surgery, Therapeutic Radiology
Midwest Food Processors Association Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Mark Z. Jones II and Judith S. Jones	UMF	Gift	Carlson School of Management
The Boeing Company	UMF	Gift/Pledge	Various Colleges
Roy G. and Emily J. Wetterstrom	UMF	Gift	Carlson School of Management
Alice Warren Gaarden Fund-Minneapolis Foundation	UMF	Gift	Institute of Technology
William D. Payne	MMF	Pledge	Surgery
Tubby Smith	UMF	Pledge	On Campus Stadium
The Carlson Companies Incorporated	UMF	Gift	Carlson School of Management
Squam Lake Foundation	MMF	Gift	Ophthalmology
Rural Advantage	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Robert Rulon-Miller	UMF	Pledge	Libraries

\$10,000 - \$25,000

Robert J. and Marilyn L. Buscher	UMF	Gift	On Campus Stadium
Richard A. Tickle	MMF	Gift	Academic Health Center
Piper Jaffray Companies	UMF	Gift	College of Biological Sciences
McVay Foundation	UMF	Gift	College of Continuing Education, College of Liberal Arts
Mary Lou Rooney Estate	UMF	Gift	Department of Intercollegiate Athletics
Lester Wold and Patricia Simmons	UMF	Gift	Weisman Art Museum
Lawrence R. Simonson	UMF	Gift	Extension Service
John O. Irvine	UMF	Pledge	On Campus Stadium
Jerry A. Schreiber Estate	UMF	Gift	Institute of Technology
James E. Jernberg	UMF	Gift	University of Minnesota, Duluth
Hamid R. Djililian	MMF	Pledge	Otolaryngology
Grace I. Andrews	UMF	Gift	College of Education and Human Development
Gislason and Hunter LLP	UMF	Gift	Law School
Ertugrul Tuzcu and Karen Owen- Tuzcu	UMF	Pledge	On Campus Stadium
Dr. John O. Kangas	UMF	Gift	Scholarships
Dr. Clifford Phibbs Jr. and Patricia Phibbs	UMF	Gift	On Campus Stadium
Donald D. and Jean L. Alsop	UMF	Pledge	Law School
Clyde M. Illg	UMF	Gift	Law School
Anonymous	UMF	Gift	College of Liberal Arts
Anonymous	MMF	Pledge	Physical Medicine and Rehabilitation

\$5,000 - \$10,000

Dr. Joan R. Challinor	UMF	Gift	Department of Intercollegiate Athletics
Robert A. Dinerstein	MMF	Gift	Academic Health Center
Paparella Family Foundation	MMF	Gift	International Hearing Foundation
The Leonberger Health Foundation	UMF	Gift	College of Veterinary Medicine
Pioneer Hi-Bred International Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
James and Sheila Moar	UMF	Gift/Pledge	Weisman Art Museum
Mark W. and Jennifer Sheffert	UM	Gift	Department of Intercollegiate Athletics
Segetis Incorporated	UMF	Gift	Institute of Technology
Mrs. Gerry's Kitchen	MMF	Gift	Neurology
Jeff Eyres	UMF	Pledge	Law School
Hormel Foods Corporation	MMF	Gift	Neurology
Frank G. Ondrey	MMF	Pledge	Otolaryngology
ConAgra Foods Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The Gage Family Foundation	UMF	Gift	Carlson School of Management

\$5,000 - \$10,000

Diamond V. Mills Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
David and Carol Cole	UM	Gift	Minnesota Landscape Arboretum
Daniel W. Cohen	UMF	Gift	College of Veterinary Medicine
Lockheed Martin Corporation	UMF	Gift/Pledge	Institute of Technology
AMVAC Chemical Corporation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Wayne L. Bottomley	UMF	Gift	School of Dentistry
Wells Fargo Foundation	UMF/UM	Gift/Pledge	Various Colleges
Syngenta Crop Protection Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Northwestern Lumbermens Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Mary Lee L. Dayton	UMF/UM	Gift	Minnesota Landscape Arboretum, Eastcliff Legacy Fund
Holly C. Boyer	MMF	Pledge	Otolaryngology
Anonymous	UMF	Gift	Unrestricted
William B. and Sharon K. Richardson	UMF	Gift	On Campus Stadium
The Dow Chemical Company Foundation	UMF	Gift	Institute of Technology
Friends of Minnesota Women's Track	UMF	Gift	Department of Intercollegiate Athletics
Charles M. Denny Jr.	UMF	Gift	Humphrey Institute of Public Affairs
Bryan D. and Mary Lee D. Carlson	UMF/UM	Gift	Minnesota Landscape Arboretum, College of Design
Julie and Jerome Vergin	UMF	Gift	College of Veterinary Medicine
General Mills Foundation	UMF/UM	Gift/Pledge	Various Colleges
Edward E. and Dorothy H. Slonim	UMF	Gift	University of Minnesota, Duluth
Anonymous	MMF	Gift	Unrestricted
Form-A-Feed Incorporated	UMF	Gift	College of Veterinary Medicine
Bonita F. Sindelir and Kenneth H. Keller	UMF	Pledge	Weisman Art Museum
Mary Ann S. Scharf	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Willmus Family Charitable Trust	UMF	Gift	College of Veterinary Medicine
Virchow Krause and Company LLP	UMF	Gift	Carlson School of Management
Vanguard Charitable Endowment Program	MMF	Gift	Scholarships
University National Bank	UMF	Pledge	On Campus Stadium
Thomson West	UMF	Pledge	College of Veterinary Medicine
The Scrooby Foundation	UMF	Gift	Raptor Center
The Ben Miller Foundation	MMF	Gift	Neurosurgery
Steven E. Praver	MMF	Gift	Scholarships
Sharon L. Borine Incorporated	UMF	Gift	College of Liberal Arts
Roger and Nancy McCabe Foundation	MMF	Gift	Academic Health Center
Robert K. K. Pang	UMF	Gift	Institute of Technology

\$5,000 - \$10,000

Robert A. Brunig	UMF	Pledge	Law School
Richard H. and Gina H. King	UMF	Gift	College of Veterinary Medicine
Richard G. and Judith A. Spiegel	UM	Gift	Minnesota Landscape Arboretum
Michael C. Burns	UMF	Pledge	On Campus Stadium
Mary E. Kenny	MMF	Gift	Scholarships
Mary C. and Frederick Boos	UM	Gift	Minnesota Landscape Arboretum
Mark G. and Lisa Schroeder	UMF	Pledge	Law School
Marilyn B. Sussman	UMF	Gift	College of Liberal Arts
M. Luella Dettmann	UMF	Gift	University of Minnesota, Duluth
Lauraine Torgerson	UMF	Gift	Department of Intercollegiate Athletics
Kristen C. Siebecker	MMF	Gift	Diabetes Institute for Immunology and Transplantation
KKE Architects Charitable Foundation	UMF	Gift	College of Design
King-Family Fund-Fidelity Charitable Gift Fund	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Kenneth G. Brown	UMF	Gift	College of Liberal Arts, College of Food, Agricultural and Natural Resource Sciences
Kalle Kaups	UMF	Gift	University of Minnesota, Duluth
K. K. Burhardt and A. L. Spas Fund-Ayco Charitable Foundation	UMF	Gift	Institute of Technology
Judith and Richard Jorgenson	UM	Gift	Minnesota Landscape Arboretum
John J. McGirl Jr.	UMF	Gift	Law School
Jeffrey J. Michael	MMF	Gift	Pediatrics
I. and G. Charitable Foundation	UMF	Gift	Department of Intercollegiate Athletics
Horst Rechelbacher Foundation	UMF	Gift	Raptor Center
Heat and Frost Insulators Asbestos Workers #34	UMF	Pledge	On Campus Stadium
Health East	UMF	Gift	Academic Health Center
Harry A. Hammerly	UMF	Gift	On Campus Stadium
Harms Family Charitable Gift Fund-American Center Philanthropy	UMF	Gift	Law School
Gregory D. Gustafson	UMF	Gift	Law School
Frank B. Hubachek	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Mao-Min Chen	UMF	Gift	Institute of Technology
Donald H. and Sandra L. Craighead	UMF	Gift	Institute of Technology
David and Linda Mona Fund of the Minneapolis Foundation	UMF	Gift	Gateway Gift Fund
CRA International	UMF	Gift	Academic Health Center
Conley Brooks 2004 Charitable Lead Trust	UMF	Gift	Eastcliff Legacy Fund
Charles K. and Barbara K. Vaughan	UMF	Gift	School of Dentistry

\$5,000 - \$10,000

Charles H. Stuebe	UMF	Gift	Scholarships
BWBR Architects	UMF	Gift	College of Design
Bryon and Paula Reinhart	UMF	Pledge	On Campus Stadium
Birdwing Spa	UMF	Gift	University of Minnesota, Duluth
B. John Lindahl Jr. and Sarah Lindahl	UM	Gift	Minnesota Landscape Arboretum
Anonymous	MMF	Gift	Psychiatry
Andrew Kislik	UMF	Pledge	Law School
Allan V. Martini	UMF	Gift	Institute of Technology

**MEETING OF THE BOARD OF REGENTS
GIFTS TO BENEFIT THE UNIVERSITY OF MINNESOTA
SUMMARY REPORT***

February 8, 2008 Regents Meeting

	<u>December</u>		<u>Year-to-Date</u>	
	<u>2007</u>	<u>2006</u>	<u>07/01/07 12/31/07</u>	<u>07/01/06 12/31/06</u>
U of M Gift Receiving	\$ 218,720	\$ 305,041	\$ 2,258,695	\$ 496,737
4-H Foundation	1,538,504	53,640	1,940,564	1,203,996
Arboretum Foundation	534,088	2,045,576	1,772,628	3,116,780
MN Medical Foundation	14,732,163	14,208,074	31,056,034	30,217,148
University of Minnesota Foundation	<u>21,748,901</u>	<u>35,890,038</u>	<u>94,688,989</u>	<u>88,508,916</u>
Total Gift Activity	<u><u>\$ 38,772,376</u></u>	<u><u>\$ 52,502,369</u></u>	<u><u>\$ 131,716,910</u></u>	<u><u>\$ 123,543,577</u></u>

*Detail on gifts of \$5,000 and over is attached.

Pledges are recorded when they are received. To avoid double reporting, any receipts which are payments on pledges are excluded from the report amount.

Gifts to benefit the University of Minnesota

Gifts received in December 2007

<u>Donor</u>	<u>Rec'd by</u>	<u>Gift/Pledge</u>	<u>Purpose of gift</u>
<u>\$1 Million and Over</u>			
Anonymous	MMF	Gift	Family Medicine and Community Health
The McKnight Foundation	UMF	Gift/Pledge	Various Colleges
Dan F. Huebner	UMF	Gift	College of Education and Human Development
Anonymous	MMF	Gift	Family Medicine and Community Health
The James Ford Bell Foundation	UMF	Gift	Bell Museum of Natural History
D. L. and S. E. Burnham Foundation	UMF	Gift	Carlson School of Management
Anonymous	MMF	Gift	Family Medicine and Community Health
Anonymous	MMF	Gift	Medicine
John Spooner Trust	UMF	Gift	Carlson School of Management
<u>\$500,000 - \$1,000,000</u>			
The Bush Foundation	UMF	Pledge	Minnesota Postsecondary Plan
Hormel Foundation	UMF	Gift	Graduate School
Charles and Ellora Alliss Educational Foundation	UMF	Gift	Scholarships
David M. Larson	UMF	Gift	Scholarships, Department of Intercollegiate Athletics
Anonymous	MMF	Pledge	Medical School Administration
Harvey V. Berneking Estate	UMF	Gift	College of Liberal Arts
Mary LaDue Pickworth	MMF	Gift	Medical School Administration
<u>\$250,000 - \$500,000</u>			
Bernard and Fern Badzin Foundation	UMF	Gift	College of Liberal Arts
Danny Thompson Memorial Golf Tournament	UMF	Gift	Academic Health Center
Fern L. Badzin	UMF	Gift	College of Liberal Arts
Jim R. and Carmen D. Campbell	UMF	Gift	College of Education and Human Development, Carlson School of Management
Eva Constantine	MMF	Gift	Academic Health Center
3M Foundation Incorporated	UMF/UM	Gift/Pledge	Various Colleges
Milton K. Woodhouse	UMF	Gift	Weisman Art Museum
Dr. Ray C. Anderson	UMF	Gift	College of Biological Sciences
Mary K. Field Estate	UMF	Gift	Unrestricted

\$100,000 - \$250,000

Marian L. Campbell Estate	UMF	Gift	College of Education and Human Development
Xcel Energy	UMF	Gift	College of Biological Sciences, Institute of Technology, Raptor Center
William R. Kennedy	MMF	Gift	Neurology
California Community Foundation	MMF	Gift	Therapeutic Radiology
Joanna B. Nielsen	UMF	Pledge	Bell Museum of Natural History
Leo and Doris C. Hodroff Foundation	MMF	Gift	Mortuary Science
Randy Cote	UMF	Gift	Various Colleges
Douglas McElrath	UMF	Gift	Institute of Technology
Annexstad Family Foundation	UMF	Gift	Scholarships
James Ford Bell Library Trust	UMF	Gift	Libraries
H. William and Judy D. Walter	UMF	Gift/Pledge	Department of Intercollegiate Athletics, On Campus Stadium, Carlson School of Management
Donald J. and Carol Wiiken	UM	Gift	University of Minnesota, Duluth
William W. McGuire	UMF	Gift	College of Liberal Arts
Northwestern Mutual Financial Network	UMF	Pledge	Carlson School of Management
George H. Krienke	MMF	Gift	Microbiology
Fidelity Charitable Gift Fund	MMF	Gift	Scholarships, Medicine
Ramon B. Gustilo	MMF	Gift	Orthopaedic Surgery
Linda J. and David L. Mona	UMF	Pledge	On Campus Stadium
Rodney L. Cooperman	MMF	Gift	Medicine
David R. Frauensuh	UMF	Pledge	Veteran's Tribute
David S. Rose	MMF	Gift	Scholarships
Dr. Harald H. and Patricia C. Schmid	UMF	Gift	Hormel Institute
Dr. Matthew Stark	UMF	Gift	Unrestricted
Dr. R. Smith and Patricia Ward Schuneman	UMF	Gift	College of Liberal Arts
Dr. Warren J. Warwick	UMF	Gift	Libraries
Jean M. West	UMF	Gift	Humphrey Institute of Public Affairs
Marion E. Newman	UMF	Gift	College of Liberal Arts
Pfizer Incorporated	MMF	Gift	School of Public Health
Robert C. Johnson	MMF	Gift	Ophthalmology
Thomas O. and Karen M. Moe	UMF	Pledge	On Campus Stadium

\$50,000 - \$100,000

Rudolph J. Vecoli	UMF	Gift	College of Liberal Arts
Sundet Foundation	UMF/UM	Gift	Various Colleges
Anonymous	UMF	Gift	College of Education and Human Development
Conrad I. Karleen and Ruth V. Karleen Charitable Trust	MMF	Gift	Scholarships
Michael H. and Julie A. Kaplan	UMF	Gift	College of Liberal Arts
Al Hilde Gift Fund-Fidelity Investment Charitable Gift Fund	UMF	Gift	Department of Intercollegiate Athletics

\$50,000 - \$100,000

Associated Bank	UMF	Gift	Carlson School of Management
Mertz Gilmore Foundation	UMF	Gift	College of Liberal Arts
Otto Bremer Foundation	MMF	Gift	Pediatrics
Karen L. Rothenbuhler	UMF	Gift	Institute of Technology, School of Nursing
Arnold S. Leonard Cancer Research Fund	MMF	Gift	Surgery
Brian T. Ebeling	MMF	Gift	Scholarships
Robert H. Bruininks and Susan A. Hagstrum	UMF	Gift/Pledge	Various Colleges
Trouw Nutrition International	UMF	Gift	College of Veterinary Medicine
Rosalie S. and James V. Dinkey	UMF	Gift	Institute of Technology
Entegris Incorporated	UMF/UM	Gift	Institute of Technology, Minnesota Landscape Arboretum
Anonymous	MMF	Gift	Therapeutic Radiology
3M Company	UMF/MMF	Gift	Carlson School of Management, School of Dentistry, Neuroscience
Wells Fargo Bank NA	UMF	Gift	Carlson School of Management
Bon-Ton Stores Incorporated	MMF	Gift	Academic Health Center
Shell Oil Company Foundation	UMF	Pledge	Unrestricted
Donald M. Sullivan	UMF	Gift	Institute of Technology
Dr. William R. Pritchard	UMF	Gift	College of Veterinary Medicine
ExxonMobil Corporation	UMF	Gift	Institute of Technology
Infineum USA LP	UMF	Gift	Institute of Technology
Isora Foundation	MMF	Gift	Psychiatry
Kenneth B. Heithoff	MMF	Gift	Scholarships
Margaret E. Nahinsky	MMF	Gift	Research
Michael V. and Ann C. Ciresi	UMF	Pledge	Weisman Art Museum
Quentin N. Anderson	MMF	Gift	Radiology
Rene W. Pelletier	MMF	Gift	Scholarships
Roy G. Wetterstrom	UMF	Pledge	Carlson School of Management
Teva Neuroscience Incorporated	MMF	Gift	Neurology
University of Minnesota Medical Center, Fairview	MMF	Gift	Scholarships, Research

\$25,000 - \$50,000

Dr. Gail N. Anderson	UMF	Gift	College of Education and Human Development
Dr. Kimball Forrest	UMF	Gift	Institute of Technology
Dr. Lawrence C. and Delores M. Weaver	UMF	Gift	College of Pharmacy
John L. Thomson	UMF	Gift	On Campus Stadium
Medica	MMF	Gift	School of Public Health
Marion T. Beamish Estate	UM	Gift	Minnesota Landscape Arboretum
Richard and Ellen Sandor Family Foundation	UMF	Gift	College of Liberal Arts
Elma Fay Walter Estate	UMF/MMF	Gift	College of Liberal Arts, Academic Health Center
Robert Stippich	MMF	Gift	Neurology
Arnold D. Delger	UMF	Gift	College of Pharmacy

\$25,000 - \$50,000

Leslie R. Shneider	MMF	Gift	Medicine, Unrestricted
Marian Moose Estate	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Carl E. Norman	UMF	Gift	Institute of Technology
Alpharma Incorporated	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Edna Newhouse Estate	UMF	Gift	Scholarships
Martin G. Weinstein	UM	Gift	Weisman Art Museum
Ann G. Salovich	UMF	Gift	Scholarships
Deborah E. Powell	MMF	Pledge	Scholarships
Myra Lou Shapiro	UMF	Gift	Academic Health Center
Richards Family Advisor Fund- Community Foundation of Middle TN	UMF	Gift	Law School
Ernst and Young Foundation	UMF	Pledge	Various Colleges
Dr. N. Marbury Efimenco	UMF	Gift	College of Liberal Arts
Dow AgroSciences LLC	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Lyle D. and Sharon J. Bighley	UMF	Gift	College of Pharmacy
Dr. Lars P. Hansen and Grace R. Tsiang	UMF	Gift	College of Liberal Arts
General Mills Foundation	UMF/UM	Gift/Pledge	Various Colleges
Robert B. Henton Residuary Trust	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
MacPherson Family Foundation	UMF	Gift	Scholarships
Margaret H. and James E. Kelley Foundation Incorporated	UMF/UM	Gift	School of Nursing, Minnesota Landscape Arboretum
The Helena Foundation	UMF	Gift	Institute of Technology
Arline B. Dimond	UMF	Gift	Carlson School of Management
The Dow Chemical Company Foundation	UMF	Gift	Institute of Technology
Walter R. and Elinor L. Fehr	UMF	Gift	University of Minnesota, Crookston
Deloitte Foundation	UMF	Pledge	Carlson School of Management
Dr. Scott A. Fruin	UMF	Gift	Institute of Technology
Alfred Harrison and Ingrid Lenz Harrison	UMF	Gift/Pledge	Weisman Art Museum
Dr. Virginia G. McDavid	UMF	Gift	College of Liberal Arts
LaSalle Development Group	UMF	Gift	On Campus Stadium
International Center for Living Aquatic Resources Management	UMF	Gift	University of Minnesota, Duluth
Meadowood Foundation	UMF	Gift	Raptor Center
Alice M. Yamane	UMF	Pledge	School of Dentistry
Anonymous	MMF	Gift	Unrestricted
Ardes M. Johnson	UMF	Gift	College of Liberal Arts
Best Buy Children's Foundation	MMF	Gift	School of Public Health
Best Buy Purchasing LLC	UMF	Gift	Carlson School of Management
Brady Family Trust	UMF	Gift	Carlson School of Management
Calvin H. and Sandra Simmons	UMF	Pledge	On Campus Stadium
David and Jeanne Milton	UMF	Gift	Unrestricted

\$25,000 - \$50,000

David E. Feinberg Family Fund- St. Paul Foundation	UMF	Gift	Institute of Technology
Donald B. and Rita Rosen	UMF	Pledge	On Campus Stadium
Donald L. Garofalo	MMF	Gift	Medicine
Doug Jones Family Foundation	UMF	Gift	On Campus Stadium
Dr. Donald C. Rasmusson	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Keith H. and Nancy Nuechterlein	UMF	Gift	College of Liberal Arts
Dr. Shane and Suzanne Grivna	UMF	Gift	College of Liberal Arts
Drs. Todd D. Sorensen and Kristin K. Janke	UMF	Pledge	College of Pharmacy
Earl L. Johnson	UMF/MMF	Gift	College of Liberal Arts, Pediatrics
Gary M. and Londa Tushie	UMF	Gift	College of Design
Greater Metropolitan Housing Corporation	UMF	Gift	Humphrey Institute of Public Affairs
Haggerty Family Foundation	UM	Gift	Minnesota Landscape Arboretum
James R. Lebens	UMF	Pledge	On Campus Stadium
Jean Holten	UMF	Gift	College of Liberal Arts
Jerry E. Fruin and Marjorie Frigate Fruin	UMF	Gift	Institute of Technology
John H. Kopischke	UMF	Gift	Institute of Technology
Karla B. Eastling	UMF	Gift	Scholarships
Lee M. Espeland	MMF	Gift	Scholarships
Mae and Sylvester Weiss Foundation	UMF	Pledge	College of Veterinary Medicine
Michael R. Sieben	UMF	Pledge	Law School
Mulhollem Cravens Foundation	UMF	Gift	College of Liberal Arts
Paul R. Bohjanen	MMF	Gift	Microbiology
Public Strategies Group Incorporated Fund-St. Paul Foundation	UMF	Gift	Humphrey Institute of Public Affairs
RBC Tile and Stone	UMF	Pledge	Department of Intercollegiate Athletics
Richard and Joan Ahmann	UMF	Pledge	On Campus Stadium
Richard K. Davis	UMF	Gift	On Campus Stadium
Robert W. and Joan E. Owens	UMF	Gift	College of Liberal Arts
Steven E. Prawer	MMF	Pledge	Scholarships
The Holland Foundation	UMF	Gift	College of Liberal Arts
Theodore R. Thompson	MMF	Pledge	Scholarships
University of Minnesota Women's Club	UMF	Gift	Scholarships
William A. Hodder	MMF	Gift	Urologic Surgery

\$10,000 - \$25,000

ALLETE Incorporated	UMF	Gift	Institute of Technology
James W. Nelson	UMF	Gift	On Campus Stadium
James B. Togeas	UMF	Gift	University of Minnesota, Morris
John A. and Katharine Billman	UMF	Gift	Various Colleges
Maxine S. Syrjamaki	MMF	Gift	Scholarships

\$10,000 - \$25,000

Louis V. Nanne	UMF	Gift	Unrestricted, Department of Intercollegiate Athletics
Joan T. Smith	UMF	Gift	College of Continuing Education, Carlson School of Management
Priority Foundation Incorporated	UMF	Gift/Pledge	University of Minnesota, Duluth
William R. and Terry Dircks	UMF	Gift	Department of Intercollegiate Athletics
Margaret H. Kennedy	MMF	Gift	Scholarships, Medicine
John S. Chipman	UMF	Gift	College of Liberal Arts
Coopex Montbeliarde	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Chevron Corporation	UMF	Gift	Carlson School of Management, Institute of Technology
Ronald L. Christenson	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Alice M. O'Brien Foundation	MMF	Gift	Diabetes Institute for Immunology and Transplantation
C. Paul and Irene Venables Foundation	MMF	Gift	Academic Health Center
Corning Incorporated	UMF	Gift	Institute of Technology
Daniel J. Starks	MMF	Gift	Medicine
Donald L. Erickson	MMF	Gift	Medical School Administration
Dr. John L. Holland	UMF	Gift	College of Liberal Arts
Dr. Maureen K. Reed and Dr. James F. Hart	UMF	Gift	Scholarships
Fung Family Trust	MMF	Gift	Urologic Surgery
Gerald Mitchell Family Fund-Vanguard Charitable Endowment Program	UMF	Gift	Carlson School of Management, Department of Intercollegiate Athletics
Gerald W. Ireland	MMF	Gift	Surgery
Hinman Family Foundation	UMF	Gift	Carlson School of Management
Jane A. Starr	MMF	Gift	Academic Health Center
North Star Charitable Foundation	MMF	Gift	Neurology
Ovations Incorporated	UMF	Gift	School of Nursing
Patrice D. Cooper Foundation Agency	UMF	Gift	Department of Intercollegiate Athletics
Schmidgall Family Fund-Fidelity Advisor Charitable Gift Fund	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The NFC Foundation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
The Toro Company	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
WEM Foundation	UMF/UM	Gift	Minnesota Landscape Arboretum, Humphrey Institute of Public Affairs
Dr. J. Emory Morris	UMF	Gift	College of Biological Sciences
Otter Tail Power Company	UMF	Gift	Institute of Technology
Ben and Jeanne Overman Charitable Trust	UMF/MMF	Gift	University of Minnesota, Duluth, Scholarships
Nidus Laboratories Incorporated	MMF	Gift	Dermatology
ExxonMobil Foundation	UMF	Pledge	Various Colleges

\$10,000 - \$25,000

Gordon and Margaret Bailey Foundation	UMF/UM/MMF	Gift	Minnesota Landscape Arboretum, College of Food, Agricultural and Natural Resource Sciences, Pediatrics
Dr. Jose C. Oliu	UMF	Gift	College of Liberal Arts
Dr. Jose Trujillo	UMF	Gift	College of Liberal Arts
Dr. Paulina Beato	UMF	Gift	College of Liberal Arts
PIGCHAMP Incorporated	UMF	Gift	College of Veterinary Medicine
Anonymous	UMF	Gift	College of Design
Stone Pier Foundation	UM	Gift	Minnesota Landscape Arboretum
National Cattlemen's Beef Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Erling A. Dalaker Estate	UMF	Gift	Institute of Technology
Richard E. and Beatrice T. Levey	UMF	Pledge	University of Minnesota, Duluth
Anonymous	UMF	Gift	Unrestricted
Drs. Robert E. and Laura M. Eng	UMF	Pledge	School of Dentistry
Edward Dayton Family Fund	UM/MMF	Gift	Minnesota Landscape Arboretum, Diabetes Institute for Immunology and Transplantation
Herbert E. Wright	UMF	Gift	Institute of Technology
Hormel Foods Corporation Charitable Trust	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Michael J. and Karen D. Frey Foundation	UMF	Gift	Carlson School of Management
Mona L. Walz	UM	Gift	Weisman Art Museum
STLN White Family Foundation	UMF	Gift	College of Liberal Arts
Susan S. and Robert W. White	UMF	Pledge	Weisman Art Museum
IBM International Foundation	UMF/UM	Pledge	Various Colleges
Minnesota D. H. I. A.	UMF	Gift	College of Veterinary Medicine
Dr. David A. Vose	UMF	Gift	University of Minnesota, Duluth
Gregg S. K. and Laverne F. Orwoll	UMF	Gift	Various Colleges
Abbott Laboratories	UMF/MMF	Gift/Pledge	Various Colleges
James H. and Mary B. Hammill	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
J. Stewart and Mary T. McClendon	UMF	Gift	Law School
Travelers Companies Incorporated	UMF	Gift	Carlson School of Management
Dr. Jacqueline S. Mithun	UMF	Gift	College of Education and Human Development
Deloitte and Touche LLP	UMF	Pledge	Carlson School of Management
Susan M. Duncan	UMF	Gift	College of Education and Human Development
Dorothy H. Morey	UMF	Gift	Bell Museum of Natural History
David F. McIntire	UMF	Gift	University of Minnesota, Duluth
Jason R. and Mary A. Ballsrud	UMF	Pledge	Carlson School of Management
Old Dutch Foods Incorporated	MMF	Gift	Neurology
The Bergquist Company	UMF	Gift	Institute of Technology
The Luther Family Foundation	MMF	Gift	Neurology
Verna E. Lee Estate	UMF	Gift	University of Minnesota, Duluth

\$10,000 - \$25,000

Crystal Lake Country Club	MMF	Gift	Neurology
Albert and Anne Mansfield Foundation	UMF	Gift	Law School
American Pancreatic Association	MMF	Gift	Surgery
Jane M. Rademacher	UMF	Gift	Carlson School of Management
Bob and Nancy Anderson Family Fund-Minneapolis Foundation	UMF	Gift	Various Colleges
Lucius L. and Rhonda N. Fowler	UM	Gift	Minnesota Landscape Arboretum
Van Sloun Foundation	UM	Gift	Minnesota Landscape Arboretum
Gopheropoly	UMF	Gift	Carlson School of Management
Beverly A. and Fosten A. Boyle	UMF	Gift	Department of Intercollegiate Athletics
Drs. Erwin and Doris G. Marquit	UMF	Gift	College of Education and Human Development, Institute of Technology, College of Liberal Arts
Drs. Robert J. Jones and Lynn Hassan-Jones	UMF	Gift/Pledge	Weisman Art Museum, Scholarships
James and Leanna Rogers	UMF	Gift	College of Veterinary Medicine, Law School
Audrey P. Kirby	MMF	Gift	Surgery
Martha B. Alworth	UMF	Gift	University of Minnesota, Duluth
Benjamin F. Nelson Estate	UMF	Gift	Academic Health Center
Joseph N. Shneider	MMF	Gift	Medicine
Michael A. Reid	UMF	Gift	On Campus Stadium
Elaine Villafana	MMF	Gift	Diabetes Institute for Immunology and Transplantation
David G. Hage and Mary T. Sexe	UMF	Gift	Weisman Art Museum
William F. Hartfiel	MMF	Gift	Pediatrics
Alice Park Newman	UMF	Gift	College of Liberal Arts
John and Phoebe Stavig	UMF	Gift	Carlson School of Management
Pat Whitcomb and Patty Napier	UMF	Gift	Institute of Technology
Alfred W. Erickson Foundation	MMF	Gift	Academic Health Center
Alton Foundation	MMF	Gift	Ophthalmology
Anne Flaxman Geisser	UMF	Gift	College of Liberal Arts
Bailey Nurseries Incorporated	UM	Gift	Minnesota Landscape Arboretum
Bernard W. Gaffron	UMF	Pledge	On Campus Stadium
Betty Ann Wiens	UMF	Gift	School of Nursing
Bill and Katherine Fox Foundation	UMF	Gift	On Campus Stadium
Charles H. Christensen	UMF	Gift	College of Liberal Arts
Charles T. and Mary V. Killian	UMF	Gift	On Campus Stadium
Cisco Systems Incorporated	UMF	Gift	Carlson School of Management
Cornelius W. Wiens	MMF	Gift	Radiology
Crown Equipment Corporation	UMF	Gift	College of Liberal Arts
Daniel and Barbara Deegan	UMF	Pledge	On Campus Stadium
Daniel P. and Allison Connally	UMF	Gift	College of Liberal Arts
Daulton Foundation	MMF	Gift	Integrative Biology and Physiology
Dougherty Family Foundation	UMF	Gift	Department of Intercollegiate Athletics
Dr. Ahmad Orandi	UM	Gift	Minnesota Landscape Arboretum

\$10,000 - \$25,000

Dr. Betty Ruth Raygor	UMF	Gift	College of Education and Human Development
Dr. Donald F. Mowbray	UMF	Gift	University of Minnesota, Duluth
Dr. Ernest and Cathryn S. Kemble	UMF	Gift	University of Minnesota, Morris
Dr. Hans I. and Kathy Jorgensen	UMF	Gift	College of Veterinary Medicine
Dr. Marcia C. and Richard W. Carthaus	UMF	Pledge	On Campus Stadium
Dr. Paul A. and Mary T. Cederberg	UMF	Pledge	On Campus Stadium
Dr. Stephen W. Schondelmeyer	UMF	Gift	College of Pharmacy
Drs .Bernard O. and Jean S. Phinney	UMF	Gift	College of Biological Sciences
Edward W. and Cora L. Remus	UMF	Gift	On Campus Stadium, Institute of Technology
Elayne B. and Marvin E. Wolfenson	UMF	Gift	Weisman Art Museum
Elizabeth E. and William E. Pedersen Jr.	UMF	Gift	College of Design
Fuji Photo Film Company Ltd	UMF	Gift	Institute of Technology
Gary and Susan Rappaport	UMF	Gift	College of Liberal Arts, Carlson School of Management
Family Philanthropic Fund			School of Management
Gerald A. Schwalbach	UMF	Gift	Department of Intercollegiate Athletics
Halleland Lewis Nilan and Johnson	MMF	Gift	School of Public Health
Harry L. and Janet M. Kitselman Foundation	MMF	Gift	Obstetrics, Gynecology and Women's Health
Horton Holding Incorporated	UMF	Gift	Institute of Technology
HRK Foundation	MMF	Gift	Medical School Administration
Jack and Ede Rice	UMF	Pledge	On Campus Stadium
Joseph D. Lykken	UMF	Gift	College of Liberal Arts
Judy M. Cannon	MMF	Gift	Research
Julie Ferguson Decker and Michael Decker	UMF	Gift	College of Liberal Arts
Lenore B. Danielson	UMF	Gift	College of Liberal Arts
Linda and Tony Schaust	UMF	Gift	College of Liberal Arts
Litterman Family Foundation	UMF	Gift	College of Liberal Arts, College of Food, Agricultural and Natural Resource Sciences
Margaret A. Kiriluk	MMF	Gift	Medical School Administration
Margaret Rivers Fund	MMF	Gift	Academic Health Center
Margaret V. B. and C. Angus Wurtele	UMF/UM	Gift	Weisman Art Museum, Minnesota Landscape Arboretum
Marilyn J. Salovich	MMF	Gift	Medicine
Martin A. Segal	MMF	Gift	Scholarships
Mary Ann L. Anglim	UMF	Gift	School of Nursing
Mary Lou Rooney Estate	UMF	Gift	Department of Intercollegiate Athletics
Mary Robison	MMF	Pledge	Academic Health Center
Matthew V. Tirrell	UMF	Pledge	Institute of Technology

\$10,000 - \$25,000

MDH Consulting Incorporated	MMF	Gift	Psychiatry
Michael A. and Sally Bosanko	UMF	Gift	College of Liberal Arts
Minneapolis Pipe Fitters Local 539	UMF	Pledge	On Campus Stadium
Preserve International	UMF	Gift	College of Veterinary Medicine
Rebecca J. Wardell-Gaertner	UMF	Gift	Institute of Technology
Richard D. Granquist	MMF	Gift	Scholarships
Robert L. Vernier	MMF	Gift	Medicine
Robert P. and Nancy L. Gandrud	UMF	Gift	University of Minnesota, Morris
Russell M. Bennett II	UMF	Pledge	On Campus Stadium
Sheldon C. Siegel	MMF	Gift	Pediatrics
Sit Investment Associates Foundation	MMF	Gift	Pediatrics
Smikis Foundation	MMF	Gift	Pediatrics
SSAFE	UMF	Gift	College of Veterinary Medicine
Stephen C. Daas	UMF	Gift	Carlson School of Management
Terence Fruth and Mary McEvoy Family Fund-Minneapolis Foundation	UMF	Gift	Law School
Thomas C. Giel	UMF	Gift	On Campus Stadium
Tina C. Huang	MMF	Pledge	Otolaryngology
Walter A. Kiriluk	MMF	Gift	Medical School Administration
Wildey H. Mitchell Family Foundation	UMF	Gift	University of Minnesota, Duluth
William B. Webster Sr.	UMF	Gift	Bell Museum of Natural History

\$5,000 - \$10,000

Ernest H. Peacock	MMF	Gift	Academic Health Center
Gerald C. Fox	MMF	Gift	Orthopaedic Surgery
Glenda K. Taylor and Richard V. Huston	UMF	Gift	Scholarships, College of Veterinary Medicine
Judith T. Younger	UMF	Gift	Law School
The Medtronic Foundation	UMF	Pledge	Various Colleges
Timothy L. Fischer	UM	Gift	University of Minnesota, Duluth
Craig E. and Janet F. Swan	UMF	Gift	College of Liberal Arts
Benjamin B. Calmenson	MMF	Gift	Pediatrics
Lake Region Medical	MMF	Gift	Surgery
Dr. Karen Oberhauser and Prof. Donald Alstad	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
R. C. Lilly Foundation	UMF/UM	Gift	College of Liberal Arts, Humphrey Institute of Public Affairs, Minnesota Landscape Arboretum
Wells Fargo Foundation	UMF	Gift/Pledge	Various Colleges
The Pfizer Foundation	UMF	Pledge	Various Colleges
Dr. Francis J. Schnugg	UMF	Gift	School of Dentistry
Hormel Foods Corporation	UMF	Pledge	Various Colleges
Gopher Golf Booster Club	UMF	Gift	Department of Intercollegiate Athletics
Anonymous	UMF	Gift	Scholarships

\$5,000 - \$10,000

Siemens Medical Solutions USA Incorporated	MMF	Gift	Radiology
Thomas F. Grose	UMF	Gift	Carlson School of Management
William F. Messerli	UM	Gift	Minnesota Landscape Arboretum
Robert L. and Laurie R. Calmenson	UMF	Gift	Scholarships
Stephen D. Keating	UM	Gift	Minnesota Landscape Arboretum
George Weston Bakeries Incorporated	MMF	Gift	Neurology
Kimberly-Clark Corporation	MMF	Gift	Neurology
Medtronic Incorporated	MMF	Gift	Medicine
National Grocers Association	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Robert J. and Sherry L. Cyza	UMF	Gift	Raptor Center
BASF Corporation	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
David K. and Beverly B. Wickstrom	UMF	Gift	University of Minnesota, Duluth
Dr. Scott R. Koidahl	UMF	Gift	University of Minnesota, Duluth
Minnesota Landscape Arboretum Auxiliary	UM	Gift	Minnesota Landscape Arboretum
Various Donors	UMF/UM	Gift	Various Colleges
Dr. Jo-Ida C. Hansen	UMF	Gift	College of Liberal Arts
Katherine H. Anderson	UMF	Gift	College of Veterinary Medicine
Jane T. Adams	UMF	Gift	Department of Intercollegiate Athletics
Jane W. Borchert	UMF	Gift	College of Liberal Arts
Muriel M. Orcutt Estate	UMF	Gift	Libraries
Bayer CropScience LP	UMF	Gift	University of Minnesota, Crookston
Dr. Dale L. Lange	UMF	Gift	College of Education and Human Development
Dr. Kevin L. Skjei	UMF	Gift	School of Dentistry
Dr. Siobahn M. Morgan	UMF	Gift	Department of Intercollegiate Athletics
Drs. Edward J. and Arlene E. Carney	UMF	Gift	College of Liberal Arts, Libraries
Kathleen E. Allmaras	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Kathryn E. Keefer	UMF	Gift	College of Liberal Arts
Maurice L. Whitaker	UMF	Gift	Institute of Technology
McCarthy-Bjorklund Foundation	UMF/UM	Gift	Bell Museum of Natural History, Minnesota Landscape Arboretum
McElrath Foundation	UMF	Gift	Raptor Center
Minnetrionix Incorporated	UMF	Gift	Institute of Technology
Nancy and N. Rolf Engh	UMF	Gift	Weisman Art Museum
Roberta O. Peterson	UMF	Gift	University of Minnesota, Duluth
The Ben Miller Foundation	MMF	Gift	Neurology
Tim Muellner Memorial Golf Tournament	UMF	Gift	Graduate School
Wal-Mart Stores Incorporated	UMF	Gift	College of Pharmacy

\$5,000 - \$10,000

Wendy J. Wildung	UMF	Gift	College of Liberal Arts, College of Veterinary Medicine, Unrestricted
William H. Kelty	UMF	Gift	College of Liberal Arts
Beverly Thomas	MMF	Gift	Academic Health Center
Barenscheer Foundation	MMF	Gift	Medicine
Joseph R. Mucha	UMF	Gift	Carlson School of Management
Dr. L. David and Margaret Engel	UMF	Gift	School of Dentistry
Norwegian Explorers of Minnesota Incorporated	UMF	Gift	Libraries
Carolyn F. Ansel	UMF	Gift	College of Liberal Arts
Stanley Efron	UMF	Gift	Law School
Kent and Elizabeth Horsager	UMF	Gift	On Campus Stadium
Americana Arts Foundation	UMF	Gift	College of Liberal Arts
Drs. Lois J. Karl and J. Roy Black	UMF	Gift/Pledge	School of Dentistry
Pan-O-Gold Baking Company	MMF	Gift	Neurology
Sankyo Company Ltd	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
David D. Kadue	UMF	Gift	Law School
Peter M. Grant	MMF	Gift	Unrestricted
Myron D. Hill	MMF	Gift	Neurology, Neurosurgery
Campbell Foundation	UM	Gift	Minnesota Landscape Arboretum
Accenture Foundation Incorporated	UMF	Gift	Department of Intercollegiate Athletics
Beverly H. Goodman	MMF	Gift	Scholarships
Kristen M. Copham	UMF	Gift	Carlson School of Management
Marna W. Fullerton	MMF	Gift	Pediatrics
Dennis W. and Pamela D. Schulstad	UMF	Pledge	College of Liberal Arts
Dr. George G. Gorbatenko	UMF	Gift	College of Design
Hinda B. Litman	MMF	Gift	Academic Health Center
Steven M. and Marilyn R. Rothschild	UMF	Gift	Humphrey Institute of Public Affairs
Donald E. Engebretson	UMF	Pledge	On Campus Stadium
Marsha K. Millonig	UMF	Gift	College of Pharmacy
Toby Cohn	MMF	Gift	Diabetes Institute for Immunology and Transplantation
William D. and Susan C. Iverson	UMF	Gift	Institute of Technology
Raytheon Company	UMF	Pledge	College of Liberal Arts
Richard A. and Linda S. Hanson	UMF	Gift	College of Liberal Arts
Ecolab Foundation	UMF	Gift	Carlson School of Management
David and Marie Berghult	MMF	Gift	Pediatrics
James H. House	MMF	Gift	Scholarships
Evelyn Sweasy	UM	Gift	Minnesota Landscape Arboretum
Wendyn R. Hitch	UM	Gift	Minnesota Landscape Arboretum
Angie McMullen	MMF	Gift	Medicine
A. David Redish	MMF	Gift	Neuroscience
A. H. Zeppa Family Foundation	UMF	Gift	University of Minnesota, Duluth
Alan R. Flory Charitable Fund-American Center Philanthropy	UMF	Gift	College of Veterinary Medicine
Allan E. Pearson	UMF	Gift	Institute of Technology

\$5,000 - \$10,000

American Crystal Sugar Company	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Andrew K. Lee	MMF	Gift	Therapeutic Radiology
Ann and Gordon Getty Foundation	UMF	Gift	College of Liberal Arts
Anonymous	UMF	Gift	Weisman Art Museum
Anonymous	UMF	Gift	College of Biological Sciences
Anonymous	UMF	Gift	Carlson School of Management, Institute of Technology
Anonymous	UMF	Gift	University of Minnesota, Duluth
Anonymous	UMF	Gift	College of Education and Human Development
Arthur A. and Judy C. Anderson	UMF	Gift	Carlson School of Management
Bakken Galbraith Foundation	UMF	Gift	Department of Intercollegiate Athletics
Barbara T. Gehring	UMF	Gift	College of Veterinary Medicine, Department of Intercollegiate Athletics
Barbara T. Larson	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Brady Lipp	UMF	Gift	Department of Intercollegiate Athletics
Cement Masons Plasterers and Shophands #633	UMF	Pledge	On Campus Stadium
Central Minnesota Community Foundation	UMF	Gift	Department of Intercollegiate Athletics
Charles B. Sweatt Foundation	UM	Gift	Minnesota Landscape Arboretum
Chauncey W. Riggs	UMF	Gift	University of Minnesota, Duluth
Christopher G. and Ann Aristides	UMF	Gift	Carlson School of Management
Coleman Family Foundation Incorporated	UMF	Gift	Institute of Technology
Dana R. Lonn	UMF	Gift	Institute of Technology
David A. Goldberg	UMF	Gift	University of Minnesota, Duluth
David M. Beadie	UMF	Gift	Law School
Don and Lorraine Freeberg Foundation	UMF	Gift	Carlson School of Management
Dorsey and Whitney Foundation	UMF	Gift	Weisman Art Museum
Dr. Barbara A. Rebhuhn	UMF	Gift	Academic Health Center
Dr. Carol J. Ormond	UMF	Gift	College of Veterinary Medicine
Dr. Dave L. Smith	UMF	Gift	School of Dentistry
Dr. Donald John Roberts	UMF	Gift	College of Liberal Arts
Dr. Edward J. Cushing	UMF	Gift	College of Biological Sciences
Dr. Ioannis G. Koutlas	UMF	Pledge	School of Dentistry
Dr. Joanne L. Slavin	UMF	Gift	College of Food, Agricultural and Natural Resource Sciences
Dr. Jon D. Welland	UMF	Gift	College of Liberal Arts
Dr. Justus D. Naumann	UMF	Gift	Carlson School of Management
Dr. Kathryn A. Thomas	UMF	Pledge	Weisman Art Museum
Dr. L. Thomas Aldrich	UMF	Gift	Institute of Technology
Dr. Marvin E. Goldberg	UMF	Gift	Academic Health Center
Dr. Scott and Meggan Bowlby	UMF	Gift	School of Dentistry

\$5,000 - \$10,000

Drs. Mary C. Kemen and Brian C. Randall	UMF	Gift	College of Biological Sciences
Erling T. and Emiline E. Hauge Estate	UMF	Gift	School of Nursing
Frank S. Ladner	MMF	Gift	International Hearing Foundation
Fred R. Friswold	MMF	Gift	Pediatrics
George Bugliarello	UMF	Gift	Institute of Technology
George J. Tichy II	UMF	Gift	Law School
Gregory K. and Josephine B. Larson	UMF	Gift	On Campus Stadium
Harper Family Foundation	MMF	Gift	Scholarships
Healy Family Fund-Fidelity Charitable Gift Fund	UMF	Gift	Institute of Technology
Hugh and Kelly Bonner	UMF	Gift	Carlson School of Management
Hugh J. Andersen Foundation	UMF	Gift	Bell Museum of Natural History
I V Foundation	UM	Gift	Minnesota Landscape Arboretum
Jacqueline Nolte Jones Foundation-St. Paul Foundation	UMF	Gift	College of Liberal Arts, Weisman Art Museum
James A. Ginsburg	UMF	Gift	Law School
James J. Blanchard	UMF	Gift	Law School
Jean Castle	UMF	Gift	4H Foundation
Jeannine M. Rivet	MMF	Gift	Pediatrics
Jeffrey M. and LeeAnn M. Ettinger	UMF	Gift	Carlson School of Management
John C. and Elizabeth MacMillan	UMF	Gift	College of Veterinary Medicine
Joseph and Sally Handleman Charitable Foundation Trust A	UMF	Gift	College of Pharmacy
Jostens Foundation	UM	Gift	Minnesota Landscape Arboretum
Judi A. and Richard P. Teske	UMF	Gift	University of Minnesota, Duluth
Judith P. Lee	UMF	Gift	Institute of Technology
Kerry J. Marusich	UMF	Gift	Institute of Technology
Kurt and Marcie Wolterstorff	UMF	Gift	On Campus Stadium
Lake Research Partners	UMF	Gift	College of Liberal Arts
Lang Family Foundation	UM	Gift	Minnesota Landscape Arboretum
Leander C. Gresser	MMF	Gift	Medicine
Leo and Lillian Gross Family Philanthropic Fund II	UMF	Gift	College of Liberal Arts
Leonard B. Barshack and Erin P. Smith	UMF	Gift	College of Veterinary Medicine
Leroy and Joyce Clavenna Charitable Fund	UMF	Gift	Institute of Technology
Louise W. Otten	UMF	Gift	College of Veterinary Medicine
Margaret Bredeson	UMF	Gift	Institute of Technology
Marian S. Adcock Peterson	MMF	Gift	Obstetrics, Gynecology and Women's Health
Mary K. McConnon	UMF	Gift	College of Education and Human Development
Mary L. Devlin	UMF	Gift	College of Liberal Arts
Matthew J. and Heather M. Clark	UMF	Gift	College of Liberal Arts
Michael B. and Nancy A. Dardis	UMF	Gift	College of Liberal Arts

\$5,000 - \$10,000

Michael V. and Ann C. Ciresi Foundation	UMF	Gift	Law School
Minneapolis Building and Construction Trades Council	UMF	Pledge	On Campus Stadium
Mitch Richter	UMF	Gift	University of Minnesota, Duluth
Opus Corporation	UMF	Gift	Law School
Oswald Family Foundation	UMF	Gift	Center for Spirituality and Healing
Paul F. Dwan Estate	UM	Gift	Minnesota Landscape Arboretum
Paul R. Beltz	UMF	Gift	Carlson School of Management
Phyllis B. and Harold L. Conrad	UMF	Gift	On Campus Stadium
Raymond T. Buria	UMF	Gift	University of Minnesota, Duluth
Ricard R. Puumala	MMF	Gift	Scholarships
Richard G. and Dobra R. Hunegs	UMF	Gift	College of Liberal Arts
Richard K. Nelson	UMF	Gift	Institute of Technology
Risha C. and Paul A. Samuelson Fund-Boston Foundation	UMF	Gift	College of Liberal Arts
Robert J. Knoll	UMF	Gift	Carlson School of Management
Robert J. Schroeder	UMF	Gift	Law School
Robert L. and Barbara J. Peterson	UMF	Gift	4H Foundation
Ronald J. Schutz	UMF	Gift	Law School
Roxann and Karl Podratz	UMF	Gift	Department of Intercollegiate Athletics
Russell C. and Rebecca J. Bierbaum	UMF	Gift	On Campus Stadium
Saloni N. Desharnais	MMF	Gift	Pediatrics
Samuel and Sylvia Kaplan Fund-Minneapolis Foundation	UMF	Gift	Weisman Art Museum
Sinclair Winton	UM	Gift	Minnesota Landscape Arboretum
Skyline Exhibits Incorporated	UMF	Gift	University of Minnesota, Duluth
Speer Charitable Trust	UMF	Gift	Institute of Technology
Spensa Development Group, LLC	MMF	Gift	Urologic Surgery
Steven R. and Lynnae M. Anderson	UMF	Pledge	On Campus Stadium
Sticha Family Charitable Fund-Catholic Community Foundation	UMF	Gift	University of Minnesota, Morris
Sue and Richard Albinson	UM	Gift	Minnesota Landscape Arboretum
Susan E. Meyer and Daniel W. Shogren	UMF	Gift	University of Minnesota, Duluth
Terence McTigue	UMF	Gift	Carlson School of Management
The Gillette Company	UMF	Pledge	University of Minnesota, Duluth
The Judy Angelo Cowen Foundation	MMF	Gift	Neurology
The Saint Paul Foundation	MMF	Gift	Radiology
Theodore R. Goldman	MMF	Gift	Academic Health Center
Thomas Madison	UMF	Gift	Institute of Technology
United Way of Tucson and Southern Arizona	MMF	Gift	Scholarships
Valerie K. and Timothy E. Doherty	UMF	Gift	Law School

\$5,000 - \$10,000

Varadarajan V. and Mythili V. Chari	UMF	Pledge	College of Liberal Arts
Vernon and Iona Heath Fund- National Philanthropic Trust	UMF	Gift	Undesignated
Way Trust	UMF	Gift	College of Veterinary Medicine
West Central District Dental Society	UMF	Gift	School of Dentistry
William J. Saul	UMF	Gift	Carlson School of Management
Winston and Maxine Wallin Fund- St. Paul Foundation	UMF	Gift	College of Education and Human Development



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Board of Regents Policy: Mission Statement

review review/action action discussion

Presenters: Regent Patricia Simmons

Purpose:

policy background/context oversight strategic positioning

To act on proposed amendments to Board of Regents Policy: *Mission Statement*.

Outline of Key Points/Policy Issues:

- The changes proposed are not substantive.
- The changes proposed are intended to provide:
 - (a) consistency with Board of Regents Policy: *Reservation and Delegation of Authority*; and
 - (b) language and formatting consistent with other Board policies.

Background Information:

In April 2001 the Board approved changes to Board of Regents Policy: *Reservation and Delegation of Authority*, necessitating a review of all Board policies.

Board of Regents Policy: *Mission Statement* was last reviewed by the Board in December 2007.



MISSION STATEMENT

Adopted: January 14, 1994

Supersedes: (see end of policy)

UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY

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MISSION STATEMENT

Subd. 1. PhilosophyMission. The University of Minnesota (University), founded in the belief that all people are enriched by understanding, is dedicated to the advancement of learning and the search for truth; to the sharing of this knowledge through education for a diverse community; and to the application of this knowledge to benefit the people of the state, the nation, and the world.

The University’s mission, carried out on multiple campuses and throughout the state, is threefold:

- **Research and Discovery** — To generate and preserve knowledge, understanding, and creativity by conducting high-quality research, scholarship, and artistic activity that benefit students, scholars, and communities across the state, the nation, and the world.
- **Teaching and Learning** — To share that knowledge, understanding, and creativity by providing a broad range of educational programs in a strong and diverse community of learners and teachers, and prepare graduate, professional, and undergraduate students, as well as non-degree seeking students interested in continuing education and lifelong learning, for active roles in a multiracial and multicultural world.
- **Outreach and Public Service** — To extend, apply, and exchange knowledge between the University and society by applying scholarly expertise to community problems, by helping organizations and individuals respond to their changing environments, and by making the knowledge and resources created and preserved at the University accessible to the citizens of the state, the nation, and the world.

Subd. 2. PurposeGuiding Principles. In all of its activities, the University strives to sustain an open exchange of ideas in an environment that:

- embodies the values of academic freedom, responsibility, integrity, and cooperation;
- provides an atmosphere of mutual respect, free from racism, sexism, and other forms of prejudice and intolerance;



MISSION STATEMENT

Adopted: January 14, 1994

Supersedes: (see end of policy)

**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS POLICY**

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DRAFT *for action* February 8, 2008

- assists individuals, institutions, and communities in responding to a continuously changing world;
- is conscious of and responsive to the needs of the many communities it is committed to serving;
- creates and supports partnerships within the University, with other educational systems and institutions, and with communities to achieve common goals; and
- inspires, sets high expectations for, and empowers the individuals within its community.



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Report of the Faculty Consultative Committee

review review/action action discussion

Presenters: Professor Gary Balas

Purpose:

policy background/context oversight strategic positioning

To provide the Board of Regents with an update on the goals and accomplishments of the Faculty Consultative Committee throughout the year.

Outline of Key Points/Policy Issues:

Background Information:

It is customary for the chair of the Faculty Consultative Committee to provide quarterly updates to the Board of Regents.

President's Recommendation for Action:

REPORT TO THE BOARD OF REGENTS

26 January 2008

Madam Chair, Members of the Board, President Bruininks, Representatives to the Board, thank you for the opportunity to discuss a few items on the faculty agenda, and to comment on some of our activities since our last report in November.

Faculty governance has been discussing the recommendations from the Council on Liberal Education on the proposed liberal education requirements for undergraduates enrolled on the Twin Cities campus. The proposed requirements build on the current approach to liberal education, expanding the themes and core areas. The task of articulating the breadth of education that each undergraduate student should experience as part of a degree from the University of Minnesota – Twin Cities is a critical one for the faculty, and faculty governance plays a central role in addressing such core issues as curriculum. There have been rich discussions on the topic in a number of the governance committees and at the faculty senate meeting. The Council continues its work utilizing the input received and will make its final recommendation on the policy to the faculty senate in the spring.

The Faculty Consultative Committee (FCC) subcommittee on metrics and measurements under the leadership of Professor Jennifer Windsor continues to meet and discuss development of metrics and measures related to faculty work. The subcommittee has met with university administrators, including Vice President Mulcahy, faculty with expertise in measurement and survey analysis and university staff to understand the different ways scholarship is assessed across the university. We look forward to sharing our conclusions with the University administration and the Board of Regents in the spring.

In December, the FCC met with the senior leadership at the university to discuss financing the intellectual future of the university. The committee heard from the President about his view of long-term financial opportunities. We discussed the connection between future financing of the university and our ability to move forward towards top-three status. The FCC noted that the new budget model has led to frustration among department heads/chairs. People in charge of managing money do not feel they can control costs. The new budget model allows the University to track costs but not what it values. There is concern that all public universities have experienced a rapid decline in state support. The university has to adapt and adjust to this change. The issue of metrics and measures came up in the context of reallocation of resources and how the university administration will measure what they value. The FCC plans to discuss these issues again with the university senior leadership at a spring intellectual future meeting.

The FCC is working with the Provost to appoint a committee of faculty, staff and administrators to help draft administrative procedures associated with the new Regents Copyright Policy. We envision the committee to continue its work once the procedures are drafted in order to discuss their application and interpretation. Implementation in many instances will be done locally, unit by unit, and many questions will be answered only in practice, not by the broad statements that are appropriate to a Regents policy. An education component of the copyright procedures might be appropriate to help the community better understand the role of copyright in a public research and land grant institution.

The FCC in the coming months will discuss: spousal hires, targets-of-opportunity hires and hiring of women in the STEM disciplines. Other topics on the FCC agenda are the Honors program, the new university budget model, benefits, metrics and measures, and the compact process.

I look forward to continuing to work with faculty, Administration, and Board of Regents to achieve our goal of being one of the top public research universities in the world.

Respectfully submitted,

Gary J. Balas, Chair Faculty Consultative Committee
Distinguished University McKnight Professor
Professor and Head, Aerospace Engineering and Mechanics



**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

Board of Regents

February 8, 2008

Agenda Item: Financing the Future: Tuition, Fees & Cost of Attendance

review review/action action discussion

Presenters: President Robert H. Bruininks

Purpose:

policy background/context oversight strategic positioning

The Board of Regents and the President wish to discuss a range of operational and financial strategies needed to advance the University's strategic goals.

Outline of Key Points/Policy Issues:

- Tuition revenue is a critical component to realizing the long term goals of the University.
- The University will need to continue to analyze trends, opportunities, and threats to its major revenue streams.
- The University will need to organize efforts around new or expanded revenue streams to provide the resources to advance the University's strategic goals.
- The administration will present to the Board a series of discussions involving significant financial issues in major revenue and expenditure areas.

The administration will focus on strategies, objectives, goals and major trends in the area of tuition income, how students pay for their education and the overall cost of attendance.

Background Information:

The discussion will build upon strategic position documents and financial plans required to achieve the goals and objectives of strategic positioning.