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UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

MINUTES

BOARD OF REGENTS' MEETING

AND

REGENTS' COMMITTEE MEETINGS

July 7-8, 1988

Office of the Board of Regents

220 Morrill Hall

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Minutes of the Board of Regents' Meeting
and Regents' Committee Meetings

July 7-8, 1988

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Year 1988-89

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Special Meeting - Committee of the Whole

July 7, 1988

A special meeting of the Committee of the Whole of the Board of Regents was held on Thursday, July 7, 1988, at 8:40 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Lebedoff, presiding; Regents Anderson, Casey, Craig, Grahek, Hilke, Kuderer, McGuiggan, Roe, Sahlstrom and Schertler.

Staff present: President Sauer; Vice Presidents Allen, Campbell, Clark, Vanselow and Wilderson; Secretary Wilson; Associate Vice Presidents Foster, Murthy, Perlmutter and Robb; Chancellors Ianni and Imholte.

Student Representative present: Geoff Pollak.

Regent Lebedoff indicated that Regent Wenda Moore was unable to attend the monthly meetings because her mother suffered a heart attack earlier this week. He noted that he extended concern and prayers on behalf of the Board to Regent Moore and her family.

ACADEMIC PRIORITIES

Regent Lebedoff indicated that this special meeting was scheduled to provide the Regents with an opportunity for further discussion of the Academic Priorities document before being asked to approve the recommendations at the meeting of the Committee of the Whole on Friday morning.

President Sauer presented the document entitled "Academic Priorities: Next Steps" to the committee for discussion. He noted that since the June meeting, extensive consultation with the Vice Presidents and Deans have resulted in this revised document.

President Sauer noted several changes from the original document, including the following:

1) The proposal to split the College of Liberal Arts is deferred for later action.

2) The Regents are asked only to approve general directions, with actual year-by-year budget decisions to be presented in the annual budgets.

3) The proposed reduction for the School of Nursing is changed from \$200,000 to \$75,000 and the closing of KUOM and the Educational Development Program are deferred for later action.

4) The proposal to support the Art Museum in its building program is deferred pending a decision on commitment of University reserves for matching funds.

5) The proposal to close the Elderhostel Office is withdrawn.

President Sauer also reviewed the summary of the administrative recommendations which the Regents will be asked to approve at this time. He noted that the recommendations regarding funding changes reflect a five-year plan, and are included in the recommendations to provide planning targets for the affected colleges. He stated that as the financial situation and unit needs change, actual decisions will be presented in the annual budgets.

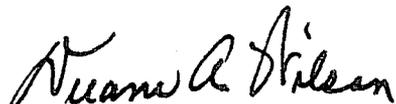
An extensive discussion followed Dr. Sauer's presentation, and some members of the Board expressed concerns regarding various portions of the document and others expressed support for the document. Regent Schertler stated that she would not vote in favor of the document. Regent Kuderer observed that it appears the Board is divided between those who are willing to vote for a concept and those who want specific details before they are willing to vote for the concept. He expressed support for the document, stating that following the planning and consultation it is now time for the Regents to take action.

Student Representative Geoff Pollak stated that many of the recommendations included in the Academic Priorities document will directly improve the student experience, including the single admission point,

instructional equipment and support, the international education aspect, increased funding to the libraries, minority programs and undergraduate advising, and improvements in lower division education, which is directly related to the formation of the Faculty of Arts, Sciences and Engineering. He stated that all of those areas are very important to the student experience, and he urged the Regents to approve the recommendations.

Following the discussion, Regent Lebedoff noted that at the Committee of the Whole meeting, the Regents will discuss the Peat Marwick Functional Organization Report, which addresses the issue of University decentralization, and enrollment projections before being asked to approve the the recommendations contained in the Academic Priorities document. He indicated that there will be an opportunity for Regents to propose amendments to the document. However, he expressed the hope that the document will remain substantially unaltered to preserve the integrity of the planning and consultation process which resulted in the document. There was also a brief discussion of the approval process with respect to the document, and Regent Lebedoff stated that he will proceed according to the wishes of the Board.

The meeting adjourned at 10:25 a.m.


DUANE A. WILSON, Secretary

Year 1988-89

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Physical Planning & Operations Committee

July 7, 1988

A meeting of the Physical Planning and Operations Committee of the Board of Regents was held on Thursday, July 7, 1988, at 3:10 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Roe, presiding; Regents Anderson, Craig, Grahek, Kuderer and Sahlstrom.

Staff present: Vice Presidents Campbell, Vanselow and Wilderson; Secretary Wilson; Associate Vice Presidents Hewitt and Thomas; Chancellors Frederick and Imholte.

Student Representatives present: Mary Conzemius and Brian Thalmann.

VICE PRESIDENT'S MONTHLY REPORT

The committee voted unanimously to recommend approval of the Vice President's Monthly Report.

ROSEMOUNT WATER SUPPLY

Vice President Heydinger presented an update on progress to date in the installation of a new water supply system for the residents in Rosemount on University property. He also presented an update on negotiations between the residents of Rosemount and the University regarding the signing of a waiver which would release any claim relating to real property value. He stated that negotiations are at about midpoint and that options regarding the release are being discussed.

University Attorney Donohue reviewed details of the negotiations and the proposed release. State Representative Dennis Ozment and Rosemount resident Vern

Knapper also spoke to the committee questioning the need for the release claim relating to real property values.

Vice President Heydinger reported that he would report back to the committee as soon as a resolution has been reached.

ROSEMOUNT PCB CLEAN UP

Associate Vice President Hewitt presented an update on the PCB clean up at Rosemount. He reviewed background information and reported that in 1987 the legislature appropriated \$2 million toward the project and remedial action was started in the summer of 1987 which involved the necessary tests to complete the necessary specifications in order to move ahead with the project. He stated that by the end of summer 1988 the specifications will be complete and the University will be able to advertise for bids. He stated that at that time the project will be brought back to the committee for approval to proceed.

LANDSCAPE ARBORETUM ENTRANCE ROAD CHANHASSEN, MINNESOTA

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Landscape Arboretum Entrance Road Project at Chanhassen, Minnesota. Total estimated cost of the project was reported to be \$400,000 with funding provided by Landscape Arboretum Gift funds and an estimated completion date of June 1989.

OFFICE SPACE ADDITION MORRIS CAMPUS

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Office Space Addition Project on the Morris Campus. Estimated cost of the project was reported to be \$30,000 with an annual \$18,000 lease cost. Funding is to be provided from the University of Minnesota Morris Administration and completion is scheduled for September 1988.

PHILLIPS-WANGENSTEEN DERMATOLOGY CLINIC TWIN CITIES CAMPUS

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate

administrative officers to proceed with the design and construction of the Phillips-Wangensteen Dermatology Clinic on the Twin Cities Campus. Total estimated cost of the project was reported to be \$855,522 with funding provided from the Department of Dermatology and an estimated completion date of April 1989.

**GOULD BUILDING ALG STILL
TANK AND PIPING PROJECT
TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Gould Building ALG Still, Tank and Piping Project on the Twin Cities Campus. The estimated cost of the project was reported to be \$565,369 with funding provided from Department of Surgery funds and an estimated completion date of October 1988.

**HEATING PLANT DEFERRED MAINTENANCE PROJECTS
MINNEAPOLIS/TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Heating Plant Deferred Maintenance Projects located on the Twin Cities/Minneapolis Campus. Estimated cost of the projects was reported to be \$1,390,000 with funding provided from Physical Plant general operations and maintenance funds for repairs and replacements. Estimated completion was reported to be July 1989.

**WALTER LIBRARY ALTERATIONS
TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Walter Library First and Second Floor Alterations and Stack Area Fire Alarm System Project on the Twin Cities Campus. Estimated cost of the floor alterations portion of the project was reported to be \$131,800 with funding provided from the University Libraries and an estimated completion date of January 1989. Estimated cost of the Stack Area Fire Alarm System portion was reported to be \$149,400 with funding also provided from the University Libraries and estimated completion scheduled for May 1989.

**COMO HOUSING SIDING REPLACEMENT
TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Como Housing Siding Replacement Project located on the Twin Cities Campus.

Estimated cost of the project was reported to be \$2,017,000 with funding provided from the Deferred Maintenance Funds and Capital Improvement Funds from the Housing Office. September 1990 was reported to be the estimated completion date.

**MAYO BUILDING ALTERATIONS
TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of the Mayo Building Alterations - Rooms B172, 191, and 4-B182 to provide an upgrading of animal surgery rooms.

Estimated cost of the project was reported to be \$124,000 with funding provided from Medical School funds. Estimated completion was reported to be December 1988.

**DWAN VARIETY CLUB CARDIOLOGY RESEARCH CENTER ALTERATIONS
TWIN CITIES CAMPUS**

The committee voted unanimously to recommend approval of a resolution authorizing the appropriate administrative officers to proceed with the design and construction of Dwan Variety Club Cardiology Research Center Alterations to Rooms B22, B22A, B, C, D, B25 Project located on the Twin Cities Campus. Estimated cost of the project was reported to be \$341,000 with funding provided from Medical School funds and an estimated completion date of December 1988.

TWIN CITIES LIGHT RAIL PROPOSAL

This item was delayed until a future meeting.

COMMITTEE AGENDA GUIDELINES

The committee reviewed and engaged in a discussion regarding proposed Committee Agenda Guidelines. Vice President Campbell reported that the proposed guidelines were ready for approval from the committee except for the

dollar limits relating to purchases of goods and services. After some discussion, it was the consensus of the committee that the purchases of goods and services which are not part of an approved capital project should be reported to the Board as separate items on the monthly agenda if they are in excess of \$250,000. In addition, purchases of goods and services which are not part of an approved capital project in excess of \$100,000 but less than \$250,000 should be reported to the Regents in the Vice President's Monthly Report. The committee then voted unanimously to recommend approval of the Committee Agenda Guidelines.

**BLANDIN COMPANIES CONTRACT FOR WOOD LAND MANAGEMENT
ASSISTANCE PROGRAM, CROW WING COUNTY LAND**

The committee reviewed a proposed contract with the Blandin Companies to include 1,500 acres of University land in its Wood Land Management Assistance Program, whereby Blandin would provide consulting forester services to landowners in Minnesota in exchange for a right of first refusal to purchase the timber harvested from the lands. Associate Vice President Hewitt reviewed details of the agreement and stated that the Dean of the College of Forestry has stated that this is an excellent plan and that he would recommend entering into the agreement. Dean Skok spoke briefly to the committee to answer any questions. Associate Vice President Hewitt stated that he is working on the details of the agreement presently and that he will be back when those details have been finalized.

**ST. LOUIS BAY AQUATICS CENTER
LAND LEASE AND BUILDING CONSTRUCTION**

The committee reviewed information relating to a proposed St. Louis Bay Aquatics Center. Associate Vice President Hewitt reviewed details of the project indicating that this would be a cooperative venture by the University, the City of Duluth and the County of St. Louis to provide water-related recreational sports and education programs. He reported that the land necessary for the Aquatics Center will be provided by the City of Duluth and that the University will provide a storage building to house equipment owned by the University or County.

MAYO LOW LEVEL RADIOACTIVE WASTE FACILITY ALTERATIONS

The committee reviewed a proposed resolution which would authorize the administration to proceed with the

design and construction of the Mayo Low Level Radioactive Waste Facility Alterations Project located on the Twin Cities Campus. Kevin Nelson, Senior Health Physicist in the Department of Environmental Health & Safety, explained details of the scope of the project. Associate Vice President Hewitt reported that the estimated cost of the project was \$178,800 with funding provided from the Hazardous Waste Budget and an estimated completion date of March 1989.

HORTICULTURE GREENHOUSE SEED COOLER ALTERATIONS

The committee reviewed a proposal for the design and construction of the Horticulture Greenhouse Seed Cooler Alterations Project located on the Twin Cities Campus. It was reported that the project includes physical alterations to accommodate the installation of a new walk-in environmental chamber for the greenhouse. New space requirements for consolidation and upgrading of existing programs, plus a new teaching position in molecular biology were the basis for the request. Estimated cost of the project was reported to be \$100,000 with funding provided from departmental funds and a special state appropriation. Estimated completion date for the project was reported to be December 1988.

TATE LABORATORY OF PHYSICS, ALTERATIONS TO NORTH ADDITION

The committee reviewed a proposal for the design and construction of the Tate Laboratory of Physics, Alterations to the North Addition 3rd and 4th Floors Project located on the Twin Cities Campus. Estimated cost of the project was reported to be \$173,400 with funding provided from the Program Accommodation Remodeling Fund in the Institute of Technology Dean's Office. The estimated completion date was reported to be March 1989.

SALT SPRING LANDS, ST. LOUIS AND COOK COUNTIES PROPOSED LAND SALE

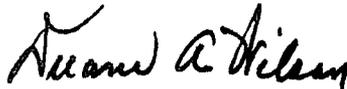
This agenda item was delayed.

ORGANIZATION - OFFICE OF PHYSICAL PLANNING

Associate Vice President Hewitt made a presentation to the committee on the organization of the Office of Physical Planning, its mission, staff and planning approach. He reported that the Office of Physical Planning is comprised of eight divisions which include: Space Programming & Management, Health Sciences Planning,

University Building Official, Real Estate, Emergency Management, Planning, Engineering & Architecture, and Construction Administration. Associate Vice President Hewitt reported that the Associate Vice President is responsible for the overall direction, motivation and management of these "service groups" and that guiding a planning process that can give long range direction in addressing future space needs of the University is a major role of the Associate Vice President. He reported that the primary effort of the central staff is to ensure that programming, planning, design and construction are carried out in an efficient and cost effective manner. Financial administration functions such as the supervision of plant fund accounts to track capital expenditures on major projects, budget preparation, record keeping, budget and contract monitoring, project account tracking, and close out are daily tasks. He further reported that the office negotiates and administers all architectural and engineering agreements, provides fiscal status reports and cash flow projections and that daily operation includes the supervision of operating budgets and payroll personnel. Mr. Hewitt also provided general descriptions of individual division's duties and responsibilities.

The meeting adjourned at 5:45 p.m.



DUANE A. WILSON, Secretary

Year 1988-89

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Finance & Legislative Committee

July 7, 1988

A meeting of the Finance & Legislative Committee of the Board of Regents was held on Thursday, July 7, 1988 at 1:30 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Anderson, presiding; Regents Kuderer, Lebedoff, McGuiggan, and Roe. Regent Moore was absent due to family illness.

Staff present: President Sauer; Vice Presidents Campbell, Dunham, Vanselow and Wilderson; Secretary Wilson; Investment Director Paschke; Associate Vice Presidents Murthy, Perlmutter and Roszell; Chancellors Imholte and Sargeant.

Student Representatives present: Ann Bernard and Elizabeth Wilson.

VICE PRESIDENT'S MONTHLY REPORT

The committee voted unanimously to recommend approval of the Vice President for Finance Monthly Report for July 1988.

1988 OPERATING AND CAPITAL BUDGETS
UNIVERSITY HOSPITAL AND CLINIC

The committee voted unanimously to recommend approval of the 1988-89 operating and capital budgets for the University Hospital and Clinic. It was noted that the budgets were endorsed by the Hospital Board of Governors at its meeting of April 27, 1988.

SUPERCOMPUTER CENTER SERVICE CONTRACT

The committee voted unanimously to recommend approval of a resolution authorizing the University to

modify the present service contract that the University has with the Minnesota Supercomputer Center, Inc., so that the Center can install the ETA-10 system with the legislative funds that have currently been allocated. It was reported that the University's commitment is conditional on the actual availability of adequate funding from the legislature each year, ending at the conclusion of the 1992-93 fiscal year.

Regent Roe applauded the efforts of Regent Anderson in bringing about a satisfactory arrangement regarding the procurement of the computer.

AUXILIARY ENTERPRISES BUDGET

Acting Vice President Campbell presented information on the University's Auxiliary Enterprises Budget for 1988-89. Acting Vice President Campbell reported that the budgets are being presented now as part of a continuing effort to more fully apprise the Board of the operational plans of the various components of the University and to her knowledge this is the first time the budgets had been presented to the Board. In addition, she stated that this presentation was not intended to include a detailed discussion of any individual enterprise budget and does not include the coordinate campuses as detailed discussions will be held at a later date if so desired by committee members.

Acting Vice President Campbell stated that auxiliary enterprises are intended to be operated as self-supporting (not subsidized) activities and are grouped together in financial statement presentations. Included in the category are: Housing Services, Bookstore/Computerstore, General Support Services, Food Services, Printing & Duplicating, Intercollegiate Athletics, Health Services, and College Unions/Programming. Projected Income, Projected Expense, Operating Margin, and Percent of Income were the figures reviewed for each auxiliary enterprise. An extended discussion ensued relating to the reporting of details for the auxiliary enterprises.

ART MUSEUM COMMITMENT

President Sauer addressed the committee recommending that the Board of Regents approve a commitment of \$4 million from unrestricted funds as an incentive match for the campaign to build a new art museum on the campus. He provided background information on the item indicating that former President Keller had made the commitment which had not been presented to the Board of Regents and

that after review of all of the information, he would request that the Board of Regents honor the commitment for the following reasons:

- The volunteers soliciting funds for this project and the donors who to date have contributed \$500,000 have acted in good faith with the understanding that a match was approved.
- The commitment of \$4,000,000 to this building project is non-recurring and will be used to match pledges over the next 3-5 years; therefore, the demand against our reserves is a one-time demand that is spread over a number of fiscal years. As fund raising progresses we can build the match into our budget planning.
- The University Museum is critical for access to the arts in the state. The University traveling exhibit extends the University's collection to over 100,000 Minnesotans each year in rural and small communities forging important links between the University and the state.
- The Museum is a valuable teaching tool. In the last ten years the Museum has worked to provide educational services to more than fifty different University departments and programs, including interdisciplinary exhibits with a number of departments. The Museum's rental services offers 2,000 works of art to students, faculty and staff to encourage art appreciation and collecting and allows these members of the University community to experience art in their homes and their work places.

President Sauer reported that the limit of the commitment would be \$4 million for the building and that the University will not match the gifts until it has \$4 million in confirmed pledges and will not match any less nor any more than the \$4 million.

Professor Emeritus W. G. Shepherd spoke to the committee on behalf of the Art Museum Colleagues, the volunteer group working in support of the project, requesting approval from members of the committee for the matching funds.

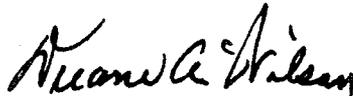
After some discussion, Regent Kuderer moved to recommend approval of the \$4 million commitment. The motion was seconded and the committee voted unanimously

to recommend that \$4 million be provided from unrestricted funds as an incentive match for the campaign to build a new art museum.

DEBT MANAGEMENT

The committee reviewed information presented by Acting Vice President Campbell on the history and status of the management of University debt. Acting Vice President Campbell reported that this discussion was especially timely as the University is in the process of remarketing \$165 million in variable rate demand bonds in a combination of one year and commercial paper modes as a means for possible further reduction of interest costs. Ms. Campbell reviewed and answered questions relating to the material presented to the committee which included a schedule of external financing obligations as of March 31, 1988 and a review of outstanding indebtedness as of June 30, 1987. Committee members asked that additional details on this item be provided to the committee when the Annual Investment Report is presented in October.

The meeting adjourned at 2:55 p.m.



DUANE A. WILSON, Secretary

Year 1988-89

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Educational Planning & Policy Committee

July 7, 1988

A meeting of the Educational Planning and Policy Committee of the Board of Regents was held on Thursday, July 7, 1988, at 3:10 p.m. in Room B-12, Morrill Hall.

Regents present: Regent Casey, presiding; Regents Hilke, Lebedoff, McGuiggan and Schertler.

Staff present: Vice Presidents Allen, Clark and Vanselow; Secretary Wilson; Chancellor Sargeant.

Student Representatives present: Eyenga Bokamba and Dave Minkkinen.

DESIGNATION OF CANCER CENTER

Vice President Vanselow presented the proposal to establish a Cancer Center to the committee for approval, noting that the Medical School's biennial request will include \$160,000 for the Cancer Center.

Following a brief discussion, the committee voted unanimously to recommend approval of the establishment of a Cancer Center. Regent Schertler noted for the record that approval of the establishment of the Cancer Center did not include approval of funding for the Center.

NAME CHANGE - COLLEGE OF FORESTRY

Vice President Allen and Richard A. Skok, Dean of the College of Forestry, reviewed a proposal to change the name of the College of Forestry to the College of Natural Resources. Dr. Allen noted that the proposed name change was initiated by the college faculty, and stated that it is not a controversial proposal.

Following a brief discussion, Regent Casey noted that this item will be presented for approval at the August meeting.

JOINT POWERS AGREEMENT

Chancellor Sargeant presented a Joint Powers Agreement to the committee for information. He stated that the Agreement provides for the development of a telecommunications system for the dissemination of education and information, and the initial parties to the Agreement are the University of Minnesota-Crookston, Independent School District #564, Thief River Falls, Minnesota, and Independent School District #595, East Grand Forks, Minnesota. Chancellor Sargeant indicated that additional institutions may petition the Joint Powers Board to be accepted as additional parties. He noted that UMC's portion of the cost for the system would be approximately \$28,000 per year.

A lengthy discussion ensued, and several Regents expressed concerns regarding the Agreement. It was noted that the proposed Joint Powers Agreement has been reviewed by attorneys for each of the participating institutions, and Regent Lebedoff suggested that committee members discuss any concerns with the University Attorney's Office. Regent Casey stated that this item will be presented for approval at the August meeting.

GENERAL COLLEGE UPDATE

Keith McFarland, Dean of General College, stated that he recently completed his first year as Dean of the college, and noted that a permanent Dean will be named in the Fall. He indicated that it has been a privilege to be associated with the General College, stating that it is an exciting and rewarding environment.

Dean McFarland stated that as a result of the profound change in the mission of General College two years ago, the faculty is in the process of restructuring the program, which will take some time to complete. He noted that the college operates under the assumption that individuals with special circumstances will be given special attention.

Dean McFarland introduced Bruce and Sharyn Schelske, Co-Directors of the University-based Upward Bound Program. Mr. Schelske stated that the program is a

federally funded college preparatory program for low-income and minority Minneapolis high school students, which has been in existence since 1965. He discussed the objectives and services of the program, and presented several public service announcements regarding the program which are shown on television stations throughout the state.

Marjorie Cowmeadow, Assistant Dean for Student Services, discussed the following special programs offered by the General College and introduced the following individuals who are associated with those programs:

Special Services/TRIO Program
Cynthia Calvin, Director

Commanding English Program

Personalized Education Program (PEP)
Paul Carrizales, PEP Advisor

Student Parent Program
Diane Wartchow, Administrator

Evelyn Hansen, Associate Dean, reported that there has been broad consultation regarding the redirection of the curriculum to meet the redesigned mission of the General College, resulting in the development of a Base Curriculum for all students entering General College. She indicated that this two-quarter required program will begin in Fall, 1988 and will encompass selected courses, including writing, reading, study skills, mathematics, social sciences, physical sciences and humanities, in addition to a strong research component.

Regent Schertler noted that the General College has responded to the change in its mission beyond what was expected by the Regents, and she stated that she wants to ensure that the administration honors the funding commitments to General College which were agreed to by the Regents.

Associate Dean Cowmeadow indicated that beginning with Fall Quarter, the General College will implement advising clusters, a new concept in advising. Each cluster will be composed of faculty members, full-time professional advisers, graduate teaching assistants and the 1988-89 base curriculum students. She stated that additional University faculty or staff and community resource persons will be added to the advising cluster if needed.

Associate Dean Cowmeadow reviewed the General College Admission Guidelines for 1988, and reported on the status of applications and admissions for Fall Quarter as of June 30, 1988. She stated that it appears General College will meet the goal of 1,000 new students for Fall Quarter, and the minority population will increase by 1-2 percent. She introduced David McGough, Admissions Coordinator and Beverly Stewart, Advising & Counseling Coordinator.

Dean McFarland reported on other activities of the General College, including moving faculty offices and selected classrooms to a new facility adjacent to Appleby Hall in the Fall. He also noted that in accordance with the college's Strategy for Focus document, each tenured faculty member will teach one course per year outside the college, resulting in a significant reallocation of funds.

In summary, Dean McFarland thanked the committee for the opportunity to present an update, and he stated that the Regents should view General College as a useful program which is a credit to the University of Minnesota.

A brief discussion ensued. Regent McGuiggan asked that the current schedule of two updates on General College each year be maintained.

On behalf of the Board, Regent Lebedoff expressed support for General College. Regent Casey complimented Dean McFarland and his colleagues for meeting the goals which have been set for General College, and he thanked everyone for their participation.

The meeting adjourned at 4:20 p.m.


DUANE A. WILSON, Secretary

Year 1988-89

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Faculty, Staff & Student Affairs Committee

July 7, 1988

A meeting of the Faculty, Staff and Student Affairs Committee of the Board of Regents was held on Thursday, July 7, 1988, at 1:30 p.m. in Room B-12, Morrill Hall.

Regents present: Regent Hilke, presiding; Regents Casey, Craig, Grahek, Sahlstrom and Schertler.

Staff present: President Sauer; Vice Presidents Clark, Dunham and Wilderson; Secretary Wilson; Associate Vice Presidents Foster and Perlmutter; Assistant Vice President Wallace; Chancellors Frederick, Ianni and Sargeant.

Student Representatives present: Leslie Ball and Geoff Pollak.

VICE PRESIDENT'S MONTHLY REPORT

Vice President Clark presented the Vice President's Monthly Report to the committee for approval, including a supplement reflecting the resignation of Robert Dunlop as Dean of the College of Veterinary Medicine effective July 31, 1988; the appointment of Professor David Thawley as Acting Dean; and the appointment of Bradley Seguin as Acting Chair of Large Animal Clinical Sciences. Dr. Clark noted the resignations of General Counsel Stephen Dunham and Women's Athletic Director Merrily Baker. Vice President Vanselow noted the appointment of Ronald Franks as the Dean of the School of Medicine at UMD, and indicated that he will be introduced at the Committee of the Whole meeting on Friday.

Following a brief discussion, the committee voted unanimously to recommend approval of the Vice President's Monthly Report, including the supplement.

REVISED PARENTAL LEAVE POLICY FOR ACADEMIC EMPLOYEES

Vice President Clark presented the revised policy on Parental Leaves for Academic Employees to the committee for information. Associate University Attorney Karen Schanfield provided information on the proposed revisions, which would increase the parental leaves for biological fathers and adoptive mothers and fathers to two weeks with pay and four weeks unpaid. This would result in no additional cost to the University.

Ms. Schanfield indicated that changes in state law require the University to bring this policy into compliance, and she noted that the proposed policy is consistent with the parental leaves that are provided to bargain unit faculty at Duluth and Waseca.

A discussion ensued, and Regent Schertler asked Vice President Clark to provide information on the costs associated with the parental leave policy. Regent Hilke noted that this item will be presented for approval at the August meeting.

STUDENTS IN COMMUNITY SERVICE

Assistant Vice President John Wallace led a lengthy discussion on the efforts to increase the opportunities for University students to become involved in community service. He introduced the following individuals, who participated in the presentation: Professor Robert Falk, UMD; Lora Pollari, Director of Community Service Activities on the Twin Cities Campus; and Wayne Meisel, Executive Director of Campus Outreach Opportunity League (COOL).

Committee members were enthusiastic about the initiatives to increase student involvement in community service, and Regent Hilke suggested that the speakers return next year to present a progress report.

OLD BUSINESS

In response to a concern expressed by Regent Schertler, Vice President Clark noted that the proposed amendment to the Tenure Regulations will be presented for approval at the September meeting.

Vice President Wilderson reported briefly on how the University will be involved when the Twin Cities hosts the Special Olympics in 1990. This involvement will

include seminars and lectures through the Special Education Program in the College of Education, use of athletic facilities and dormitories, and the participation of University faculty, staff and students as volunteers.

Regent Schertler noted that the Regents approved the Civil Service Pay Plan Principles, and she asked that Roger Forrester, Director of the University Personnel Department, provide information on the costs associated with the pay plan.

NEW BUSINESS

Vice President Wilderson stated that discussions are being held on a report developed by the Student Employment Committee regarding proposed changes in the Student Employment Policies. He noted that the proposed changes will be presented to the Regents for review and approval at a future meeting.

Vice President Wilderson also commented briefly on the 1988-89 Student Employment Pay Plan. He stated that he will present the proposed plan to the committee for approval at the August meeting, and noted that materials will be mailed prior to the meeting. A brief discussion followed Dr. Wilderson's comments.

The meeting adjourned at 2:55 p.m.



DUANE A. WILSON, Secretary

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Committee of the Whole

July 8, 1988

A meeting of the Committee of the Whole of the Board of Regents was held on Friday, July 8, 1988, at 8:30 a.m. in the Regents's Room, 238 Morrill Hall.

Regents present: Regent Lebedoff, presiding; Regents Anderson, Casey, Craig, Grahek, Hilke, Kuderer, McGuigan, Roe, Sahlstrom and Schertler.

Staff present: President Sauer; Vice Presidents Allen, Campbell, Clark, Dunham, Heydinger, Vanselow and Wilderson; Secretary Wilson; Associate Vice Presidents Foster, Murthy, Perlmutter, Robb and Roszell; Assistant Vice Presidents Bakkenist, Berg and Kvavik; Chancellors Frederick, Ianni and Imholte.

Student Representative present: Geoff Pollak.

PERSONNEL

Vice President Clark introduced Dolores E. Cross, the new Associate Provost and Associate Vice President for Academic Affairs with responsibility for minority affairs. Dr. Cross briefly addressed the committee.

Vice President Vanselow introduced Dr. Ronald Franks, the new Dean of the Medical School on the Duluth Campus. Dr. Franks briefly addressed the committee.

PEAT MARWICK FUNCTIONAL ORGANIZATION REPORT
(UNIVERSITY DECENTRALIZATION)

Regent Lebedoff noted that in 1986, Peat Marwick conducted a review of the functional organization of the central administration and the Twin Cities Campus and submitted recommendations for decentralization of the

structure of the University. He introduced Dr. Alceste Pappas, from the New York office of Peat Marwick, who was in charge of the 1986 review.

Dr. Pappas indicated that the 1986 review was conducted in the context of Commitment to Focus. She stated that former President Keller requested a system-wide review of the administrative structure, and he identified the following goals that the new structure should accomplish:

Effective integration of planning and budgeting, serving as the foundation for everyday choices of the University;

Development of policies and actions which guard the primacy of academic priorities;

Development of a senior management structure which supports the increasing demands on the President to balance internal and external obligations effectively;

Development of a campus system which ensures cohesive programmatic development, standards of quality and fiscal responsibility;

Increased autonomy of the campuses to foster the development of local initiatives and to alleviate the burden on central administrators;

Development of a clear understanding of the relationship and role of campus and system administrators; and

Development of an organization structure which is sensitive to the increasing diversity of sources of support, and opportunities and expectations for technology transfer.

Dr. Pappas used visual aids to review the parameters of the study, key findings and the following recommendations:

Create a comprehensive and meaningful planning process which meshes with the budget process and guides the tactics/daily operations of the University;

Decentralize routine campus operations, freeing key central administrators from day-to-day campus management, allowing them to support the

President as he focuses on institutional priorities and planning;

Delegate responsibility for all Twin Cities operations to the Chief Executive Officer of the campus;

Develop a structure which supports accountability of managers, support staff and faculty;

Create an environment which encourages and fosters local initiatives, resulting in an improved student experience and a strengthening of the campus system;

Coordinate external constituency relations, address the strategic needs of the University and conduct a successful capital campaign;

Mesh student development activities with academic programs on an on-going basis; and

Enhance the responsiveness of the University to student and alumni needs.

Dr. Pappas reviewed organizational charts which reflected the recommendations made by Peat Marwick and charts which reflect the University's current structure. She noted that former President Keller's management style resulted in the University's current organization, and stated that the new President's management style will have an impact on the administrative organization.

Dr. Pappas stated that it is imperative that the Board communicate its expectations to the new President on the role s/he is expected to fulfill within the organizational structure. However, she noted that the new President must have the prerogative to manage or restructure the University to accomplish the goals and objectives established by the Board.

An extensive discussion followed Dr. Pappas' presentation. Dr. Pappas concurred with Regent Hilke's comments that the recommendations to decentralize do not relate to academic programs, but rather to the all of the services that support the academic mission.

Regent Lebedoff stated that an important issue facing the Board is the impact that the timetable for decentralization will have on passage of Academic Priorities and the selection of a new President. Dr.

Pappas stated that it would take 12-18 months to reorganize, and indicated that it is very important for the Board to move ahead on Academic Priorities at this time and to hire the best person possible for the position of President.

In response to a concern raised by Regent Schertler, Dr. Pappas discussed the role and responsibility of the Board in relation to the President. She stated that it is necessary for the Board to articulate what the President will be held accountable for, and then the Board should not allow itself to become involved in those areas for which the President is accountable.

Following the discussion, Regent Lebedoff expressed appreciation to Dr. Pappas for her presentation.

ENROLLMENT PROJECTIONS

Regent Lebedoff noted that as part of Commitment to Focus, in 1987 the Regents approved an 8,000 reduction in undergraduate enrollment by 1993. He noted that a report on demographic changes was presented to the Educational Planning & Policy Committee in June, and stated that the report is being presented again at the request of several Regents.

Vice President Wilderson introduced James Preus, Coordinator of Student Support Services, and noted that Mr. Preus has been assigned the position of Enrollment Manager for the Twin Cities Campus. In that role, he will review and analyze all current policies that govern enrollment and he will devise a plan for meeting the legislative enrollment targets. Mr. Preus used visual aids to review Twin Cities undergraduate enrollment projections, including the issues of access and the impact of Commitment to Focus.

Assistant Vice President Berg presented information on enrollment trends and demographic changes that have an impact on the Regents' 1987 action to reduce undergraduate enrollment by 8,000 students. He stated that it will be necessary to continue to monitor this data. He noted that the legislative enrollment targets apply to undergraduate students on all campuses in regular sessions. They do not apply to graduate, professional school, summer session or extension students.

In summary, President Sauer discussed several issues which must be addressed, including whether the

enrollments on the coordinate campuses should be allowed to increase forcing further reductions on the Twin Cities Campus and whether or not students from Wisconsin should be considered in determining enrollment reductions.

A lengthy discussion followed the presentations.

ACADEMIC PRIORITIES

Regent Casey commented on the support within the University community for implementation of the changes proposed in the Academic Priorities document. He stated that he supports those recommendations, and moved approval of the recommendations contained in Appendix I-Summary of Recommendations - Academic Priorities: Next Steps.

Regent Schertler indicated that she had extensive concerns regarding the recommendations. She reiterated her strong support for Commitment to Focus and Academic Priorities, but stated that she would not vote in favor of the motion because the recommendations in Appendix I only added to the administrative structure and details of the plan were lacking.

Regents Anderson and Roe discussed the need to refer to the University's three-part mission in the document. Regent Anderson moved that the document be amended to include language from the Mission Statement relative to the University's mission. The motion was seconded. The committee voted unanimously to recommend approval of Regent Anderson's motion.

Regent Anderson moved to delete the recommendation to endorse the College of Liberal Arts' plan to close the Department of South and Southwest Asian Studies. The motion was seconded. Vice President Clark, Fred Lukermann, Dean of CLA, and Professor Joseph Schwartzberg, Department of South & Southwest Asian Studies, discussed the proposal to change the status of the department to a program. Following a lengthy discussion, the motion failed by a vote of 6 to 4.

Regent Roe expressed concern regarding the recommendations for funding. He noted that the recommendations state that the Regents endorse the proposed reallocations, to be confirmed or modified in annual budgets before being implemented. He moved that the portion of the document entitled "Recommendations for funding decrease" be deleted. The motion was seconded. President Sauer stated that he is concerned that approval

of such a motion would send the signal that the Board is not willing to make hard choices to make the best use of the available resources.

In response to concerns, Regent Lebedoff stated that the recommendations for budget increases and decreases will be confirmed or modified in biennial requests and annual budgets before implementation. President Sauer concurred, stating that provision is included in the document.

Regent Roe withdrew his motion. He moved that the language be amended to require the administration to bring to the Regents for review during the 1989 budget process the recommendations for funding decreases included in the document. The motion was seconded.

A lengthy discussion ensued regarding the motion. President Sauer commented on the motion, stating that he interprets the motion as rejecting or delaying the administrative recommendation. Student Representative Geoff Pollak urged the Board to approve the Academic Priorities document as recommended. He noted that the recommendations provide a foundation to build on, and approval of the document would be the first of many steps towards a better University. Following the discussion, the motion failed.

Regent McGuiggan moved to remove the parentheses in the following paragraph:

Recommendations for funding decrease

Recommendations to Regents: The administration recommends that the Regents endorse the following reallocations for planning purposes (to be confirmed or modified in annual budgets before implementation)

The motion was seconded, and the committee voted unanimously to recommend approval of the motion.

Regent McGuiggan asked the administration to develop a timetable for Board review of the deferred actions in the document and he asked that the administration return to the format of presenting program reviews to the Educational Planning and Policy Committee. President Sauer concurred with the suggestions.

The committee voted by a vote of 9 to 1 to recommend approval of the Academic Priorities document, as amended.

Regent Lebedoff expressed appreciation to the members of the Board of Regents for the responsible discussion of this document. He stated that this is a historic action which will be remembered for many years, and indicated that he is proud to have been involved. He stated that the University will become an even better place than it is today to serve the people of the state.

The meeting adjourned at 11:10 a.m.

A handwritten signature in cursive script that reads "Duane A. Wilson".

DUANE A. WILSON, Secretary

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

July 8, 1988

A meeting of the Board of Regents of the University of Minnesota was held on Friday, July 8, 1988, at 12:30 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Anderson, Casey, Craig, Grahek, Hilke, Kuderer, Lebedoff, McGuigan, Roe, and Schertler. President Sauer presided.

Staff present: Vice Presidents Allen, Campbell, Clark, Dunham, Heydinger, Vanselow and Wilderson; Secretary Wilson; Associate Vice Presidents Foster, Murthy, Perlmutter, Robb and Roszell; Chancellors Frederick, Ianni and Imholte.

RECOGNITION OF UMC AND UMW JUDGING TEAMS

Recognition was given to the University of Minnesota Waseca Soils Judging Team, Ag Mechanics Judging Team, Horticulture Judging Team and Dairy Judging Team and the University of Minnesota Crookston Crops Judging Team for their achievement in winning the 1988 National Association of Colleges and Teachers of Agriculture Contests for each respective category. The contests were held in River Falls, Wisconsin, April 29-30, 1988.

RECOGNITION OF SHARON RICE VAUGHN AND KUOM

Recognition was given to Sharon Rice Vaughn and KUOM for the creation and production of the radio series "Breaking the Silence: Voices on Battered Women" which was broadcast on KUOM in the spring of 1987. The series was the recipient of four prestigious awards.

APPROVAL OF MINUTES

The Board of Regents voted unanimously to approve the minutes of the following meetings:

Presidential Search Committee - June 9, 1988

Physical Planning & Operations Committee -
June 9, 1988
Finance & Legislative Committee -
June 9, 1988
Faculty, Staff & Student Affairs Committee -
June 9, 1988
Educational Planning & Policy Committee -
June 9, 1988
Committee of the Whole - June 10, 1988
Board of Regents - June 10, 1988

REPORT OF THE PRESIDENT

President Sauer reported that Acting Vice President & Provost Shirley Clark recently received an Outstanding Achievement Award. He stated that this award was presented to Vice President Clark for her role in the development of the University of Minnesota Women's Studies Program and for her support of other women in their educational career roles.

President Sauer also reported on Project Support II which is the Minnesota Extension Service's response to help Minnesota farmers and others with problems caused by the severe drought the region is experiencing this year.

He also introduced Mr. William Donohue, who will be serving as Acting Vice President and General Counsel when Vice President Steve Dunham leaves at the end of July. Recognition was also given to Steve Dunham for his contributions during his tenure at the University.

President Sauer reported on the search for a Vice President for Finance & Physical Planning indicating that the Physical Plant Operations may be moved back to reporting directly to this position and that the title may be changed to Vice President for Finance & Operations. Discussion ensued regarding the searches that are underway for Vice Presidential positions with Regent Schertler suggesting that none of the positions for Vice President be filled until a new President is hired. President Sauer stated that he was under the assumption that the Board of Regents had given approval that the position for Vice President for Finance could be filled before a new President was brought on board. Regent Schertler asked that past minutes be searched to clarify the issue.

Regent Schertler also requested that the Board of Regents be provided with a status report on major

administrative searches on a continuing basis so that members of the Board would be aware of all of the searches that were being conducted.

President Sauer reported on changes he recently made in the administration which including the release of the Men's Intercollegiate Athletic Director Paul Giel and the appointment of Holger Christensen as Acting Athletic Director. In addition, he stated that the reporting structure for the Department of Intercollegiate Athletics was changed from reporting to the Office of Student Affairs to reporting to the President's Office through Dean Robert Stein.

Regent Roe presented the following resolution:

WHEREAS, Paul Giel has given nearly 17 years of dedicated service to the University of Minnesota as Director of Men's Intercollegiate Athletics; and

WHEREAS, Paul Giel distinguished the University of Minnesota as an All American athlete in football and baseball, winning numerous awards; and

WHEREAS, Paul Giel has proven his skills as a fund-raiser, generating several million dollars for men's and women's athletics and improving the quality of athletic scholarships and athletic facilities; and

WHEREAS, Paul Giel has built an athletic program that has the third best won-loss record in the highly competitive Big Ten Conference;

WHEREAS, Paul Giel has gained the respect and admiration of his peers throughout the country; and

WHEREAS, Paul Giel has recruited an outstanding staff of coaches and has instilled in them the belief in the individual student athlete and the University of Minnesota, rather than a win at all cost attitude; and

WHEREAS, Paul Giel has conducted the responsibilities of his department with grace, dignity and humility, consistently representing the very best interests of the University of Minnesota;

NOW THEREFORE BE IT RESOLVED, that the Board of Regents of the University of Minnesota, even though there are some among us who have expressed displeasure in the manner of his dismissal, do hereby commend and thank Paul Giel for his commitment, loyalty, many years of service and significant contributions to the University of Minnesota and its athletic programs.

The Board of Regents voted unanimously to approve the resolution presented by Regent Roe.

Two members of the Board of Regents expressed displeasure that they had not received notice that the Athletic Director was being released from his duties before it was announced to the public.

President Sauer then introduced Mr. Holger Christensen and the Board of Regents voted unanimously to approve the appointment of Mr. Christensen as Acting Director for the Men's Intercollegiate Athletic Department effective immediately and to serve until a permanent replacement may be found. Mr. Christensen briefly addressed the Board.

President Sauer also introduced Dean Robert Stein who spoke briefly to the Board regarding the Intercollegiate Athletic Department reporting through him to the President.

President Sauer stated that a search committee for the replacement of the Athletic Director will be announced shortly.

REPORT OF THE CHAIR

Chair Lebedoff reported briefly on a fundraiser that he recently attended to raise money for a Roy Wilkins Chair.

He also recognized General Counsel Dunham for his service to the University during his tenure and presented him with the following certificate of appreciation:

STEPHEN S. DUNHAM, joined the faculty of the University Law School in 1979 and was selected as Teacher of the Year by the Law Student Council.

In 1982 he was chosen as the first General Counsel of the University. He created and staffed the Office of General Counsel, resulting in a dramatic reduction in legal costs combined with highly successful results during a period of greatly increased volume of legal matters. In all of this, he was both fair to claimants and responsible to the University.

In 1985 he was named Vice President and General Counsel. As Vice President, he made invaluable administrative as well as legal contributions to the management of the University.

He believes in preventive law and has conducted seminars and training sessions on affirmative action, equal opportunity in employment, and other important issues. Student have continued to receive the benefits of his knowledge and experience in Law School courses.

During this entire period, he provided sound advice and guidance as Counsel to the Board of Regents.

The Board of Regents is proud that he spent a part of his career here and on behalf of the entire University community, extends to Stephen S. Dunham very best wishes as he continues his successful professional career.

Chair Lebedoff also reported on the Presidential Search indicating that he has met with the Presidential Search Advisory Committee and stated that the Advisory Committee is in the process of getting organized and will be meeting with the Board of Regents before the August meeting. He stated that a number of nominations and applications have been received. Chair Lebedoff then presented the name of an additional Advisory Committee member, Associate Professor W. Daniel Svedarsky from the University of Minnesota Crookston, for approval from the Board. He stated that a member of the Board of Regents had requested that additional outstate representation be added to the Advisory Committee and Chair Lebedoff moved that Professor Svedarsky be added. The Board of Regents voted unanimously to approve the addition of Associate Professor W. Daniel Svedarsky to the Presidential Search Advisory Committee.

Chair Lebedoff reported briefly on several other items which included future meetings of the Blue Ribbon Commission; the Board of Regents meeting in August which will be held for one day on August 12 instead of the normal two-day meetings; and noted that information on the Honors Committee and other committees will be mailed out shortly.

GIFTS

Associate Vice President Steve Roszell presented the monthly list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation and the Minnesota Medical Foundation.

The Board of Regents voted unanimously to approve the gifts. Documentation is filed supplement to the minutes, No. 22,032.

Chair Lebedoff noted the gift contributed by Regent Wenda Moore to the Archie Givens Sr. - Black Literature Collection at the University Art Museum.

CONTRACTS & GRANTS/APPLICATIONS & AWARDS

Associate Vice President Murthy submitted for approval the contracts & grants/applications & awards.

The Board of Regents voted unanimously to approve the contracts & grants/applications & awards.

Documentation is filed supplement to the minutes, No. 22,033.

REPORT OF THE SPECIAL MEETING - COMMITTEE OF THE WHOLE

Regent Lebedoff, Chair of the committee, reported that the committee met to engage in further discussion of the Academic Priorities document before being asked to approve the recommendations at the regular Committee of the Whole meeting.

REPORT OF THE COMMITTEE OF THE WHOLE

Regent Lebedoff, Chair of the committee, reported that the committee voted by majority to recommend approval of the following action:

- a) Approval of Academic Priorities: Next Steps, Appendix I as amended and listed below:

SUMMARY OF ADMINISTRATIVE RECOMMENDATIONS TO THE BOARD OF REGENTS FOR PRESENT ACTION

"The mission of the University is to serve the people of the state, wherever they may be, through teaching, research, and public service. It also has an additional obligation - to contribute as fully as resources permit to the meeting of national and international needs".¹

The following recommendations to the Regents are based on, and consistent with, this statement of mission.

ORGANIZATION OF THE ARTS, SCIENCES AND ENGINEERING

Faculty of arts, sciences and engineering

Recommendation to regents: The administration recommends that the combined faculties of the colleges of arts, sciences and engineering form the faculty of arts, sciences and engineering.

Administrative structure

Recommendation to regents: The administration recommends to the Regents the appointment of a Vice Provost for the Arts, Sciences and Engineering, with responsibilities that include the academic administration of the colleges of arts, sciences and engineering.

The organization of freshman admission and entering counseling and advising

Recommendation to regents: The administration recommends that the Provost be instructed, in consultation with the freshman-admitting colleges, to reorganize freshman admission and entering counseling and advising on the Twin Cities campus by Fall, 1990, to provide a

¹A Mission and Policy Statement for the University of Minnesota, adopted by the Board of Regents July 11, 1980, p.3.

single entry point for freshmen, preserving separate paths for students with specialized interests, with central advising and counseling services that are coordinated with the colleges.

The organization of undergraduate education

Recommendation to regents: The administration recommends that, as part of the reorganized undergraduate education on the Twin Cities campus, the position of Vice Provost be given responsibility to work toward:

- expanded opportunities for professional school faculty to participate in undergraduate education;
- increased attention to unit responsibility for advising;
- providing a humane environment for the student; and
- the crucially important improvement in the quality of the classroom experience that is at the core of improvement in undergraduate education.

Colleges to be included in the arts, sciences and engineering

Recommendation to regents: The administration recommends that colleges reporting to the Vice Provost for Arts, Sciences and Engineering include the College of Biological Sciences, the College of Liberal Arts, General College, the Institute of Technology, and University College; in addition a School of Architecture and Landscape Architecture (now in the Institute of Technology) should report both to this Vice Provost and to the Vice Provost for Agriculture, Forestry and Home Economics. The Vice Provost will also be named as Dean of University College, with a program director to manage the day-to-day affairs of the college.

BUDGETARY PRIORITIES

Priorities for funding increase

Recommendation to regents: The administration recommends that the Regents endorse the following funding priorities for planning purposes (to be confirmed or modified in biennial requests and annual budgets before implementation):

General Health of the Institution

Computing Services: The recommended increase is for \$2.1 million, primarily for networking.

Instructional equipment and support: The recommended increase is for \$5 million, primarily for annual replacement and maintenance of scientific equipment in instructional laboratories, but also for audio and audio-visual equipment, and for technicians to assist in setting up laboratory demonstrations and for user services in all of these emerging technologies.

International education: The recommended increase is for \$400 thousand

Libraries: The recommended increase is for \$4.85 million, for staff and acquisitions (in addition to the \$150 thousand of Operations and Maintenance funds provided in 1988-89).

Minority Programs: The recommended increase is for an annual appropriation building to \$1 million over the next five years, as follows: \$350,000 for minority faculty recruitment, retention and associated programs; \$150,000 to expand recruitment efforts for minority students; \$400,000 for increased financial aid and other student support; and \$100,000 for maintenance of a tracking system to monitor the performance of minority students and associated research to improve minority retention using that data base.

Undergraduate advising: The recommended increase is for \$900 thousand, for funds that would be allocated by the Vice Provost for Arts and Sciences to reorganize and improve the undergraduate advising system (in addition to the \$100 thousand provided in 1988-89).

Core Programs

Biological Sciences: The recommended increase is for \$1.75 million for the biological programs for the institution. \$1 million would be dedicated for laboratory equipment and support for the College of Biological Sciences (in addition to the \$0.5 million provided in 1988-89), and \$750,000 would be made available to the Policy Council of Biological Sciences.

Engineering, mathematics and physical sciences: The total combined recommended increase is for \$1.2 million that will help ease resource constraints in order to protect present high quality and correct weaknesses across the engineering, mathematical and physical sciences (in addition to the \$1.5 million provided in 1988-89).

Humanities and Social Sciences: \$2.5 million is the recommended increase (in addition to the \$0.5 million provided in 1988-89), to be provided after a decision on whether CLA is to be split into two colleges; if so, funds would go to the deans of the new College of Humanities and Fine Arts and the new College of Social and Behavioral Sciences, after the deans have been appointed and the colleges' programmatic plans approved, primarily for support budget (supplies, equipment and expenses, and teaching assistants).

Lower Division Education: The recommended increase is for \$750 thousand, to be provided after a Vice Provost for Arts, Sciences and Engineering has been appointed and plans for use of the money have been approved.

Land Grant-Related Programs

Agricultural Experiment Station Multidisciplinary Research: The recommended increase is for \$1.5 million.

Center for Biomedical Engineering: The recommended increase is for \$500 thousand, to provide core support for a new interdisciplinary program involving the Medical School and Institute of Technology.

Center for Biomedical Ethics: The recommended increase is for \$300 thousand, to provide core support for the center which is currently funded by a grant from the Northwest Area Foundation.

Computer Science and Electrical Engineering: The recommended increase is for \$1 million, to include new faculty positions and substantial increases in expenditures for teaching assistants, technical assistance, supplies, equipment and expenses for the Computer Science and Electrical Engineering departments.

Office of Research and Technology Transfer Administration: The recommended increase is for \$350 thousand.

Outreach: The recommended increase is for \$2 million for the Minnesota Extension Service, to expand its ability to serve the needs of the state in areas outside narrow questions of production agriculture.

Pharmacy: The recommended increase is for \$750 thousand for laboratory equipment and support for the college.

Public Health: The recommended increase is for \$1.25 million.

Specific Opportunities for Building Quality

Architecture and Landscape Architecture: The recommended increase is for an additional \$250 thousand.

Veterinary Diagnostic Laboratories: The recommended increase is for \$300 thousand, to provide additional core support.

Humphrey Institute: The recommended increase is for \$350 thousand, primarily for the development of interdisciplinary programs

Institute for Mathematics and Its Applications: The recommended increase is for approximately \$400 thousand, to maintain current efforts that help develop the linkages between mathematics and the fields in which it can lead to new understanding.

Management of Information Systems: The recommended increase is for \$300 thousand, to replace temporary funding for the program in management of information systems.

New Interdisciplinary Programs: The recommended increase is for \$350 thousand, to be used under the direction of the Research Executive Council, to support entrepreneurial initiatives for new program development.

Theoretical Physics Institute: The recommended increase is for \$400 thousand, to be combined with internally reallocated funds that will provide total University funds of \$650,000 to match external private funds.

Research Centers: The recommended increase is for \$2 million, to provide required matching funds for new research centers.

Recommendations for funding decrease

Recommendation to regents: The administration recommends that the Regents endorse the following reallocations for planning purposes, to be confirmed or modified in annual budgets before implementation:

Instructional Programs in the Institute of Agriculture, Forestry and Home Economics: Reduction of \$700 thousand, to be accomplished to the extent possible by transfer of effort.

Dentistry: Reduction of \$500 thousand, to be accomplished to the extent possible by substitution of research funding for operations and maintenance support.

Nursing: Reduction of \$75 thousand, to be accomplished to the extent possible by substitution of research funding for operations and maintenance support.

College of Education: Reduction of \$500 thousand, to be accomplished to the extent possible by transfer of effort and by substitution of research funding for operations and maintenance support.

Continuing Education and Extension: Reduction of \$550 thousand as the MacPhail Center is made independent of continued University funding, with the funds freed retained by the Office of the Provost for reassignment to high campus priorities.

General College: Reduction of \$500 thousand, to be accomplished to the extent possible by transfer of effort as faculty in the college either move to other colleges or begin to participate in teaching in other colleges.

OTHER RECOMMENDATIONS

Professional program enrollment reductions

Recommendation to regents: The administration recommends that the Regents endorse these 1992 target enrollment in selected professional programs: Dentistry, 296; Medical School: M.D., 833, Residents, 1,000; Management (undergraduate) 750.

Area studies in the College of Liberal Arts:

Recommendation to regents: The administration recommends that the Regents endorse the CLA plan to close the Department of South and Southwest Asian Studies.

The Board of Regents voted by majority vote to approve the recommendation of the Committee of the Whole. Regent Schertler voted against the motion.

Chair Lebedoff reported that the committee also received a presentation on the 1986 Peat Marwick Functional Organization Report and engaged in a discussion regarding enrollment projections.

REPORT OF THE FINANCE & LEGISLATIVE COMMITTEE

Regent Anderson, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Vice President for Finance Report which includes Investments, Accounts Receivable, Property Accounting, and Miscellaneous - Finance & Investments.

Miscellaneous - Finance & Investments.
Documentation is filed supplement to the
minutes, No. 22,034.

- b) Approval of resolution re 1988 Operating and
Capital Budgets - University Hospital and
Clinic, as follows:

RESOLVED, that the 1988-89 Operating and
Capital Budgets of the University Hospital and
Clinic are approved. Documentation is filed
supplement to the minutes, No. 22,035.

- c) Approval of resolution re Supercomputer Center
Service Contract, as follows:

WHEREAS, Research Equipment, Inc., intends
to acquire an ETA 10 Computer System from ETA
Systems, Incorporated; and

WHEREAS, Research Equipment, Inc. has
previously agreed to make computing services on
any ETA 10 System it acquires available to the
University for the pursuit of academic research
and the education of its students; and

WHEREAS, this Board of Regents has
previously authorized, and the University has
previously entered into, a Computing Services
Agreement with Research Equipment, Inc. to
obtain computing services on an ETA 10 Systems;
and

WHEREAS, the acquisition of the ETA 10
System by Research Equipment, Inc. is
conditioned upon the approval by this Board of
Regents of an amendment to the existing
Computing Services Agreement between the
University and Research Equipment, Inc.
embodying substantially those terms set forth
in the June 23, 1988, letter of the Vice
Provost and Associate Vice President for
Academic Affairs presented to this Board of
Regents which more fully describes the proposed
transaction; and

WHEREAS, it is deemed in the best
interests of the University to obtain the
availability of computing services on the ETA
10 System for the benefit of its students and
faculty, conditioned on the appropriation of
funds by the State of Minnesota at levels

sufficient to permit the University to meet its commitment to acquire computing services on the ETA 10 System.

NOW, THEREFORE, BE IT RESOLVED, that this University amend its existing Computing Services Agreement with Research Equipment, Inc. regarding the ETA 10 System in substantial conformity with the terms described in the Letter of the Vice Provost and Associate Vice President for Academic Affairs dated June 23, 1988, and filed with the records of this Board of Regents, which amendment shall be specifically conditioned upon the availability of adequate annual funding from the State of Minnesota in the manner described in the letter of the Vice Provost and Associate Vice President for Academic Affairs.

RESOLVED FURTHER, that the appropriate administrative officers of the University be, and they hereby are, authorized and directed to enter into and execute, on behalf of this University, an Amendment to Computing Services Agreement consistent with these resolutions and such further agreements as they deem necessary and advisable to carry out the purposes of the foregoing resolution.

The letter referred to in the resolution is filed supplement to the minutes, No. 22,036.

- d) Approval of resolution re University Art Museum Commitment, as follows:

RESOLVED, that on the recommendation of the President, the sum of \$4 million dollars of University reserves is designated as available to match an equal amount of \$4 million of private funds when and if that amount of private funds is raised for the purpose of building a University Art Museum.

RESOLVED FURTHER, that this match will not be made until confirmed pledges in the amount of \$4 million have been received, recognizing that it may take three to five years to raise the private funds.

The Board of Regents voted unanimously to approve the recommendations of the Finance & Legislative Committee.

Regent Schertler abstained from voting on the motion relating to the University Art Museum because she stated that she felt there were commitments in academic priorities that were not honored and she would not feel comfortable voting in favor of this commitment.

Chair Anderson reported that the committee also reviewed information relating to the Auxiliary Enterprises Budget and the University's debt management.

REPORT OF THE EDUCATIONAL PLANNING & POLICY COMMITTEE

Regent Casey, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following action:

- a) Approval to establish a University of Minnesota Cancer Center.

The Board of Regents voted unanimously to approve the recommendation of the Educational Planning & Policy Committee.

Chair Casey also reported that the committee discussed a name change for the College of Forestry, reviewed a proposal enabling the University of Minnesota Crookston to enter into a joint powers agreement with Independent School District #564, Thief River Falls, MN; and Independent School District #595, East Grand Forks, MN for the development of an educational telecommunications system and received an update on General College.

REPORT OF THE FACULTY, STAFF & STUDENT AFFAIRS COMMITTEE

Regent Hilke, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following action:

- a) Approval of resolution re Vice President's Monthly Report, as follows:

RESOLVED, that on the recommendation of the Vice President for Academic Affairs, the personnel actions affecting Academic and

Professional and Administrative faculty and staff members as listed in the Vice President's Monthly Report and supplement are hereby approved.

Documentation is filed supplement to the minutes, No. 22,037.

The Board of Regents voted unanimously to approve the recommendation of the Faculty, Staff and Student Affairs Committee.

Chair Hilke reported that the committee also engaged in an extended discussion regarding the revised Parental Leave Policy for Academic Employees and received a presentation on Students in Community Service.

REPORT OF THE PHYSICAL PLANNING & OPERATIONS COMMITTEE

Regent Roe, Chair of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Monthly Report of the Vice President for Finance, which included Purchasing, Project Status Report, and Miscellaneous - Physical Planning & Operations. Documentation is filed supplement to the minutes, No. 22,038.
- b) Approval of resolution re Landscape Arboretum Entrance Road, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Landscape Arboretum Entrance Road Project at Chanhassen, Minnesota.

- c) Approval of resolution re Office Space Addition, Morris Campus, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and

construction of the Office Space Addition Project on the Morris Campus.

- d) Approval of resolution re Phillips-Wangensteen Dermatology Clinic, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Phillips-Wangensteen Dermatology Clinic on the Twin Cities Campus.

- e) Approval of resolution re Gould Building ALG Still, Tank and Piping Project, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Gould Building ALG Still, Tank and Piping Project on the Twin Cities Campus.

- f) Approval of resolution re Heating Plant Deferred Maintenance Projects, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Heating Plant Deferred Maintenance Projects located on the Twin Cities/Minneapolis Campus.

- g) Approval of resolution re Walter Library Alterations to the First and Second Floor and Stack Area Fire Alarm System, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Walter Library First and Second Floor Alterations and Stack Area Fire Alarm System Project on the Twin Cities Campus.

- h) Approval of resolution re Como Housing Siding Replacement, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Como Housing Siding Replacement Project located on the Twin Cities Campus.

- i) Approval of resolution re Mayo Building Alterations, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Mayo Building Alterations- Rooms B172, 181, and 4-B182 Upgrading of Animal Surgery Rooms Project located on the Twin Cities Campus.

- j) Approval of resolution re Dwan Variety Club Cardiology Research Center Alterations, as follows:

RESOLVED, that on the recommendation of the Interim President and the Acting Vice President for Finance and Physical Planning, the appropriate administrative officers are authorized to proceed with the design and construction of the Dwan Variety Club Cardiology Research Center Alterations to Rooms B22, B22A, B, C, D, B25 Project located on the Twin Cities Campus.

- k) Approval of Committee Agenda Guidelines, as follows:

The Delegation of Authority policy approved by the Board of Regents of the University of Minnesota on October 17, 1980 and amended from time to time and the Purchasing Policy approved on July 7, 1978 and amended in 1984 are reaffirmed. In carrying out the authority thereby delegated, the appropriate administrators should follow the following guidelines for reporting capital, purchasing and physical plant projects to the Board:

I. Projects to be presented to the Board as separate items on the monthly agenda for prior approval

1. All capital projects with legislative funding. These projects shall be submitted for approval prior to submission of the capital request and again on completion of schematic drawings prior to contracting or implementation. The amount authorized for each project shall be the estimated total project cost of construction submitted to the Board with the schematic drawings.
2. All other capital projects (including physical plant), whether new construction, remodeling or maintenance, with an estimated cost in excess of \$100,000. Approval for these projects shall be obtained prior to contracting. The amount authorized shall be the estimated total project cost.
3. Design and planning work, including contracts for architectural and engineering services, may proceed prior to approval of the project under paragraphs 1 and 2, above.
4. All increases in the cost or scope of a project approved under paragraphs 1 and 2 where, even after appropriate bid deductions, the total cumulative increase is expected to exceed the amount approved by \$100,000. Increases in project cost of less than \$100,000 need not be separately approved but must be reported to the Regents and separately noted in the Monthly Report. Changes within a project (for example, shifts from equipment purchases to construction or changes in construction plans) which do not increase total project cost above these limits do not need prior Regents' approval.

5. Individual contracts which are part of a project approved under Parts I, II or IV do not need Regents' approval.
6. Where, because of time constraints, prior Regents' approval for increases in project costs under paragraph 4, above, would require that the project be slowed or stopped, or with respect to projects under paragraphs 1 and 2, above, delay for Regents approval would cause a significant health or safety problem, the Chair of the Physical Plant and Operations Committee or, in his/her absence, the Chair or Vice-Chair of the Board, may give oral approval so that the project may proceed. In such emergency cases, the matter will be brought to the next Regents' meeting for ratification.
7. Purchases of goods and services in excess of \$250,000 which are not part of approved capital projects. This provision includes, for example, contracts for medical equipment, computers and consultants but not construction contracts which are part of an approved capital project. If a contract for goods or services has no set dollar amount because it is an open or blanket contract (for example, contracts for personal computers, paper, chemicals, etc. under which units may make multiple individual purchases throughout the year), the Purchasing Department will require a pre-contract estimate of annual cost. The contract estimate will be used to determine the reporting and approval requirements under this Policy.

II. Projects to be reported to the Regents in the Vice President's Monthly Report

1. The status of all current projects which have been approved under Part I above.

2. All other capital projects (including those undertaken by Physical Plant), including new construction, remodeling and maintenance, in excess of \$50,000 but less than \$100,000. A project will be added to the Report whenever its initial cost is expected to exceed \$50,000 or, because of changes in cost or scope or the addition of new but related projects, total project costs exceed \$50,000.
3. Non-routine sole source purchases. A list of categories of routine sole source purchases is attached as Exhibit A.
4. Cumulative change orders to a single contract over \$100,000. When the total cost of the project exceeds the amount approved by \$100,000 or more, then separate approval is required under Part I.4. Purchases of goods and services which are not part of an approved capital project in excess of \$100,000 but less than \$250,000.
5. Purchase awards to other than the low bidder.
6. The administrators with appropriate authority under the Delegation of Authority may proceed with the contracts and other commitments covered by this Part II reporting requirement prior to approval of the Monthly Report. In other words, the Monthly Report is for information. Prior Regents' approval of items in the Monthly Report is not required.

III. University of Minnesota Hospital and Clinic

1. Authority to review and approve UMHC purchasing and contracting was delegated to the UMHC Board of Governors by resolution approved August 11, 1983. This resolution is reaffirmed.

2. Authority to review and approve capital projects (including new construction, remodeling and maintenance) for the UMHC is delegated to the Board of Governors to establish policies and procedures for review and approval, except that the following matters require Regents' approval:
 - a. Projects with legislative funding.
 - b. Projects which require an increase in capital indebtedness (i.e., sale of bonds, bank loans, etc.).
 - c. Projects to construct new facilities with an estimated cost in excess of \$100,000.
 - d. Increases in project cost over \$100,000 for any projects approved pursuant to 2.a-2.c, above.
3. The full scope of aggregate anticipated UMHC annual capital activity shall be reported in the annual operating and capital budget submission to the Board of Regents.

IV. Definitions

1. "Project" is a construction, remodeling or maintenance of a University facility which is part of a single design plan or coordinated effort and is planned and executed in a fixed time period. "Project" should be given a broad interpretation to insure proper reporting and approval.
2. "Change order" is a contract modification after the execution of the initial contract which authorizes a change in work, price or time.

The Board of Regents voted unanimously to approve the recommendations of the Physical Planning and Operations Committee.

Chair Roe reported that the committee received an update on the installation of a new water supply system for the residents in the Rosemount area whose water supply had been contaminated and a progress report on negotiations between the residents of Rosemount and the University regarding the signing of a waiver releasing any claim relating to real property value. In addition, the committee received an update on the PCB clean up at Rosemount.

Chair Roe reported that the committee also reviewed several items for information which included a proposed contract for wood land management with the Blandin Companies; the design and construction of a St. Louis Bay Aquatics Center; alterations to the Mayo Low Level Radioactive Waste Facility; alterations to the Horticulture Greenhouse seed cooler; and alterations to floors 3 and 4 in the north addition of the Tate Laboratory of Physics.

He further reported that the committee received an extensive presentation on the organization of the Office of Physical Planning and that the agenda items relating to the Twin Cities Light Rail proposal and proposed sale of the Salt Spring Lands were delayed.

NEW BUSINESS

Regent Schertler asked if the Board will be meeting with the Faculty Advisory Committee for Women (FACW) as part of a formal meeting or should the Regents be meeting informally at the request of individual FACW members.

Chair Lebedoff stated that he would talk to her about it before the next meeting.

The meeting adjourned at 2:10 p.m.



DUANE A. WILSON, Secretary

