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**UNIVERSITY OF MINNESOTA
BOARD OF REGENTS**

**MINUTES
BOARD OF REGENTS' MEETING
AND
REGENTS' COMMITTEE MEETINGS**

January 10-11, 1985

**Office of the Board of Regents
220 Morrill Hall**

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Minutes of the Board of Regents' Meeting
and Regents' Committee Meeting

January 10-11, 1985

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Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Special Meeting

January 10, 1985

A special meeting of the Board of Regents of the University of Minnesota was held on Thursday, January 10, 1985, at 7:50 a.m. in the Dale Shephard Room, Coffman Memorial Union, at the request of Governor Rudy Perpich.

Regents present: Regents Casey, Dosland, Drake, Goldfine, Hilke, Krenik, Lebedoff, Long, Moore and Schertler. Interim President Keller presided.

Staff present: Vice Presidents Kegler, Lilly, Vanselow and Wilderson; Secretary Wilson; Deputy Vice President Sauer; Provost Imholte.

Guests present: Governor Perpich; Gordon Donhowe, Commissioner of Finance; and Keith Ford, Lani Kawamura, Jerry Nelson and Thomas Triplett, members of the Governor's staff.

Governor Perpich stated that the purpose for the meeting was to discuss the focus of the University before final budget decisions are made.

Thomas Triplett stated that higher education is a funding priority this year, and the idea of a world-class institution is foremost for the University of Minnesota. He emphasized that two goals are included in the recommendation for the University - the decisions relative to allocation of resources should be made by the Board of Regents, and he indicated that this decision-making authority involves a need for stronger planning by the University to determine where the University system fits into the overall higher education system in the state. He stated that the University cannot be all things to all people, and suggested that some hard decisions will have to be made.

Commissioner Donhowe reviewed the Governor's budget recommendations for the University, and stated that the increase in the state appropriations will be approximately 21 percent. He noted that resources are essential in order for the University to achieve world-class status, but stated that a sharp focusing of the University's is

necessary. He urged the Administration to prepare a dramatic statement of strategy for achieving world-class status so it can be stated in forceful terms to the Legislature in support of the Governor's recommendations.

Regent Krenik expressed appreciation to the Governor and his staff for initiating the meeting and for their concern about the University of Minnesota. He commented briefly on the budget recommendations, and indicated that a revision of the University's Mission Statement was postponed so that the new president can participate in the discussion. He also noted that due to the consultative process necessary within the University, it would be difficult to make extensive changes in a short time.

Governor Perpich stated that he requested the University Foundation to add \$130,000 to the salary for the new president, and indicated he hopes the Foundation will respond favorably. Regent Lebedoff commented briefly on the status of the presidential search.

Regent Dosland commented on the University's long-range planning process, which is a consultative process. He noted that planning has been an on-going process, and was the reason the University was able to accommodate the retrenchments several years ago.

President Keller stated that the Governor's budget recommendations are encouraging, and stated that he would accept the challenge to present ideas to the Regents that draw on the planning process and that leave flexibility for the new president to set directions. He also stated that he would be happy to work with other higher education systems to coordinate the various missions. Governor Perpich stated that the University has to be the flagship educational institution in the state, and indicated his Administration wants to work with the Administration of the University to achieve this goal.

An extensive discussion ensued. In summary, President Keller stated that the University will need help from the Governor in helping the Legislators to understand the goals of the University.

Governor Perpich commented that relations between the state and the University have never been better. President Keller thanked the Governor and his staff for taking time to meet with the Board of Regents and the University Administration.

The meeting adjourned at 8:45 a.m.



DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Faculty, Staff & Student Affairs Committee

January 10, 1985

A meeting of the Faculty, Staff and Student Affairs Committee of the Board of Regents was held on Thursday, January 10, 1985, at 3:15 p.m. in Room 300, Morrill Hall.

Regents present: Regent Schertler, presiding; Regents Casey, Dosland, Hilke, Long and McGuigan.

Staff present: President Keller; Vice Presidents Vanselow and Wilderson; General Counsel Dunham; Associate Vice Presidents Murthy, Perlmutter, Robinett and Thomas; Provosts Frederick, Heller and Imholte.

Student Representatives present: Thomas Daniels and Mel Hendrickson.

Regent Schertler introduced Thomas Daniels, Student Representative from the Twin Cities Campus, and Mel Hendrickson, Student Representative from the Crookston Campus. The new Student Representatives spoke briefly.

VICE PRESIDENT'S MONTHLY REPORT

President Keller presented the Vice President's Monthly Report to the committee for approval. He also presented a supplemental docket for approval, which contained the promotion of David J. Berg from Director, Management Planning and Information Services, to Assistant Vice President.

Following a brief discussion, the committee voted unanimously to recommend approval of the Vice President's Monthly Report, including the supplement.

FACULTY RETIREMENT ANNUITIES ROLLOVER

Regent Schertler stated that there was an extensive discussion at the December meeting of a recommendation by the University Senate to provide retiring faculty members

with the option of transferring their retirement funds into an individual retirement account (IRA). The Administration is not supportive of the recommendation.

President Keller presented the committee with three options for consideration in resolving the faculty retirement annuity rollover question. He noted that one of the options provides for no action at this time. He stated that Vice President Lilly has issued an RFP to identify improved options to the present annuities plans, and this would give the Administration time to consider alternatives that result from Vice President Lilly's investigation. In response to a question by Regent Casey, Harold Bernard, Director of the Employee Benefits Department, stated that he does not feel that any proposals resulting from the RFP will do the same thing for faculty members as the rollover proposal.

The committee voted unanimously to recommend approval of the following resolution:

RESOLVED, that the appropriate Administrative Officers of the University of Minnesota be authorized to take the necessary steps to permit a faculty member who retires on or after May 17, 1984 to have the option of transferring the proceeds of his/her Faculty Retirement Program in the Minnesota Mutual/Northwestern National Plan into an individual retirement account of his/her own choosing, provided that the faculty member and his or her spouse have signed a request form indicating that they assume the responsibility for all risks associated with this action, such as risks associated with the preservation of principal, investment return and longevity.

SEXUAL HARASSMENT POLICY

Patricia Mullen, Acting Director of the Office of Equal Opportunity and Affirmative Action, reviewed the University's revised Policies and Procedures on Sexual Harassment, which became effective July 1, 1984. Ms. Mullen stated that the policy was originally adopted by the University Senate in April, 1981. The revised policy contains some major changes, including a new section on consensual relationships between faculty and student or between supervisor and employee. Another change is that the location of the Entry Level Office, where complaints are initially registered, has been moved from Academic Affairs to the Office of Equal Opportunity and Affirmative Action.

Ms. Mullen stated that the policy has been widely publicized, noting that she has visited every campus and every college to talk with administrators and department heads. She stated that President Magrath sent two letters to the University community, and a copy of the policy was included with one of the letters. She also distributed a brochure, which is aimed at students. She stated that the policy will be distributed annually to students through the registration process.

A brief discussion followed Ms. Mullen's presentation. Regent Schertler noted that the University of Minnesota is a forerunner in terms of dealing with sexual harassment, and commended everyone who worked on the development of the policy. Ms. Mullen stated that Associate Vice President Robinett and Lillian Williams, former Director of the Office of Equal Opportunity and Affirmative Action, did a great deal of work in developing the policy.

OLD BUSINESS

Regent Schertler asked Vice President Wilderson for an update on the survey which was being conducted on comparative funding for intercollegiate athletics. Vice President Wilderson stated that numerous attempts have been made to collect all of the data, and he believes that no additional data is reasonably available. He stated that he will schedule an update for the February committee meeting.

The meeting adjourned at 4:20 p.m.



DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Physical Plant & Investments Committee

January 10, 1985

A meeting of the Physical Plant & Investments Committee of the Board of Regents was held on Thursday, January 10, 1985, at 3:15 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Lebedoff, presiding; Regents Drake, Goldfine, Krenik, and Moore. Regent Roe was out of town.

Staff present: Vice Presidents Lilly and Vanselow; Secretary Wilson; Associate Vice Presidents Des Roches and Hewitt; Provosts Frederick and Sahlstrom.

Student Representatives present: Jim Halstead and Liz Kranz.

Vice President Lilly distributed a letter from the Under Secretary of Energy addressed to Associate Vice President Hewitt complimenting the University of Minnesota on its energy conservation efforts noting that the University is a "wonderful example of what can be done to save money and energy at educational institutions".

VICE PRESIDENT'S MONTHLY REPORT

The committee voted unanimously to recommend approval of the Vice President's Monthly Report for the month of January, 1985.

Noted in the report was the cancellation of \$449,392.53 in past due receivables.

REFINANCING OF HOSPITAL BONDS

Associate Vice President Des Roches reported that information was presented to the committee in December on the status of the bond market and a number of alternatives which were being considered on the refinancing of the

Hospital Bonds. She also noted that the Board of Regents voted to authorize the Administration to move forward with refinancing on the bonds if it would be advantageous to the University. Ms. Des Roches reported that the Administration has solicited proposals from nine separate underwriting firms to see if any ideas were present in the market which had not been considered. On January 4, proposals from the nine firms had been received, an initial review has been completed of the proposals, and it has now been concluded that three of the firms presented concepts that may be viable. She stated that interviews with the three firms will continue and results of those interviews will be reported back to the committee in February.

**REQUEST FOR AUTHORIZATION TO BORROW \$500,000
FOR BIOMETRY DEPARTMENT COMPUTER**

The committee voted unanimously to recommend approval of a resolution authorizing the execution of a five-year financing agreement with IBM in the amount of \$508,803 for the acquisition of a computer for the Biometry Division of the School of Public Health.

CONSORTIUM - AIR AMBULANCE PROGRAM

The committee voted unanimously to recommend approval of a resolution authorizing the University Hospitals and Clinics to enter into a separate legal entity to acquire and operate a ground and air ambulance service.

**REQUEST FOR AUTHORIZATION TO BORROW UP TO \$2 MILLION
FOR HIGH TECHNOLOGY RESEARCH CORRIDOR**

The committee voted unanimously to recommend approval of a resolution authorizing the Administration to borrow up to \$2 million to provide temporary financing toward the University of Minnesota pledged participation in the development of the High Technology Research Corridor.

Vice President Lilly also reported that agreement between the University, the State of Minnesota, and the City of Minneapolis has been reached on a proposed contract for the High Technology Research Corridor. He stated that it was a very complicated contract and that finally reaching an agreement between the three parties was truly an accomplishment.

**REQUEST FOR AUTHORIZATION TO TRANSFER ACCOUNT
FOR CUSTODIAN BANK SERVICES**

The committee reviewed a proposed resolution authorizing the Administration to open accounts at State Street Bank and Trust in Boston for custodial services for the University's operation and endowment funds.

Associate Vice President Des Roches reported that in order to continue the extensive program of securities lending and borrowing, forward and reverse conversion of securities, and dividend reinvestment, detailed tracking and reporting is mandatory. She stated that at present the University's custody accounts are being handled at First Bank Minneapolis and that First Bank Minneapolis does not have a system in operation to handle the tracking and reporting on the programs mentioned above.

After months of negotiations with First Bank Minneapolis, she stated that the Administration has concluded that the fees which would be charged by First Bank Minneapolis to install the necessary system to handle the University's needs would be much higher than the cost of transferring to another bank which has a system already in use. She stated that the State Street Bank and Trust in Boston could handle the University's account for a considerable lower fee than First Minneapolis and that the Administration would recommend the transfer of the accounts to that bank.

Action will be requested at the February meeting.

ELECTRICAL ENGINEERING/COMPUTER SCIENCE BUILDING

The committee voted unanimously to recommend approval of a resolution authorizing the design and construction of the Electrical Engineering/Computer Science Building to be located on the Twin Cities East Bank Campus.

CONDEMNATION OF A PROPERTY AT 420 WORTH STREET, DULUTH

The committee reviewed information on a proposed resolution which would authorize the Administration to commence eminent domain proceedings for the purpose of acquiring property adjacent to the Duluth Campus. The property is needed for the UMD athletic fields. Associate Vice President Hewitt reported that the owner of the property has continuously rejected the University's offer to purchase the property.

AGRONOMY GREENHOUSE

The committee voted unanimously to recommend approval of a resolution authorizing the design and construction of the Agronomy Greenhouse to be located on the Twin Cities/ Paul Campus. Associate Vice President Hewitt reported that the purpose of this request is to replace greenhouse space lost due to construction of the Agronomy, Soil Science, Plant Pathology Additions and that this space is needed to provide demonstration and growing space for use in laboratory exercises involving plant materials. Estimated cost of the project is \$800,000 with an estimated completion date of September 1985.

ANIMAL SCIENCE TURKEY BARN

The committee voted unanimously to recommend approval of a resolution authorizing the design and construction of the Animal Science Turkey Barn on the Twin Cities St. Paul campus. It was noted that the total estimated cost of the project is \$23,200 with construction to be completed by April 1985.

REASSIGNMENT OF VACATED SPACES, BIERMAN BUILDING

The committee voted unanimously to recommend approval of a resolution authorizing the design and construction renovation in the Bierman Field Athletic Building located on the Twin Cities East Bank Campus. Associate Vice President Hewitt reported that reassignment and renovation of spaces in the Bierman Building vacated by the Football program is needed to relieve overcrowding of other programs; with special regard given to adequately accommodating Womens Athletics.

LAND SALE, ITASCA COMMUNITY COLLEGE

Associate Vice President Hewitt presented information to the committee regarding a request from the Chancellor of the Minnesota Community Colleges to purchase approximately 4.3 acres of land from the University located at the North Central Experiment Station in Grand Rapids. He reported that this land would be added to the campus of the Itasca Community College, which is adjacent to the Station, and would be used by the college to construct student housing. He also noted that the Experiment Station has indicated that it would be willing to give up the land.

The item will be presented again for action at the February meeting.

**MICROBIOLOGY/PUBLIC HEALTH RENOVATION (PHASE I),
MAYO BUILDING**

Associate Vice President Hewitt stated that this item would be deferred until the February meeting.

PROPOSED PARKING RAMP FOR THE HEALTH SCIENCES UPDATE

Associate Vice President Hewitt provided the committee with an update on the proposed parking ramp for the Health Sciences on Harvard Street S.E.

He reviewed the background of the proposed project indicating the need of the University Hospitals for additional parking. He stated that it is proposed that this parking facility will be operated by the University Hospitals instead of University Parking Services, and that revenue from the ramp will be used to pay for the ramp. Vice President Hewitt further reported that appraisals of the property, (which is owned by several individuals) have been obtained, that a letter from Vice President Lilly has been sent to each property owner, and that they are awaiting a reply from the property owners. He stated that results from those letters will be reported back to the committee.

The meeting adjourned at 4:30 p.m.

DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Budget & Legislative Coordinating Committee

January 10, 1985

A meeting of the Budget & Legislative Coordinating Committee of the Board of Regents was held on Thursday, January 10, 1985, at 1:45 p.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Long, presiding; Regents Drake, Goldfine, Hilke, and Schertler.

Staff present: Vice Presidents Kegler, Lilly, Vanselow, and Wilderson; General Counsel Dunham; Secretary Wilson; Associate Vice Presidents Perlmutter and Robb; Provosts Frederick, Heller, Imholte, and Sahlstrom.

Student Representatives present: Nick Haugerud and Andrew Santi.

GOVERNOR'S BUDGET RECOMMENDATIONS
FOR THE UNIVERSITY

Vice President Kegler presented information to the committee on the Governor's budget recommendations for the University from state funds, and the preliminary recommendations of the Department of Finance matched against University needs. The three major recommendations proposed by the Governor are as follows:

1. One lump sum for Operations & Maintenance (O & M), into which will also be folded:
 - a. Instructional part of Hospital Special (about \$9 million)
 - b. Minority Fellowships
 - c. Student Loan Matching Funds
 - d. General Research
 - e. Talented Youth Math Program
 - f. China Center
 - g. Faculty Travel
 - h. SS/CEE Supplement

2. There will be no transfers from O & M research funds into specials.
3. Specials will be clustered into the following three groups:
 - a. Agriculture
 - Ag Research
 - Ag Extension
 - Vet Diagnostic Lab
 - 0190 Funds now in O & M
 - b. Health Sciences
 - Coleman Leukemia
 - County Papers
 - Medical Research
 - RPAP
 - Specials Hospitals (Non-Instruction Portion)
 - c. Natural Resources and Other Research and Service

Regent Goldfine asked if the specials were clustered together with a lump sum appropriated to each instead of monies being allocated to the individual special, would the whole budgeting process have to start over? Vice President Kegler stated that assuming the specials are aggregated in this way, the administration would have to propose to the Board how the dollars aggregated to those three clusters would be spent within the groups. He also stated that he hopes to present a proposed 1985-86 Budget to the committee shortly instead of waiting until the end of the session so that discussion might begin as early as possible.

Vice President Kegler also reported to the committee on scheduled legislative committee hearings.

The meeting adjourned at 2:20 p.m.



DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Educational Policy & Long-Range Planning Committee

January 10, 1985

A meeting of the Educational Policy and Long-Range Planning Committee of the Board of Regents was held on Thursday, January 10, 1985, at 1:40 p.m. in Room 300, Morrill Hall.

Regents present: Regent McGuiggan, presiding; Regents Casey, Dosland, Krenik, Lebedoff and Moore.

Staff present: President Keller; Associate Vice President Murthy; Secretary Wilson; Deputy Vice President Sauer; Assistant Vice President Wallace; Provosts Imholte and Sahlstrom.

Student Representatives present: Paul Reichow and Michael Rodriguez.

Regent McGuiggan introduced Paul Reichow, Student Representative from the Twin Cities Campus, and Michael Rodriguez, Student Representative from the Morris Campus.

PROGRAM CHANGES - ACTION

The committee voted unanimously to recommend approval of the following resolution:

RESOLVED, that the following program and name changes be approved as recommended by the Vice President for Academic Affairs:

a) Graduate Program in Veterinary Biology, Twin Cities

b) Change of name from College of Letters and Social Sciences to College of Liberal Arts, Duluth

c) Change of name of graduate programs from Classical Area Studies to Classical Studies, Twin Cities

PROGRAM CHANGE - INFORMATION

Bachelor of Arts Degree Program in Computer Science be Redesignated as a Bachelor of Science Degree Program in Computer Science, Duluth

Associate Vice President Murthy presented a proposal to redesignate the Bachelor of Arts Degree Program in Computer Science at UMD as a Bachelor of Science Degree Program in Computer Science. He noted that the proposal has been endorsed by the department, the college and the Administration at UMD, and stated that there are no budgetary implications.

Following a brief discussion, Dr. Murthy stated that this item will be presented for approval in February.

REPORT ON ACCESS FOR ADULT STUDENTS

President Keller introduced Vera Schletzer, Director of Continuing Education & Extension Counseling. Dr. Keller indicated that CEE Counseling recently underwent an external review, stating that the report was very supportive of the work being done.

Dr. Schletzer discussed the non-traditional adult students who are served by her department, and stated that the professional staff members in her department are sensitive to the unique circumstances that adult students have to contend with. Dr. Schletzer stated that easy access is necessary for adult students, but she indicated that it is also necessary for the University system to be amenable to adult students. She stated that there are many schools in the area that are actively seeking adult students, but stated that if the University continues to value excellence in undergraduate education, the University will continue to attract students of all ages.

Dr. Schletzer commented briefly on the potential for adult students to partially replace the declining number of traditional aged students.

Following Dr. Schletzer's remarks, there was a brief discussion regarding the need for additional advertising and recruiting. Several Regents raised concerns regarding the number of evening degree programs offered outside of the metropolitan area, which led to a brief discussion of inloading. Regent McGuiggan asked that a discussion of inloading be scheduled for a future meeting, and Dr. Keller said he would schedule such a discussion. Regent Dosland raised a concern about the transferability of credits and Dr. Schletzer commented briefly on that issue.

**SELECTED INSTITUTE OF AGRICULTURE, FORESTRY
AND HOME ECONOMICS PROGRAMS**

Deputy Vice President Richard Sauer introduced Patrick Borich, Dean and Director of the Agricultural Extension Service, and Shirley Hunt, Assistant to Dr. Sauer. They presented a review of programs initiated by the Institute of Agriculture, Forestry and Home Economics and the Agricultural Extension Service to determine the extent and depth of the problems confronted by rural Minnesota and to assess how the University's programs can be fully utilized to deal with the impact of the transition rural Minnesota is experiencing. The programs include legislative district meetings, which have provided a forum through which rural Legislators and their constituents were able to communicate with representatives of the Institute about the serious economic and social problems facing rural Minnesota.

Ms. Hunt reviewed a portion of the visual aids which have been used at these meetings. The slides illustrate the importance of agriculture to the State of Minnesota.

Director Borich reviewed a program called Project Support, which provides a variety of information to distressed farm families, including information about financial planning and emotional stress. In response to a question by Regent Krenik, Director Borich stated that the program has not been responsive to rural business people who have been affected by the economy because of insufficient resources.

Following the discussion, Deputy Vice President Sauer stated that a final report will be prepared at the conclusion of the legislative district meetings.

The meeting adjourned at 3:00 p.m.



DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

Committee of the Whole

January 11, 1985

A meeting of the Committee of the Whole of the Board of Regents was held on Friday, January 11, 1985, at 8:40 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Regent Krenik, presiding; Regents Casey, Dosland, Drake, Goldfine, Hilke, Lebedoff, Long, McGuigan, Moore and Schertler.

Staff present: Interim President Keller; Vice Presidents Kegler, Lilly, Vanselow and Wilderson; General Counsel Dunham; Secretary Wilson; Associate Vice Presidents Des Roches, Murthy, Perlmutter, Robb and Robinett; Provosts Frederick, Heller, Imholte and Sahlstrom.

Student Representative present: Liz Kranz.

HOSPITAL RENEWAL AND RENOVATION RECOMMENDATIONS

Vice President Vanselow briefly reviewed the background of the Unit "J" renewal project, and stated that it is on schedule and under budget by approximately \$11.6 million. Dr. Vanselow indicated that under the terms of the Construction Manager's Agreement, that firm will receive \$2 million in incentive payments. He also indicated that based on a recommendation of the Board of Governors, the Regents allocated \$3.4 million of the savings to complete several areas within Unit "J". He noted that alternate uses for the remaining \$6.2 million surplus in the project budget have been investigated by the Renovation and Renewal Task Force, which was appointed by the Hospital Director.

Based on the study by the Task Force, Vice President Vanselow recommended that the Board of Regents approve the following uses of the \$6.2 million surplus funds:

1. Invest \$2 million to offset the interest expenses of \$2 million of outstanding funds.

2. Allocate \$4.2 million to renovate space for the Department of Psychiatry and relocate the Neurosurgery, Neurology, Anesthesia and Pathology offices and Departments of Respiratory Therapy and Electromyography.

Discussion ensued regarding the recommendations, and C. Edward Schwartz, General Director of the Hospital, used visual aids to illustrate the need for renovation in the Department of Psychiatry. In response to a question by Regent Hilke, Dr. Vanselow stated that the original plan for Unit "J" included the Department of Psychiatry, and he indicated that renovation of that Department is the top priority in terms of the units remaining in the Mayo Building.

Following the discussion, Vice President Vanselow stated that these recommendations will be presented for approval at the February meeting.

GOVERNOR'S BUDGET RECOMMENDATIONS FOR THE UNIVERSITY

Vice President Kegler reviewed information on the Governor's budget recommendations for the University and the preliminary recommendations of the Department of Finance compared with the needs of the University. He discussed the following major elements of the Governor's recommendation, which illustrate the Governor's philosophy that the Regents should make the decisions regarding allocation of resources:

1. One lump sum for Operations & Maintenance, including the instructional part of the Hospital special, Minority Fellowships, Student Loan Matching Funds, General Research, Talented Youth Math Program, China Center, Faculty Travel and SS/CEE Supplement.

2. No transfers from O & M research funds into specials.

3. Three specials clusters - agriculture, health sciences, and natural resources and other research and service.

Vice President Kegler indicated that the University requested assistance with tuition problems in professional programs, post-M.D. fellowship programs and for graduate school tuition, and stated that the Governor did not make a recommendation on that issue. Vice President Vanselow commented on a recent survey of Health Sciences students, including Veterinary Medicine, which suggests that professional schools are on the edge of real problems. He stated that he will provide the committee with information on the survey in February.

Regent Lebedoff stated that many people are financially unable to attend the University, and many of those who do attend experience financial problems, which is illustrated by the statistic that it now takes undergraduates five or six years to complete a degree. He stated that this must be communicated to the Legislature.

Regent Hilke noted that in the past the Board has moved toward a high tuition-high financial aid program, and stated that the Board has consistently made the decision to move towards quality rather than holding down the cost of tuition. He indicated that he would like the Administration to develop a concrete suggestion on how to provide tuition relief for undergraduates.

Several Regents commented that the Board has made the right decisions in maintaining the quality of the programs of the University. Regent Lebedoff indicated that at this point, the decision between programs and tuition is an impossible choice and stated that the Board must be prepared to make difficult decisions with regard to the University's future. He stated that many planning reports exist, and the Board should spend time discussing them.

Regent Long stated that the message must be carried to the Legislature that many potential students from rural Minnesota face increasing financial hardships and will be unable to attend the University. Regent Dosland stated that the Regents are being challenged to improve the quality and ranking of the University, and to seek world-class status. He stated that increased funding is needed to meet those challenges.

President Keller noted that the Administration presented information which showed that the University spends less per student than most other Big 10 institutions, stating that the University will not have more to spend unless the state takes up a larger share of the burden. He stated that it must be communicated to the Legislature that the University is focusing, that it is providing an important service to the state, that its students are paying a large portion of their instructional costs, and that the University needs help.

1985-86 BUDGET

President Keller led a preliminary discussion regarding the 1985-86 budget. He reviewed a document which outlined categories of incremental funding, planning goals, budgetary decision areas, and candidates for incremental funding. He stated that the Administration will use this format for discussion of the budget in lieu of budget principles.

President Keller stated that the Regents will have to make decisions when the final decisions on funding are made. He indicated that the Administration will present ideas on certain changes, and stated that he would appreciate guidance from the Regents on the planning goals to emphasize.

Regent Dosland suggested that the first planning goal should be that the Administration will continue to sharpen the focus of the University. President Keller agreed with the suggestion.

President Keller stated that the budget process will be discussed at future meetings, and welcomed comments from Regents at any time.

REPORT ON THE RECRUITMENT PROCESS

Associate Dean Julieann Carson, Director of the University Recruitment Project, reviewed a report on the project. She noted several events not contained in the report, including a quiz bowl - The Gopher Invitational - scheduled for January 25 and 26, and two programs scheduled for June - a two-week residential program and two- to four-week courses that are designed for high school students but will give college credit.

Associate Dean Carson also indicated that \$300,000 has been allocated for academic program development next year, and she stated that proposals are due from the colleges and campuses in February.

Regent McGuigan asked for the results of some of the programs which were started in the spring. Associate Dean Carson stated that she would like to present a one-year report at the April meeting, at which time she would cover a wide range of activities.

Regent Lebedoff commended Associate Dean Carson for the progress that has been made. He stated that a coordinated effort should be made to establish a network of people to personally contact potential students.

Following a brief discussion, Regent Krenik stated that Associate Dean Carson will present an update at the April meeting.

The meeting adjourned at 10:45 a.m.



DUANE A. WILSON, Secretary

Year 1984-85

UNIVERSITY OF MINNESOTA

BOARD OF REGENTS

January 11, 1985

A meeting of the Board of Regents of the University of Minnesota was held on Friday, January 11, 1985, at 10:45 a.m. in the Regents' Room, 238 Morrill Hall.

Regents present: Casey, Dosland, Drake, Goldfine, Hilke, Krenik, Lebedoff, Long, McGuiggan, Moore, and Schertler. President Keller presided.

Staff present: Vice Presidents Kegler, Lilly, Vanselow, and Wilderson; Secretary Wilson; General Counsel Dunham; Associate Vice Presidents Des Roches, Hewitt, Murthy, Robb, and Roszell; Provosts Heller, Frederick, Imholte, and Sahlstrom.

APPROVAL OF MINUTES

The Board of Regents voted unanimously to approve the minutes of the following meetings:

Educational Policy & Long-Range Planning Committee -
December 13, 1984
Budget & Legislative Coordinating Committee -
December 13, 1984
Faculty, Staff & Student Affairs Committee -
December 13, 1984
Physical Plant & Investments Committee -
December 13, 1984
Committee of the Whole - December 14, 1984
Board of Regents - December 14, 1984

REPORT OF THE CHAIRMAN

Chairman Krenik reported that the Board of Regents met with Governor Perpich on Thursday morning, January 10, 1985 for the purpose of discussing the Governor's Budget proposal for the University of Minnesota and other matters. month.

REPORT OF THE PRESIDENT

President Keller reported that he will be preparing a document during the next month which will focus on the University's planning direction. He reported that this paper will draw on existing planning documents and will contain some concrete suggestions. He indicated that the document will be distributed to the Board of Regents and University Senate committees in February for discussion and then may return to the Board of Regents for action in March.

GIFTS

Associate Vice President Roszell presented the monthly list of gifts to the University of Minnesota, the University of Minnesota Foundation, the Arboretum Foundation and the Minnesota Medical Foundation.

The Board of Regents voted unanimously to approve the gifts. Documentation is filed supplement to the minutes, No. 21,748.

Associate Vice President Roszell also reported that \$1 million has been raised for an Endowed Chair in Avian Health in the College of Veterinary Medicine. It was noted that this chair is to be named the Benjamin S. Pomeroy Chair, and is the first endowed chair in Avian Health in the United States. Regent Emeritus Lloyd Peterson, chairman of the project, spoke briefly to the Board.

CONTRACT AND GRANT AWARDS

President Keller submitted for approval the contract and grant awards.

The Board of Regents voted unanimously to approve the contract and grant awards. Documentation is filed supplement to the minutes, No. 21,749.

APPLICATIONS FOR CONTRACTS AND GRANTS

President Keller submitted for approval the applications for contracts and grants.

The Board of Regents voted unanimously to approve the applications for contracts and grants.

REPORT OF THE COMMITTEE OF THE WHOLE

Regent Krenik, Chairman of the committee, reported that the committee reviewed several informational items which included recommendations on the University of Minnesota Hospitals & Clinics renewal and renovation project; a review of the Governor's budget recommendations for the University as well as preliminary recommendations of the Department of Finance compared with the needs of the University; a preliminary review of the 1985-86 University Budget; and a report on the recruitment process at the University presented by Associate Dean Julieann Carson, Director of the University Recruitment Project.

REPORT OF THE EDUCATIONAL POLICY & LONG-RANGE PLANNING COMMITTEE

Regent McGuiggan, Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following action:

- a) Approval of resolution re Program Changes, as follows:

RESOLVED, that the following program and name changes be approved as recommended by the Vice President for Academic Affairs:

- a) Graduate Program in Veterinary Biology, Twin Cities
- b) Change of name from College of Letters and Social Sciences to College of Liberal Arts, Duluth
- c) Change of name of graduate programs from Classical Area Studies to Classical Studies, Twin Cities

The Board of Regents voted unanimously to approve the recommendations of the Educational Policy & Long-Range Planning Committee.

Regent McGuiggan reported that the committee also reviewed a proposed program change of the Bachelor of Arts Degree Program in Computer Science at UMD to be redesignated as a Bachelor of Science Degree Program in Computer Science. This item will appear on the agenda again in February for action.

He also reported that the committee reviewed a report on Access for Adult Students and was presented with a review of selected Institute of Agriculture, Forestry and Home Economics programs.

**REPORT OF THE FACULTY, STAFF
& STUDENT AFFAIRS COMMITTEE**

Regent Schertler, Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of resolution re Vice President's Monthly Report, as follows:

RESOLVED, that on the recommendation of the Vice President for Academic Affairs, the personnel actions affecting Academic and Professional and Administrative faculty and staff members as listed in the Vice President's Monthly Report and including the supplement are hereby approved.

Documentation is filed supplement to the minutes, No. 21,750.

- b) Approval of resolution re Faculty Retirement Annuities Rollover, as follows:

RESOLVED, that the appropriate Administrative Officers of the University of Minnesota be authorized to take the necessary steps to permit a faculty member who retires on or after May 17, 1984 to have the option of transferring the proceeds of his/her Faculty Retirement Program in the Minnesota Mutual/Northwestern National Plan into an individual retirement account of his/her own choosing, provided that the faculty member and his or her spouse have signed a request form indicating that they assume the responsibility for all risks associated with this action, such as risks associated with the preservation of principal, investment return and longevity.

The Board of Regents voted unanimously to approve the recommendations of the Faculty, Staff & Student Affairs Committee.

Regent Schertler reported that the committee reviewed for information the revised Policies and Procedures on Sexual Harassment which became effective July 1, 1984. In addition she reported that an update on the survey which is being conducted on comparative funding for intercollegiate athletics is scheduled for February.

REPORT OF THE PHYSICAL PLANT & INVESTMENTS COMMITTEE

Regent Lebedoff, Chairman of the committee, reported that the committee voted unanimously to recommend approval of the following actions:

- a) Approval of the Monthly Report of the Vice President for Finance for the month of January, 1984. Documentation is filed supplement to the minutes, No. 21,751.
- b) Approval of a resolution re Financing of Computer for Biometry Division of School of Public Health as follows:

RESOLVED, that the appropriate Corporate Officers are hereby authorized to execute a 5-year financing agreement with IBM in the amount of \$508,803 for the acquisition of a computer for the Biometry Division of the School of Public Health.

- c) Approval of resolution re University Hospitals Air Ambulance Program, as follows:

RESOLVED, that on the recommendation of the Board of Governors, the Hospital be authorized to enter into a separate legal entity whose summary purpose will be to operate a ground and air ambulance service.

- d) Approval of resolution re Request to Borrow Funds for High Technology Research Corridor, as follows:

RESOLVED, that the appropriate Corporate Officers are hereby authorized to borrow up to \$2,000,000 to provide temporary financing toward the University of Minnesota pledged participation in the development of the High Technology Research Corridor.

- e) Approval of resolution re Electrical Engineering/Computer Science Building, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Operations, the appropriate administrative officers are authorized to proceed with the design and construction of the electrical Engineering/Computer Science Building to be located on the Twin Cities East Bank Campus.

- f) Approval of resolution re Agronomy Greenhouse, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Operations, the appropriate Administrative Officers are authorized to proceed with the design and construction of the Agronomy Greenhouse to be located on the Twin Cities St. Paul Campus.

- g) Approval of resolution re Animal Science Turkey Barn, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Operations, the appropriate Administrative Officers are authorized to proceed with the design and construction renovation of the Animal Science Turkey Barn on the Twin Cities St. Paul Campus.

- h) Approval of resolution re Reassignment of Vacated Spaces, Bierman Building, as follows:

RESOLVED, that on the recommendation of the President and the Vice President for Finance and Operations, the appropriate Administrative Officers are authorized to proceed with the design and construction renovation in the Bierman Field Athletic Building located on the Twin Cities Minneapolis Campus.

The Board of Regents voted unanimously to approve the recommendations of the Physical Plant and Investments Committee.

Regent Lebedoff reported that the committee also reviewed several items for information which included: a proposal for refinancing of the Hospital Bonds; a request for authorization to transfer the University's account for custodian bank services; a proposal to commence eminent domain proceeding for the purpose of acquiring a piece of property adjacent to the Duluth campus; a request to sell 4.3 acres of land in Itasca to the Minnesota Community Colleges; and information relating to a proposed new parking ramp to be operated by the University Hospitals. In addition, Regent Lebedoff reported that the agenda item relating to the Microbiology/Public Health Renovation (Phase I), Mayo Building was deferred until the February meeting.

**REPORT OF THE BUDGET & LEGISLATIVE
COORDINATING COMMITTEE**

Regent Long, Chairman of the committee, reported that the committee reviewed information on the Governor's budget recommendations for the University from state funds and the preliminary recommendations of the Department of Finance matched against University needs.

There was no old or new business and the meeting adjourned at 12:05 p.m.

DUANE A. WILSON, Secretary